

# Central Darling Shire

DELIVERY PROGRAM 2017-21  
DRAFT OPERATIONAL PLAN 2019-20





## Table of Contents

Operating Environment .....	3
About the Shire and Council .....	3
Organisational Chart .....	7
Delivery Program Activities (2017-2021) and Operational Plan (2019-2020) .....	8
About the Delivery Program .....	8
About the Operational Plan .....	9
Financial Summary .....	9
Income and Expenses Statement .....	10
Revenue .....	32
Rates and Charges Policy .....	32
Waste Charges .....	35
Water Supply Charges .....	39
Loan Borrowings 2019-20 .....	42
Proposed Borrowings .....	42
Financial Statements .....	43
Income and Expense Statement .....	43
Income from Continuing Operations .....	44
Expense from Continuing Operations .....	47
Statement of Cash Flows .....	50
Capital Works Program .....	52
Financial Assistance Grants .....	54
Annual Assistance Scheme .....	54
Minor Grants Scheme .....	54
Statement Relating to Access and Equity .....	55
Appendix .....	56
Fees and Charges .....	56
Plant Hire Rates .....	77



## Operating Environment

### About the Shire and Council



The Central Darling area has significant Indigenous cultural heritage being home to the Paakantji people and later the Ngiyampaa (Nyampa) or camp people who moved into the Menindee area from Carowra Tank in the 1930's. Many of the Aboriginal people living in Wilcannia, Menindee and Ivanhoe today belong to these tribes, with Elders and Community Leaders being traditional custodians of the area. Originally the Paakantji people covered a very wide area and

spoke the same language with some variations. Archaeologists have positive evidence of occupation dating back 26,000 years.

European settlement along the Darling commenced around 1840 when pastoralists began to move into the area. The Central Darling runs were gradually consolidated following the opening up of the River for steamboat navigation. Central Darling Shire was constituted on the 1st of May, 1959 encompassing an area of over 53,000 square kilometres, making it the largest Local Government Area (LGA) in New South Wales. Conversely, population figures for the Shire are one of the lowest at 2,070 residents (ABS 2013) dispersed throughout the towns of Ivanhoe, Menindee, Wilcannia and White Cliffs, and its localities of Darnick, Mossgiel, Sunset Strip and Tilpa. 98% of the Shire is divided into approximately 270 grazing properties. The Shire suffers from isolation with Wilcannia, its main population centre, located about 200 kilometres east of Broken Hill.

The Shire is characterised by a small and relatively static (ABS: 2005 - 2096 persons to 2013-2070 persons). Approximately 38% of the population consists of Aboriginal people who live mainly in Wilcannia, Menindee and Ivanhoe. Women are in a minority in the Shire consisting of about 46% of the total population. The median age of the population (38.8) is slightly higher than the state average (37.3).

Major issues include lack of employment opportunities, health, education, public order and safety, transport, communication, housing and lack of 'normal' community services.

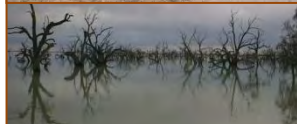
The principal economic activities within the Shire include pastoral, horticulture, agriculture, opal mining and tourism. Rural grazing properties represent the largest land use within the Shire, accounting for 97% of the entire area.

Tourism is Central Darling Shire's developing industry, directly employing 100 residents and providing economic benefit to a further 200 businesses, community groups and individuals throughout the Shire. Tourism's economic benefit per annum is significant to the region.

Tourism in the Central Darling Shire is based on the region's many significant natural and man-made attractions, and its unique cultural and heritage resources.



# Central Darling Shire



## Major Towns

The Shire is extremely diverse with four main communities that are all different in their commerce, geography and cultures.

Wilcannia is the administration centre of the Shire which has a fascinating history of river heritage having once been the prime port for the shipping of wool for the entire western district of NSW.

Menindee also located on the banks of the Darling River once was renowned for its strong and quickly developing horticulture industry and a growing tourism destination, but the recent emerging issues associated with the lack of available water in the Darling River has had a severe negative impact on these industries in recent times.

Ivanhoe was once a thriving rail town as the positioning point for change-over crews on the transcontinental rail line. It is the centre of a traditional pastoral area and still provides agricultural products and services for a large part of the Shire.

White Cliffs is an opal-mining town. There is more tourism activity than mining these days with opportunities to stay in an underground motel, to visit art galleries or even a unique jewellery manufacturer.

## Population

Census figures have identified that the population of the Shire is relatively static at about 2,000 persons with Wilcannia, Menindee and Ivanhoe having a significant Indigenous population, ranging from nearly half to two thirds of the town. High levels of unemployment are experienced in a number of towns within the Shire, many above the national average. Family income levels within the Council are just over half of the national average.



## **Economy**

Central Darling Shire economic activities include pastoral, horticultural, agricultural, mining and tourism. Rural grazing properties represent the largest land use within the Shire, accounting for 97% of the entire area.

## **Regional Issues**

The Shire and its residents continue to face significant local government and regional issues. Some of the major issues within the Shire are the continuing lack of employment opportunities, high unemployment, a low rate income, low educational attainment, public order and safety issues and a high dependence on grants. The continuing lack of water in the Darling River has also brought about significant economic impact on some of the Shire's communities, particularly in Menindee and surrounding areas.

In recent times, the Council has experienced severe financial pressure, resulting in the dismissal of the Council by the Minister of Local Government in 2014. The Council continues to operate as a local government entity under strict oversight by the Ministerial appointed Administrator, Bob Stewart.

## **Council Wards**

The Council area is divided into three wards; A Ward, B Ward and C Ward.



## **Administration**

On 14 November 2014, the NSW Minister for Local Government, the Hon Paul Toole MP, announced that a permanent Administrator would be appointed at Central Darling Shire Council, following recommendations made by Commissioner Richard Colley who headed a public inquiry into Central Darling Shire Council, due to concerns having been expressed that the Council was in an extremely serious financial position.

Mr. Greg Wright, who had previously been appointed as Interim Administrator, was appointed as the permanent Administrator.

Mr. Robert 'Bob' Stewart was appointed as Administrator by the Minister for Local Government. Mr. Stewart commenced the appointment on 25 January 2019. The appointment followed the resignation of Administrator Greg Wright due to ill health. Mr. Stewart has more than 40 years' experience in the local government sector.

## **Vision**

Central Darling Shire will be a great place to live and visit.

## **Mission**

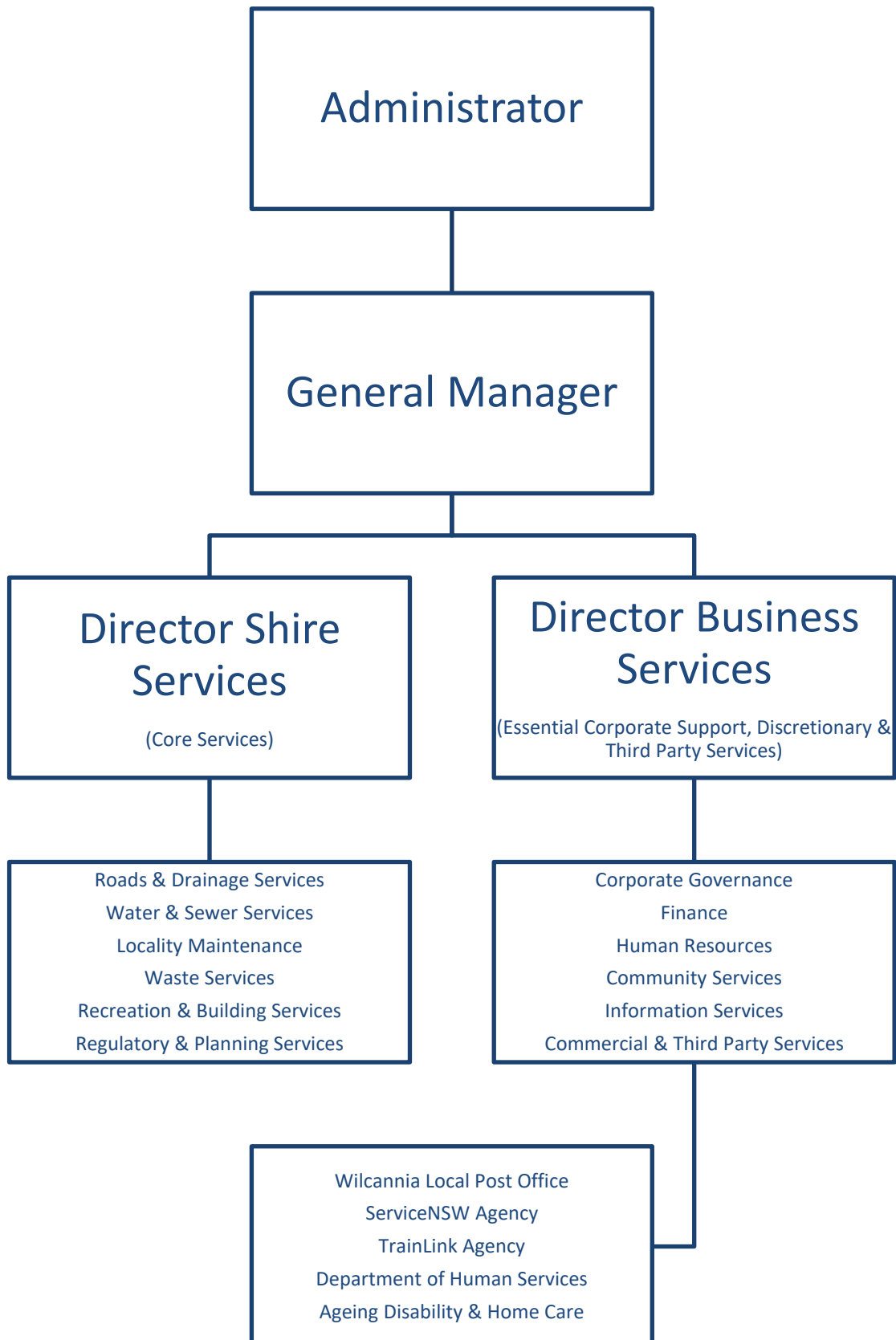
Realising quality opportunities for all in the Central Darling Shire through:

- Effective leadership
- Community development through involvement, participation, partnership, ownership and collaborative approach
- Facilitation of services
- Community ownership
- Delivery of consistent, affordable and achievable services and facilities.



## Organisational Chart

The Central Darling Shire Council has recently adopted a two Directorate structure.







## **Delivery Program Activities (2017-2021) and Operational Plan (2019-2020)**

### **About the Delivery Program**

The Central Darling Shire Council Delivery Program identifies the key strategies/activities that are actioned through the Operational Plan and deliver on the community's strategic goals and outcomes.

The Delivery Program is a statement of commitment to the community from each newly elected Council. In preparing the program, Council is accounting for its stewardship of the community's long-term goals, outlining what it intends to do towards achieving these goals during its term of office and what its priorities will be.

Section 404 of the Local Government Act 1993 states the requirements of the Delivery Program:

- A Council must have a Delivery Program, detailing the principal activities to be undertaken to achieve the strategies established in the Community Strategic Plan, within the resources available under the Resourcing Strategy.
- The Delivery Program must include a method of assessment to determine the effectiveness of each principal activity detailed in the Delivery Program in achieving the objectives at which the activity is directed.
- A council must prepare a new Delivery Program after each ordinary election of Councillors to cover the principal activities of the Council for the 4 year period commencing on 1 July following the election.
- The draft Delivery Program is to be on public exhibition for at least 28 days where public submissions can be made to Council before the program is adopted.
- The General Manager must ensure that progress reports are provided to the Council, with respect to the principal activities detailed in the Delivery Program, at least every 6 months.





## About the Operational Plan

The Central Darling Shire Council Operational Plan 2019-20 includes actions that are linked to the Delivery Program 2017-2021. This is set out from page 12 of this document.

Section 405 of the Local Government Act 1993 sets out the requirements for a Council's Operational Plan as follows:

- Council must have an annual Operational Plan that is adopted before the beginning of each financial year detailing the activities to be undertaken during that year, as part of the Council's Delivery Program.
- The Operational Plan must include the Statement of Revenue Policy for the year covered by the Plan.
- The draft Operational Plan is to be on public exhibition for at least 28 days where public submissions can be made to Council before the program is adopted.
- The exhibition must be accompanied by a map showing where the various ordinary and special rates included in the draft plan will apply.
- The Council must consider any submissions made concerning the draft Operational Plan before adopting the Operational Plan.
- The Council must post a copy of its Operational Plan on the Council's website within 28 days after the plan is adopted.

## Financial Summary

Council has budgeted for a rate increase of 2.7%, the maximum allowed under the rate pegging arrangements that apply in NSW. This will only provide a minimal increase in rate income for Council with the total ordinary rate income projected to be \$835,187.

Perusal of the draft income schedule foreshadows that the total rates for 2018/19 were \$2,162,893 and for 2019/20 are \$2,287,377. In 2018/19 and in 2019/20, these amounts have been "netted off", thereby reducing the income and expenses items in the schedule.

In presenting a budget a range of decisions had to be made in relation to various programs and services. This has been done on the basis of providing a platform from which Council can progress to re-build its levels of programs and service improvements are made to how various programs are managed and operated.

A summary of the draft budget is shown on the following pages.



## Income and Expenses Statement

Year ending 30<sup>th</sup> June 2020

	Budget 2018/19 (000's)	Budget 2019/20 (000's)
<b>Income</b>		
Rates & Annual Charges	2,199	2,338
User Charges & Fees	2,493	4,165
Interest & Investment Revenue	75	77
Other Revenues	352	324
Operating Grants & Subsidies	7,134	8,380
Capital Grants & Subsidies	4,175	2,750
Operating Contributions	4,120	2,757
Gain on Disposal of Assets	0	0
<b>Total Income from Continuing Operations</b>	<b>20,548</b>	<b>20,791</b>
<b>Expenses</b>		
Employee Costs	4,554	4,838
Borrowing Costs	84	120
Materials & Contracts	7,137	7,259
Depreciation/Impairment	3,582	4,342
Other Expenses	873	992
Loss on Disposal of Assets	-	-
<b>Total Expenses from Continuing Operations</b>	<b>16,230</b>	<b>17,551</b>
<b>Net Operating Profit / (Loss)</b>	<b>4,318</b>	<b>3,240</b>
<b>Net Operating Result before Capitalised Items</b>	<b>143</b>	<b>490</b>



Further information in relation to the above statement is included from Page 43 Financial Statements, of the document. Revenue policies used in formulation of the budget are included in the [Rates and Charges Policy](#).





**GOAL 1** A healthy and cohesive community receiving recognition and supported by coordinated, appropriate and affordable services

**GOAL OUTCOME** 1.1 Closer cooperation and cohesion between community groups

Delivery Plan (2017-2021)	Operational Plan (2019-20)			
Strategy	Action	Performance Target	Responsibility	By When
1.1.1 Relevant and quality health and family support services for all members of our community	<ul style="list-style-type: none"> <li>Advocate for the continual funding of services and programs</li> </ul>	<ul style="list-style-type: none"> <li>Retain and enhance existing health services</li> <li>Continuous improvement program (as part of the operational plan - service level agreements)</li> </ul>	Business Services	Ongoing
	<ul style="list-style-type: none"> <li>Advocate for appropriate and accessible health services</li> </ul>		Business Services	Ongoing
	<ul style="list-style-type: none"> <li>Advocate for services that support healthy lifestyles</li> </ul>		Business Services	Ongoing
	<ul style="list-style-type: none"> <li>Support services that address alcohol and substance misuse in our communities.</li> </ul>		Business Services	Ongoing



**GOAL OUTCOME 1.2 Improved community services and facilities**

Delivery Plan (2017-2021)		Operational Plan (2019-20)		
Strategy	Action	Performance Target	Responsibility	By When
1.2.1 Health, improved aged care and disability services in collaboration with service providers	<ul style="list-style-type: none"> <li>Investigate possible government policy change to better reflect the aged care needs of rural and remote communities</li> </ul>	<ul style="list-style-type: none"> <li>Develop strategies that encourage older residents to remain within our communities</li> <li>Investigate strategies that provide for aged care that enables older residents to be integrated and active in our communities</li> <li>Continuous improvement program (as part of the operational plan- service level agreements)</li> </ul>	Business Services	Ongoing
	<ul style="list-style-type: none"> <li>Ensure that services to the ageing are coordinated, effective and appropriate</li> </ul>		Business Services	Ongoing
	<ul style="list-style-type: none"> <li>Investigate options to deliver aged care facilities</li> </ul>		Business Services	Ongoing
	<ul style="list-style-type: none"> <li>Ensure the continuation of funding to assist in the provision of home care services</li> </ul>		Business Services	Ongoing
	<ul style="list-style-type: none"> <li>Ensure the on-going review and implementation of disability improvement programs</li> </ul>		Business Services	Ongoing
	<ul style="list-style-type: none"> <li>Liaise with appropriate local health services on public health related matters.</li> </ul>		Business Services	Ongoing
	<ul style="list-style-type: none"> <li>Develop and review a Disability Inclusion Action Plan</li> </ul>		Business Services	Complete



**GOAL OUTCOME** 1.3 Enhanced community spirit, cultural and arts awareness and pride

Delivery Plan (2017-2021)	Operational Plan (2019-20)			
Strategy	Action	Performance Target	Responsibility	By When
1.3.1 Culture and Art: Development of creative industries, culture and art	<ul style="list-style-type: none"> <li>Advocate for increased local participation opportunities for community based arts and cultural groups</li> </ul>	<ul style="list-style-type: none"> <li>Maintain relationships with Regional and State Arts organisations</li> </ul>	Business Services	Ongoing





**GOAL OUTCOME**      1.4 Improved opportunities for our communities

Delivery Plan (2017-2021)		Operational Plan (2019-20)		
Strategy	Action	Performance Target	Responsibility	By When
1.4.1 Youth, Sport and Recreation Options for the whole community	<ul style="list-style-type: none"> <li>Investigate options for external funding to provide additional and enhanced recreational facilities</li> </ul>	<ul style="list-style-type: none"> <li>Enhance sporting facilities and opportunities in the communities</li> <li>Provide active and passive recreational facilities</li> <li>Investigate the provision of leadership opportunities for our young people</li> <li>Investigate possible options for funding longer opening hours for swimming pools.</li> <li>Discussions are in progress with the Broken Hill YMCA.</li> </ul>		Ongoing
	<ul style="list-style-type: none"> <li>Investigate the provision of youth recreational facilities</li> </ul>			Ongoing
	<ul style="list-style-type: none"> <li>Ensure adequate budget allocation in annual Operational Plan to assist with grant applications for additional and enhanced recreational facilities</li> </ul>			Ongoing
	<ul style="list-style-type: none"> <li>Investigate options for the provision of contractual arrangements for the operation of swimming pools across the Shire</li> </ul>			Ongoing
1.4.2 Community Housing	<ul style="list-style-type: none"> <li>Liaise and facilitate partnership with housing providers.</li> </ul>	<ul style="list-style-type: none"> <li>Maintain partnerships with community housing providers, Aboriginal Land Councils and Aboriginal Housing Office.</li> </ul>	Business Services	Ongoing



**GOAL OUTCOME**      1.5 Enhanced public order and safety

Delivery Plan (2017-2021)	Operational Plan (2019-20)			
Strategy	Action	Performance Target	Responsibility	By When
1.5.1 Public Order and Safety	<ul style="list-style-type: none"> <li>Continue partnership with Police to enforce Alcohol Free Zones in our communities</li> </ul>	<ul style="list-style-type: none"> <li>Ensure the continuation and enforcement of alcohol free zones</li> <li>Promote programs that will minimize crime and assist in crime protection in our communities</li> <li>In conjunction with other agencies, promote development of crime prevention programs that focus on healthier and safer communities</li> <li>Investigate the implementation of CCTV crime prevention strategies when funding available</li> <li>Continued provision of enforcement of animal control services</li> </ul>	Shire Services	Ongoing
	<ul style="list-style-type: none"> <li>Develop strategies with government agencies to addresses crime prevention issues</li> </ul>		Shire Services	Ongoing
	<ul style="list-style-type: none"> <li>Liaise with NSW Police through attendance and participation on the Community Safety Precinct Committee</li> </ul>		Shire Services	Ongoing
	<ul style="list-style-type: none"> <li>Investigate funding opportunities for the implantation of CCTV as required</li> </ul>		Shire Services	2019/20
	<ul style="list-style-type: none"> <li>Support and assist emergency services by participating in scheduled meetings and reporting to Council</li> </ul>		Shire Services	Ongoing
	<ul style="list-style-type: none"> <li>Ensure availability of microchipping and veterinary services as funding available</li> </ul>		Shire Services	Ongoing
	<ul style="list-style-type: none"> <li>Maintain consistent animal control practices</li> </ul>		Shire Services	Ongoing
	<ul style="list-style-type: none"> <li>Develop partnership with AMRRIC to assist with education programs for Council and communities.</li> </ul>		Shire Services	Ongoing
	<ul style="list-style-type: none"> <li>Review of Strategic Companion Animal Management Plan</li> </ul>		Shire Services	Ongoing



## GOAL 2 A strong regional economy supported by developing industries, strong businesses and increased employment

### GOAL OUTCOME 2.1 Expansion of industries and growth in businesses

Delivery Plan (2017-2021)	Operational Plan (2019-20)			
Strategy	Action	Performance Target	Responsibility	By When
2.1.1 Sustainable economic development of Shire towns	<ul style="list-style-type: none"> <li>Review and update Tourism and Economic Development Strategy</li> </ul>	<ul style="list-style-type: none"> <li>Develop an economic development strategic framework that supports the retention and growth of existing businesses</li> <li>Encourage the establishment of new and expansion of existing industries and businesses</li> <li>Investigate funding opportunities to support retention of heritage buildings</li> </ul>	Business Services	Ongoing
	<ul style="list-style-type: none"> <li>New plans and strategies are developed in line with community needs that encourages economic growth</li> </ul>		Business Services	Ongoing
	<ul style="list-style-type: none"> <li>Review opportunities and benefits of membership of the relevant regional/state tourism board</li> </ul>		Business Services	Ongoing
	<ul style="list-style-type: none"> <li>Ensure that all policies, plans and procedures are updated and appropriate to maintain development in the Shire</li> </ul>		Business Services	Ongoing
	<ul style="list-style-type: none"> <li>Monitor population projections and statistical data relating to the Shire to assist in making informed decisions</li> </ul>		Business Services	Ongoing
	<ul style="list-style-type: none"> <li>Seek and apply for grant funding to enable opportunities to support the retention of heritage buildings</li> </ul>		Business Services	Ongoing





## GOAL OUTCOME 2.2 Employment growth

Delivery Plan (2017-2021)	Operational Plan (2019-20)			
Strategy	Action	Performance Target	Responsibility	By When
2.2.1 Succession Planning – employment strategy	Job Creation: <ul style="list-style-type: none"> <li>Develop partnership with job network agencies to identify employment opportunities</li> </ul>	<ul style="list-style-type: none"> <li>Maintain relationships with job networks.</li> <li>Develop traineeship opportunities- two per annum.</li> </ul>	Business Services	Ongoing
	Job Creation: <ul style="list-style-type: none"> <li>Research and develop opportunities for traineeships</li> </ul>		Business Services	Ongoing

## GOAL OUTCOME 2.3 Education and Training

Delivery Plan (2017-2021)	Operational Plan (2019-20)			
Strategy	Action	Performance Target	Responsibility	By When
2.3.1 Opportunities for the highest level of education and training for all members of the community	<ul style="list-style-type: none"> <li>Lobby government bodies for support and financial assistance for educational programs</li> </ul>	<ul style="list-style-type: none"> <li>Increased number of locally offered traineeships and educational programs</li> </ul>	Business Services	Ongoing
	<ul style="list-style-type: none"> <li>Encourage the take up of educational opportunities</li> </ul>		Business Services	Ongoing
	<ul style="list-style-type: none"> <li>Assist in promoting traineeships and career paths post traineeship</li> </ul>		Business Services	Ongoing
	<ul style="list-style-type: none"> <li>Encourage participation of traineeship and educational opportunities through effective communication</li> </ul>		Business Services	Ongoing



GOAL OUTCOME 2.4 Improved infrastructure across the Shire

Delivery Plan (2017-2021)	Operational Plan (2019-20)			
Strategy	Action	Performance Target	Responsibility	By When
2.4.1 Enhance tourism assets	<ul style="list-style-type: none"> <li>Inspect and maintain Heritage Trail Interpretive panels (tourism signage)</li> </ul>	<ul style="list-style-type: none"> <li>100% of interpretive panels and relevant signage inspected and repaired/ updated</li> </ul>	Shire Services	Ongoing
	<ul style="list-style-type: none"> <li>Investigate the options for dissemination of tourist information in each community</li> </ul>	<ul style="list-style-type: none"> <li>Increased dissemination streams of tourist information</li> </ul>	Business Services	Ongoing
	<ul style="list-style-type: none"> <li>Investigate the opportunity for community/tourism/educational use of the solar power station site in White Cliffs</li> </ul>	<ul style="list-style-type: none"> <li>A memorandum of understanding has been signed with the White Cliffs Solar Thermal Power Station Friends Inc, for the purpose of tourism</li> </ul>	Shire Services	Ongoing



## GOAL 3 A protected and supported natural environment and a sustainable and well maintained built environment

### GOAL OUTCOME 3.1 Environmental management and protection

Delivery Plan (2017-2021)	Operational Plan (2019-20)			
Strategy	Action	Performance Target	Responsibility	By When
3.1.1 Environmental and education	<ul style="list-style-type: none"> <li>Environmental issues are included in Council staff induction and review programs</li> </ul>	<ul style="list-style-type: none"> <li>Council staff trained in environmental issues</li> </ul>	Shire Services	Ongoing
	<ul style="list-style-type: none"> <li>Continue to lobby to increase environmental flows in the Darling River</li> </ul>		Shire Services	Ongoing
3.1.2 Tree Planting	<ul style="list-style-type: none"> <li>Free trees distributed as part of National Tree Day</li> </ul>	<ul style="list-style-type: none"> <li>Actively support and contribute to National Tree Day</li> </ul>	Shire Services	Ongoing
3.1.3 Plastic Bag reduction	<ul style="list-style-type: none"> <li>Investigate strategies to eradicate plastic bags from all communities</li> </ul>	<ul style="list-style-type: none"> <li>Decline in plastic bag supply and use</li> </ul>	Shire Services	2019/20
3.1.4 Waste Management	<ul style="list-style-type: none"> <li>Review tip and waste operations, access and recycling programs</li> </ul>	<ul style="list-style-type: none"> <li>Reduction in waste going to landfill; minimal number of issues raised by EPA; increased level of recycling</li> <li>Container deposit outlet has commenced in Wilcannia</li> </ul>	Shire Services	Ongoing
	<ul style="list-style-type: none"> <li>Continue to engage NetWaste to explore recycling options</li> </ul>		Shire Services	Ongoing
	<ul style="list-style-type: none"> <li>Lobby government for re-introduction of container deposit levy</li> </ul>		Shire Services	Ongoing
3.1.5 Weed Management	<ul style="list-style-type: none"> <li>Investigate the Shire's responsibility for weed control and seek appropriate opportunities for funding</li> </ul>	<ul style="list-style-type: none"> <li>Meetings held with relevant government agencies</li> </ul>	Shire Services	2019/20



**GOAL OUTCOME**      3.2 Improved town entrances and streetscapes

Delivery Plan (2017-2021)		Operational Plan (2019-20)		
Strategy	Action	Performance Target	Responsibility	By When
3.2.1 Visually attractive and functional town entrances and streetscapes	<ul style="list-style-type: none"> <li>Complete review of Central Darling Shire Council's Local Heritage Strategy</li> </ul>	<ul style="list-style-type: none"> <li>Review Central Darling Shire Council's Local Heritage Strategy</li> <li>Heritage Advisor engaged</li> <li>Investigate opportunities to redevelop and enhance streetscapes and entrances to all towns</li> </ul>	Shire Services	2019/20
	<ul style="list-style-type: none"> <li>External Heritage Advisor to visit area three times per year</li> </ul>		Shire Services	Ongoing
	<ul style="list-style-type: none"> <li>Continue to seek funding (State and Federal) for heritage projects</li> </ul>		Shire Services	Ongoing
	<ul style="list-style-type: none"> <li>Continue to seek funding to provide for privately owned heritage buildings</li> </ul>		Shire Services	Ongoing
	<ul style="list-style-type: none"> <li>Seek funding to enable opportunities to redevelop and enhance streetscapes and entrances to all towns</li> </ul>		Shire Services	2019/20





## GOAL OUTCOME 3.3 Safe and reliable water supplies and road networks for Shire communities

Delivery Plan (2017-2021)	Operational Plan (2019-20)			
Strategy	Action	Performance Target	Responsibility	By When
3.3.1 Stormwater is managed throughout each community	<ul style="list-style-type: none"> <li>Stormwater drainage system functions to an acceptable standard</li> </ul>	<ul style="list-style-type: none"> <li>Stormwater Management Plan to be reviewed</li> </ul>	Shire Services	Ongoing
	<ul style="list-style-type: none"> <li>Develop a plan to identify, investigate and design suitable solutions for storm water issues in communities</li> </ul>		Shire Services	2019/20
	<ul style="list-style-type: none"> <li>Maintain network of kerb, gutter and stormwater drainage to an appropriate standard</li> </ul>		Shire Services	Ongoing
3.3.2 Safe and reliable water supply for Shire communities	<ul style="list-style-type: none"> <li>Lobby for the completion of the Wilcannia Weir</li> </ul>	<ul style="list-style-type: none"> <li>\$30m Funding from State &amp; Federal Governments for replacement of the Wilcannia Weir</li> <li>Develop integrated water management plans for each community</li> </ul>	Shire Services	Ongoing
	<ul style="list-style-type: none"> <li>Ensure that potable and raw water supplies are provided within designated water districts of Ivanhoe and Wilcannia</li> </ul>		Shire Services	Ongoing
	<ul style="list-style-type: none"> <li>Maintain the consistency of water supply to the White Cliffs community and investigate and improve the provision of a potable supply as a matter of urgency</li> </ul>		Shire Services	Ongoing
	<ul style="list-style-type: none"> <li>Construct the new water treatment plant and associated infrastructure to ensure improved water supply for White Cliffs</li> </ul>		Shire Services	Ongoing
3.3.3 Water testing and treatment	<ul style="list-style-type: none"> <li>Ensure that potable water meets the guidelines set by NSW Health</li> </ul>	<ul style="list-style-type: none"> <li>Quality Water Testing meets the NSW Health standards</li> </ul>	Shire Services	Ongoing
3.3.4 Water Management	<ul style="list-style-type: none"> <li>Review and improve water supply management strategies</li> </ul>	<ul style="list-style-type: none"> <li>All relevant water plans are reviewed</li> </ul>	Shire Services	Ongoing



	<ul style="list-style-type: none"><li>Review contingency plans for each community to maintain water supplies</li></ul>		Shire Services	Ongoing
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## GOAL OUTCOME 3.4 Improved infrastructure across the Shire

Delivery Plan (2017-2021)	Operational Plan (2019-20)			
Strategy	Action	Performance Target	Responsibility	By When
3.4.1 Safe and reliable network of roads throughout the Shire	<ul style="list-style-type: none"> <li>Investigate alternative options for road surfaces</li> </ul>	<ul style="list-style-type: none"> <li>All roads throughout the Shire meet RMS standards</li> </ul>	Shire Services	Ongoing
	<ul style="list-style-type: none"> <li>Ensure all roads within the Shire are maintained at an appropriate standard</li> </ul>		Shire Services	Ongoing
	<ul style="list-style-type: none"> <li>Review road hierarchy with standard levels and priority roads listing</li> </ul>		Shire Services	Ongoing
	<ul style="list-style-type: none"> <li>Prepare costing report for roads in the Shire to establish and maintain to current identified standard. Determine short fall from specified standard to current condition of roads</li> </ul>		Shire Services	Ongoing
	<ul style="list-style-type: none"> <li>Continue to lobby for road funding for all roads in the Shire, specifically Cobb Highway, Wooltrack Road and Pooncarie-Menindee Road</li> </ul>	<ul style="list-style-type: none"> <li>\$25m from State and Federal Governments has been allocated to the bitumen sealing of the Pooncarie Road.</li> </ul>	Shire Services	2019/20
3.4.2 Traffic Management	<ul style="list-style-type: none"> <li>Review the usage of signage on Council owned area and/or operated land</li> </ul>	<ul style="list-style-type: none"> <li>Traffic management committee meetings as required to review traffic issues</li> </ul>	Shire Services	Ongoing
	<ul style="list-style-type: none"> <li>Conduct street signage audit in each Shire town and replace as required</li> </ul>		Shire Services	Ongoing
3.4.3 Maintain Airports to acceptable condition	<ul style="list-style-type: none"> <li>Conduct weekly inspection and maintenance program to Airports</li> </ul>	<ul style="list-style-type: none"> <li>Maintenance programs completed in accordance with CASA standards</li> </ul>	Shire Services	Ongoing
	<ul style="list-style-type: none"> <li>A qualified aerodrome reporting officer to be present in each community</li> </ul>		Shire Services	Ongoing
	<ul style="list-style-type: none"> <li>Continue to liaise with RFDS and RFS</li> </ul>		Shire Services	Ongoing
	<ul style="list-style-type: none"> <li>Seek funding to upgrade Airports</li> </ul>		Shire Services	Ongoing



## GOAL OUTCOME 3.4 Improved infrastructure across the Shire

Delivery Plan (2017-2021)	Operational Plan (2019-20)			
Strategy	Action	Performance Target	Responsibility	By When
3.4.4 Council and Community assets are maintained and managed responsibly	<ul style="list-style-type: none"> <li>Complete development of asset management plans</li> </ul>	<ul style="list-style-type: none"> <li>Asset maintenance program developed and operational (see Asset Maintenance Program)</li> </ul>	Shire Services	2019/20
	<ul style="list-style-type: none"> <li>Develop asset maintenance program</li> </ul>		Shire Services	2019/20
	<ul style="list-style-type: none"> <li>Asset register reviewed and updated</li> </ul>		Shire Services	2019/20
	<ul style="list-style-type: none"> <li>Identify and rectify high-risk footpath hazards in a coordinated and systematic manner</li> </ul>		Shire Services	2019/20
	<ul style="list-style-type: none"> <li>Develop a Disability Inclusion Action Plan</li> </ul>	<ul style="list-style-type: none"> <li>Development of a Disability Inclusion Action Plan to address access issues</li> </ul>	General Manager	2020/21
3.4.5 Ensure that public toilet facilities are maintained to a standard acceptable to the wider community and visitors	<ul style="list-style-type: none"> <li>Toilets cleaned in accordance with regular cleaning schedule</li> </ul>	<ul style="list-style-type: none"> <li>Prompt response to complaints about cleanliness</li> </ul>	Shire Services	Ongoing
3.4.6 Maintain Cemeteries	<ul style="list-style-type: none"> <li>Encourage more community involvement in local committees – cemetery beautification programs</li> </ul>	<ul style="list-style-type: none"> <li>Support current committee structure</li> </ul>	Business services	Ongoing
	<ul style="list-style-type: none"> <li>Maintain and update cemetery records as information becomes available</li> </ul>		Shire Services	Ongoing
3.4.7 Playgrounds are provided and maintained to meet community standards	<ul style="list-style-type: none"> <li>Review the audit of all playgrounds within the Shire</li> </ul>	<ul style="list-style-type: none"> <li>One compliant (Australian Standards) playground in each town</li> </ul>	Shire Services	As required
	<ul style="list-style-type: none"> <li>Plan for new playgrounds and the upgrade of existing playgrounds in consultation with the community</li> </ul>		Shire Services	Ongoing
	<ul style="list-style-type: none"> <li>Ensure maintenance schedule for all playgrounds within the Shire is compliant</li> </ul>		Shire Services	Ongoing
	<ul style="list-style-type: none"> <li>Research and apply for funding for playground renewal</li> </ul>		Shire Services	Ongoing





**OUTCOME 3.5.1 Well planned towns in accordance with LEP and sound planning principles**

Delivery Plan (2017-2021)	Operational Plan (2019-20)			
Strategy	Action	Performance Target	Responsibility	By When
3.5.1 To provide a well skilled and resourced planning and development function that ensures orderly development	<ul style="list-style-type: none"> <li>Management of all planning, development and building regulatory functions in accordance with legislative and LEP requirements</li> </ul>	<ul style="list-style-type: none"> <li>Development Applications, inspections and certifications undertaken within customer charter timeframes</li> </ul>	Shire Services	Ongoing



## GOAL 4 A consultative and professional organisation providing a high standard and efficient delivery of services

### GOAL OUTCOME 4.1 Effective communication and consultation with Shire communities

Delivery Plan (2017-2021)	Operational Plan (2019-20)			
Strategy	Action	Performance Target	Responsibility	By When
4.1.1 Effective communication and consultation with Shire communities	<ul style="list-style-type: none"> <li>Liaise with Aboriginal and Torres Strait Islander representatives to identify service needs and assist in planning for improved service delivery</li> </ul>	<ul style="list-style-type: none"> <li>Enhanced communication activities with community groups and residents</li> <li>Develop a governance framework that underpins openness and transparency for stakeholders</li> </ul>	General Manager	Ongoing
	<ul style="list-style-type: none"> <li>Continue Administrator and General Manager consultations with communities on a regular basis</li> </ul>		General Manager	Ongoing
	<ul style="list-style-type: none"> <li>Develop a Community Engagement Strategy</li> </ul>		General Manager	2019/20
	<ul style="list-style-type: none"> <li>Foster and co-ordinate an extensive network of partnerships in delivering services to the community</li> </ul>		General Manager	Ongoing
	<ul style="list-style-type: none"> <li>Proactively encourage community members to take an interest in community leadership</li> </ul>		General Manager	Ongoing



	<ul style="list-style-type: none"><li>Identify and conduct appropriate levels of training for Councillors on their roles, responsibilities and leadership aspirations</li></ul>		General Manager	Ongoing
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**GOAL OUTCOME 4.2 Efficient and effective services**

Delivery Plan (2017-2021)	Operational Plan (2019-20)			
Strategy	Action	Performance Target	Responsibility	By When
4.2.1 Effective community service provision in the Shire through a strategic and collaborative approach	<ul style="list-style-type: none"> <li>Provide information about volunteering via CDSC website and through a flyer in rates notice</li> </ul>	<ul style="list-style-type: none"> <li>Information uploaded to CDSC website and is regularly updated</li> <li>Volunteer Policy and Guidelines has been developed and implemented.</li> <li>Support educational institutions and organisations in the Shire to encourage youth leadership and positive community behaviour</li> </ul>	Business Services	Ongoing
	<ul style="list-style-type: none"> <li>In partnership with community organisations encourage an increase in the number of volunteers and their skills</li> </ul>		Business Services	Ongoing
	<ul style="list-style-type: none"> <li>Identify events and programs to engage students and schools in appropriate activities including in collaboration with Young Leaders Program</li> </ul>		Business Services	2019/20
	<ul style="list-style-type: none"> <li>Participate in remote service delivery team meetings</li> </ul>		Business Services	Ongoing
	<ul style="list-style-type: none"> <li>Management of Council's finances in accordance with, accepted local government financial sustainability principles and adopted Council strategies</li> </ul>		Business Services	Ongoing





## OUTCOME 4.3 Skilled and informed Councillors and Staff

Delivery Plan (2017-2021)		Operational Plan (2019-20)		
Strategy	Action	Performance Target	Responsibility	By When
4.3.1 A professional and cohesive organisational climate	<ul style="list-style-type: none"> <li>Identify and conduct appropriate levels of training for Councillors and staff on their roles and responsibilities</li> </ul>	<ul style="list-style-type: none"> <li>Improved internal communication outcomes</li> <li>Develop internally targeted training sessions to address any identified communication issues</li> <li>Determine internal and external reporting needs through review of statutory reporting requirements</li> </ul>	General Manager	2019/20
	<ul style="list-style-type: none"> <li>Review of organisational structure in consultation with Council and staff</li> </ul>		General Manager	Complete
	<ul style="list-style-type: none"> <li>Review of Council's Delegation Register to ensure staff are aware of their legislative responsibilities and limits of authority</li> </ul>		General Manager	2019/20
	<ul style="list-style-type: none"> <li>Provision of an active training regime for all staff to ensure skills are current and numeracy and literacy skills are satisfactory</li> </ul>		General Manager	2019/20



**OUTCOME 4.4 Engaged leaders and volunteers in each community**

Delivery Plan (2017-2021)		Operational Plan (2019-20)		
Strategy	Action	Performance Target	Responsibility	By When
4.4.1 Leadership and community involvement	<ul style="list-style-type: none"> <li>Councillors and senior management be actively involved in community groups</li> </ul>	<ul style="list-style-type: none"> <li>Councillors and senior management be actively involved in community groups</li> </ul>	General Manager	Ongoing
	<ul style="list-style-type: none"> <li>Ensure opportunity in each community to review Council's Operational Plan</li> </ul>		General Manager	Ongoing
Education	<ul style="list-style-type: none"> <li>Liaise with school communities on Education and Community issues</li> </ul>	<ul style="list-style-type: none"> <li>Engage school representative groups in response to any community or educational concerns</li> <li>Assist prospective persons interested in standing for election for Council</li> </ul>	General Manager	Ongoing
	<ul style="list-style-type: none"> <li>Conduct information sessions for prospective persons interested in standing for election for Council</li> </ul>		General Manager	2020



## Revenue

### Rates and Charges Policy

#### General Rates

Central Darling Shire Council levies ordinary rates on three categories of property:

- Farmland
- Residential
- Business

#### Farmland

Section 515(1) of the Local Government Act 1993 identifies land to be categorised as Farmland, if it is a single parcel of land valued as one assessment and its dominant use is for farming.

The activity undertaken must be of a significant and substantial commercial purpose or character and engaged in for the purpose of profit on a continuous or repetitive basis. Whether or not a profit is actually made will not affect the categorisation of the land.

#### Residential

The category of Residential Land can be applied according to section 516, if it is valued as one assessment and if its dominant use is for residential accommodation. Under the Act properties engaged in the area of hotels, motels, guesthouses, boarding houses, lodging houses and nursing homes are not categorised as residential.

Determination of dominant use of the parcel of land will be identified, rather than the area, when it comes to applying this category.

#### Business

Land will be categorised as Business in accordance with Section 519 if it does not meet the criteria for categorisation as farmland or residential.

#### Property Valuations

Individual parcels of land are currently valued by the Valuer-General in accordance with the Valuation of Land Act 1916. As required by legislation, the NSW Valuer-General re-valued all land within the Shire as at 31 December 2015, with an effective date for rating purposes of 1 July 2016. Since that date, the Valuer-General has advised of changes due to deletions, additions and changes in categories and the values to be used for rating in the 2019/20 year as compared to 2018/19 will be:



Rating Category	2018/19	2019/20	Change	Change
	\$ LV	\$ LV	\$ LV	%
Residential	3,606,234	3,605,421	-813	-0.022
Business	601,558	601,558	0	0
Farmland	215,706,434	215,699,704	-6,730	-0.003
Total	219,914,226	219,906,683	-7,543	

## Rating Structure

Council's proposed rating structure for 2019/20 is presented in the table below and complies with the requirements of the Local Government (General) Regulation 2005, clause 201 Section (1).

The maximum allowable increase in rates in 2019/20 is 2.7% as determined by the Independent Pricing and Regulatory Tribunal (IPART). This budget has been prepared on the basis of applying the maximum allowable rate increase.

The maximum interest rate that Council may apply to overdue rates and charges of 7.5% p.a is the amount determined by the Minister for Local Government in accordance with Section 566 (3) of the Local Government Act 1993.

## Ordinary Rates

Council is proposing to raise a total of \$835,187 from ordinary rates in 2019/20. Of the total rates raised, residential rates will comprise 40.53% of the total ordinary rates, farmland 53.93% and business 5.53%.

Council's ordinary rates are comprised of two components, the Base Rate and the Ad Valorem rate. The Base Rate for 2019/20 is set at \$130.00. Base rates comprise \$207,220 of the ordinary rates proposed to be raised in 2019/20.

The Ad Valorem rate is calculated by multiplying the rate in the dollar and the value of the property. Ad Valorem rates comprise \$627,967 of the ordinary rates proposed to be raised in 2019/20.





General Rate	2018/19 \$	2018/19 Actual	2019/20 \$	Change \$	Change %
Residential	329,613	329,723	338,512	8,789	2.66
Business	45,001	45,001	46,216	1,215	2.69
Farmland	438,615	439,123	450,458	11,335	2.58
<b>Total</b>	<b>813,230</b>	<b>813,848</b>	<b>835,187</b>	<b>21,339</b>	<b>2.62</b>

Perusal of the rate table above foreshadows that the total rates for 2018/19 increased from the budget by 0.07% due to subdivision of land, objections and property changes. The actual raised was \$813,848 and the increase under the maximum allowable increase for 2019/20 will be \$835,187. In 2019/20, these amounts have been “netted off”, thereby reducing the income and expenses items in the schedule.

Category	Number of properties	Base amount \$	Base Yield \$	Rate in \$	Property Valuations	Ad Valorem Rates \$	Total Ordinary Rates
<b>Farmland</b>	377	130.00	49,010	0.00187804	213,759,310	401,448	450,458
<b>Residential</b>	1,079	130.00	140,270	0.05633639	3,518,905	198,242	338,512
<b>Business</b>	138	130.00	17,940	0.04735953	597,058	28,276	46,216
<b>Total</b>	<b>1,594</b>		<b>207,220</b>		<b>217,875,273</b>	<b>627,967</b>	<b>835,187</b>

The Base Rate is levied by Council to ensure that properties with a low land value pay at least a minimum amount of rates, that otherwise would not be able to be levied under the Ad Valorem method of rates calculation.



## Waste Charges

### Waste Charges

Council levies charges for the provision of waste management services in Wilcannia, Ivanhoe and Menindee, in accordance with the relevant provisions of the Local Government Act 1993.

In addition to the waste management charge, fees are payable for the disposal of waste at Council's waste depots by commercial and industrial users.

Under the Local Government Act 1993, Council must ensure that no cross subsidisation occur with domestic waste management services. Specifically, Section 504 provides that:

(1) A council must not apply income from an ordinary rate towards the cost of providing domestic waste management services.

(1A) Subsection (1) does not prevent income from an ordinary rate from being lent (by way of internal loan) for use by the council in meeting the cost of providing domestic waste management services.

(2) Income to be applied by a council towards the cost of providing domestic waste management services must be obtained from the making and levying of annual charges or the imposition of charges for the actual use of the service, or both.

(3) Income obtained from charges for domestic waste management must be calculated so as to not exceed the reasonable cost to the council of providing those services.

This financial year will see the Council continuing to take a more proactive approach to reducing the cross subsidisation between the general rate and the cost of the provision of this service, with the aim to reduce the cross subsidisation within 5 years.

The issue of gate fees and illegal dumping are complex within any community. In July 2015, Council determined to discontinue to charge gate fees for its waste management facilities for domestic refuse. However, business, commercial and industrial waste will continue to attract fees for waste disposal at the waste management facilities.

In calculating the cost to the consumer, an allowance has been included for remedial clean up works in each of the townships. This work is considered to be imperative in Council's aim to manage the waste depots in accordance with the relevant legislation



The proposed waste management charges for 2019/20 are detailed in the tables below:

DESCRIPTION	TOWN	2018/19 PER SERVICE	2019/20 PER SERVICE
<b>Domestic &amp; Commercial Occupied Land</b>	Wilcannia	561	617
	Ivanhoe	561	617
	Menindee & Environs	561	617
<b>All Unoccupied Land</b>		266	293

## Statement of Charges

Council intends to make and levy an annual charge for the following services provided on an annual basis under s501 (1) of the Local Government Act 1993.

- Wilcannia Garbage Service - Business Only
- Ivanhoe Garbage Service - Business Only
- Menindee Garbage Service – Business only
- Wilcannia Water Supply and Service
- Ivanhoe Water Supply and Service
- White Cliffs Water Supply and Service
- Wilcannia Sewerage Service

## Domestic Waste Management Charge

S496 of the Local Government Act 1993 required all Councils to introduce a Domestic Waste Management Charge from 1 July 1994.

Domestic Waste Management covers services comprising the periodic collection of domestic waste, and other related services, from individual parcels of rateable land. Domestic Waste Management, for example, may include recycling, weekly pick-up and annual domestic clean-up services, and use of a waste tip site that may also accommodate non-domestic waste collection.

Under the new legislation, all rateable land situated within the area in which a domestic waste management service is available, whether occupied land or vacant land, must be subject to an annualised domestic waste management charge.

It should be noted that this is a charge for *Domestic* waste only and the cost of removal of all kinds of waste from business, commercial or industrial premises cannot be included in this charge.



The townships of Wilcannia, Ivanhoe, Menindee and Menindee Environs have access to garbage collection services as well as refuse disposal sites. The villages of White Cliffs, Tilpa and Sunset Strip have access to tip sites that Council is responsible for maintaining and replacing.

TOWN	PROPERTY TYPE	NO. SERVICES	SERVICE CHARGE	TOTAL CHARGES \$
Wilcannia	Occupied	231	617	142,527
	Unoccupied	102	293	29,886
Ivanhoe	Occupied	113	617	69,721
	Unoccupied	38	293	11,134
Menindee & Environs	Occupied	298	617	183,866
	Unoccupied	76	293	22,268
<b>Total Charges</b>				<b>459,402</b>

### Waste Management Charge – Sunset Strip

As per previous years, a domestic waste management charge is to be levied to contribute to the running and cost of replacement of the Sunset Strip Waste Depot.

SPECIAL RATE LEVIED	PROPERTIES AFFECTED	RATE CHARGED \$	RATE YIELD \$
Residential	135	74	9,990

### Waste Management Charge – White Cliffs

In line with previous years, the domestic waste management charge is to be levied to contribute to the running and cost of replacement of the White Cliffs Waste Depot.

SPECIAL RATE LEVIED	PROPERTY TYPE	PROPERTIES AFFECTED	RATE CHARGED \$	RATE YIELD \$
Residential	Occupied	197	61	12,017
Residential	Unoccupied	1	61	61



## Garbage Service – Commercial Garbage

The service is provided to properties classified as Business to collect and dispose of garbage not including industrial waste or hazardous materials.

The charge is set to recover operating costs of the domestic waste management service and to provide for the eventual replacement and restoration of tip sites in each of the three towns.

TOWN	PROPERTY TYPE	NO. SERVICES	SERVICE CHARGE	TOTAL CHARGES \$
Wilcannia	Occupied	95	617	58,615
	Unoccupied	12	293	3,516
Ivanhoe	Occupied	44	617	27,148
	Unoccupied	4	293	1,172
Menindee	Occupied	53	617	32,701
	Unoccupied	8	293	2,344
<b>Total Charges</b>				<b>125,496</b>





## **Water Supply Charges**

In accordance with guidelines produced by the NSW Office of Water, Council is required to adopt an appropriate pricing policy for water supply services and sewerage services delivery charges.

This financial year will see the Council continue to take a more proactive approach to reducing the cross subsidisation between the general rate and the cost of the provision of this service, with the aim to reduce the cross subsidisation within 5 years.

Such a pricing policy requires that all relevant costs are charged to the correct area and charges for the services are calculated on a complete user pays system.

In recognising Council's obligation to adopt an appropriate pricing policy, all former water allowances have been eliminated. All consumers will now receive a water rate or base charge, which reflects the fact that a water service is available within close proximity to the property.

Consumers will then have a per kilolitre charge for all water consumed. A meter connected to the supply, with accounts issued on a quarterly basis, determines this. How much a consumer will be required to pay is now entirely dependent on their consumption patterns – that is, a user pays system. This removes any possibility of any cross subsidisation and will over time, with further modelling, assist in assessing the true value of a reticulated water supply.

## **Wilcannia Water Supply Service**

The Service is provided to supply both filtered and raw water to residents in the township of Wilcannia and also to provide a rural water supply. The rural supply does not have an annual usage allowance, and as such is charged a standard excess water charge per kilolitre used. The Service is available 24 hours a day all year round.

This service benefits residents in a specific area of the Council and as such should not receive a subsidy from the general rate.

The price of this service should be set at a rate sufficient to enable the recovery of annual operating and maintenance costs and to enable a contribution to be made towards the cost of replacement of the infrastructure assets utilised in providing the service.

While a number of options are being explored the current pricing structure is based on sourcing and treating water from existing bores and the Darling River.



In the event of severe water shortage, Rural users will no longer be connected to the town supply until such time as water supply has been increased. Rural users can obtain water by carting from the bore located at Warrawong Farm in Wilcannia.

<u>Proposed Minimum Charge</u>	<b>2018/19</b>	<b>2019/20</b>
Properties Connected:		
Raw Water / Rural	\$899.00	\$1,033.00
Filtered Water	\$229.00	\$263.00
Properties not Connected:		
Raw Water	\$151.00	\$177.00
Filtered Water	\$151.00	\$173.00
 <u>Water Charges</u>	 <b>2018/19</b>	 <b>2019/20</b>
Charge per kilolitre used		
Rateable Properties - Urban		
Raw Water	\$0.00/kl	\$0.00/kl
Filtered Water	\$3.50/kl	\$3.50/kl
Rateable Properties – Rural		
Raw Water	\$3.50/kl	\$3.50/kl
Filtered Water	\$3.50/kl	\$3.50/kl
Non-rateable properties		
Raw Water	\$3.50/kl	\$3.50/kl
Filtered Water	\$3.50/kl	\$3.50/kl

## **Ivanhoe Water Supply Service**

The Service is provided to supply both filtered and raw water to residents in the township of Ivanhoe and also to provide a rural water supply. The rural supply does not have an annual usage allowance, and as such is charged a standard excess water charge per kilolitre used. The Service is available 24 hours a day all year round.

The price of this service should be set at a rate sufficient to enable the recovery of annual operating and maintenance costs and to enable a contribution to be made towards the cost of replacement of the infrastructure assets utilised in providing the service.

<u>Proposed Minimum Charge</u>	<b>2018/19</b>	<b>2019/20</b>
Properties Connected:		
Raw Water / Rural	\$447.00	\$514.00
Filtered Water	\$266.00	\$305.00
Properties not Connected:		
Raw Water	\$200.00	\$230.00
Filtered Water	\$200.00	\$230.00
 <u>Water Charges</u>	 <b>2018/19</b>	 <b>2019/20</b>
Charge per kilolitre used		
Rateable Properties		
Raw Water	\$1.70/kl	\$1.70/kl
Filtered Water	\$3.90/kl	\$3.90/kl
Non-rateable properties		
Raw Water	\$3.90/kl	\$3.90/kl
Filtered Water	\$4.70/kl	\$4.70/kl



## White Cliffs Water Supply Service

The service is provided to supply non-potable water to residents in the township of White Cliffs. The service is available 24 hours a day all year round.

This service benefits residents in a specific area of the Council and as such should not receive a subsidy from the general rate.

The price of this service should be set at a rate sufficient to enable the recovery of annual operating and maintenance costs and to enable a contribution to be made towards the cost of replacement of the infrastructure assets utilised in providing the service.

<u>Proposed Minimum Charge</u>	<b>2018/19</b>	<b>2019/20</b>
Properties Connected:		
Non Potable Water	\$865.00	\$885.00
Properties not Connected:		
Non Potable Water	\$757.00	\$775.00
Non-rateable		
Non Potable Water	\$865.00	\$885.00
<u>Water Charges</u>	<b>2018/19</b>	<b>2019/20</b>
Charge per kilolitre used		
Rateable Properties		
Non Potable Water	\$3.80/kl	\$3.80/kl
Non-rateable properties		
Non Potable Water	\$3.80/kl	\$3.80/kl

## Wilcannia Sewerage Service

This service benefits residents in a specific area of the Council and as such should not receive a subsidy from the general rate.

The price of this service should be set at a rate sufficient to enable the recovery of annual operating and maintenance costs and to enable a contribution to be made towards the cost of replacement of the infrastructure assets utilised in providing the service.

Each service is entitled to two sewerage fittings. Additional fittings are charged extra.

The service is provided as a means of disposing of household effluent.

<u>Proposed Minimum Charge</u>	<b>2018/19</b>	<b>2019/20</b>
Proposed Charge per service	\$742.00	\$853.00
Proposed Additional Fitting Charge	\$256.00	\$294.00



## **Loan Borrowings 2019-20**

### **Proposed Borrowings**

Nil



## Financial Statements

### Income and Expense Statement

Year Ending 30<sup>th</sup> June 2020

	Budget 2017/18	Budget 2018/19	Budget 2019/20
	(000's)	(000's)	(000's)
<b>Income</b>			
Rates & Annual Charges	1,998	2,199	2,338
User Charges & Fees	5,335	2,493	4,165
Interest & Investment Revenue	68	75	77
Other Revenues	346	352	324
Operating Grants & Subsidies	6,836	7,134	8,380
Capital Grants & Subsidies	5,500	4,175	2,750
Operating Contributions	2,650	4,120	2,757
Gain on Disposal of Assets	0	0	0
<b>Total Income from Continuing Operations</b>	<b>22,733</b>	<b>20,548</b>	<b>20,791</b>
<b>Expenses</b>			
Employee Costs	4,444	4,554	4,838
Borrowing Costs	92	84	120
Materials & Contracts	7,351	7,137	7,259
Depreciation/Impairment	3,701	3,582	4,342
Other Expenses	1,101	873	992
Loss on Disposal of Assets	-	-	-
<b>Total Expenses from Continuing Operations</b>	<b>16,689</b>	<b>16,230</b>	<b>17,551</b>
<b>Net Operating Profit / (Loss)</b>	<b>6,044</b>	<b>4,318</b>	<b>3,240</b>
<b>Net Operating Result before Capitalised Items</b>	<b>544</b>	<b>143</b>	<b>490</b>





## Income from Continuing Operations

Year Ending 30<sup>th</sup> June 2020

	Budget 2017/18	Budget 2018/19	Budget 2019/20
	(000's)	(000's)	(000's)
<b>Income</b>			
<b>(a) RATES &amp; ANNUAL CHARGES</b>			
Ordinary Rates			
Residential	325	332	339
Farmland	429	439	450
Business	44	45	46
<b>Total Ordinary Rates</b>	<b>798</b>	<b>817</b>	<b>835</b>
<b>Annual Charges</b>			
Domestic Waste Management	523	604	606
Water Supply Services	498	573	653
Sewerage Services	179	206	244
Other	-	-	-
<b>Total Annual Charges</b>	<b>1,200</b>	<b>1,383</b>	<b>1,503</b>
<b>Total Rates &amp; Annual Charges</b>	<b>1,998</b>	<b>2,199</b>	<b>2,338</b>
<b>(a) User Charges</b>			
User Charges			
Water Supply Services	291	301	301
Other	2	2	2
<b>Total User Charges</b>	<b>293</b>	<b>303</b>	<b>303</b>



	Budget 2017/18	Budget 2018/19	Budget 2019/20
<b>(b) Fees</b>			
RMS Claims	4,509	2,100	3,730
Private Works	470	36	37
Eliminate Plant Running Costs	-	-	-
Rent and Hire of Council Property	13	13	13
Planning and Building Regulation	16	16	16
Waste Disposal Tip Fees	-	-	31
Other	34	24	35
<b>Total Fees</b>	<b>5,042</b>	<b>2,189</b>	<b>3,862</b>
<b>Total User Charges &amp; Fees</b>	<b>5,335</b>	<b>2,492</b>	<b>4,165</b>
<b>(c) Investment Revenues</b>			
On overdue rates & charges	66	67	69
On cash & investments	2	8	8
Impairment Gain	-	-	-
<b>Total Investment Revenues</b>	<b>68</b>	<b>75</b>	<b>77</b>
<b>(d) Other Revenues</b>			
Rental income	68	69	70
Insurance Claim Recoveries	30	31	32
Commissions & Agency Fees	182	185	154
Traineeship Recoveries	-	-	-
Sales	52	65	66
Other	14	2	2
<b>Total Other Revenues</b>	<b>346</b>	<b>352</b>	<b>324</b>



	Budget 2017/18	Budget 2018/19	Budget 2019/20
<b>(e) Grants - Operating</b>			
Financial Assistance - General	3,574	3,628	3,701
Financial Assistance – Roads	1,526	1,549	1,580
Pensioner Rates Subs (General)	19	19	19
Roads to Recovery	1,406	695	1,286
Heritage & Cultural Services	17	17	17
Community Services	27	57	59
Bushfire & Emergency Services	130	164	167
Water Supply	106	108	167
Other	31	1	2
Stronger Country Communities	-	895	1,382
<b>Total Operating Grants &amp; Subsidies</b>	<b>6,836</b>	<b>7,133</b>	<b>8,380</b>
<b>(f) Grants - Capital</b>			
White Cliffs Water Treatment Plant	-	2,750	2,750
Infrastructure	-	400	
Roads & Bridges	-	-	
Wool Track	-	1,025	
Country Towns Water Supply Project	-	-	
<b>Total Capital Grants &amp; Subsidies</b>	<b>5,500</b>	<b>4,175</b>	<b>2,750</b>
<b>(g) Contributions &amp; Donations</b>			
RMS Contributions	2,650	1,480	-
Regional Road Block Funding	-	2,640	2,757
<b>Total Contributions &amp; Donations</b>	<b>2,650</b>	<b>4,120</b>	<b>2,757</b>
<b>TOTAL GRANTS &amp; CONTRIBUTIONS</b>	<b>14,986</b>	<b>15,428</b>	<b>13,887</b>
<b>TOTAL INCOME</b>	<b>22,733</b>	<b>20,547</b>	<b>20,791</b>



## Expense from Continuing Operations

Year Ending 30<sup>th</sup> June 2020

	Budget 2017/18	Budget 2018/19	Budget 2019/20
	(000's)	(000's)	(000's)
<b>Expenses</b>			
<b>(a) Employee Costs</b>			
Salaries and Wages	3,614	4,007	4,203
Travelling	-	-	-
Employee Leave Entitlements	419	-	-
Superannuation	377	385	399
Workers' Compensation Insurance	92	80	154
Fringe Benefits Tax	52	52	52
Training	40	30	30
Other	-	-	-
Less: Capitalised and distributed costs	(150)	-	-
<b>Total Operating Employee Costs</b>	<b>4,444</b>	<b>4,554</b>	<b>4,838</b>
<b>Total Number of Employees</b>	53	52	54
(Full time equivalent at end of reporting period)			
<b>(b) Borrowing Costs</b>			
Interest on Overdraft	-	-	-
Interest on Loans	62	52	88
Bank Charges	7	-	-
Tip Remediation	-	32	32
<b>Total Interest Charges</b>	<b>69</b>	<b>84</b>	<b>120</b>



	Budget 2017/18	Budget 2018/19	Budget 2019/20
<b>Expenses (con't)</b>			
<b>(c) Materials &amp; Contracts</b>			
Materials & Contractor & Consultants Costs	6,862	6,667	7,144
Auditor's Remuneration	52	55	55
Legal Expenses	13	57	35
Operating Leases	424	358	25
<b>Total Materials &amp; Contracts</b>	<b>7,351</b>	<b>7,137</b>	<b>7,259</b>
<b>(d) Depreciation &amp; Impairments</b>			
Plant and Equipment	298	197	154
Right of Use Assets	-	-	258
Furniture & Fittings	-	-	-
Buildings	767	756	843
Other Structures	270	275	236
<b>Infrastructure</b>			
- roads, bridges & footpaths	1,600	1,600	2,077
- stormwater drainage	16	16	17
- water supply network	628	616	628
- sewerage network	78	78	86
Remediation			
-Tip	44	44	43
<b>Total Depreciation &amp; Amortisation</b>	<b>3,701</b>	<b>3,582</b>	<b>4,342</b>





	Budget 2017/18	Budget 2018/19	Budget 2019/20
<b>Expenses (con't)</b>			
<b>(e) Other Expenses</b>			
Bad and Doubtful Debts	-	-	-
Mayoral fee	-	-	-
Councillors' Fees & Allowances	-	-	-
Councillors' (incl. Mayor) Expenses	-	-	-
Insurances	420	371	387
Street Lighting	32	-	-
Light, Power & Heating	183	179	164
Telephone & Communications	88	80	87
Donations & Contributions to Local & Regional Bodies	54	36	21
Printing and Stationery	39	32	32
Advertising	9	5	10
Bushfire Control	105	105	100
Subscriptions & Publications	48	42	166
Water	70	-	-
Rent & Hire Fees	6	-	-
Election Expenses	-	-	-
Other	40	23	25
<b>Total Other Expenses</b>	<b>1,094</b>	<b>873</b>	<b>992</b>
<b>TOTAL EXPENSES</b>	<b>16,659</b>	<b>16,230</b>	<b>17,551</b>



## Statement of Cash Flows

Year Ending 30<sup>th</sup> June 2020

### Cash Flows from Operating Activities

#### Receipts

Rates & Annual Charges

1,798      1,979      2,104

User Charges & Fees

5,228      2,443      4,081

Investment Income

68      75      77

Grants & Contributions - Capital

5,500      4,175      11,137

Grants & Contributions - Other

9,281      7,134      2,750

Other Operating Receipts

205      4,119      -

#### Payments

Employee Costs

(4,444)      (4,554)      (4,838)

Materials & Contracts

(8,114)      (7,137)      (7,921)

Borrowing Costs

(62)      (52)      (52)

Other Operating Payments

-      (552)      -

**9,460      7,630      7,338**

#### Cash Flows from Investing Activities

Proceeds from Sales

-      -      -

Purchase of Assets

(8,845)      (7,073)      (6,632)

**(8,845)      (7,073)      (6,632)**

#### Cash Flows from Financing Activities

Proceeds from Borrowings

-      -      -

Repayment of Borrowings

(102)      (99)      (451)

**(102)      (99)      (451)**



Net Increase/(Decrease) in Cash & Cash Equivalents

Cash & Cash Equivalents - Beginning of Year

Cash & Cash Equivalents - End of Year

	<b>Budget 2017/18</b>	<b>Budget 2018/19</b>	<b>Budget 2019/20</b>
	<b>513</b>	<b>457</b>	<b>255</b>
	<b>330</b>	<b>2,375</b>	<b>4,214</b>
	<b>843</b>	<b>2,833</b>	<b>4,469</b>

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## Capital Works Program

Year Ending 30<sup>th</sup> June 2020

	Expenditure 2019/20	Funding		
		2019/20 Grants	Carried Forward	Operations
	(000's)	(000's)	(000's)	(000's)
<b>New Assets</b>				
White Cliffs Water Supply	2,750	2,750	-	-
Smart Water Meters	50	-	-	50
Bores	40	-	-	40
GPT Cages	65	-	-	50
Animal Control	15	-	-	15
Crane Truck	180	-	-	180
Generator Trailer	35	-	-	35
Loader	180	-	-	180
<b>Renewals &amp; Replacements</b>				
<b>Roads</b>				
Regional Roads	1,400	-	-	1,400
Footpaths	60	-	-	60
Street Signs	15	-	-	15
Local Roads	1,286	1,286	-	-
<b>Storm Water</b>				
Outlet Replacement & GPT	48	-	-	48
<b>Other</b>				
Various Buildings	227	-	-	227
Valve Replacements	50	-	-	50



Expenditure 2019/20	Funding		
	2019/20 Grants	Carried Forward	Operations
(000's)	(000's)	(000's)	(000's)
Dam Fencing	40	-	40
Cemeteries	15	-	15
Reserves Fencing	22	-	22
Swimming pools	130	-	130
Capital Matching Grants	300	-	300
<b>Total Capital Expenditure</b>	<b>6,908</b>		

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## Financial Assistance Grants

### Annual Assistance Scheme

Each year, Council allocates funding to community organisations for the hosting of events and for undertaking various activities. In 2019/20 the following assistance will be provided:

#### Senior Citizens

\$800 To each pensioner association in Ivanhoe, White Cliffs, Menindee, Sunset Strip and Wilcannia

#### Youth Week

\$500 To each township for organized activities to celebrate Youth Week.

#### Schools

\$250 To each school to assist with costs associated with presentation of awards

#### Australia Day activities

\$250 Provision to each community conduction a celebration.

#### ANZAC Day activities

Provision of a wreath for each community. Closure of roads as required.

#### Christmas

\$200 Ivanhoe Hospital Auxiliary for the best Christmas lights display

\$250 To each other town being Wilcannia, Menindee, Sunset Strip and White Cliffs for general Christmas Community Celebrations.

\$350 To assist with holding senior Christmas Parties in each town in Wilcannia, White Cliffs, Menindee, Sunset Strip and Ivanhoe.

#### Other

\$600 To the Broken Hill Speedboat Club Inc. for maintaining public toilets at Copi Hollow

\$600 To the Sunset Strip Progress Association for maintaining public toilets at Sunset Strip

\$1250 To provide assistance for youth throughout the Shire to attend leadership training opportunities (maximum \$250/per applicant/per annum).

### Minor Grants Scheme

Council has previously allocated funding to community organisations to assist them with projects or activities specific to their town or area of interest. In 2019/20 an amount of \$15,000 has been allocated.



## Statement Relating to Access and Equity

The Shire's Community Strategic Plan, Delivery Program and Operational Plan are based on the four interrelated social justice principles of equity, access, participation, and rights.



**Equity** – there should be fairness in decision making, prioritising and allocation of resources, particularly for those in need. Everyone should have a fair opportunity to participate in the future of the community. The planning process should take particular care to involve and protect the interests of people in vulnerable circumstances.

**Access** – all people should have fair access to services, resources and opportunities to improve their quality of life.

**Participation** – everyone should have the maximum opportunity to genuinely participate in decisions which affect their lives

**Rights** – equal rights should be established and promoted, with opportunities provided for people from diverse linguistic, cultural and religious backgrounds to participate in community life.



## Appendix

### Fees and Charges

In accordance with Section 608 of the Local Government Act 1993 and other relevant legislation, Council charges and recovers approved fees and charges for any services it provides.

In cases where the amount of fees and charges for service is determined under another Act or regulatory body, Council's policy is not to determine an amount that is inconsistent with the amount determined under the other Act or regulatory body.

All of Council's fees and charges not subject to statutory control are reviewed on an annual basis prior to finalisation of Council's annual operational budget. In special circumstances, fees and charges can be reviewed and approved by Council in accordance with the Local Government Act and regulations.



Title of Fee Charge	Unit/ Note	2018/19 Charge Inc. GST	Unit/Note	2019/20 Charge Inc. GST
<b>Hire of Council Facilities as Approved by Council</b>				
<b>Menindee Community Hall</b>				
Discos, Parties, Presentations, Movies	Day or Night	\$280.00		\$280.00
Supper Room	Day or Night	\$95.00		\$95.00
Club Fundraising Discos-Seniors	Day or Night	\$125.00		\$125.00
Club Fundraising Discos-Juniors	Day or Night	\$65.00		\$65.00
Fundraising-Charities	Day or Night	\$85.00		\$85.00
Government Agencies	Day or Night	\$280.00		\$280.00
Meetings	Day or Night	\$60.00		\$60.00
Bond-Refundable if Hall is cleaned and left in a reasonable condition	Day or Night	\$270.00		\$270.00
<b>Ivanhoe (Committee)</b>				
Hall Hire	Day Rate	\$60.00		\$200.00
Hall Hire	Evening Rate	\$85.00		\$250.00
Bond-Refundable if Hall is cleaned and left in a reasonable condition	Day or Night	\$270.00		\$500.00



Title of Fee Charge	Unit/Note	2018/19 Charge Inc. GST	Unit/Note	2019/20 Charge Inc. GST
<b>White Cliffs Community Hall (Committee)</b>				
Hall Hire	Day or Night	\$110.00		\$110.00
Local Activities (Supper Room)	Day or Night	\$5.00		\$5.00
Local Events (Supper Room)	Day or Night	\$15.00		\$15.00
Supper Room Hire	Day or Night	\$25.00		\$25.00
Hire of Table and Chairs		\$50.00		\$50.00
Rally's/Treks	Per Day	\$110.00		\$110.00
<b>Tilpa Community Hall (Committee)</b>				
Hall Hire	Day or Night	\$50.00		\$50.00
Community Centre Hire-Includes Hall and Kitchen	Day or Night	\$100.00		\$100.00





Title of Fee Charge	Unit/Note	2018/19 Charge Inc. GST	Unit/Note	2019/20 Charge Inc. GST
<b>Wilcannia Community Hall</b>				
Discos, Parties, Presentations, Movies (Inc Kitchen)	Day or Night	\$280.00		\$280.00
Supper Room (Inc Kitchen)	Day or Night	\$95.00		\$95.00
Club Fundraising Discos-Seniors	Day or Night	\$125.00		\$125.00
Club Fundraising Discos-Juniors	Day or Night	\$65.00		\$65.00
Fundraising-Charities-Not For Profits	Day or Night	\$85.00		\$85.00
Meetings	Day or Night	\$65.00		\$65.00
Bond-Refundable if Hall is cleaned and left in a reasonable condition	Day or Night	\$270.00		\$270.00



Title of Fee Charge	Unit/Note	2018/19 Charge Inc. GST	Unit/Note	2019/20 Charge Inc. GST
<b>Swimming Pools</b>				
Casual Hirers Fee (All Pools)	Each Event	\$60.00		\$60.00
Family Season Ticket	Season	\$100.00		\$100.00
Wilcannia	Per Person	Gold Coin		Gold Coin
Ivanhoe	Per Person	Gold Coin		Gold Coin
Menindee	Per Person	Gold Coin		Gold Coin
White Cliffs	Per Person	Gold Coin		Gold Coin
<b>Other (Facilities)</b>				
Hire of BBQ Trailer (Wilcannia Only, pick up from Council Depot)		\$65.00		\$65.00
<i>Delivery/Pickup additional \$20 fee will be incurred</i>				
Ovals/Parks/Reserves (Excluding not for profit & community events)	\$100.00 Bond	\$65.00		\$65.00
Hire of Wilcannia ATCO's	Per Person/Per Night	\$60.00		\$60.00
Hire of Projector for functions (In Council facilities)	\$100.00 Bond	\$30.00 Per Day	\$100.00 Bond	\$30.00 Per Day



Title of Fee Charge	Unit/Note	2018/19 Charge Inc. GST	Unit/Note	2019/20 Charge Inc. GST
<b>Rates</b>				
Accrual of Interest on Overdue Rates and Charges		7.5% p.a		7.5% p.a
Rate Enquiry Fee: (Written response to bona fide purchaser or owner)	Per Property	\$75.00		\$75.00
Section 603 Certificate		\$80.00		\$80.00
Returned or Dishonoured Payment Fee				\$45.00
Rates Administration/Refund Fee				\$20.00
<b>Government Information (Public Access)</b>				
Government Information (Public Access)	Fixed Act	\$30.00		\$30.00
Application Internal Review	Fixed Act	\$40.00		\$40.00



Title of Fee Charge	Unit/Note	2018/19 Charge Inc. GST	Unit/Note	2019/20 Charge Inc. GST
<b>Companion Animals Act (Dogs and Cats) Effective 1<sup>st</sup> July 1999</b>				
NSW Office of Local Government (OLG) set the registration fees on an annual basis in July/August. The fees and charges will be update when this information is made available.				
<b>Lifetime Registration</b>				
Lifetime Registration ( Un-desexed Dog and Cat)		\$201.00		\$210.00
Lifetime Registration (Desexed Dog and Cat)		\$55.00		\$58.00
Lifetime Registration Pensioner's (Un-desexed Dog or Cat)		\$201.00		\$207.00
Lifetime Reg. Pensioners (Desexed Dog or Cat)		\$23.00		\$25.00
Microchip & Implantation		\$45.00		\$45.00
Inspection of Dangerous dog facilities		\$150.00		\$150.00



Title of Fee Charge	Unit/Note	2018/19 Charge Inc. GST	Unit/Note	2019/20 Charge Inc. GST
<b>Animal Detainment Fees</b>				
<hr/>				
<b>Cat, Dog, Pig-Release Fee</b>		\$22.00		\$22.00
Release Fee Second Offence		\$44.00		\$44.00
Maintenance/Sustenance Fee-Per Day		\$16.50		\$16.50
<b>Goat, Sheep-Release Fee</b>		\$16.50		\$16.50
Release Fee Second Offence		\$44.00		\$44.00
Maintenance/Sustenance Fee-Per Day		\$16.50		\$16.50
<b>Horse, Cattle-Release Fee</b>		\$66.00		\$66.00
Release Fee Second Offence		\$93.50		\$93.50
Maintenance/Sustenance Fee-Per Day		\$27.50		\$27.50





Title of Fee Charge	Unit/Note	2018/19 Charge Inc. GST	Unit/Note	2019/20 Charge Inc. GST
<b>Planning Certificates</b>				
Planning Certificate 10.7 – Part 2 (Formerly 149 (2))		\$53.00		\$53.00
Requiring additional information Part 5 (Formerly 149 (5))		\$80.00		\$80.00
Certificate Under Section 735A		\$80.00		\$80.00
Certificate as to Orders 121ZP		\$40.00		\$40.00
Urgent Fee		\$75.00		\$75.00
<b>Swimming Pool Inspections</b>				
First Visit		\$150.00		\$150.00
Second Visit		\$100.00		\$100.00
<b>Footway Restaurant Permit</b>				
1 Table and 4 Chairs		\$60.00		\$60.00
<b>Food Premises Inspection</b>				
1st Inspection		\$60.00		\$60.00
Additional Inspection		\$80.00		\$80.00



Title of Fee Charge	Unit/Note	2018/19 Charge Inc. GST	Unit/Note	2019/20 Charge Inc. GST
<b>Domestic Waste Collection</b>				
Replacement of lost or damaged Wheelie Bin	New Bin	\$105.00		\$105.00
	Second-Hand Bin	\$45.00		\$45.00
<b>Public Cemeteries</b>				
Grave Digging		\$450.00		\$450.00
Land for grave under right of burial				\$280.00
Surcharge for Grave Digging Out of Hours, Urgent, Out of Cemetery Grounds				\$220.00
<i>For out of Cemetery Grounds Council will need to calculate transport costs.</i>				
Burial Ashes in pre-existing grave		\$450.00		\$450.00
Re-Opening and closing of Grave		\$450.00		\$450.00
Slab removal/replacement prior to re-opening and closing of grave		\$220.00		\$220.00
Weekend Surcharge for re-opening and closing		\$220.00		\$220.00
Plaque for Memorial Wall (Includes Purchase, Inscription & Installation)		\$150.00		\$150.00



Title of Fee Charge	Unit/Note	2018/19 Charge Inc. GST	Unit/Note	2019/20 Charge Inc. GST
<b>Water Supply</b>				
Water Connection, Tapping fee only per service (standard meter)(Filtered & Raw)	(Min)	\$750.00		\$750.00
Water Reconnection to existing service per service		\$125.00		\$125.00
Water Reconnection after cut off for non-payment		\$145.00		\$145.00
Special meter reading or testing		\$60.00		\$60.00
<b>Sewerage Services</b>				
Connection to Effluent main		\$1,580.00		\$1,580.00
Minimum includes \$700.00 pump & \$850.00 Labour				
**Connection fee as stated is the minimum fee applicable to a conduit length no greater than 10m.				
Additional charges will be incurred for conduit length in excess of 10m and be subject to a quotation.				
<b>Septic Tank and Chemical Closet</b>				
Septic Tank, Chemical Closet and aerated water system Application		\$150.00		\$150.00
Septic Tank: Amended Application		\$25.00		\$25.00



Title of Fee Charge	Unit/Note	2018/19 Charge Inc. GST	Unit/Note	2019/20 Charge Inc. GST
<b>Building Certificates</b>				
(Fixed by Statute) Per dwelling in building or in any other building on allotment				
Class 1 and/or 10 Building	Excluding GST	\$250.00		\$250.00
Classes 2-9 (not exceeding 200 sqm)		\$250.00		\$250.00
Exceeding 200sqm but less than 2000sqm		\$250 + \$0.50 /sqm over 200 sqm		\$250 + \$0.50 /sqm over 200 sqm
Exceeding 2000sqm		\$1,165 + \$0.075 /sqm>2,000sqm		\$1,165 + \$0.075 /sqm>2,000sqm
Additional Inspection		\$90.00		\$90.00
Occupation Certificate		\$90.00		\$90.00
Building Surveyor Certificate search of records> 2yrs Copy of Building Plans		\$60.00		\$60.00
Swimming Pool		\$200.00		\$200.00
Commercial Change of Use:		\$200.00		\$200.00
Bed & Breakfast		\$200.00		\$200.00
Activity Approvals		\$20.00		\$20.00



Title of Fee Charge	Unit/Note	2018/19 Charge Inc. GST	Unit/Note	2019/20 Charge Inc. GST
Maintenance/Handywork/private works	Per Hour	\$60.00		\$60.00
<b>Development Applications</b>				
<b>Basic Development Applications:</b>				
Up to \$5000	Up to \$5000	\$110.00		\$110.00
\$170.00, plus an additional \$3 for each \$1,000 or part thereof of the by which the estimated cost exceeds \$100,000.00	\$5,001 to \$50,000	\$170.00		\$170.00
\$352, plus an additional \$3.64 for each \$1,000 or part thereof by which the estimated cost exceeds \$50,000	\$50,001 to \$250,000	\$352.00		\$352.00
\$1,160 plus an additional \$2.34 for each \$1,000 or part thereof by which the estimated cost exceeds \$250,000	\$250,001 to \$500,000	\$1,160.00		\$1,160.00
\$1,745.00 plus an additional \$1.64 for each \$1,000 or part thereof by which the estimated cost exceeds \$500,000	\$500,001 to \$1,000,000	\$1,745.00		\$1,745.00
\$2,615 plus an additional \$1.44 for each \$1,000 or part thereof by which the estimated cost exceeds \$1,000,000	\$1,000,001 to \$10,000,000	\$2,615.00		\$2,615.00
\$15,875 plus an additional \$1.19 for each \$1,000 or part thereof by which the estimated cost exceeds \$10,000,000	More than \$10,000,000	\$15,875.00		\$15,875.00
Erection of Dwelling House \$100,000 or less		\$455.00		\$455.00





Title of Fee Charge	Unit/Note	2018/19 Charge Inc. GST	Unit/Note	2019/20 Charge Inc. GST
Application for Demolition		\$110.00		\$110.00
Development not involving a dwelling or subdivision		\$285.00		\$285.00
Subdivision-Opening a public road	+ \$65 additional lot	\$665.00		\$665.00
Subdivision-Not opening a public road	+ \$53 additional lot	\$330.00		\$330.00
Designated Development	Above other fees	\$920.00		\$920.00
Lodgement of Complying Development Certificate				
Advertising Developments-Designated		\$2,220.00		\$2,220.00
Advertising Developments-Advertised, prohibited or under LEP/DCP		\$1,105.00		\$1,105.00
Development requiring Concurrence		\$250.00		\$250.00
Integrated Development		\$250.00		\$250.00
Plan FIRST Fee (Over \$50,000)	\$0.64 per extra \$1,000			
Long Service Levy (Over \$25,000)	0.35% of value of works			



Title of Fee Charge	Unit/Note	2018/19 Charge Inc. GST	Unit/Note	2019/20 Charge Inc. GST
<b>Constructions Certificate Application Fees</b>				
Not Exceeding \$5,000		\$79.00		\$79.00
From \$5,001 to < \$250,000		\$40 + 0.43% of building cost.		\$40 + 0.43% of building cost.
\$100,001 to \$250,000		N/A		N/A
\$100,001 to \$250,000		FEE REMOVED for 2017/18		FEE REMOVED for 2017/18
More than \$250,000		\$490 + 0.12% of building cost.		\$490 + 0.12% of building cost.



Title of Fee Charge	Unit/Note	2018/19 Charge Inc. GST	Unit/Note	2019/20 Charge Inc. GST
<b>Reinstatement Fees</b>				
Road Opening (roads or footpaths)	service - unsealed	\$500.00		\$500.00
	service - sealed	\$750.00		\$750.00
Restoration of Road or Footpath	Minimum Charge/m	\$60.00		\$60.00
	Bitumen/m	\$90.00		\$90.00
	Concrete/m	\$130.00		\$130.00



Title of Fee Charge	Unit/Note	2018/19 Charge Inc. GST	Unit/Note	2019/20 Charge Inc. GST
<b>Caravan Park Tariffs</b>				
<b>White Cliffs Caravan Park</b>				
		\$15.00		\$15.00
Unpowered Campsite	Daily	\$5.00 per Additional Person	Daily	\$5.00 per Additional Person
		\$20.00		\$20.00
Powered Site-Double	Daily	\$7.00 per Additional Person	Daily	\$7.00 per Additional Person
Cabins (Sleeps 4)	Daily	\$35.00	Daily	\$35.00
Shower Only	Per 5 Mins	\$1.00	Per 5 Mins	\$1.00
<b>Victory Park Caravan Park (Wilcannia)</b>				
Unpowered Campsite	Daily	\$15.00	Daily	\$15.00
Powered Site	Daily	\$25.00	Daily	\$25.00
Shower Only		\$5.00		\$5.00



Title of Fee Charge	Unit/Note	2018/19 Charge Inc. GST	Unit/Note	2019/20 Charge Inc. GST
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## Ivanhoe/Menindee/Wilcannia Waste Depot Fees

### Waste

Council has determined to discontinue to charge gate fees for its waste management facilities for domestic refuse. However, business, commercial and industrial waste will continue to attract fees for waste disposal at the waste management facilities.

Truck/Bin/Trailer		\$50 up to 1m <sup>3</sup> + \$10 per m <sup>3</sup> over		\$50 up to 1m <sup>3</sup> + \$10 per m <sup>3</sup> over
Dumping of car bodies	Per Body	\$20.00		\$20.00
Septic Tank Contents	Per Septic Tank	\$40.00		\$40.00
Asbestos (plastic wrapped and labelled) Part thereof Asbestos	Per m <sup>3</sup> Prior Council Consent	\$350.00		\$350.00
Animal Carcass	Per Carcass	\$20.00		\$20.00





Title of Fee Charge	Unit/Note	2018/19 Charge Inc. GST	Unit/Note	2019/20 Charge Inc. GST
<b>Tyres</b>				
Motorbike / Car Tyre	Per Tyre	\$10.00	Per Tyre	\$10.00
Truck / Tractor Tyre	Per Tyre	\$20.00	Per Tyre	\$20.00
<b>Ivanhoe Multi Service Outlet - Menindee Rural Transaction Centre - Wilcannia Local Post Office</b>				
<b>Printing/Scanning</b>				
Scanning	Per Page	\$0.30		\$0.30
Printing-Black and white text	Per Page	\$0.40		\$0.40
	With Own Paper	\$0.15		\$0.15
Black and white text + graphics being less than 1/4 of page	Per Page	\$1.00		\$1.00
All other black and white graphics	Per Page	\$2.00		\$2.00
Coloured graphics (pictures)	1/2 Page	\$2.00		\$2.00
Coloured graphics (pictures)	Per Page	\$4.60		\$4.60
Coloured text and graphics with graphics being less than 1/4 of page	Per Page	\$1.60		\$1.60
photographic printing A4		\$4.60		\$4.60



Title of Fee Charge	Unit/Note	2018/19 Charge Inc. GST	Unit/Note	2019/20 Charge Inc. GST
<b>Photocopying/FAX Services</b>				
Photocopying Black and White-A4 (Unassisted)	Per Page	\$0.40		\$0.40
Photocopying Colour-A4 (Wilcannia Only)	Per Page	\$4.80		\$4.80
Photocopying Black and White-A3 (Unassisted)	Per Page	\$0.40		\$0.40
FAX Transmission	Per Page	\$2.00		\$2.00
Receive	Per Page	\$0.40		\$0.40
<b>Misc. Services</b>				
Laminating A4		\$2.00		\$2.00
A3		\$4.00		\$4.00
Binding-Per A4 Book Binding	Up to 100 Sheets	\$2.60		\$2.60
	100-250 Sheets	\$3.60		\$3.60
	250-500 Sheets	\$4.60		\$4.60
Secretarial Assistance	Per Hour	\$40.00		\$40.00
	Per Day (8Hrs)	\$80.00		\$80.00



Title of Fee Charge	Unit/Note	2018/19 Charge Inc. GST	Unit/Note	2019/20 Charge Inc. GST
<b>Menindee Rural Transaction Centre – Ivanhoe Multi Service Outlet</b>				
<b>VENUE HIRE Meeting/Function room</b>				
Room Only	Per Hour	\$20.00		\$20.00
	Per Day (8Hrs)	\$150.00		\$150.00
	Per Week (5 Days)	\$500.00		\$500.00
Computer/Internet in room	/hour + \$14.00 Setup	\$6.00		\$6.00
Data Projector	Per Day	\$30.00		\$30.00
PA System	Per Day	\$25.00		\$25.00
<i>Catering Contacts Available</i>				



## Plant Hire Rates

(Includes Operator and GST)

Plant Item	Rate Per Hour	Rate Per Day or km
Backhoe/Loader	\$160.00	
Loader	\$160.00	
Excavator	\$120.00	
Forklift	\$80.00	
Lawnmowers – Ride On	\$60.00	
Mobile Toilets		\$60.00 / Day
Skid Steer Loaders	\$120.00	
Skid Steer Attachment	\$10.00	
Tractor 4WD	\$120.00	
Tractor Attachment	\$10.00	
Trucks – Light	\$80.00	\$0.85 / km
Trucks – Medium Rigid	\$120.00	\$0.85 / KM
Trailers – Standard		\$60.00 / Day
Car Trailer		\$100.00 / Day