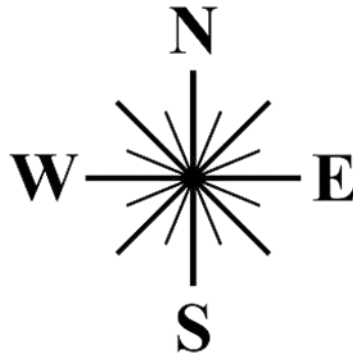


CENTRAL DARLING



SHIRE COUNCIL

ORDINARY COUNCIL MEETING

ATTACHMENTS

WEDNESDAY, 27 APRIL 2022

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Central Darling Shire Council

Title of Policy	Debt Recovery		
This applies to	Council staff and all Residents and Ratepayers		
Author	Darryl Telfer	Date approved:	
Position of Author	Acting Rates Officer	Authorised by:	
Legislation, Australian Standards, Code of Practice	Local Government Act 1993 Local Government (General) Regulation 2005		
Related Policies/Procedures	Hardship Policy		

OBJECTIVE

The objective of this policy is to provide a framework for the efficient and effective collection of outstanding debts and to fulfil statutory requirements in relation to the recovery of rates, charges, fees and other debts.

Council has a responsibility to ensure monies owed to it are recovered in a timely, effective and efficient manner to finance its operations and ensure effective cash flow management. While carrying out this responsibility, Council will:

- Treat all people fairly and consistently under this policy;
- Treat all matters under this policy confidentially; and
- Treat people with respect and sensitivity in considering their circumstances.

RATES AND CHARGES

Due Dates

The Local Government Act 1993 (the Act) sets out in Chapter 15, Part 7, the requirements for payment of rates and charges.

Annual rates and charges may be paid in a single instalment or by quarterly instalments. If a payment is made in a single instalment, the instalment is payable by 31 August. If payment is made by quarterly instalments, the instalments are payable by 31 August, 30 November, 28 February and 31 May.

Council is to issue a quarterly reminder notice for the payment of an instalment at least 30 days before the due date of the instalment.

Overdue Amounts

Overdue accounts, where the ratepayer has not made a suitable arrangement for the payment of the debt or has defaulted on an initial arrangement, may be forwarded to Council's nominated Debt Recovery Provider (DRP) for the recovery process in the following circumstances:

- (i) Rate accounts that show the first rate instalment as unpaid be forwarded to the DRP in September;
- (ii) Rate accounts that show the second rate instalment as unpaid be forwarded to the DRP in December;
- (iii) Rate accounts that show the third rate instalment as unpaid be forwarded to the DRP in March;
- (iv) Rate accounts that show the fourth instalment as unpaid be forwarded to the DRP in June;

with the exception of those outstanding debts generated by the Farmland Category during exceptional circumstances such as drought or flood. The ratepayer is to contact Council in the first instance, with a view to putting in place a suitable arrangement for payment. The General Manager is to determine the special circumstances.

Suitable Arrangements

A ratepayer may make a suitable arrangement for the payment of rates and charges, including those accounts already with the DRP.

A suitable arrangement for payment will clear the total outstanding debt:

- a) Before the subsequent rate instalment is due; and where this cannot be achieved;
- b) By the end of the current financial year provided that all subsequent rate instalments that may become due in that time frame are paid or are incorporated into the total repayment amount; and where this cannot be achieved;
- c) In up to one (1) year provided that subsequent rate instalments that may become due in that time frame are paid or are incorporated into the total repayment amount.

Such arrangements may be approved by the DRP and/or Council Staff. In the majority of cases, a ratepayer will be required to negotiate a suitable arrangement directly with the DRP. The DRP will record and monitor arrangements for compliance.

The General Manager is to approve arrangements for payment where the proposed payment arrangement will not clear the debt as at "c)" above, including proposed arrangements for Farmland Category during periods of declared exceptional circumstances.

In accordance with Section 568 of the Act, money paid in respect of rates or charges levied on land is to be applied towards payment of those rates or charges in the order in which they became due.

Debt Collection

All debt recovery costs and fees associated with any course of action are to be borne by the owner of the debt and will subsequently remain a charge on the property until paid. The debt recovery costs and fees are to be charged in accordance with Council's Annual Schedule of Fees and Charges.

The following procedure is to be employed by Council Staff or Council's DRP:

Supplementary Contact Procedures

To supplement the procedures employed before Steps 1 to 6 below, Council may use other multiple communication channels to remind, contact and negotiate payment arrangements with ratepayers and customers. Options include, but are not limited to telephone calls, email, SMS, Face-book and on-line chat.

Step 1 – First letter or demand sent to ratepayer by DRP

Recovery proceedings shall not be commenced until after the expiration of 14 days after the debt becomes due. A first letter of demand is to be forwarded to the debtor notifying that unless the account is paid, in full, within 14 days of the date of the letter or a suitable arrangement made, legal action may commence for the outstanding amount.

Step 2 – Second letter of demand (Pre-Legal) sent to the ratepayer by DRP

Where the debt value is more than \$250, a second demand letter (Pre-legal) will be sent to the debtor where a response or payment has not been received as a result of the first letter of demand.

OR

Step 2 – Notice to the Occupier is issued

Where a response to Step 1 is not received, a notice under Section 569 of the Act may be issued.

Step 3 – Statement of Liquidated Claim issued

Where a response to Step 2 is not received and the debt is over \$1,000, a Statement of Liquidated Claim is to be issued through the Local Court by the DRP.

Step 4 – Judgment

Where a response to the Statement of Liquidated Claim is not received, default judgment is to be entered by the DRP.

Step 5 – Warrant issued

On the entry of judgment and the failing of the debtor to enter into a payment arrangement, a warrant is to be issued by the Court against the debtor to recover personal property.

OR

Step 5 – Garnishee issued

Where subsequent details are known and an arrangement is not maintained, a garnishee is to be attached to the debtors wage in recovery of the debt. A summons process is initiated with the Court.

OR

Step 5 – Oral Examinations summons issued

Oral examination summons action is taken when there is sufficient knowledge to effectively use a garnishee or warrant. This summons requires the debtor to attend Court and be questioned as to the debtor's current financial situation and ability to meet Council's claim.

Council Staff will determine whether a notice to occupier, warrant, garnishee or oral examination summons will be issued or commenced, based on the individual circumstances of the debtor.

OR

Step 5 – Bankruptcy and Winding Up Proceedings

Bankruptcy and winding-up proceedings, authorised only by the General Manager, will commence if the debt is in excess of \$5,000 and previous action has secured judgment.

Step 6 – Sale of Land for Unpaid Rates and Charges

Where Steps 1 to 5 have been unsuccessful, the General Manager is to commence a sale of land for unpaid rates and charges, in accordance with Chapter 17, Part 2, Division 5, Section 713 of the Act.

WATER USAGE CHARGES

Due Dates

Water meters are read four times a year and accounts are sent to the property owners after each meter reading. The due date for payment is 30 days from the date of the Water Usage Charge notice.

Overdue Amounts

Water Usage accounts are considered overdue immediately following the due date.

Suitable Arrangements

A ratepayer may make a suitable arrangement for the payment of their water usage charges, including those accounts already with the DRP.

A suitable arrangement for payment will clear the total outstanding debt:

- a) Before the subsequent water usage account is due; and where this cannot be achieved;
- b) By the end of the current financial year provided that all subsequent water usage accounts that may become due in that time frame are paid or are incorporated into the total repayment amount; and where this cannot be achieved;
- c) In up to one (1) year provided that subsequent water usage accounts that may become due in that time frame are paid or are incorporated into the total repayment amount.

Such arrangements may be approved by the DRP and/or Council Staff. In the majority of cases, a ratepayer will be required to negotiate a suitable arrangement directly with the DRP. The DRP will record and monitor arrangements for compliance.

The General Manager is to approve arrangements for payment where the proposed payment arrangement will not clear the debt as at “c)” above.

In accordance with Section 568 of the Act, money paid in respect of rates or charges levied on land is to be applied towards payment of those rates or charges in the order in which they became due.

Debt Collection

All debt recovery costs and fees associated with any course of action are to be borne by the owner of the debt and will subsequently remain a charge on the property until paid. The debt recovery

costs and fees are to be charged in accordance with Council's Annual Schedule of Fees and Charges.

The following procedure is to be employed by Council and Council's DRP:

Supplementary Contact Procedures

To supplement the procedures employed before Steps 1 to 6 below, Council's DRP may be instructed by Council Staff to use other multiple communication channels to remind, contact and negotiate payment arrangements with ratepayers and customers. Options include, but are not limited to telephone calls, email, SMS, Face-book and on-line chat.

Step 1 – Overdue water reminder notice issued

At the expiration of 7 days after the due date of the Water Usage Charge notice, if an account remains unpaid and no satisfactory payment arrangement has been made, an overdue water reminder notice is issued by Council Staff or the DRP.

Step 2 – Water restriction notice issued

At the expiration of 7 days after the due date of the overdue water reminder notice, if an account in excess of \$100 remains unpaid or no satisfactory payment arrangement has been made, a water restriction notice is issued by Council Staff or the DRP. The due date for payment is 14 days from the date of the water restriction notice.

Step 3 – Notice of intention to restrict

At the expiration of the due date of the water restriction notice, if not payment or satisfactory payment arrangement has been made, a notice of intention to restrict water supply is issued. The due date for payment is 14 days from the date of the water restriction notice.

Step 4 – Water restriction

On, or as soon as practicable after the nominated date appearing on the notice of intention to restrict, if no payment or a satisfactory arrangement has been made, the restriction device is to be fitted to the water meter connected to the property.

Step 5 – Referral to the DRP

If, after water restrictions have been put in place and the debt remains outstanding, the recovery of the debt may be forwarded back to Council's DRP for legal proceedings. In such instances, the debt collection procedures in Steps 2 to 5 as listed in the Rates and Charges section of this policy are to apply.

Step 6 – Sale of Land for Unpaid Rates and Charges

Where Steps 1 to 6 have been unsuccessful, the General Manager is to commence a sale of land for unpaid rates and charges, in accordance with Chapter 17, Part 2, Division 5, Section 713 of the Act.

SUNDRY DEBTORS

This encompasses all amounts owing to Council excluding rates and charges, water usage accounts and government grants.

Due Dates

Council issues debtor accounts for numerous services. These services include, but are not limited to, trade waste services, private works, staff uniforms, airport usage and property rentals.

Accounts are generally issued on a weekly, fortnightly or monthly basis.

Overdue Amounts

Sundry debtor accounts are considered overdue immediately following the due date.

Council reserves the right to deny access to Council facilities or suspend services to customers with overdue amounts.

Suitable Arrangements

A debtor may make a suitable arrangement for the payment of their sundry debtor account, including those accounts already with the DRP.

A suitable arrangement for payment will clear the total debt within 60 days of making the arrangement.

The General Manager is to approve arrangements for payment where the proposed payment arrangement will not clear the debt in the time frame above.

In accordance with Section 568 of the Act, money paid in respect of sundry debtor amounts is to be applied towards payment of those amounts in the order in which they became due.

Debt Collection

The procedure for the collection of debts due to Council will follow those procedures outlined in Steps 1 to 5 of the Rates and Charges section of this Policy.

Supplementary Contact Procedures

To supplement the procedures employed before and at Steps 1 to 5 of the Rates and Charges section of this Policy, Council's DRP may be instructed by Council Staff to use other multiple communication channels to remind, contact and negotiate payment arrangements with ratepayers and customers. Options include, but are not limited to, telephone calls, email, SMS, Face-book and on-line chat.

FURTHER CONSIDERATIONS FOR THE COLLECTION OR RATES & CHARGES, WATER USAGE AND SUNDRY DEBTOR DEBTS

Where a matter proceeds to a pre-trial consultation or hearing, Council's Solicitor is to be instructed to act on Council's behalf.

Interest is applied to all outstanding rates and water usage charges and sundry debtor fees and charges, where deemed, whether a suitable agreement is in place or not. The interest rate is determined by Council as part of adopting the Delivery Program and Operational Plan. Interest commences to accrue on unpaid rates and charges and water usage charges and sundry debtor fees and charges, where deemed, as soon as practicable after the due date.

Interest is applied to sundry debtors, where deemed, in accordance with the legislation under which the fee or charge is raised.

The General Manager has delegated authority to write-off rates and charges, fees, charges and other debts in accordance with Section 131 of the Local Government (General) Regulation 2005, up to and

including an amount resolved by Council. This amount is currently set at \$2,500.

The Manager Revenue has delegated authority to write-off interest that has accrued on rates and charges, charges, fees, and other debts up to \$10 where the ratepayer was unable to pay the rates and charges when they became due and payable for reasons beyond their control; refer Sections 567(a)&(b) of the Act.

The General Manager is to be advised of any staff member or Councillor whose overdue account has been referred to Council's DRP.

Council's Staff may be required to act as authorised officers in relation to the recovery of rates and charges where that nominated person is required to represent Council at Court.

VARIATION

Council reserves the right to vary the terms and conditions of this policy, subject to a report to Council.

**Central Darling Shire Council
Income & Expenses Budget Review Statement**

March 2022

	Original Budget 2021/22 (\$000's)	Budget YTD (\$000's)	Actual YTD (\$000's)	Variance YTD (\$000's)	Variance %	Variance Notes
Income						
Rates and Annual Charges	2,432	2,432	2,432	-	0%	
Other Charges and Fees	9,388	8,140	8,666	526	6%	
Interest and Investment Revenues	93	40	40	-	0%	
Other Revenues	382	286	377	91	32%	1
Grants & Contributions - Operating	8,644	6,548	6,548	-	-	
Grants & Contributions - Capital	16,084	2,015	2,015	-	-	
Net gain from disposal of assets	-	-	-	-	-	
Total Income from Continuing Operations	37,023	19,461	20,078	617	3%	
Expenses						
Employee Costs	5,532	4,149	4,321	(172)	(4%)	
Printing Costs	52	42	42	-	0%	
Materials & Contracts	8,437	8,127	8,922	(795)	(10%)	
Depreciation	4,139	3,104	3,104	-	0%	
Other Expenses	2,596	1,946	1,550	396	20%	
Total Expenses from Continuing Operations	20,756	17,368	17,939	(571)	(3%)	
Net Operating Result from Continuing Operations	16,267	2,093	2,139	46	2%	
Net Operating Result before Capital Items	183	78	124	46	59%	

General Notes

Income

Rates and Charges are recognised as income when the rate is struck, generally the 1st of July
Grants and Contributions are generally recognised when received, unless previously invoiced.

Expenses

Council's insurance premiums have been expensed in the month of July and Council's budget reflects this.
Depreciation is not a cash expense.

Variations

Unbudgeted receipt for NCBA.

Central Darling Shire Council – Monthly Report – March 2022

Introduction

This monthly report is prepared for the CDSC under the current Service Agreement (December 2021 to June 2022). The report captures work completed in March 2022 and sets out a proposed detailed work schedule for the month of April 2022. The report will also look forward to potential activities to be undertaken in future months to 30 June 2022.

Of particular note is the impact of both the increased grant application and contract management work since the start of 2022. The first three months have seen M&PA exceed the 15 days allocated for this period under our Service Agreement, having worked just over 25 days during this period. As noted below, from the beginning of April there are only 4.5 days left on the current Service Agreement.

March 2022 Update

- Finalise and submitted the following applications:
 - Tilpa Park Playground Upgrade under the Open Spaces Program (NSW)
 - Emmdale Airstrip Upgrade under the Remote Airstrips Upgrade Program Rd 9
- EOI for the Community Aboriginal Liaison Officer under the Local Government Social Cohesion Grants program (NSW) was successful and will continue to the application stage.
- CDSC grant programs support including tracking, reporting and acquittal of all CDSC grant funding.
- Provided general grant and project management advice.
- Received notification of the success of the Diorama Display Case at Menindee Tourism Centre application for \$10,000 under the Cultural Tourism Accelerator Program (NSW).

Proposed April 2022 Work Schedule

- Preparing applications for the following projects:
 - White Cliffs Gymkhana (\$10,000) under the Holiday Break Program (NSW) due 1 April 2022
 - CDSC Active Fest Application due 11 April 2022
 - Ivanhoe Oval submission under the NSW ClubGrants program for \$300k upgrade due 15 April 2022
 - Application for the Community Aboriginal Liaison Officer under the Local Government Social Cohesion Grants program (NSW) due 2 May 2022
 - Darling River Flood Mapping and Darling Shire Floodplain risk management study and plan applications under the Floodplain Management Program (NSW) due 5 May 2022
- Continue CDSC grant programs support including tracking, reporting and acquittal of all CDSC grant funding.
- Continue to explore and research grant funding opportunities to meet Council project priorities.

Proposed May (and beyond) 2022 Schedule

- Continue to work on and submit new grant applications due in May 2022, including matching CDSC project priorities with grant opportunities as they become available with a focus on funding for Streetscapes and review of the EMPlan.
- Continue grants administration support.

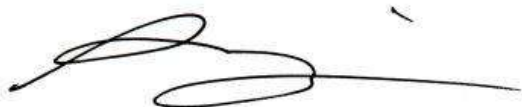
Summary of days worked

Total Days under Service Agreement (to end June 2022)	Rolling Total Days Used	March 2022	Days Remaining to 30 June 2022
65	52.5	8	4.5

Please note that while still within the overall cap of 65 days, there are only 4.5 days left for the period and we anticipate the total days under the service agreement may be exhausted by the end of April 2022.

As always, we are happy to discuss.

Prepared by:



Andrew Morris

Director

4 April 2022

Email: andrew@morrispiper.com

Mobile: 0427 015 580

Grant Title	Column1	Total Approved Grant Funds	Grants Received 2019	Grants Received 2020	Grants Received 2021	Grants Received 2022	Grant Funding Received Prior to Current Financial Year	Grant Funding Received YTD 2022	Total Grant Funding Received	Grant Funding to be Received	Total Expended Prior to Current Financial Year	FY2022 Expended to date	Total Expended	Total Unexpended Balance	Oncost Applicable	GST
Longer Country Communities Fund Rounding 2	CAPITAL	\$ 1,395,084.00	\$ 460,377.00		\$ 460,377.00		\$ 920,754.00		\$ 920,754.00	\$ 474,330.00	\$ 1,336,197.32	\$ 30,248.75	\$ 1,366,446.07	\$ 28,637.93	N	N
Longer Country Communities Fund Rounding 3	CAPITAL	\$ 760,340.00			\$ 304,136.00		\$ 304,136.00		\$ 304,136.00	\$ 456,204.00	\$ 154,605.40	\$ 245,762.28	\$ 400,367.68	\$ 359,972.32	N	N
Rough Communities Programme - Extension	CAPITAL	\$ 1,000,000.00		\$ 900,000.00			\$ 900,000.00		\$ 900,000.00	\$ 100,000.00	\$ 1,105,159.58	\$ 25,225.71	\$ 1,130,385.29	\$ 130,385.29	N	N
Waka Cultural Centre	CAPITAL	\$ 3,500,000.00								\$ 3,500,000.00				\$ 3,500,000.00	N	N
Upgrade of Pooncarrie Road	CAPITAL	\$ 37,500,000.00		\$ 500,000.00	\$ 8,000,000.00		\$ 8,500,000.00		\$ 8,500,000.00	\$ 29,000,000.00	\$ 3,788,564.56	\$ 12,602,045.11	\$ 16,390,609.67	\$ 21,109,390.33	Y	N
Local Roads and Community Infrastructure Program	CAPITAL	\$ 3,721,674.00			\$ 856,098.82		\$ 856,098.82	\$ 358,110.00	\$ 1,214,208.82	\$ 2,507,465.18	\$ 593,090.38	\$ 542,063.12	\$ 1,135,153.50	\$ 2,586,520.50	N	N
SP Council Capacity and Capability Building	CAPITAL	\$ 150,000.00		\$ 37,500.00			\$ 37,500.00		\$ 37,500.00	\$ 112,500.00	\$ 167,385.43	\$ 36,890.78	\$ 204,276.21	\$ 54,276.21	N	N
SP Infrastructure / Employment Generation / Community Projects	CAPITAL	\$ 1,430,000.00		\$ 557,500.00			\$ 557,500.00		\$ 557,500.00	\$ 872,500.00	\$ 753,915.02	\$ 166,460.93	\$ 920,375.95	\$ 509,624.05	N	N
Wilcannia Showgrounds Stimulus Program	CAPITAL	\$ 130,000.00		\$ 130,000.00			\$ 130,000.00		\$ 130,000.00		\$ 108,936.39	\$ 88.62	\$ 109,025.01	\$ 20,974.99	N	N
BRF Ivanhoe Multi Service Outlet Project	CAPITAL	\$ 450,000.00								\$ 450,000.00	\$ 87,770.08	\$ 472,951.33	\$ 560,721.41	\$ 110,721.41	N	N
MJO Toilet Facility Upgrades	CAPITAL	\$ 230,000.00		\$ 10,000.00	\$ 220,000.00		\$ 230,000.00		\$ 230,000.00		\$ 93,483.37	\$ 163,286.23	\$ 256,769.60	\$ 26,769.60	N	N
MJO Tourism Infrastructure Enhancement	CAPITAL	\$ 550,000.00		\$ 50,000.00	\$ 350,000.00		\$ 400,000.00		\$ 400,000.00	\$ 150,000.00	\$ 85,857.01	\$ 91,988.39	\$ 177,845.40	\$ 372,154.60	N	N
MJO Tourism Technology	CAPITAL	\$ 220,000.00			\$ 145,000.00		\$ 145,000.00		\$ 145,000.00	\$ 75,000.00	\$ 12,345.59		\$ 12,345.59	\$ 207,654.41	N	N
Local Investments Grant Agreement Menindee Rehabilitation- Exercise Project	CAPITAL	\$ 15,000.00			\$ 15,000.00		\$ 15,000.00		\$ 15,000.00					\$ 15,000.00	N	N
Local Investments Grant Agreement: Ivanhoe Rehabilitation/Exercise Park	CAPITAL	\$ 15,000.00			\$ 15,000.00		\$ 15,000.00		\$ 15,000.00					\$ 15,000.00	N	N
Local Investments Grant Agreement: Wilcannia Rehabilitation/Exercise Park	CAPITAL	\$ 15,000.00			\$ 15,000.00		\$ 15,000.00		\$ 15,000.00					\$ 15,000.00	N	N
IDBBDP Victory Caravan Park Amenity Block Upgrade	CAPITAL	\$ 489,665.00			\$ 440,700.00		\$ 440,700.00	\$ 447,000.00	\$ 887,700.00	\$ 398,035.00		\$ 12,041.00	\$ 12,041.00	\$ 477,624.00	N	N
Local Reserve Improvement Fund - Tilpa Community Hall	CAPITAL	\$ 103,714.00								\$ 103,714.00				\$ 103,714.00	N	N
Local Reserve Improvement Fund - Victory Park Electrical Upgrades	CAPITAL	\$ 130,000.00								\$ 130,000.00				\$ 130,000.00	N	N
Longer Country Communities Fund Round 4 Central Darling Pump Tracks Project	CAPITAL	\$ 752,409.00								\$ 752,409.00						
Management Plan for Crown Land	OPERATING	\$ 100,000.00								\$ 100,000.00	\$ 105,566.03		\$ 105,566.03	\$ 5,566.03	N	N
Waka Curatorial Co-ordination Project	OPERATING	\$ 15,000.00								\$ 15,000.00				\$ 15,000.00	N	N
SP Council Strategic Planning	OPERATING	\$ 220,000.00		\$ 55,000.00			\$ 55,000.00		\$ 55,000.00	\$ 165,000.00	\$ 12,723.58	\$ 25,982.97	\$ 38,706.55	\$ 181,293.45	N	N
Menindee Rural Drought Emergency Funding Water Carting	OPERATING	\$ 80,000.00		\$ 80,000.00			\$ 80,000.00		\$ 80,000.00		\$ 58,630.00		\$ 58,630.00	\$ 21,370.00	N	N
Financial Assistant Grant Entitlement 2021/2022 - Local Roads	OPERATING	\$ 1,710,939.00			\$ 853,288.00		\$ 853,288.00	\$ 441,392.00	\$ 1,294,680.00	\$ 416,259.00				\$ 1,710,939.00	N	N
Financial Assistant Grant Entitlement 2021/2022 - Non Roads	OPERATING	\$ 4,689,329.00			\$ 2,267,835.00		\$ 2,267,835.00	\$ 1,247,096.00	\$ 3,514,931.00	\$ 1,174,398.00				\$ 4,689,329.00	N	N
WAKA Curatorial/CoOrdination Project	OPERATING	\$ 90,000.00								\$ 90,000.00				\$ 90,000.00	N	N
Waka Corporation Establishment - Legal Cost	OPERATING	\$ 25,000.00			\$ 10,043.65		\$ 10,043.65		\$ 10,043.65	\$ 14,956.35	\$ 10,043.65	\$ 1,211.00	\$ 11,254.65	\$ 13,745.35	N	N
Regional NSW Planning Portal Grant	OPERATING	\$ 50,000.00			\$ 50,000.00		\$ 50,000.00		\$ 50,000.00		\$ 9,454.25		\$ 9,454.25	\$ 40,545.75	N	N
COVID-19	OPERATING	\$ 90,000.00				\$ 90,000.00				\$ 90,000.00		\$ 63,319.48			N	N
Summer Break 2022 - White Cliffs Gymkhana	OPERATING	\$ 10,000.00								\$ 10,000.00						
		\$ 59,638,154.00	\$ 460,377.00	\$ 2,320,000.00	\$ 13,561,778.47	\$ 530,700.00	\$ 16,782,855.47	\$ 2,493,598.00	\$ 19,276,453.47	\$ 40,361,700.53	\$ 8,483,727.64	\$ 14,479,565.70	\$ 22,899,973.86	\$ 35,885,771.14		

Financial Assistance Grants 2022-23

Fact Sheet 2022



Local Government Financial Assistance Grants are paid to local councils to help them deliver services to their communities. The funds are paid annually by the Australian Government. Councils are free to use these funds at their discretion and are accountable to their ratepayers. The allocation is paid in quarterly instalments.

2022 Update

In 2013 the Independent Local Government Review Panel recommended, "Subject to any legal constraints, seek to redistribute Federal Financial Assistance Grants and some State grants in order to channel additional support to councils and communities with the greatest needs." Following an extensive review of the financial assistance grant model 2013 to 2016, recommendations were made to refine and improve parts of the expenditure allowance under the General Purpose Component (GPC). In 2018 the Commission (Commission) implemented refinements consistent with the National Principles and the NSW Government policy to allocate grants, as far as possible, to councils with the greatest relative disadvantage. However, the model refinements remain in a transition stage.

Since entering transition in 2018-19, the Commission has implemented transition arrangements, which limit the variation percentage of individual councils' annual GPC levels, as follows:

- Upper limit (cap) of +5%
- Lower limit (collar) of 0%

Historically, the Commission set a range between +5% and -5%. The Commission is looking to restore caps and collars within a range of +6% to -4%. Retaining a 0% collar is resulting in more funds continuing to shift from councils with greater relative disadvantage to councils with more relative advantage. The Commission will keep the transitional arrangements for the 2022 recommendations. It is consulting with the sector about the recommendations for 2023 and beyond and the most appropriate approach to resume the original lower limit, which may include a staged option.



Nowra 7-8 October: NSW Grants Commission hosted the 2021 National Conference of Local Government Grants Commissions, "The Road Ahead".

Councils with greatest relative disadvantage:

Councils with greatest relative disadvantage are generally rural and remote councils with:

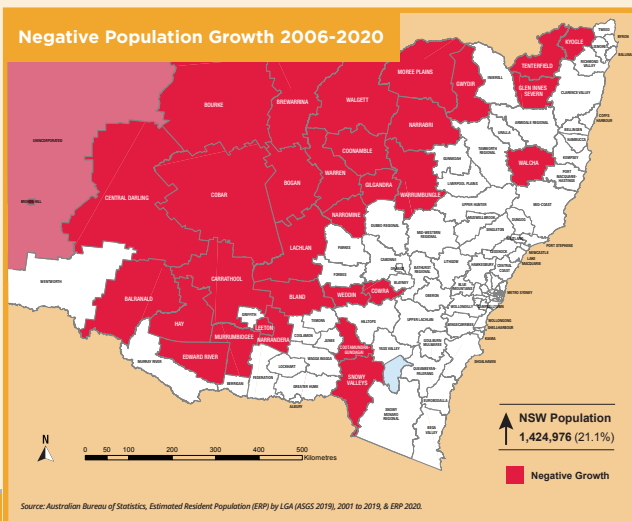
- Small and declining populations
- Limited capacity to raise revenue
- Financial responsibility for sizeable networks of local roads/infrastructure & diminishing financial resources
- Relative isolation

The ongoing challenge for the Commission has been how to allocate a fairer share of the GPC to such councils when a fixed 30% of the GPC grant must be allocated based on population increases/decreases.

General information

Funds are allocated to NSW on the basis of the National Principles under the Federal legislation - *the Local Government (Financial Assistance) Act 1995*. It comprises two pools of funds - the GPC and the Local Roads Component (LRC). For 2021-22 the estimated entitlement for the GPC is \$584,824,936, and the LRC is \$236,942,282, but the funds are untied. The GPC incorporates:

- Expenditure Allowance
- Revenue Allowance
- Isolation Allowance
- Pensioner Rebate Allowance
- Relative Disadvantage Allowance



Source: Australian Bureau of Statistics, Estimated Resident Population (ERP) by LGA (ASGS 2019), 2001 to 2019, & ERP 2020.

Financial Assistance Grants 2022-23

Fact Sheet 2022



Why refine the model?

It's important to note that the Commission is not implementing a new model. Over time, the model had become very complex with an increasing number of functions and disability factors. The model had 20 expenditure functions and 47 disability factors applied across 128 councils plus more than 100 individual occurrences of discretionary disability factors. The Commission has taken advice, tested the competing propositions and decided to implement the recommended refinements and improvements.

The refined model:

- Allocates a higher proportion of grant funding to councils with greatest relative disadvantage
- Is consistent with the National Principles
- Is consistent with NSW policy of grant allocation
- Is transparent and publishable
- Is robust, statistically verifiable and auditable
- Uses best practice financial and modelling principles
- Is modern, simplified and more flexible

Per capita minimum grant

The legislation provides for a per capita minimum grant. The per capita minimum for 2021-22 is \$21.48. Councils on the minimum grant generally:

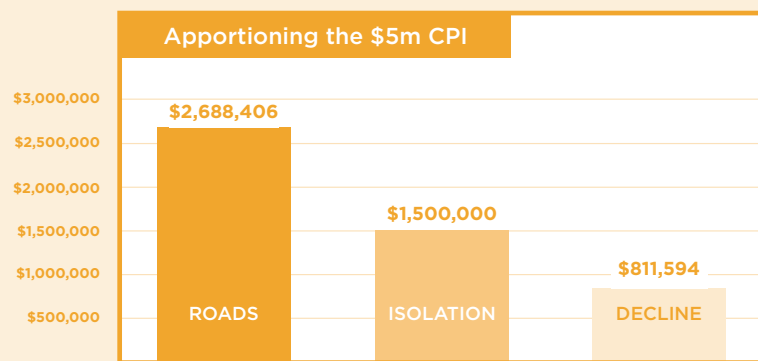
- Have greater revenue raising capacity
- Are not relatively disadvantaged
- Have economies of scale
- Are geographically smaller
- Experience year on year growth

There are 16 councils on the minimum grant, all located in the Sydney area. Just under 30% of the State's population live in those council areas.

Four minimum grant councils received a higher than state average increase of 1.7%, including the City of Sydney with an increase of 1.74%.

Relative Disadvantage Allowance

The Commission quarantined \$5m of the CPI increase and apportioned it as an allowance for relative disadvantage.



Roads = unsealed local roads. Isolation = increased weighting for isolation allowance. Decline = councils with population decline between 2006-20 (see negative population growth 2006-20 map page 1).

General Purpose Component (GPC)

The GPC expenditure allowance remains based on council expenditure reported against Financial Data Return grouped as follows:

- Administration & Governance
- Recreation & Culture
- Community Amenity
- Community Services & Education
- Roads, Bridges, Footpaths & Aerodromes
- Public Order, Health, Safety & Other

The 20 council functions are being retained but consolidated to six. The state average per capita cost for each function is still calculated by aggregating expenses (reported by all councils in their Financial Data Returns) for each function and divided by NSW's population.



Financial Assistance Grants 2022-23

Fact Sheet 2022

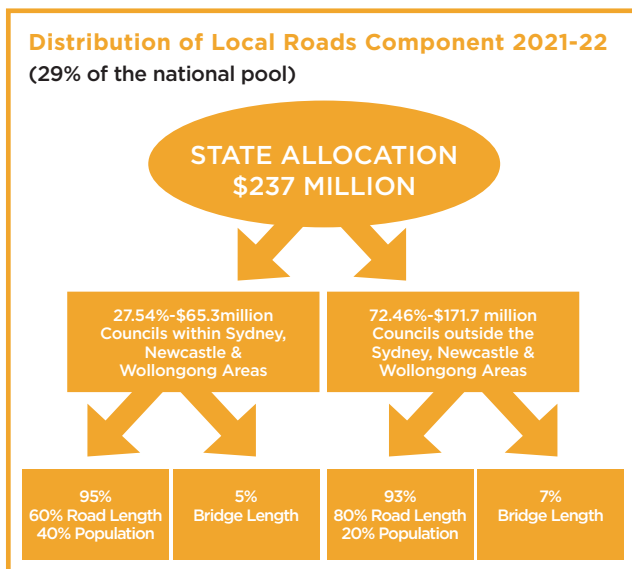


The **GPC expenditure allowance** includes five Cost Adjusters (or Disability Factors/Measures) to enable the Commission to compare councils' relative disadvantage/ advantage:

- Population (ABS - Total for LGA)
- Aboriginal & Torres Strait Islanders (ABS - %)
- Local road length (council - km)
- Environment (ABS - ha environmental land)
- Rainfall, topography and drainage (Consultants Willing & Partners - index)

The expenditure allowance formula is also retained:

No. of Units (LGA Population) x State Ave \$Cost/capita for the function x council's disability factor = \$ expenditure allowance.



Submissions

Special submissions from councils will be considered by the Commission. The purpose of a submission is to give a council the opportunity to present information on the financial impact of inherent expenditure disabilities beyond its control that are not generally recognised in the current methodology. This allows the Commission to adequately consider all legitimate factors that affect councils' capacity to deliver services.

Contact the NSW Local Government Grants Commission

5 O'Keeffe Ave, Nowra NSW 2541
 Locked Bag 3015, Nowra 2541
 Telephone 4428 4100
grants@olg.nsw.gov.au

Related information:

<https://www.olg.nsw.gov.au/commissions-and-tribunals/grants-commission>
 Includes information such as prior fact sheets, Grants Commission Circulars, reports and grant schedules.

Background and call for the review

The Independent Local Government Review Panel recommendation (Fact Sheet page 1) was supported by a number of other reviews and reports including:

2008 Assessing Local Government Revenue Raising Capacity, Productivity Commission Research Report:

"A number of councils, particularly in capital city and urban developed areas, have the means to recover additional revenue from their communities sufficient to cover their expenditures without relying on grants. However, a significant number of councils, particularly in rural (87%) and remote (95%) areas would remain dependent on grants from other spheres of government to meet their current expenditure. Given the differences in the scope to raise additional revenue across different classes of councils, there is a case to review the provision of Australian Government general purpose grants to local governments."

2010 Australia's Future Taxation System Report:

"The current requirement that each council receives 30% of its per capita share of untied financial assistance grants may prevent state grants commissions from redistributing to councils that require greater assistance."

2013 The NSW Local Government Grants Commission submission to the Commonwealth Grants Commission Review:

... "we have seen an increase in concerns being raised about:

- the widening gap in revenue raising capacity for larger metropolitan councils versus smaller rural councils;
- increasing infrastructure needs;
- declining population."

2014 The NSW Government's Response to the Local Government Review Panel:

"The Government supports targeting Financial Assistance Grants to communities with the greatest need. It will ask the NSW Grants Commission to continue to identify opportunities to achieve this over time, within the constraints imposed by the national funding principles. It will also ask the Commission to ensure transitional protection for those councils with lower levels of need, to minimise the impact of any redistribution."

2017 Shifting the Dial: 5 year Productivity Commission Review:

"The Commission's study into transitioning regional economies noted that where populations have declined in Local Government areas, related declines in revenue are hampering efforts to maintain infrastructure designed to service (and be funded) by larger populations."



Title of Policy	Community Grants		
This applies to	All Council employees and community members		
Author	Greg Hill	Date approved:	
Position of Author	General Manager	Authorised by:	
Legislation, Australian Standards, Code of Practice	The <i>Local Government Act 1993</i> , provides at Section 356 of the <i>Local Government Act 1993</i> empowers councils to provide financial assistance to others.		
Related Policies/Procedures	Community Grants Procedure		

AIM

Central Darling Shire Council acknowledges the contributions made by not-for-profit community based organisations, groups and individuals in the local government area and, where possible, commits limited funds to help these organisations, groups and individuals achieve their objectives.

The purpose of this policy is to:

- Establish a consistent, equitable and transparent response to requests for financial assistance;
- Ensure that all conforming applications received are given equitable consideration for funding;
- Ensure that the funding of community grants represents value for money to Council and the community; and
- Ensure that money provided by Council to community organisations are allocated in the most effective manner.

SCOPE

The policy applies to requests for community grants from not-for-profit community based organisations, groups and individuals that meet community needs and to benefit residents within our community.

This policy enables Council to support local projects and activities put forward by those organisations, groups and individuals that offer a significant contribution to community outcomes and goals as provided in the Community Strategic Plan. Additionally, Community Grants may also be available to respond to particular emergency situations (such as drought relief) depending upon the availability of funding. In making such funds available, community grants shall be provided in a consistent, equitable and transparent manner.

ELIGIBILITY CRITERIA

General Grants

To be eligible for consideration to receive community grants, applicants must:

- Be an incorporated not-for-profit and/or charitable organisation or individual based or residing in the Central Darling local government area;
- Target the local community;
- Fit within Council's Delivery Program & Operational Plan;
- Have no outstanding debts of any kind to Council; and
- Submit the application form by the applicable cut-off time and date.

Applicants may only receive funding up to a maximum amount of \$1,000. Community groups and individuals may apply for funding for events and one off activities at any time of year.

Community groups planning a series of events which may be eligible for funding are advised to apply for funding annually.

Individuals applying for financial support must demonstrate the value to the Shire community of the activity for which they require funding.

Community groups applying for in-kind support for the waiver of rates, fees, charges and goods is considered financial assistance within this policy and therefore may be eligible for consideration.

Recurring Grants

The groups to receive this category of funding will generally include schools (for award nights), church or community groups (for events such as Christmas luncheons) and community Australia Day celebrations (which does not include Council's centralised Australia Day event).

Funding will be limited to a maximum amount of \$200 for each group.

The Committee will determine those bodies which will receive this funding and no application form will be required.

Emergency Relief Grants

Council may, depending upon the availability of specific funding, be in a position to provide funding to members of our community adversely affected by such natural situations such as drought, flooding etc.

COMMUNITY GRANTS MANAGEMENT PROCESS

Applications

The Committee comprising the Administrator, General Manager and Shire Services Director will determine any categories that are deemed to be recurring. The amounts to be paid for these recurring community grants will generally be decided based on Council's budget.

Council has limited funding available and received requests to support so many worthwhile causes so often there are insufficient funds available to cater for all requests.

Applicants will need to re-apply each year, notwithstanding that they may have received assistance in previous years.

Except as otherwise provided, all applications are to be completed on a Central Darling Shire Council "Request for Community Grants Application Form". This can be accessed from the Council's website or Council offices. Forms may be lodged electronically, mailed or delivered to Council's office.

Assessment

All applications received will be assessed by a committee comprising the Administrator, General Manager and Shire Services Director.

The applications will be considered on their respective merits and will be assessed in conjunction with all other requests received against the following criteria relative to the amount of funding requested:

- Degree of benefit to the community aligned with the Community Strategic Plan;
- Amount of resident participation;
- Evidence of community support;
- Level of consultation and collaboration with other local groups;
- Whether the funding is for new and innovative community projects or programs;
- Organisational capacity to deliver the program or project;
- Does the project address local issues by attempting to meet a community need or shortcoming;
- Previous financial assistance to the applicant and the reasons for that assistance; and
- Applicant's access to alternative sources of funding.

Approval

All requests for Community Grants will be considered at a Council meeting for final approval pending assessment of the application. Consideration will include which applications will be funded and the amount of funding to be provided.

Reporting Requirements

Applicants are requested to provide Council with a report providing evidence of the activity funded. This can be in the form of a letter with photographs attached as applicable.

Timetable

Applications will be accepted year round. It is highly recommended that organisations planning a series of events apply in July. Applications are subject to the amount of available funding and can be refused when the allocated budget is exhausted.

PRIVACY

Applicants for Community Grants should be aware that copies of their applications may be included in a report to Council which will be published in the Council Business Paper and will be publicly available as well as being published on Council's website. All information provided will be managed in line with the *Privacy and Personal Information Protection Act 1998*.

Film Making Within the Central Darling Shire Council Area



CENTRAL DARLING SHIRE COUNCIL

Title of Policy	Filming in Central Darling Shire		
This applies to	All Council Officials, External Stakeholders		
Author	Greg Hill	Date approved:	
Position of Author	General Manager	Authorised by:	
Legislation, Australian Standards, Code of Practice	Local Government Act 1993 Local Government (General) Regulation 2005 Roads Act 1993		
Related Policies/Procedures	Filming Application Form		

PURPOSE

The purpose of this policy is to provide guidelines for film makers undertaking work within the boundaries of the Central Darling Shire Council.

The policy acknowledges the valuable contribution made by the film, television and commercial production industry to the Shire but also acknowledges the Shire’s rights to protect the activities of its citizens and the assets which Council administers.

The policy acknowledges that film making may impart costs to the Council which should be recoverable.

The policy also acknowledges that Council will have regard to the NSW Local Government Film Friendly Protocol and related legislation..

SCOPE

1. DEFINITION OF FILMING:

For the purpose of this policy filming means recording images (whether on film or video or electronically or by any other means) for exhibition or broadcast (such as on cinema, television or the internet) and includes such acts or things as may be prescribed, but does not include:

Still photography unless involving the copyright property of Central Darling Shire Council

Video recording of a wedding or other private celebration principally for the purpose of those involved.

Film Making Within the Central Darling Shire Council Area

Recording for the immediate purposes of a television programme that provides by way of current affairs or news.

Filming may include Documentary, Feature Film, Mini-series, Short Film, Television Series, Television Commercial, and Student Production.

OBJECTIVES

1. ACTIVITIES REQUIRING COUNCIL APPROVAL:

The following is a table of common filming related activities that may require Council approval:

Examples	Legislation
Construction of a temporary structure (e.g. a set)	Local Government Act 1993(section 68)
Exclusive use of community land for filming. Certain land use depending on zoning	Local Government Act 1993 Environment Planning & Assessment Act 1979
Traffic Regulation	Roads Act 1993, Road Transport (Safety & Traffic Management Act) 1999
Use of a Crown Reserve where Council is the trust manager	Crown Lands Act 1989
Noise, pollution risks	Protection of the Environment Operations Act 1997

Council may permit multiple approvals under a single filming proposal in accordance with the Local Government Act, however a proposal can only cover a single filming project.

Procedures associated with such approvals (such as community notifications) may be undertaken within a time period, which is compatible with the nature of filming i.e. such approvals may be required in a relatively short space of time.

2. OTHER APPROVALS

It is the responsibility of the production company to obtain approvals from other statutory bodies including but not exclusively, Police, Roads and Traffic Authority, EPA, DLWC etc.

3. OBTAINING COUNCIL APPROVAL

Division 4 of the Local Government Act sets out procedures designed to facilitate the approval of activities required to be undertaken under a filming proposal. The procedure is:

1. A film proposal is lodged with the Council. This proposal takes the form of an application for approval for activities/works associated with the filming proposal.
2. The proposal must be made on the approved form (see appendices).
3. Council must acknowledge receipt of the proposal within 7 days.

Film Making Within the Central Darling Shire Council Area

4. The filming proposal is to contain all information and matters as required by any relevant legislation and/or as required by Council in order to consider and assess the application.
5. If the application relates to land, where the applicant is not the owner, then the owner's consent is required.

5. INSURANCE ISSUES

No application may be lodged without lodging a Certificate of Currency from a recognised Insurance Company for Public Liability for \$20 million. Major productions may require higher insurance cover. This will be negotiated between Council and the applicant at Council's request.

6. AMENDING AN APPROVAL

Council is mindful that filming activity may be subject to the vagaries of the weather and other forms of delay. An approval may be amended at short notice provided Council is satisfied that:

- a) It is substantially the same as the original approval, and
- b) That no prejudice will be caused to any person who made a submission concerning the application for the approval, and
- c) It has consulted with any person or authority whose concurrence to the original approval was required and no objection to the amendment received.

7. WAIVING APPROVAL

Council may waive a formal approval process on the basis of:

- ♦ Low impact upon community amenity
- ♦ No approvals required from any other authority or agency
- ♦ No construction works to be undertaken
- ♦ Activity is for a very short duration
- ♦ The applicant may be required to publicly acknowledge the contribution of Central Darling Shire Council in connection with the filming
- ♦ Notwithstanding the above, Council must site a Certificate of Currency as described under Insurance Issues.

Film Making Within the Central Darling Shire Council Area

8. COUNCIL CO-ORDINATION

Unless a proposal will result in marked disruption to main township precincts, approval may be obtained through Council Officers.

Co-ordination of departmental approvals is to be under the auspices of the General Manager or his/her nominee.

All documents relating to Council's approval are to be contained in the Central Darling Shire Council HP Records (TRIM) along with key Officer contacts.

In matters relating to partial or full road closures, Council reserves the right to control traffic at all times.

9. FEES & CHARGES

1. Reference is made to Central Darling Shire Councils Annual Schedule of Fees and Charges wherein are contained permit and fees to be charged for Barricades, Road Openings and Closures, and Material on Footpaths. These fees are to be applied to film production.
2. In the event that Council must advertise closures or disruption to traffic, the cost of the placement of such advertisements is to be borne by the filmmakers.
3. In the case of reserves or on any site which requires a modification of existing assets or the construction of a set, a bond of \$500 or such amount as is determined by Council from time to time, is to be lodged before such works are undertaken and is only to be refunded when the Council is satisfied that the site has been remediated or returned to its former condition.
4. Fees that are levied by Council are based on a cost recovery basis

10. FILMING AND INTERVIEWING - COUNCIL BUILDINGS AND EMPLOYEES

In order to film and interview Council employees and volunteers for public broadcast the requirement is to outline the purpose and subject for filming and seek consent from the General Manager of Central Darling Shire Council.

11. Central Darling Shire Council logo and acknowledgement

If a production company has utilised the services of Central Darling Shire Council, it is a requirement that this support is acknowledged on film credits and other appropriate associated materials or communications (such as promotional websites, media releases).

Film Making Within the Central Darling Shire Council Area

General Principles

1. The Applicant will provide Council with a Certificate of Currency for a Public Liability Policy with a minimum cover of \$20 million or an amount as determined by Council from time to time held with an acceptable Insurance Company with an endorsement stating that the policy will be held jointly with the Applicant and Council during the time of filming activity.
2. Filming activities to be carried out will be only as stipulated in the approval by Council and with consideration for members of the local community at all times.
3. The written consent of all relevant authorities to be obtained before filming commences and presented for inspection if requested by Council's authorised officer.
4. All vehicles associated with the production to be legally parked at all times and/or, where applicable, parked in accordance with an approved parking plan.
5. Equipment used and all activities associated with filming shall comply with the Protection of the Environment Operations Act 1997 and the Occupational Health and Safety Act 1983.
6. The Applicant will ensure that every endeavour is made to reduce any inconvenience to residents and/or occupiers of business premises directly affected by filming activities.
7. Residents within the vicinity of the filming are to be notified in writing prior to commencement of filming as directed by Council. Such notification must provide dates, times, all events associated with filming and the conditions fixed by Council.
8. Payment of fees and any bond determined by Council shall be made before filming commences.
9. A copy of Council's approval shall be kept on location at all times and made available for inspection upon request.
10. At the cessation of filming the Applicant will repair all damage, remove all rubbish and restore the location to its original condition prior to filming and to the satisfaction of Council.



CENTRAL DARLING SHIRE COUNCIL

FILMING APPLICATION

About this form

You can use this form to apply for approval to undertake any filming or still photography activities in the outdoor areas such as footways, roads, parks & other spaces within the Central Darling Shire Council area.

How to complete this form

1. Ensure you have read the Central Darling Shire Council Policy on Filming
2. Fields marked with an * are mandatory
3. Once completed you can save this form as a separate document and submit via email or fax with all the necessary documents.

Part 1: Applicant Details (This person will need to be on set at all times)

Title*	Given Name/s*	Family Name*
Organisation Name*		
ABN*	Position	
Organisation Address*		
Business Number*	Mobile Number*	
Email Address*		

Signed by applicant or person signing on behalf of the applicant – please state in what capacity

Signature:

Name: Capacity:

Date:

Part 2: Production Contact Details

Producer

Name*

Email Address*

Mobile Number*

Location Manager

Name*

Email Address*

Mobile Number*

Production Manager

Name*

Email Address*

Mobile Number*

Unit Manager

Name*

Email Address*

Mobile Number*

Barricading/Safety Officer

Does a safety plan for this location exist? Yes No

If so please provide the details.

Part 3: Production Details

Name of Production

Production Summary (maximum 100 words)

Nature of Activity (please tick appropriate box)

Still Shoots/Photography Television drama and series Documentaries, short films, children's production

Television commercial Feature films DVD Other

Part 4: Location Details

For multiple, complex activities using more than two locations, attach a separate document listing each location's details based on the format below.

Location One

Date (include proposed date, tentative/back up/wet weather dates)

Proposed Location (include street specific details)

Description of Activities (exact details of what will be undertaken at the proposed location)

Crew call time (please use 24 hour clock)

Time of filming/photography (please use 24 hour clock)

From:

To:

From:

To:

Personnel numbers (Detail cast, crew, extras and clients)

Proposed Road Closures and Traffic Control

(include details of users pay police or RTA accredited controllers. See Note for more information. If none required write N/A)

Please note - Any road closures must be advertised in the local media giving no less than **7 days'** notice as per Local Government Act.

Letter drops also need to be undertaken to advise residents / commercial shop owners within the immediate area of the proposed closures. Details including a map must be provided to Council's Shire Services, and may need to be forwarded to the Local Traffic Committee for their approval. If so, a minimum of 6 weeks will be required for approval.

Traffic Control must be provided by qualified personnel, please provide copies of their RTA Traffic Control Cards. This may include TCP design and setup or Traffic Control Officers with Stop/Go signs.

White Cards may be required, for personnel undertaking major construction work / props on Council Property, should the site be classed as a 'construction site'.

Part 4: Location Details Continued...

Details of proposed equipment & machinery (lighting, generators, cherry pickers, towers. If none required write N/A)

Please note –EWP (elevated work platform – cherry picker) cards may be required if in use on council property.

Details of Temporary Structures (e.g. marquees, sets. If none required write N/A)

Detail listing of any dangerous substances that Council should be aware of (If none write N/A)

Please specify any other location related information (If none required write N/A)

Catering (Specify location and times in 24 hour format. If none required write N/A)

Parking Details

Essential Production Vehicles (please specify by type, nature & registration details. If more space is required attach extra sheets and note below)

Production Vehicle Unit Base (please provide a Location plan & mark base on location plan)

Parking Spaces (specify street location, number of spaces & applicable parking restrictions & provide detail on Location Plan)

Barricading of required parking spaces (please use 24 hour clock)

From:

To:

Part 4: Location Details Continued...

Location Two

Date (include proposed date, tentative/back up/wet weather dates)

Proposed Location (include street specific details)

Description of Activities (exact details of what will be undertaken at the proposed location)

Crew call time (please use 24 hour clock)

Time of filming/photography (please use 24 hour clock)

From:

To:

From:

To:

Personnel numbers (How many? cast, crew, extras and clients)

Part 4: Location Details Continued...

Details of proposed equipment & machinery (lighting, generators, cherry pickers, towers. If none required write N/A)

Please note – EWP (elevated work platform – cherry picker) cards may be required if in use on council property.

Details of Temporary Structures (e.g. marquees, sets. If none required write N/A)

Detail listing of any dangerous substances that Council should be aware of (If none write N/A)

Please specify any other location related information (If none required write N/A)

Catering (Specify location and times in 24 hour format. (If none required write N/A)

Parking Details

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Production Vehicle Unit Base (please provide a Location plan & mark base on location plan)

Parking Spaces (specify street location, number of spaces & applicable parking restrictions & provide detail on Location Plan)

Barricading of required parking spaces (please use 24 hour clock)

From:

To:

Part 5: Supporting Documentation Checklist

The following documents must be submitted with your application:

- Public Liability Insurance Certificate of currency
- Location Plan (including traffic management & parking plan for each location)
- COVID safe plan (where requested)

Part 6: Lodgment Details

You can lodge the completed application by:

Email:

Central Darling Shire Council – council@centraldarling.nsw.gov.au

Fax:

Central Darling Shire Council - 08 8091 5944

Please save your application as a separate file & forward to the email address above as an attachment along with other supporting documentation.

What now:

Once your application is received you will receive an acknowledgement from us within 24hrs & will be advised of the expected processing time of your application.

For further information regarding your application please contact us.

Telephone:

Central Darling Shire Council, General Manager – 08 8083 8900

PLEASE NOTE:

- If the information on this application is inaccurate or insufficient it may lead to the cancellation of an approval at anytime.
- If filming is also required at any of the Central Darling Shire Council Airstrips then a separate application is to be completed for each location.

Part 7: Privacy & Personal Information Protection Notice

Purpose of Collection: For management of parks & open spaces in the Council area.
Intended Recipients: Council staff & approved contractors of the Central Darling Shire Council. Film Production & Photography Application is voluntary however a completed application form is required for filming & photography in the Council's Parks & Open spaces.
Access/Correction: Council staff or Freedom of information requests
Storage: Council's record management systems & archives

Office Use Only

<p>Receiving Officer</p> <input style="width: 100%;" type="text"/>	<p>Date Received</p> <input style="width: 100%;" type="text"/>
<p>Comments/notes</p> <div style="border: 1px solid black; height: 100px; width: 100%;"></div>	



[date]

[Applicant name]
[Applicant company]
[Applicant email/ mailing address]

Dear

APPLICATION FOR FILMING XXXX

I have assessed your application for filming in the [region/location] on [date].

I write to inform you this application is APPROVED in line with Council's policy and procedures.

This approval includes the conditions:

1. Council reserves the right to revoke this Approval, taking into consideration the needs of the community in line with Public Health Orders as announced or varied. Prior to revoking the Approval, Council will undertake to enter into discussions with [Applicant] in an attempt to ensure continuity of the Approval.
2. [Applicant] will inform Council immediately if there are any variations to the Approval, including an extension of the Approval period. Council will not unreasonably deny [Applicant] such variations or extensions.
3. [Applicant] will advise Council immediately if there is injury to Council property, services or infrastructure caused through the filming.
4. Council reserves the right to claim reasonable consideration in the case of Council services and facilities suffering injury directly related to the filming.
5. [Applicant], including staff, contractors and agents undertake to ensure they are aware of all road closures in the region and comply with those road closures. Roads are closed due to rain or inundation and closures are authorised under Section 115 of the Roads Act 1993.

If you have any queries about this Approval, or require further assistance from Council, please contact Council's Community Engagement Officer on 08 8083 8900 or council@centraldarling.nsw.gov.au

I wish you a successful stay in the region and wish you well in the project.

Yours sincerely

Greg Hill
GENERAL MANAGER

Administration Centre – 21 Reid Street Wilcannia
Mailing Address – PO Box 165 Wilcannia 2836
Email council@centraldarling.nsw.gov.au
Phone 08 8083 8900
ABN: 65 061 502 439

Page 1 of 1



The Hon. Dugald Saunders MP
Minister for Agriculture
Minister for Western New South Wales

OFFICIAL

OM22/867

Mr Greg Hill
General Manager
Central Darling Shire Council
PO Box 165
WILCANNIA NSW 2836

hillg@centraldarling.nsw.gov.au

Dear Mr Hill

Thank you for your correspondence of 24 February 2022 regarding the proposed sealing of the Wool Track stretch of road between Ivanhoe and Cobar. I thank you for bringing this important project to my attention.

I have forwarded your correspondence to the Minister for Regional Transport and Roads, the Hon Sam Faraway MLC, and will discuss your proposal with him in due course.

I understand that endeavours have also been made to facilitate a meeting between representatives from Central Darling Shire Council and Minister Faraway to further discuss the matter.

Thank you for taking the time to bring this matter to the Government's attention. Should you have any further enquiries, please don't hesitate to reach out.

Yours sincerely

A handwritten signature in blue ink, appearing to read 'D Saunders'.

Dugald Saunders
MINISTER

CC: The Hon Sam Faraway MLC, Minister for Regional Transport and Roads

OFFICIAL

GPO Box 5341 Sydney NSW 2001 ■ P: (02) 8574 5260 ■ W: nsw.gov.au/ministersaunders



The Hon. Dugald Saunders MP
Minister for Agriculture
Minister for Western New South Wales

OFFICIAL

OM22/867

Mr Greg Hill
General Manager
Central Darling Shire Council
PO Box 165
WILCANNIA NSW 2836

hillg@centraldarling.nsw.gov.au

Dear Mr Hill

Thank you for your correspondence of 24 February 2022 regarding the proposed sealing of the Wool Track stretch of road between Ivanhoe and Cobar. I thank you for bringing this important project to my attention.

I have forwarded your correspondence to the Minister for Regional Transport and Roads, the Hon Sam Faraway MLC, and will discuss your proposal with him in due course.

I understand that endeavours have also been made to facilitate a meeting between representatives from Central Darling Shire Council and Minister Faraway to further discuss the matter.

Thank you for taking the time to bring this matter to the Government's attention. Should you have any further enquiries, please don't hesitate to reach out.

Yours sincerely

A handwritten signature in blue ink, appearing to read 'D. Saunders'.

Dugald Saunders
MINISTER

CC: The Hon Sam Faraway MLC, Minister for Regional Transport and Roads

OFFICIAL

GPO Box 5341 Sydney NSW 2001 ■ P: (02) 8574 5260 ■ W: nsw.gov.au/ministersaunders

ADVOCACY PLAN



2022



Acknowledgement of Country

We acknowledge the traditional custodians of the Country within the Central Darling Shire and their Elders, past, present and emerging. We acknowledge the ongoing connection that Aboriginal people have to this Country, especially water and recognise Aboriginal people as the original custodians of this land. We thank them for their generosity in sharing their aspirations for the future and hope that these plans will affect change for communities of the shire.



Introduction

Central Darling Shire Council has developed a suite of plans to guide and inform the council, its communities and other government and non-government agencies. Together, these plans provide a comprehensive long term vision for the future of the shire and its communities.

These plans also provide a detailed account of local issues and priorities that require address to ensure the long term wellbeing of the shire and its communities in social, environmental, economic and governance contexts.

The following diagram provides an account of how these plans and associated processes work together.



About this Advocacy Plan

The Central Darling Shire Council Advocacy Plan identifies primary issues and inequities experienced by communities within the Shire, that are beyond the responsibilities of NSW local government or beyond the capacity of Central Darling Shire Council alone to address.

This Advocacy Plan complements the Central Darling Shire Community Strategic Plan and Town & District Improvement Plans in identifying critical shortfalls and inequities in the provision of essential services needed by shire communities.

The plan will assist Central Darling Shire Council and its communities in maintaining a clear and effective advocacy agenda in their discussions and negotiations with relevant agencies.

The primary issues and inequities detailed in this plan may be defined within the following categories:

- Housing
- The wellbeing of children and young people
- Services and facilities for older people
- Governance and representation
- The Baaka (Darling River)
- Training and employment opportunities for young people
- Access to goods and services
- Telecommunications and electricity supply
- Local and regional roads

The term 'inequities' is used in this plan to highlight the disparity in the quality, reliability and levels of service and support allocated to Central Darling Shire and its communities by state, federal and non-government agencies in comparison to most other communities throughout NSW and Australia as a whole.

Advocacy principles

In developing this plan, Central Darling Shire believes that observation of the following principles is essential in planning and delivery of services to shire communities by all government and non-government agencies.

- Uphold human rights and social justice
- Provide equitable access to services, infrastructure and economic opportunities
- Enhance the cultural and environmental sustainability of the shire and its communities
- Provide accountable, transparent, inclusive governance to Shire communities
- Work in partnership with other service providers to plan and deliver appropriate services that meet community needs
- Inform, listen to and engage with communities

We also acknowledge the principles listed in the document titled: “*ALWAYS WAS, ALWAYS WILL BE: Barkandji Lore*” Principles and Protocols for Engagement with the Aboriginal community of Wilcannia, NSW. This document also provides valued guidance in advocating for Aboriginal communities in Central Darling Shire. These principles are as follows:

1. Recognition of and respect for our Barkandji lore and culture
2. Respect for our people’s right to self-determination and self-management
3. Respect for the human rights of all our families in our town including the particular rights of our children
4. Respect for the international principles on Cultural and intellectual Property Rights of Indigenous Peoples
5. Recognition of every community member’s right to live in a secure, safe and peaceful environment
6. Relationships built on trust, dignity, pride, respect, and honesty
7. Local and ongoing ownership of the development process
8. Accountability to our community for social behaviour and delivery of quality services
9. Responsibilities to strengthen not weaken our community unity through shared learning

The focus of our advocacy

OUR VISION FOR ADVOCACY:

We will influence the planning and decision-making of government at all levels and non-government agencies, to ensure the adequate and equitable provision of services and support to communities of the Central Darling Shire.

Our purpose in developing this plan, and defining our advocacy vision and priorities, is to pursue specific outcomes for our communities. These outcomes address issues in areas of human rights, social equity, quality of life, health and wellbeing, and opportunities and prosperity.

Central Darling Shire Council will pursue the following outcomes in advocating for the quality of life and wellbeing of local communities:

OUTCOME 1: GOVERNANCE AND REPRESENTATION

Governance of Central Darling Shire is based on sound principles and practices and is representative of community needs, interests and priorities. Aboriginal communities and agencies within the shire have an equitable role in designing and delivering local governance systems and processes.

OUTCOME 2: HOUSING

There is an adequate supply of diverse, well-built and well-maintained housing across the shire that is appropriate for local environmental conditions and reflect the needs of our communities through all stages of life. Our Aboriginal communities need greater opportunities to purchase their homes or to secure long term tenure in rental accommodation at reasonable prices.

OUTCOME 3: THE BAAKA (DARLING RIVER)

The importance of the Baaka (Darling River) as a source of food and drinking water, a place of cultural significance and a site for active and passive recreation, is recognised and cultural flow is maintained accordingly.

OUTCOME 4: COMMUNITY HEALTH AND WELLBEING

We have a range of local services and facilities that contribute positively to the mental and physical wellbeing of people of all ages. Our communities have access to a range of organised and team sports and well maintained sporting and recreational facilities.

OUTCOME 5: SERVICES AND FACILITIES FOR OLDER PEOPLE

We have a range of local services and facilities that meet the needs of older people.

OUTCOME 6: TRAINING AND EMPLOYMENT OPPORTUNITIES FOR YOUNG PEOPLE

People living in the shire have access to appropriate local training options and employment opportunities in public, private and non-government sector agencies.

OUTCOME 7: ACCESS TO GOODS AND SERVICES

Communities across the shire have local access to affordable fresh produce and choice in local retail outlets.

OUTCOME 8: TELECOMMUNICATIONS AND ELECTRICITY SUPPLY

Local telecommunications and electricity infrastructure is state-of-the-art, well maintained and able to provide comprehensive, reliable services to communities across the shire.

OUTCOME 9: LOCAL AND REGIONAL ROADS

Our road network enables safe and reliable access between local and regional population centres.

The following tables describe the primary issues that form the focus of Central Darling Shire's advocacy activities. These issues have been identified by local communities with the support of Central Darling Shire Council.

1. Governance and representation

1.1 SHIRE COMMUNITIES HAVE LIMITED DEMOCRATIC REPRESENTATION UNDER ADMINISTRATION		
LOCATION(S)	RESOLUTION TARGETS	ACCOUNTABILITIES
Whole of Shire	The shire has improved systems and mechanisms to enable democratic representation and participation of local communities in planning and decision-making	NSW Department of Planning, Industry and Environment – Office of Local Government Department of Regional NSW

1.2 ABORIGINAL COMMUNITIES LACK SELF-DETERMINATION AND INPUT IN DECISION-MAKING THAT AFFECTS THEM		
LOCATION(S)	RESOLUTION TARGETS	ACCOUNTABILITIES
Wilcannia Menindee Ivanhoe	Aboriginal communities and agencies within the shire have an equitable role in designing and managing local governance systems and processes.	NSW Department of Planning, Industry and Environment – Office of Local Government NSW Dep't of Aboriginal Affairs Department of Regional NSW Local Aboriginal Land Councils – Wilcannia and Menindee Murdi Paaki Regional Assembly and Community Working Parties

2. Housing

2.1 THERE IS A LACK OF HOUSING IN URBAN AREAS TO RENT OR BUY		
LOCATION(S)	RESOLUTION TARGETS	ACCOUNTABILITIES
Wilcannia Menindee Ivanhoe	Land is identified and available to facilitate the establishment of new housing development	NSW Department of Planning, Industry and Environment Aboriginal Housing Office National Indigenous Australians Agency Local Aboriginal Land Councils - Wilcannia and Menindee Murdi Paaki Regional Assembly Mid Lachlan Aboriginal Housing Co-Op Banking industry

2.2 MANY HOUSES ARE PERMANENTLY OVERCROWDED		
LOCATION(S)	RESOLUTION TARGETS	ACCOUNTABILITIES
Wilcannia Menindee	There is an increase in the supply of social and community housing for Aboriginal communities to reduce the incidence and negative impacts of over-crowding	Aboriginal Housing Office National Indigenous Australians Agency Local Aboriginal Land Councils - Wilcannia and Menindee Murdi Paaki Regional Assembly Mid Lachlan Aboriginal Housing Co-Op

2.3 MANY HOUSES ARE PERMANENTLY OVERCROWDED		
LOCATION(S)	RESOLUTION TARGETS	ACCOUNTABILITIES
Wilcannia Menindee	There is an increase in the supply of social and community housing for Aboriginal communities to reduce the incidence and negative impacts of over-crowding	Aboriginal Housing Office National Indigenous Australians Agency Local Aboriginal Land Councils - Wilcannia and Menindee Murdi Paaki Regional Assembly Mid Lachlan Aboriginal Housing Co-Op

2.4 THERE IS AN INADEQUATE MIX OF HOUSING TO REFLECT THE NEEDS AND LIVING SITUATIONS OF FAMILIES AND INDIVIDUALS (FROM GRANNY FLATS AND SMALL HOUSES TO LARGER FAMILY HOMES)		
LOCATION(S)	RESOLUTION TARGETS	ACCOUNTABILITIES
Wilcannia Menindee Ivanhoe	There is greater diversity in local dwelling types to address the needs of Aboriginal communities and individuals through all stages of life	Aboriginal Housing Office National Indigenous Australians Agency Local Aboriginal Land Councils - Wilcannia and Menindee Murdi Paaki Regional Assembly Mid Lachlan Aboriginal Housing Co-Op

2.5 HOME OWNERSHIP IS VERY DIFFICULT TO ACHIEVE FOR MANY ABORIGINAL PEOPLE AND HOME LOANS ARE VERY DIFFICULT TO OBTAIN BASED ON POST-CODE		
LOCATION(S)	RESOLUTION TARGETS	ACCOUNTABILITIES
Wilcannia Menindee Ivanhoe	Increased rates of home ownership Reduction in the level of finance required for a home loan deposit	Aboriginal Housing Office National Indigenous Australians Agency Local Aboriginal Land Councils - Wilcannia and Menindee Murdi Paaki Regional Assembly Mid Lachlan Aboriginal Housing Co-Op Banking industry Australian Financial Complaints Authority Australian Competition and Consumer Commission

3. The Baaka (Darling River)

3.1 THE LOSS OF WATER QUANTITY, QUALITY AND FLOW IN THE DARLING (BAAKA) RIVER HAS CREATED A LOSS OF CULTURAL IDENTITY, A SOURCE OF FOOD AND DEPENDABLE DRINKING WATER AND A FOCUS FOR RECREATIONAL ACTIVITIES		
LOCATION(S)	RESOLUTION TARGETS	ACCOUNTABILITIES
Wilcannia Menindee Ivanhoe	Local Aboriginal communities and agencies are better able to participate in and influence decision-making on issues that affect them in relation to the Baaka (Darling River)	NSW Department of Planning, Industry and Environment – Office of Local Government NSW Dep't of Aboriginal Affairs Local Aboriginal Land Councils – Wilcannia and Menindee Murdi Paaki Regional Assembly and Community Working Parties

3.2 BAAKA (DARLING RIVER) WATER IS TOXIC AT TIMES DUE TO BLUE-GREEN ALGAE AND AN OVER-CONCENTRATION OF LEACHED FERTILISERS AND CHEMICALS		
LOCATION(S)	RESOLUTION TARGETS	ACCOUNTABILITIES
Wilcannia Menindee Tilpa	There is a decrease in the incidence of blue-green algae and other toxins in the Baaka/Darling River	Water NSW NSW Department of Planning, Industry and Environment Essential Water Murray Darling Basin Authority NSW Department of Primary Industries Central Darling Shire Council Murray Darling Association Australian Floodplain Association Barkindji Native Title Group Aboriginal Corporation

4. Community health and wellbeing

4.1 THERE IS LIMITED LOCAL ACCESS TO HEALTH, LEGAL AND OTHER PROFESSIONAL SERVICES		
LOCATION(S)	RESOLUTION TARGETS	ACCOUNTABILITIES
Wilcannia Ivanhoe Menindee	There are increases in visitation and presence within the shire, of state, federal and non-government service providers to ensure a comprehensive understanding of local issues, build positive relationships with local communities and address longstanding social and community issues	Department of Regional NSW NSW Department of Health Resilience NSW Maari Ma Health Aboriginal corporation National Indigenous Australians Agency Regional Development Australia Murdi Paaki Regional Assembly

4.2 THERE IS A LACK OF SERVICES TO SUPPORT THE MENTAL AND PHYSICAL WELLBEING OF CHILDREN AND YOUNG PEOPLE		
LOCATION(S)	RESOLUTION TARGETS	ACCOUNTABILITIES
Wilcannia Ivanhoe Menindee	Local services are increased to better support and improve the lives of children and young people within the shire There is a reduction in the involvement of young people in crime and antisocial behavior within the shire There is a reduction in reported mental health issues in children and young people within the shire	NSW Department of Sport and Recreation NSW Department of Family and Community Services NSW Department of Education and Training NSW Department of Aboriginal Affairs National Indigenous Australians Agency NSW Department of Health Royal Flying Doctor Service Maari Ma Health Aboriginal Corporation NSW Police Catholic Care Uniting Care REDI

4.3 THE IS AN INADEQUATE RANGE AND QUALITY OF LOCAL SPORT AND RECREATION FACILITIES		
LOCATION(S)	RESOLUTION TARGETS	ACCOUNTABILITIES
Whole of Shire	There is a diverse range of high quality, well maintained sporting and recreational facilities and equipment to meet the needs local communities	NSW Department of Sport and Recreation NSW Department of Family and Community Services NSW Department of Aboriginal Affairs National Indigenous Australians Agency NSW Department of Health NSW Police

4.4 LOCAL COMMUNITIES HAVE ENCOUNTERED A DECLINE IN ORGANISED AND TEAM SPORTS		
LOCATION(S)	RESOLUTION TARGETS	ACCOUNTABILITIES
Wilcannia Menindee	There are increased options in the range of organised and team sports available locally There is increased community participation in local organised and team sports	NSW Department of Sport and Recreation NSW Department of Family and Community Services NSW Department of Aboriginal Affairs National Indigenous Australians Agency NSW Department of Health NSW Police

5. Services and facilities for older people

5.1 THERE IS A LACK OF LOCAL ACCOMMODATION AND SUPPORT SERVICES FOR OLDER PEOPLE		
LOCATION(S)	RESOLUTION TARGETS	ACCOUNTABILITIES
Wilcannia Ivanhoe Menindee	There are increased local accommodation options and home support services to meet the needs of older people	NSW Department of Family and Community Services NSW Department of Aboriginal Affairs National Indigenous Australians Agency NSW Department of Health Royal Flying Doctor Service Maari Ma Health Aboriginal Corporation Catholic Care Uniting Care

6. Training and employment opportunities for young people

6.1 PROVISION OF LOCAL TRAINING COURSES FOR YOUNG PEOPLE NEED TO MATCH LOCAL EMPLOYMENT OPPORTUNITIES		
LOCATION(S)	RESOLUTION TARGETS	ACCOUNTABILITIES
Wilcannia Ivanhoe Menindee	Interagency collaboration is increased to identify and pursue appropriate local training and employment opportunities for young people Vocational training courses provided within the shire are aligned with local employment opportunities	NSW Department of Education and Training TAFE NSW National Indigenous Australians Agency Regional Development Australia Local Aboriginal Land Councils – Wilcannia and Menindee Murdi Paaki Regional Assembly REDI Robinson College

6.2 THERE ARE VERY LIMITED OPPORTUNITIES FOR LOCAL EMPLOYMENT		
LOCATION(S)	RESOLUTION TARGETS	ACCOUNTABILITIES
Wilcannia Ivanhoe Menindee	There are Increases in the number of local people employed in local agriculture, construction, maintenance and administrative roles	National Indigenous Australians Agency Regional Development Australia Local Aboriginal Land Councils – Wilcannia and Menindee Murdi Paaki Regional Assembly REDI.E

7. Access to goods and services

7.1 THERE IS LIMITED LOCAL ACCESS TO FRESH FOOD AND OTHER PRODUCE AND GROCERIES INCLUDING ESSENTIAL HOUSEHOLD ITEMS ARE EXPENSIVE THROUGH LOCAL RETAIL OUTLETS		
LOCATION(S)	RESOLUTION TARGETS	ACCOUNTABILITIES
Wilcannia Ivanhoe Menindee	There is an increase in the local availability, choice and affordability of fresh produce	Department of Regional NSW National Indigenous Australians Agency Regional Development Australia Murdi Paaki Regional Assembly Resilience NSW Outback Stores

7.2 THERE IS LIMITED LOCAL ACCESS TO TRADESPEOPLE – E.G. MOTOR MECHANIC, BUILDER, ELECTRICIAN, ETC.		
LOCATION(S)	RESOLUTION TARGETS	ACCOUNTABILITIES
Wilcannia Ivanhoe Menindee	There are local training and employment opportunities and incentives to grow the local availability of trades and services	National Indigenous Australians Agency Regional Development Australia Nsw Department of Education Training Services Murdi Paaki Regional Assembly TAFE NSW REDI.E

8. Telecommunications and electricity supply

8.1 INTERNET SERVICE AND RECEPTION ACROSS THE SHIRE ARE POOR QUALITY		
LOCATION(S)	RESOLUTION TARGETS	ACCOUNTABILITIES
Whole of Shire	<p>Telecommunications infrastructure enables adequate internet coverage in all urban and rural locations within the Shire</p> <p>NBN services are provided locally to support internet access for domestic, commercial, community and government activities</p>	<p>Department of Infrastructure, Transport, Regional Development and Communications</p> <p>Resilience NSW</p> <p>Telstra</p>

8.2 MOBILE PHONE RECEPTION IS POOR AND UNRELIABLE AND THERE IS A PREDOMINANCE OF BLACK SPOTS THROUGHOUT THE SHIRE		
LOCATION(S)	RESOLUTION TARGETS	ACCOUNTABILITIES
Whole of Shire	<p>Telecommunications infrastructure enables adequate mobile and coverage in all urban and rural locations within the shire</p>	<p>Department of Infrastructure, Transport, Regional Development and Communications</p> <p>Resilience NSW</p> <p>Telstra</p>

8.3 COSTS OF ACCESS TO TELECOMMUNICATIONS SERVICES AND ELECTRICITY SUPPLY ARE HIGH		
LOCATION(S)	RESOLUTION TARGETS	ACCOUNTABILITIES
Whole of Shire	<p>Pricing of mobile telecommunications addresses the low income levels and high dependency on mobile services throughout most communities in the shire</p> <p>Shire communities have access to choice in local providers of communications services and electricity</p>	<p>Department of Infrastructure, Transport, Regional Development and Communications</p> <p>Resilience NSW</p> <p>Telstra</p>

8.4 MOST TOWNS AND LOCALITIES WITHIN THE SHIRE ARE SUBJECT TO FREQUENT POWER OUTAGES		
LOCATION(S)	RESOLUTION TARGETS	ACCOUNTABILITIES
Whole of Shire	<p>Electricity infrastructure across the shire is improved and well-maintained to minimise power outages and ensure dependable service at all times</p>	<p>Department of Infrastructure, Transport, Regional Development and Communications</p> <p>Essential Energy</p>

9. Local and regional roads

9.1 UNSEALED ROADS THROUGHOUT THE SHIRE ARE DANGEROUS AND/OR IMPASSABLE DURING AND AFTER RAINFALL (10MM OR MORE)		
LOCATION(S)	RESOLUTION TARGETS	ACCOUNTABILITIES
Whole of Shire	Unsealed roads are adequately maintained to facilitate dependable, safe transit throughout the shire in all weather conditions	Transport for NSW (Roads and Waterways) Department of Infrastructure, Transport, Regional Development and Communications Resilience NSW

9.2 CAPACITY FOR GROWTH IN TOURISM AND THE TRANSPORT OF GOODS INTO AND OUT OF THE SHIRE IS RESTRICTED BY POOR ROAD CONDITIONS		
LOCATION(S)	RESOLUTION TARGETS	ACCOUNTABILITIES
Whole of Shire	Road maintenance and upgrade programs for the shire are designed and costed with the intent to seal all roads connecting all significant local and regional population centres	Transport for NSW (Roads and Waterways) Department of Infrastructure, Transport, Regional Development and Communications Resilience NSW



CONTACT US:

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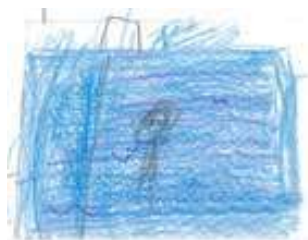
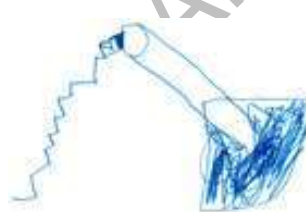
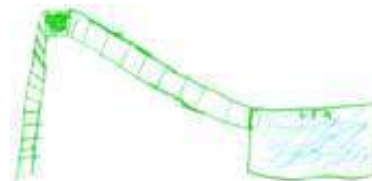
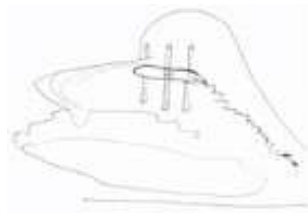
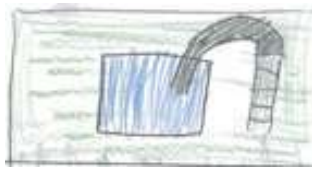
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COMMUNITY STRATEGIC PLAN



2022-2032





Water slides and swimming pools by students from White Cliffs Public School and Wilcannia Central School.

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SECTION 1

Introduction and background information



DRY



Acknowledgement of Country

We acknowledge the traditional custodians of the Country within the Central Darling Shire and their Elders, past, present and emerging. We acknowledge the ongoing connection that Aboriginal people have to this Country, especially water and recognise Aboriginal people as the original custodians of this land. We thank them for their generosity in sharing their aspirations for the future and hope that these plans will affect change for communities of the shire.



Message from Council's Administrator

I am very pleased to present the Community Strategic Plan 2022-2032 for Central Darling Shire. This plan is the result of over 12 months of work and close collaboration between the Council and communities across the shire.

It is important to emphasise that this is *not* a council plan. Whilst Council has co-ordinated the process to develop the plan, it is owned by communities of the Central Darling Shire. It provides a comprehensive account of their long-term goals, aspirations and priorities for the future of their towns and village and the shire as a whole.

Our council area is the largest in NSW, measuring 53,000 square km. It is also one of the least populated with around 2,000 permanent residents. The challenges faced by communities within this vast area are significant. Our towns and villages are remote, separated by considerable distances and many of our connecting roads are unsealed and impassable following rain. In addition, the loss of the Darling River, the lack of dependable drinking water supplies, inadequate telecommunications infrastructure, insufficient housing and the high costs of goods and services are just some of the hardships that our communities continue to endure.

Despite these challenges our communities are bound by a strong local spirit. They are proud of their heritage, their enduring bonds with Country, their towns and villages and the self-reliance they have developed in this remote region of Australia.

Whilst the council has a prominent role in working towards the long-term goals identified by Central Darling communities, we cannot do it alone. Many of the prevailing issues described herein are outside of council's role and responsibilities and well beyond our capacity to address. The only solution is improved communication, co-operation and collaboration between government and non-government agencies at all levels.

This plan has been developed to provide pathways for action in planning and delivering services to Central Darling communities. Along with a detailed account of the long-term goals expressed by our communities, it lists actions required to achieve them and identifies state, federal and non-government agencies with responsibilities in this regard.

We hope that this plan will serve as a valuable focal point for inter-agency co-operation and collaboration in working to improve social equity, wellbeing and prosperity for communities of the Central Darling Shire.

Bob Stewart
Administrator
Central Darling Shire Council

The Integrated Planning and Reporting Framework

As part of the New South Wales Government’s commitment to a strong and sustainable local government system, legislation was enacted in October 2009 that introduced a planning reporting tool for local government known as the Integrated Planning and Reporting (IP&R) framework.

The following diagram identifies the various components of the integrated planning and reporting framework and how they are linked to each other.

DOCUMENTS IN CENTRAL DARLING SHIRE’S IP&R FRAMEWORK

STRATEGY/PLAN	PURPOSE	CURRENCY/ EXPIRY
COMMUNITY STRATEGIC PLAN (CSP)	Peak plan providing community perspectives about priority issues to address and goals to work towards across the shire as a whole.	10 years
TOWN AND DISTRICT IMPROVEMENT PLANS	Plans describing the improvement priorities and needs of each town and surrounding district within the shire.	10 years
RESOURCING STRATEGY	Strategy comprising three plans (see below) to ensure council is able to adequately resource its ongoing activities and operations whilst working towards the CSP's long-term goals	
• Long-term Financial Plan	Documenting council's projected income and expenditure and modelling to ensure long-term financial sustainability	10 years
• Asset Management Plan	Providing a comprehensive account of the service standards and maintenance requirements and schedules for all council assets.	10 years
• Workforce Management Plan	Identifying council's anticipated human resource priorities and activities to meet the goals and targets of the Delivery Program	4 years
DELIVERY PROGRAM	Plan documenting council activities, projects and initiatives during each council term, to work towards the long-term goals described in CSP	4 years
OPERATIONAL PLAN	Annual plan programming ongoing activities, projects and initiatives and budget to achieve Delivery Program goals and targets	1 year
ANNUAL REPORT	Report documenting council activities in relation to its statutory responsibilities and reporting on progress of projects and initiatives outlined in the Operational Plan	1 year

The following diagram identifies the various components of Central Darling Shire’s IP&R framework and how they are linked to each other.



The Central Darling Shire Community Strategic Plan

The purpose of the Community Strategic Plan is to describe the community's vision and long-term goals for the future of their local area and region, and identify strategies to achieve them.

While the council has a 'stewardship' role in preparing and maintaining the Plan on behalf of local communities, it is not the owner of the Plan. Communities of the shire own the plan and partners such as state and federal agencies, non-government organisations, council and community groups are responsible for delivering the long-term goals identified in the plan.

The Community Strategic Plan must observe the four social justice principles as determined by the NSW Government's social justice strategy:

- EQUITY** — There should be fairness in decision making, and prioritising and allocation of resources, particularly for those in need. Everyone should have a fair opportunity to participate in the future of the community. The planning process should take particular care to involve and protect the interests of people in vulnerable circumstances.
- ACCESS** — All people should have fair access to services, resources and opportunities to improve their quality of life.
- PARTICIPATION** — Everyone should have the maximum opportunity to genuinely participate in decisions which affect their lives.
- RIGHTS** — Equal rights should be established and promoted, with opportunities provided for people from diverse linguistic, cultural and religious backgrounds to participate in community life.

The Structure of the Plan

To begin with, the plan provides a summary of community perspectives regarding the best things about living in Central Darling Shire and the primary issues and challenges impacting Central Darling communities. These perspectives were provided by participants in community meetings that were held across the shire in the preparation of this plan.

The core of the plan is formed around six focus areas. These include:



1. COMMUNITY AND CULTURE



2. LOCAL AND REGIONAL GOVERNANCE



3. NATURAL ENVIRONMENT



4. LOCAL ECONOMY



5. RURAL AND URBAN LAND USE



6. INFRASTRUCTURE AND SERVICES

Each focus area outlines lists priority issues that were identified by Central Darling Shire communities for address. Each community priority presents the following information:

- A long-term goal to work towards
- Strategies to address each community priority
- Affected communities
- Responsible agencies
- Indicators of progress towards the long-term goal

A Snapshot of the Central Darling Shire

Central Darling Shire encompasses an area of over 53,000 square kilometres and is the largest Local Government Area (LGA) in New South Wales. Despite this vast land area, the shire’s population is only around 2,000 people, one of the lowest of any local government area in Australia. Aboriginal people comprise around 50 percent of the Central Darling population.

There are four main communities within the shire including Wilcannia, Menindee, Ivanhoe and White Cliffs. In addition, there are a number of smaller rural localities which include Darnick, Mossgiel, Sunset Strip and Tilpa. All these communities differ greatly in their demographics, local economies and Aboriginal and European cultures.

The shire is bisected by Baaka (Darling) River and important wetlands encompassing the Menindee lakes system. The local economy is based on a mixture of pastoral, horticultural, agricultural, mining and tourism activities. Rural grazing properties represent the largest land use within the shire, accounting for 97% of the entire area. The council shares its borders with neighbouring shires including Bourke, Cobar, Carrathool, Balranald, Wentworth and the Unincorporated Area. Broken Hill City Council is its nearest neighbouring council and regional centre.



COMMUNITY STRATEGIC PLAN

SECTION 2

Community Strategic Plan



COMMUNITY STRATEGIC PLAN



Vision Statement

Respecting our country, culture,
 people, and river by building
 a better future for all generations.



Illustration: Jai, White Cliffs Public School

Community Perspectives about Central Darling Shire

WHAT WE LOVE ABOUT LIVING IN CENTRAL DARLING SHIRE

During discussions with communities of Central Darling Shire, the following responses were provided by participants to describe the best things about living in the Central Darling Shire:

- Family, home and heritage
- Isolation — edge of civilisation
- Sense of community — people know each other — we grieve and celebrate together
- We look after our kids
- Good lifestyle — laid back, not fast
- Our Aboriginal culture — different to white man's
- Community spirit — we all pull together
- Good community events
- Living on Country — spiritual and cultural connection
- The river - when there's water — connection to Country and life.
- Sense of belonging
- Peace and quiet
- Sunsets
- Pristine natural environment
- Good climate
- Wide open spaces
- Fresh clean air
- Outback landscapes
- Rainwater
- Good potential for tourism — lots of iconic places
- Historic towns and buildings
- Less traffic
- Our towns are safe places
- More roads are being sealed
- Good health services including RFDS
- Council provides good support for community events

SUMMARY OF PRIMARY ISSUES AND CHALLENGES WITHIN CENTRAL DARLING SHIRE

During discussions with communities of Central Darling Shire, the following responses were provided by participants to describe the primary issues impacting the wellbeing of communities in the shire:

Housing

- Insufficient housing stock to rent or buy in Wilcannia, Menindee and Ivanhoe
- Chronic overcrowding in many houses with a significant number of houses are dilapidated and uninhabitable and/or in urgent need of repairs
- Inadequate mix of housing to reflect the needs, constraints and living situations of families and individuals — from granny flats and small houses to larger family homes
- Very low rates of home ownership and little or no prospect of ownership
- Disproportionately high property rental prices in comparison to value of home
- Difficulties in securing loans based on post-code

Water (from Baaka/Darling River and other sources)

- The loss of water quantity, quality and flow in the Baaka/Darling River has had severe negative impacts on local cultural identity, community wellbeing, recreational activities and clean and reliable drinking water in Wilcannia, Menindee and Tilpa.
- River water in Wilcannia and Menindee is toxic at times due to blue-green algae and an over-concentration of leached fertilisers and chemicals.
- Most local people don't drink tap water in Wilcannia, Menindee and Ivanhoe due to unreliability of its cleanliness and unpalatable taste.
- Water quality for bathing has associated health impacts.
There is a total lack of potable water White Cliffs and Sunset Strip — all drinking water is sourced from occasional rain or needs to be purchased from nearby retail centres such as Broken Hill.

Governance and representation

- Limited democratic representation under administration
- Loss of community voice without an elected council
- Lack of self-determination and local input in decision-making (Aboriginal communities)
- Aboriginal funding mismanaged and lack tangible outputs for community

Training and employment opportunities

- There are frequent training opportunities for young people in Wilcannia but a lack of employment options to use acquired skills
- There are very limited opportunities for local employment
- Significant government money spent on local vocational education and training but few outcomes to show for it
- Outsourcing contracts which limits funds to be used for employment of local people

Boredom in children and young people

- Lack of services to support the mental and physical wellbeing of children and young people
- Lack of recreation opportunities for children and young people
- Lack of sport and recreation facilities
- Loss of organised sports
- Local playgrounds and equipment in disrepair

Telecommunications and electricity supply

- Poor internet service
- Poor and unreliable mobile phone reception
- Expensive services and data
- Lack of access to the NBN
- Only one provider — no choice or competition
- Poor and limited television and radio reception
- Frequent power outages

Access to goods and services

- Limited local access to health and other professionals
- Limited range of goods and services available locally
- Limited access to fresh food
- High prices of groceries locally
- Limited local access to tradespeople — e.g. motor mechanic, builder, electrician, etc.

Roads

- Unsealed roads dangerous and/or impassable after rain (10mm or more)
- Limited capacity to transport goods into and out of the shire due to poor road conditions
- Grading of unsealed roads too infrequent — roads are subsequently in poor condition
- Limited potential for growth in tourism without more sealed roads connecting towns within the shire and regionally.



Focus Area 1. Community and Culture



COMMUNITY PRIORITY — HOUSING

Our long-term goal for housing:

There is an adequate supply of diverse, well-built and well-maintained housing across the shire that is appropriate for local environmental conditions and reflects the needs of our communities through all stages of life.

STRATEGIES TO ACHIEVE OUR GOAL	AFFECTED COMMUNITIES	RESPONSIBLE AGENCIES
<p>Complete a condition assessment of existing housing stock in Wilcannia and Menindee</p> <p>Undertake a gap analysis to assess existing housing stock in Wilcannia and Menindee and identify current and future housing needs including diversity of housing stock</p> <p>Identify and secure necessary funding to improve and add to existing housing stock with the construction of sustainable, environmentally appropriate and culturally responsive houses in Wilcannia and Menindee</p> <p>Identify and pursue opportunities such as 'rent-to-buy' programs and favourable loan structures to facilitate greater home ownership in local Aboriginal communities</p> <p>Establish an ongoing schedule of maintenance to ensure that existing and future housing stock is in livable condition</p> <p>Advocate for increased Aboriginal housing in Ivanhoe through repurposing of disused houses</p> <p>Monitor the quality of contractors building and maintaining houses</p> <p>Establish housing maintenance and repair contracts with local service providers in Wilcannia, Menindee and Ivanhoe</p> <p>Ensure that the design and construction of all future social housing is sustainable and environmentally sensitive and responsive to cultural needs</p>	<p>Wilcannia</p> <p>Menindee</p> <p>Ivanhoe</p>	<p>Aboriginal Housing Office</p> <p>National Indigenous Australians Agency</p> <p>Local Aboriginal Land Councils Wilcannia and Menindee</p> <p>Murdi Paaki Regional Assembly</p> <p>Mid Lachlan Aboriginal Housing Co-Op</p> <p>Central Darling Shire Council</p>

Indicators of progress:

- Increased supply of dwellings in affected population centres to reduce over-crowding in Aboriginal community housing.
- Increased diversity in local housing to address the needs of Aboriginal communities and individuals through all stages of life.
- All dwellings in the shire's population centres are habitable and well maintained.

- Rental costs of community and social housing in the shire’s population centres reflect the income levels of occupants.
- Decreased number of abandoned houses in the shire’s population centres.
- Increased local aged care options within the shire’s population centres
- Increased Aboriginal housing in Ivanhoe



COMMUNITY PRIORITY — SERVICES AND FACILITIES FOR FAMILIES AND COMMUNITIES

Our long-term goal for services and support for families and communities:

We have a range of local services and facilities that contribute positively to the mental and physical wellbeing of families and communities across the shire.

STRATEGIES TO ACHIEVE OUR GOAL	AFFECTED COMMUNITIES	RESPONSIBLE AGENCIES
Provide local services and follow-up to support the mental health and wellbeing of families and communities Increase the provision of services for people who encounter domestic violence and abuse Increase the provision of community programs and services to address local drug, alcohol and tobacco abuse Increase the provision of safe-houses to cater for people encountering domestic violence and abuse, and drug and alcohol abuse	Wilcannia Menindee Ivanhoe	NSW Department of Sport and Recreation NSW Department of Family and Community Services NSW Department of Education and Training NSW Department of Aboriginal Affairs National Indigenous Australians Agency NSW Department of Health Royal Flying Doctor Service Maari Ma Health Aboriginal Corporation NSW Police Catholic Care Uniting Care REDI

Indicators of progress:

- Increase in mental health support and follow-up services across the shire.
- Reduction in drug, alcohol and tobacco abuse recorded within the shire.
- Reduction in reported incidents of domestic violence across the shire.
- Reduction in reported mental health issues across the shire.
- Increase in accommodation for people encountering domestic violence and abuse, and drug and alcohol abuse across the shire.

COMMUNITY PRIORITY — SERVICES AND FACILITIES FOR CHILDREN AND YOUNG PEOPLE

Our long-term goal for services and support for children and young people:

We have a range of local services and facilities that contribute positively to the mental and physical wellbeing of our children and young people.

STRATEGIES TO ACHIEVE OUR GOAL	AFFECTED COMMUNITIES	RESPONSIBLE AGENCIES
Provide local services to support the mental health and wellbeing of children and young people Increase local programs, activities and facilities to minimise the incidence of local crime and antisocial behaviour initiated by children and young people Develop and implement youth mentoring and leadership programs to support and guide young people in areas of respect, social responsibility and community-building Increase the provision of services for children and young people who encounter domestic violence and abuse Increase the provision of programs and services to address local drug, alcohol and tobacco abuse by children and young people Provide safe-houses to cater for children and young people encountering domestic violence and abuse, and drug and alcohol abuse	Wilcannia Menindee Ivanhoe White Cliffs	NSW Department of Sport and Recreation NSW Department of Family and Community Services NSW Department of Education and Training NSW Department of Aboriginal Affairs National Indigenous Australians Agency NSW Department of Health Royal Flying Doctor Service Maari Ma Health Aboriginal Corporation NSW Police Catholic Care Uniting Care REDI

Indicators of progress:

- Increase in local services to support and improve the lives of children and young people within the shire.
- Increase in facilities tailored to the social and recreational needs of children and young people.
- Reduction in the involvement of young people in crime and antisocial behaviour within the shire.
- Reduction in reported mental health issues in children and young people within the shire.

COMMUNITY PRIORITY — SERVICES AND FACILITIES FOR AN AGING POPULATION

Our long-term goal for services and support for an aging population:

We have a range of local services and facilities that meet the needs of an aging population.

STRATEGIES TO ACHIEVE OUR GOAL	AFFECTED COMMUNITIES	RESPONSIBLE AGENCIES
Ensure that long-term health and medical service planning in the shire takes account of the local aging population Provide appropriate services and facilities to meet the mobility needs of older people Ensure the availability of a range of local services to address home support needs of older people Establish appropriate accommodation to facilitate local aging-in-place for older people	Wilcannia Menindee Ivanhoe White Cliffs	NSW Department of Family and Community Services NSW Department of Aboriginal Affairs National Indigenous Australians Agency NSW Department of Health Royal Flying Doctor Service Maari Ma Health Aboriginal Corporation Catholic Care Uniting Care

Indicators of progress:

- Increase in local services to support and improve the lives of older people.
- Increase in services and facilities to meet the health needs of older people.
- Increase in accommodation options and home support services for older people.

COMMUNITY PRIORITY — LOCAL SPORT AND RECREATION

Our long-term goal for local sport and recreation:

Our communities have access to a range of local community-based organised and team sports and well maintained sporting and recreational facilities.

STRATEGIES TO ACHIEVE OUR GOAL	AFFECTED COMMUNITIES	RESPONSIBLE AGENCIES
Provide well-maintained parks, play equipment, sporting fields and facilities, swimming pools and other recreation facilities for communities in the shire Work with community groups to identify local sporting and recreational needs and opportunities Provide financial and other support for communities in the shire, to pursue new initiatives in local sporting and recreation activities Provide ongoing financial and other support to community groups in organising and managing community sports activities and events	Wilcannia Menindee Ivanhoe White Cliffs	NSW Department of Sport and Recreation NSW Rugby League Central Darling Shire Council

Indicators of progress:

- Increase in the range of organised and team sports available locally.
- Increased community participation in local organised and team sports.
- Towns within the shire have a range of well-maintained sporting and recreation facilities for people of all ages.

COMMUNITY PRIORITY — COMMUNITY EVENTS

Our long-term goal for community events:

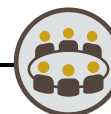
Communities across the shire are supported and strengthened by a range of well-organised community events.

STRATEGIES TO ACHIEVE OUR GOAL	AFFECTED COMMUNITIES	RESPONSIBLE AGENCIES
Source grants and provide financial and other assistance for community events across the shire	Wilcannia	NSW Department of Sport and Recreation
Provide support to shire communities in seeking grants and funding to organise community events	Menindee	NSW Rugby League
Identify opportunities to establish periodic and ongoing community events	Ivanhoe	Central Darling Shire Council
Provide shire communities with administrative and other assistance in organising and managing community events	White Cliffs	

Indicators of progress:

- Increase in the number and range of community events organised within the shire.
- Increase in the leadership and participation of public, private and non-government agencies in organising and/or sponsoring community events.
- Increase in community participation in community events.

Focus area 2. Local and Regional Governance



COMMUNITY PRIORITY — SHIRE GOVERNANCE

Our long-term goal for shire governance:

Governance of Central Darling Shire is based on sound principles and practices and is representative of community needs, interests and priorities.

STRATEGIES TO ACHIEVE OUR GOAL	AFFECTED COMMUNITIES	RESPONSIBLE AGENCIES
<p>Design and implement governance systems within the shire that are culturally responsive and ensure communities have effective local democratic structures and representation</p> <p>Undertake ongoing engagement with shire Communities to ensure their input in the design of local governance structures and services</p> <p>Manage governance of the Central Darling region in co-operation with other existing governance systems including those provided by Local Area Land Councils and the Murdi Paaki Regional Assembly and Community Working Parties</p> <p>Ensure that governance of the shire is focused on the effective planning and delivery of adequate and appropriate services and facilities to local communities</p> <p>Maintain an adequate stock of local housing for appropriate council staff</p> <p>Ensure that funding allocations to the shire reflect the needs of local communities, their remoteness and their dependency on local infrastructure and services</p>	<p>Wilcannia</p> <p>Menindee</p> <p>Ivanhoe</p> <p>White Cliffs</p> <p>Sunset Strip</p> <p>Tilpa</p> <p>All rural localities</p>	<p>NSW Department of Planning, Industry and Environment – Office of Local Government</p> <p>NSW Audit Office</p> <p>Central Darling Shire Council</p> <p>Local Area Land Councils – Wilcannia and Menindee</p> <p>Murdi Paaki Regional Assembly and Community Working Parties</p>

Indicators of progress:

- Increased community participation in planning and decision-making within the shire.
- Adoption of improved systems and mechanisms to enable democratic representation of shire communities.
- Increased guaranteed funding allocated to the shire to address community needs

COMMUNITY PRIORITY — ABORIGINAL COMMUNITIES DECISION-MAKING AND REPRESENTATION

Our long-term goal for Aboriginal communities decision-making and representation:

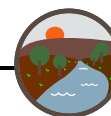
Aboriginal communities within the shire participate in planning and decision-making on issues that affect them.

STRATEGIES TO ACHIEVE OUR GOAL	AFFECTED COMMUNITIES	RESPONSIBLE AGENCIES
<p>Ensure that Aboriginal communities within the shire are directly engaged and represented in the design and delivery of local services and support</p> <p>Ensure that planning and provision of services to local Aboriginal communities reflects current and future needs</p> <p>Maintain appropriate visitation to and/or presence within shire communities to ensure that services for Aboriginal communities are appropriately planned and provided to properly address community issues and needs</p> <p>Establish transparent agency reporting and accountability to ensure community awareness of ongoing funding allocations and expenditure</p> <p>Improve and increase interagency communication and collaboration to support effective service planning and delivery for local communities</p>	<p>Wilcannia</p> <p>Menindee</p> <p>Ivanhoe</p>	<p>Central Darling Shire Council</p> <p>Maari Ma Health Aboriginal Corporation</p> <p>NSW Aboriginal Housing Office</p> <p>NSW Department of Aboriginal Affairs</p> <p>Local Area Land Councils – Wilcannia and Menindee</p> <p>Murdi Paaki Regional Assembly</p> <p>Barkindji Native Title Group Aboriginal Corporation</p>

Indicators of progress:

- Increased levels of self-determination of local Aboriginal communities in relation to issues that affect them.
- Increased local participation in the governance of Aboriginal agencies working within the shire.
- Increased local visitation and presence of Aboriginal agencies providing services to communities within the shire.

Focus area 3. Natural Environment



COMMUNITY PRIORITY — THE BAAKA / DARLING RIVER, MENINDEE LAKES AND WILLANDRA CREEK

Our long-term goals for the Baaka / Darling River:

The Baaka / Darling River, Menindee Lakes and Willandra Creek have an adequate flow of water to ensure they are clean, well-stocked with a range of fish species and are safe and attractive locations for cultural and recreational activities.

STRATEGIES TO ACHIEVE OUR GOAL	AFFECTED COMMUNITIES	RESPONSIBLE AGENCIES
<p>Central Darling Shire Council advocates for the water needs and rights of shire communities through membership of agencies and associations including the Murray Darling Basin Authority, the Menindee SDL Working Party, the Murray Darling Association, the Australian Floodplain Association and the Barwon Darling Consumer Action Group</p> <p>Maintain environmental flows to ensure that Aboriginal communities have permanent access to cultural water</p> <p>Ensure there is a minimum of two-years water supply for all towns within the shire</p> <p>Ensure the Menindee Lakes system is subject to effective governance and water is maintained in all lakes in perpetuity</p> <p>Maintain regular flows of water to ensure all weir pools are permanently filled.</p> <p>Increase the capacity of existing bores to ensure secure water supplies for all towns within the shire</p> <p>Create protection zones along the river to preserve the riverside environment and Aboriginal cultural heritage near Wilcannia and Menindee.</p>	<p>Wilcannia</p> <p>Menindee</p> <p>Ivanhoe</p> <p>White Cliffs</p> <p>Tilpa</p>	<p>Water NSW</p> <p>NSW Department of Planning, Industry and Environment</p> <p>Essential Water</p> <p>Murray Darling Basin Authority</p> <p>NSW Department of Primary Industries</p> <p>Central Darling Shire Council</p> <p>Murray Darling Association</p> <p>Australian Floodplain Association</p> <p>Barkindji Native Title Group Aboriginal Corporation</p>

Indicators of progress:

- The Baaka/Darling River is recognised as a place of cultural and heritage significance for Aboriginal communities and is managed accordingly
- Increase in the flow volume and frequency in the Baaka/Darling River and Willandra Creek
- Decrease in presence of blue-green algae and other toxins in the Baaka/Darling River and Willandra Creek
- Increased presence and proliferation of varied fish species in the Baaka/Darling River and Willandra Creek
- Increased health of riparian zones along the Baaka/Darling River and Willandra Creek

- The Baaka/Darling River provides a safe location for cultural and recreational activities
- The Baaka/Darling River is healthy and connected to the junction with the Murray
- A RAMSAR agreement is in place for Menindee lakes system



Focus area 4. Local Economy



COMMUNITY PRIORITY — EMPLOYMENT

Our goal for employment:

People living in the shire have access to local employment opportunities in public, private and non-government sector agencies.

STRATEGIES TO ACHIEVE OUR GOAL	AFFECTED COMMUNITIES	RESPONSIBLE AGENCIES
Develop training and employment opportunities for local Aboriginal people to ensure that council staffing reflects the cultural demographics of the shire Reinststate local contracts for property maintenance including building repairs, gardening, etc Identify and expand employment opportunities in local tourism, home services, maintenance, etc Identify and establish employment paths for local young people and others of employment age.	Wilcannia Menindee Ivanhoe White Cliffs	NSW Department of Education and Training TAFE NSW National Indigenous Australians Agency Regional Development Australia Local Area Land Councils – Wilcannia, Menindee Murdi Paaki Regional Assembly Central Darling Shire Council REDI Robinson College

Indicators of progress:

- Increase in local employment opportunities.
- Reduction in local unemployment.
- Increase in agency collaboration to identify and pursue appropriate local training and employment opportunities for young people.
- Increase in the number of local people employed in agriculture, construction, maintenance and administrative roles within the shire.
- Vocational training courses provided within the shire are aligned with local employment opportunities.

COMMUNITY PRIORITY — ACCESS TO FRESH PRODUCE AND RETAIL CHOICES

Our long-term goal for access to fresh produce and retail choices:

Communities across the shire have local access to affordable fresh produce and choice in local retail outlets.

STRATEGIES TO ACHIEVE OUR GOAL	AFFECTED COMMUNITIES	RESPONSIBLE AGENCIES
Facilitate and support new retail initiatives across the shire including market days and new small businesses	Wilcannia	National Indigenous Australians Agency
Assist in promoting the establishment of outback stores for Wilcannia and Ivanhoe	Menindee	Regional Development Australia
Promote the development of community gardens in all towns within the shire to provide communities with access to fresh produce	Ivanhoe	Central Darling Shire Council
	White Cliffs	Murdi Paaki Regional Assembly

Indicators of progress:

- Increase in local availability and choice of fresh produce - fruit, vegetables, meat, dairy, baked goods, etc.
- Increased numbers and diversity of local shops, cafes and restaurants.

COMMUNITY PRIORITY — TOURISM

Our long-term goal for tourism:

The shire is host to a range of services, attractions and activities that support and grow local tourism.

STRATEGIES TO ACHIEVE OUR GOAL	AFFECTED COMMUNITIES	RESPONSIBLE AGENCIES
Provide ongoing support to existing local tourism associations and ensure cultural diversity Facilitate the establishment of a tourism association in Ivanhoe Develop a Destination Management Plan for the shire Support and promote the establishment of new Aboriginal tourism businesses and build the capacity of existing businesses Identify and pursue opportunities to use digital technologies to promote tourism across the shire Provide training for young Aboriginal people to prepare them for work in the local tourism industry Identify future infrastructure needs to accommodate increased tourism	Wilcannia Menindee Ivanhoe White Cliffs Sunset Strip Tilpa	Destination NSW Destination country and Outback NSW Department of Planning, Industry and Environment NSW Department of Regional Communities NSW Department of Education and Training NSW TAFE Central Darling Shire Council and neighbouring councils Murdi Paaki Regional Assembly NSW National Parks and Wildlife Service Regional Development Australia Regional business and industry groups Local tourism associations

Indicators of progress:

- Increase in the number and range of Aboriginal tourism businesses within the shire.
- Increase in support for the identification and development of local Aboriginal tourism businesses.
- Increase in the number of visitors to the shire.
- Increase in the number of local people employed in tourism.
- Increase in tourism marketing and publicity about the shire.

COMMUNITY PRIORITY — AGRICULTURE

Our long-term goal for agriculture:

The economy of the shire incorporates sustainable and diverse agricultural activities.

STRATEGIES TO ACHIEVE OUR GOAL	AFFECTED COMMUNITIES	RESPONSIBLE AGENCIES
Work with Local Land Services to manage and minimise weeds and pest animals Identify and undertake necessary measures to ensure the ongoing biosecurity of local agriculture Undertake necessary measures to ensure water security for local agriculture Explore opportunities to promote 'paddock to plate' regional business practices Promote market days and gate sales for local produce	Wilcannia Menindee Ivanhoe White Cliffs Sunset Strip Tilpa All rural localities	Central Darling Shire Council NSW Department of Primary Industries Local Land Services NSW National Parks and Wildlife Service Water NSW NSW Department of Planning, Industry and Environment Local primary producers

Indicators of progress:

- Local agricultural industries continue to contribute significantly to the shire's economy.
- Minimal loss of agricultural land to other activities.
- Increase in the volume of river water available to local agriculture.
- Increase in the number of local people employed in the agricultural sector within the shire.

Focus area — 5. Rural and Urban Land Use



COMMUNITY PRIORITY — LAND AVAILABILITY FOR HOUSING

Our long-term goal for land availability:

We have land allocated in our towns and appropriate policies to identify new housing development opportunities and enable the creation of new housing to reflect the needs of local communities.

STRATEGIES TO ACHIEVE OUR GOAL	AFFECTED COMMUNITIES	RESPONSIBLE AGENCIES
<p>Ensure the Local Environment Plan is developed to reflect local housing needs</p> <p>Identify land areas in Wilcannia, Menindee and Ivanhoe for further development of social and community housing</p>	<p>Wilcannia</p> <p>Menindee</p> <p>Ivanhoe</p> <p>White Cliffs</p>	<p>Central Darling Shire Council</p> <p>NSW Department of Planning, Industry and Environment</p> <p>NSW Crown Lands</p> <p>Barkindji Native Title Group Aboriginal Corporation</p>

Indicators of progress:

- Land availability in towns within the shire is adequate to facilitate the establishment of new housing development.
- Land areas are identified for the establishment of new housing in urban areas within the shire.

COMMUNITY PRIORITY — GREENING AND BEAUTIFICATION OF TOWNS

Our long-term goal for greening and beautification of towns:

Our towns and town entrances are attractive, green and welcoming to local people and visitors.

STRATEGIES TO ACHIEVE OUR GOAL	AFFECTED COMMUNITIES	RESPONSIBLE AGENCIES
Develop and maintain streetscape masterplans for towns and villages within the shire Develop attractive town entrances for each town and village within the shire including acknowledgement of Country signs Develop an ongoing program to plant street trees throughout towns and villages within the shire Extend footpaths and kerb and gutter throughout urban areas in Wilcannia and Menindee Establish ongoing water supply to enable the greening of roadside verges in urban areas of Wilcannia and Menindee	Wilcannia Menindee Ivanhoe White Cliffs Sunset Strip	Central Darling Shire Council Water NSW

Indicators of progress:

- Increased application of shade solutions including street trees, shade sails, roofing, etc, to open spaces in towns across the shire.
- Increase in the number of street trees in urban areas within the shire.
- Increased availability and utilisation of raw water for greening of grass verges, parks, sports fields, recreation areas, etc.
- Design and application of measures to manage and reduce dust in urban areas across the shire.
- Design and application of measures to beautify the entrances to towns across the shire.
- Improvements in maintenance of infrastructure and vegetation in town parks across the shire.

COMMUNITY PRIORITY — LOCAL HERITAGE

Our long-term goal for local heritage:

Our Aboriginal and European heritage is preserved and celebrated.

STRATEGIES TO ACHIEVE OUR GOAL	AFFECTED COMMUNITIES	RESPONSIBLE AGENCIES
<p>Ensure that local Aboriginal and European heritage sites and buildings and places of cultural values are well maintained and preserved</p> <p>Identify grants and funding to promote and support local heritage projects</p> <p>Identify opportunities and associated funding for heritage listing and maintenance of significant buildings and environmental features</p> <p>Develop projects to install heritage signage and wayfinding for towns within the shire</p>	<p>Wilcannia</p> <p>Menindee</p> <p>Ivanhoe</p> <p>White Cliffs</p> <p>Sunset Strip</p> <p>Tilpa</p>	<p>NSW Department of Planning, Industry and Environment</p> <p>Central Darling Shire Council</p> <p>NSW Department of Aboriginal Affairs</p> <p>National Indigenous Australians Agency</p> <p>NSW National Parks and Wildlife Service</p> <p>Murdi Paaki Regional Assembly</p>

Indicators of progress:

- Aboriginal significant sites within the shire are identified and heritage listed
- Funding is increased for local heritage projects and heritage listings
- Buildings of heritage significance within the shire are listed and preserved

Focus area 6. Infrastructure and Services



COMMUNITY PRIORITY – TELECOMMUNICATIONS AND ELECTRICITY INFRASTRUCTURE

Our long-term goal for telecommunications and electricity supply:

Local telecommunications and electricity infrastructure is state-of-the-art, well maintained and able to provide comprehensive, reliable services to communities across the shire.

STRATEGIES TO ACHIEVE OUR GOAL	AFFECTED COMMUNITIES	RESPONSIBLE AGENCIES
Advocate for the establishment of infrastructure to provide free WiFi and data in urban areas across the shire Expand and strengthen mobile phone coverage and eliminate black spots across the shire Advocate for the introduction of NBN services to communities within the shire Improve the capacity of the mobile tower battery backup systems across the shire to ensure mobile phone access during power outages Upgrade and improve electricity infrastructure to meet demand and guarantee continuous supply to all communities within the shire Advocate for the introduction of multiple providers of communications services and electricity to the shire Investigate options to reduce the cost of domestic electricity supply including the installation of local alternative energy options Improve local reception of regional television channels and radio stations	Wilcannia Menindee Ivanhoe White Cliffs Sunset Strip Tilpa All rural localities	Department of Infrastructure, Transport, Regional Development and Communications Telstra Essential Energy NBN Corporation Central Darling Shire Council

Indicators of progress:

- Telecommunications infrastructure enables adequate mobile and internet coverage in all urban and rural locations within the shire.
- Accessibility and pricing of mobile telecommunications addresses the high dependency of shire communities on mobile services and the challenges of living in remote communities.
- Telecommunications infrastructure across the Shire is improved and well-maintained to ensure dependable service at all times.
- Electricity infrastructure across the shire is improved and well-maintained to minimise power outages and ensure dependable service at all times.
- Communities within the shire have access to public WiFi networks and the NBN to support internet access for domestic, commercial, community and government activities.

COMMUNITY PRIORITY — DRINKING WATER

Our long-term goal for drinking water:

Communities across the shire have access to clean, reliable supplies of potable water.

STRATEGIES TO ACHIEVE OUR GOAL	AFFECTED COMMUNITIES	RESPONSIBLE AGENCIES
Ensure that water treatment plants under council's management are well-maintained and comply with Australian Drinking Water Guidelines Ensure that all relevant state agencies are working effectively to facilitate the availability of clean drinking water for all towns within the shire Investigate alternative drinking water supplies, including bore water, for White Cliffs Identify and secure funding to upgrade and improve water treatment plants within the shire Facilitate the transfer of ownership of water treatment plants within the shire to state government with council managing plants under contract Maintain water-carting services to identified properties when required.	Wilcannia Menindee Ivanhoe White Cliffs Sunset Strip	NSW Department of Planning, Industry and Environment Water NSW Central Darling Shire Council

Indicators of progress:

- Increase in the flow frequency in the Baaka/Darling River and Willandra Creek.
- Increase in the flow volume in the Baaka/Darling River and Willandra Creek.
- Decrease in presence of blue-green algae and other toxins in the Baaka / Darling River and Willandra Creek.
- Adequate water storage and/or supply infrastructure in the shire's population centres to ensure the dependable supply of potable water to all households.
- Water treatment facilities operational where required in shire's population centres to ensure the dependable supply of potable water to all households.

COMMUNITY PRIORITY — LOCAL AND REGIONAL ROADS

Our long-term goal for local and regional roads:

Our road network enables safe and reliable access between local and regional population centres.

STRATEGIES TO ACHIEVE OUR GOAL	AFFECTED COMMUNITIES	RESPONSIBLE AGENCIES
Ensure ongoing rural and regional equity of access Develop and maintain the Central Darling Shire Roads Hierarchy and Service Levels plan Maintain an annual schedule of road works according to the Asset Management Plan Ensure ongoing funding to provide road maintenance and upgrade services across the shire In partnership with neighbouring councils, advocate for additional funding for the sealing of priority roads throughout the shire and the region according to the Regional Transport Plan Improve planning for and management of local flood events to minimise the impact on communities and ensure that road access to local towns, localities and properties is maintained during floods Increase and expand road signage for tourism	Wilcannia Menindee Ivanhoe White Cliffs Sunset Strip Tilpa All rural localities	Central Darling Shire Council Transport for NSW (Roads and Waterways) Department of Infrastructure, Transport, Regional Development and Communications Water NSW NSW Department of Planning, Industry and Environment Murray Darling Basin Authority

Indicators of progress

- Unsealed roads are adequately maintained to facilitate dependable, safe transit throughout the shire in all weather conditions.
- Sealed roads are adequately maintained to facilitate dependable, safe transit throughout the shire.
- Road maintenance and upgrade programs for the shire are designed and costed with the intent to seal all roads connecting all significant local and regional population centres.

COMMUNITY PRIORITY — WASTE MANAGEMENT

Our long-term goal for local landfill sites:

Waste management processes and landfill sites across the shire are well managed and maintained.

STRATEGIES TO ACHIEVE OUR GOAL	AFFECTED COMMUNITIES	RESPONSIBLE AGENCIES
Prepare and maintain management plans for all landfill sites within the shire Identify opportunities and funding for the introduction of local recycling programs Identify opportunities and funding for improvement of local domestic and commercial waste collection services Identify opportunities and funding for improvement of local landfill sites Investigate the viability of kerb-side recycling collection in Wilcannia, Menindee and Ivanhoe Seek funding for measures to improve waste management in the shire and increase the diversion of waste from landfill	Wilcannia Menindee Ivanhoe White Cliffs Sunset Strip Tilpa	Central Darling Shire Council NSW Department of Planning, Industry and Environment NSW Environment Protection Authority NSW Crown Lands

Indicators of progress:

- Increased management and monitoring of landfill sites within the shire.
- Increased community information and education about use of local landfill sites.
- Improved management and storage of toxic materials at all landfill sites within the shire.
- Introduction of recycling facilities and programs in all population centres within the shire.
- Each landfill within the shire has full life cycle costings and a rehabilitation plan in place.

COMMUNITY PRIORITY — LOCAL SERVICES

Our long-term goal for local services:

Services provided to local Aboriginal and other communities are designed and delivered based on ongoing engagement and comprehensive understanding of community needs, issues and priorities.

STRATEGIES TO ACHIEVE OUR GOAL	AFFECTED COMMUNITIES	RESPONSIBLE AGENCIES
<p>Ensure the planning and provision of services to Central Darling Shire communities reflects current and future community needs</p> <p>Undertake appropriate interagency liaison and ongoing engagement with local communities to facilitate a detailed understanding of existing communities and their current and future needs</p> <p>Maintain appropriate visitation to and/or presence within shire communities to ensure services are appropriately planned and provided to address community issues and needs</p> <p>Provide local and regional public transport servicing all population centres within the shire</p> <p>Identify and implement incentives to support staff retention within essential services (health, education, etc.) operating within the shire</p>	<p>Wilcannia</p> <p>Menindee</p> <p>Ivanhoe</p> <p>White Cliffs</p> <p>Tilpa</p> <p>All rural localities</p>	<p>NSW Department of Health</p> <p>Maari Ma Health Aboriginal Corporation</p> <p>NSW Aboriginal Housing Office</p> <p>NSW Department of Aboriginal Affairs</p> <p>Central Darling Shire Council</p> <p>Local Area Land Councils – Wilcannia and Menindee</p> <p>Royal Flying Doctor Service</p> <p>NSW National Parks and Wildlife Service</p> <p>Transport for NSW</p> <p>Murdi Paaki Regional Assembly</p> <p>Barkindji Native Title Group Aboriginal Corporation</p> <p>Catholic Care</p> <p>Uniting Care</p>

Indicators of progress:

- Increased engagement with local Aboriginal communities by State, federal and non-government agencies in designing and delivering services to the shire.
- Increased visitation and presence within the shire by state, federal and non-government service providers to ensure a comprehensive understanding of local issues and build positive relationships with local communities.
- Increased transparency and reporting regarding the allocation and expenditure of funding to Aboriginal service organisations.
- All population centres within the shire are connected locally and regionally through provision of regular public transport services.

SECTION 3

Community Engagement Strategy



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INTRODUCTION

This Community Engagement Strategy provides an account of community and stakeholder engagement processes that were implemented for the development of the Central Darling Shire Community Strategic Plan. This strategy will also guide the council in future engagement endeavours and activities across the shire.

The purpose of the Community Engagement Strategy is stated in the NSW Local Government Act (1993) and the Integrated Planning & Reporting Manual (2013) as follows:

Community Engagement

- *Each council must prepare and implement a Community Engagement Strategy based on social justice principles for engagement with the local community in developing the Community Strategic Plan.* (NSW Local Government Act, 1993)

How should the community be involved in preparing the Community Strategic Plan?

- *As a minimum, the Community Engagement Strategy prepared and implemented by the council must identify relevant stakeholder groups within the community and outline methods that will be used to engage each group.* (Integrated Planning and Reporting Manual, 2013)

This strategy identifies specific localities, population groups and organisations within the Central Darling Shire local government area targeted for engagement process and describes the approaches and methodologies used. It also identifies the principles guiding community engagement processes and the engagement methodologies used in the development of council's Community Strategic Plan.

In addition, this Community Engagement Strategy identifies engagement outcomes for the community and relevant local, state, federal and non-government agencies. This is intended to guide and inform the design and implementation of council's engagement process for community strategic planning and other activities in the long-term.

THE GUIDING PRINCIPLES OF COUNCIL'S COMMUNITY STRATEGIC PLANNING AND SERVICE DELIVERY

Community strategic planning processes in Central Darling Shire Council are guided by principles applying to social justice and sustainability. These principles are as follows:

Social justice principles:

- EQUITY** — There is fairness in the distribution of resources.
- RIGHTS** — Peoples' rights are recognised and promoted.
- ACCESS** — People have fair access to the economic resources and services essential to meet their basic needs and to improve their quality of life.
- PARTICIPATION** — People have opportunities for genuine participation and consultation about decisions affecting their lives.

Sustainability Principles:

- SOCIAL ENHANCEMENT** — Agency decisions-making processes lead to greater physical, cultural and financial access and equity in the provision of services and facilities.
- ENVIRONMENTAL QUALITY** — Resources are used prudently in the delivery of services and facilities, improving overall environmental amenity, while reducing the effect on natural assets.
- ECONOMIC PROSPERITY** — Sustainable local development of jobs, business prosperity and market growth is promoted and supported.
- GOVERNANCE** — Agency business and activities are managed and undertaken in a manner that is transparent and accountable and achieve the long-term goals of the organisation.

STAKEHOLDERS IN THE CENTRAL DARLING SHIRE

To enable completion of the Community Strategic Plan for Central Darling Shire Council, the following localities and sectors of the community were identified as important participants in community engagement process. These included:

- Aboriginal communities and organisations in Wilcannia, Menindee and Ivanhoe
- Urban and rural communities in the towns and localities of Wilcannia, Menindee, Ivanhoe, White Cliffs, Sunset Strip and Tilpa
- Non-resident owners of properties in Sunset Strip
- School students
- Council staff
- State and federal government agencies
- Non-government agencies

Particular consideration was given to engagement approaches and methods to address the needs and interests of these participants.

OUTCOMES OF COMMUNITY ENGAGEMENT

In working towards the development and completion of the Integrated Planning and Reporting framework, community engagement processes conducted across Central Darling Shire were designed and managed to deliver the following community (external) and organisational (internal) outcomes:

Outcomes for communities

- Identify community priorities and expectations for the future of the local area
- Build positive relationships between the council and local communities
- Foster a greater community understanding of the role and responsibilities of the council
- Build community ownership of and connectedness with the council's Community Strategic Plan

- Provide opportunities for all community members to participate in the development of a vision and long-term goals for the future of the local area
- Foster common understandings and productive relationships with other service delivery agencies
- Determine community expectations regarding council's service levels

Outcomes for the council and other state, federal and non-government organisations

- Develop clear strategic objectives to work towards in designing and delivering services to communities of the Central Darling Shire
- Build the capacities of all agencies in working with local community groups
- Development of a cross-council understanding of and familiarity with local communities
- Create opportunities to examine how staff roles and activities relate to the broader community
- Facilitate greater organisational understanding of and involvement in the Integrated Planning and Reporting process
- Provide council staff with opportunities for frontline involvement in community engagement activities

COMMUNITY ENGAGEMENT METHODS

In order to gather the data and community feedback required to compile the Community Strategic Plan, two methods were used across three stages as the basis for community engagement:

Initial engagement meetings to:

- Build relationships with local community leaders and others
- Obtain local perspectives about appropriate approaches and timing for main visioning forums
- Assess local venues and support services in preparation for visioning forums

Visioning forums for:

- Broad communities in the Wilcannia, Menindee, Ivanhoe, White Cliffs, Sunset Strip and Tilpa
- Aboriginal communities in Wilcannia and Menindee
- School students in Wilcannia, Menindee, Ivanhoe and White Cliffs
- Community Working Party and Local Aboriginal Land Council representatives in Wilcannia and Menindee
- Indoor and outdoor staff of council

Survey:

- A survey will be prepared and distributed widely throughout the LGA. The survey will adopt the same Appreciative Inquiry approach as the forums and will be available to complete in hard copy and online via the council's website.

Eighteen visioning forums were held across the council area:

- WILCANNIA — Mission • Mallee • Top End • Central • General community • Central School
- MENINDEE — General community (x 2) • CWP • Central School
- SUNSET STRIP — General community (x 2)
- IVANHOE — General community • Central School
- WHITE CLIFFS — General community • Primary School
- TILPA — General community
- COUNCIL STAFF

Survey

Survey distribution and collection was undertaken by council staff for a defined period of time before and after the visioning forums. The process comprised two main activities:

- Broad distribution of hard-copy surveys in Wilcannia, Menindee, Ivanhoe, White Cliffs and Sunset Strip
- Web-based surveys for download or completion online via council's website and Facebook page

PUBLICITY AND COMMUNITY INFORMATION

To enable the community strategic planning process to develop a high profile within the local community, the community engagement processes were preceded by wide publicity to inform communities about the community forums and the survey. Publicity and community information initiatives included:

- Local radio publicity and interviews
- Local newspapers — articles • press releases • council advertisements
- Town • village • school newsletters
- Widely distributed posters and flyers to give the community strategic planning and community engagement processes a distinct profile

SECTION 4

Links to State and Regional Plans



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The following are external plans developed by state, federal and non-government agencies that Central Darling Shire Council recognises and refers to in the course of its operations.

- NSW State Plan 2021 (*NSW Government*)
- Far West Regional Plan 2036 (*NSW DPIE*)
- Far West Regional Plan 2013–2023 (*Regional Development Australia, Far West NSW*)
- Far West Regional Action Plan (*Regional Development Australia, Far West NSW*)
- Strategic Plan 2016–2021 (*NSW Health Far West Local Health District*)
- FWJO Statement of Strategic Regional Priorities (*Far West Joint Organisation*)
- Destination 2036 (*NSW Office of Local Government*)
- Future Transport Strategy 2056 (*Transport for NSW*)
- The Far West Regional Economic Development Strategy 2018–2022 (*Regional Development Australia Far West*)
- Murray Darling Basin Plan (*Murray Darling Basin Authority*)
- Western Weirs Program Strategic Business Case (*WaterNSW & Department of Planning Industry and Environment — Water*)
- Statewide Destination Management Plan 2019 (*Destination NSW*)
- Far West Sport and Active Recreation Plan 2018–2023 (*NSW Office of Sport*)
- Office of Sport Strategic Plan 2020–24 (*NSW Office of Sport*)
- Maari Ma Strategic Plan 2020–2024 (*Maari Ma Health Aboriginal Corporation*)
- Murdi Paaki Regional Plan 2016 (*Murdi Paaki Regional Assembly*)
- Community Working Party Action Plans — Wilcannia, Menindee, Ivanhoe (*Murdi Paaki Regional Assembly*)



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DISABILITY INCLUSION ACTION PLAN



2022



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SECTION 1

Acknowledgement of Country

We acknowledge the traditional custodians of the Country within the Central Darling Shire and their Elders, past, present and emerging. We acknowledge the ongoing connection that Aboriginal people have to this Country, especially water and recognise Aboriginal people as the original custodians of this land. We thank them for their generosity in sharing their aspirations for the future and hope that these plans will affect change for communities of the Shire.



Background

NSW DISABILITY INCLUSION ACT, 2014

The Disability Inclusion Act, 2014 requires all state government agencies, including local councils, to consult with people with disability and based on their feedback and input, identify a range of practical actions that will improve access and inclusion in local communities.

The NSW Disability Inclusion Act, 2014 (the Act) provides a legislative framework that makes communities more inclusive. The Act requires all departments and agencies of the NSW Government, and Local Governments, to develop Disability Inclusion Action Plans (DIAPs). The Act states that DIAPs must:

- State how the Disability Inclusion Act's Principles will be addressed
- Provide specific strategies to support people with disability to access buildings and events, information and employment opportunities
- Describe how people with disability were consulted
- Describe how this plan supports the NSW Disability Inclusion Plan (see below)
- Be made available to the public
- Be reviewed, in consultation with people with disability, every four years
- Include progress reports published annually in Council's Annual Report.

DISABILITY INCLUSION PRINCIPLES

Central Darling Shire Council's Disability Inclusion Action Plan (2021-2025) has been developed based on the principles outlined in the New South Wales (NSW) Disability Inclusion Act 2014.

These principles state that people who live with disability have the right to:

- Respect for their worth and dignity as individuals
- Participate in and contribute to social and economic life, and be supported to develop and enhance their skills and experience
- Realise their full potential in all areas of life
- Make decisions about their lives, and be supported in these if they want or need it
- Privacy and confidentiality
- Live free from neglect, abuse, and/or exploitation
- Access information in a way that is appropriate for their disability and cultural background, and which enables them to make informed choices and
- Pursue complaints with the same ease as other members of the community

FOCUS AREAS

In 2014 the NSW Disability Inclusion Act 2014 (the Act) required all NSW government agencies including local councils, to develop Disability Inclusion Action Plans (DIAPs) in consultation with people with disability. The DIAP identifies the initiatives and actions implemented by each agency to ensure people with disability can access general supports and services available in the community and can participate fully in the community.

This plan is built around four 'Focus Areas'. These Focus Areas are based on feedback from people with disability about the main barriers limiting their inclusion in their communities and in society more broadly. These Focus Areas include:

1. Developing positive community attitudes towards disability
2. Creating livable communities
3. Increasing access to meaningful employment
4. Improving access to mainstream services through improved systems and processes

LOCAL COUNCIL RESPONSIBILITIES

All councils in NSW must develop a Disability Inclusion Action Plan and provide a progress report annually to their communities and the NSW Department of Family and Community Services. The four Focus Areas described above should be used as the basis for annual progress reporting. Activities and initiatives reported on within these Focus Areas may include:

Developing positive community attitudes towards disability

- Meetings, public consultations, access committees
- Publications, resources
- Public awareness

Creating livable communities

- Inclusive events
- Infrastructure projects
- Facilities management
- Sport and recreation access

Increasing access to meaningful employment

- Staff training
- Recruitment practices
- Work experience / mentorship
- Flexible arrangements

Improving access to mainstream services through improved systems and processes

- Website accessibility
- Community transport
- Surveys and feedback
- Mapping of toilets

SECTION 2

Central Darling Shire Activities and Initiatives

The following provides an account of the actions and initiatives to be undertaken by Central Darling Shire Council in pursuing the objectives of this plan within each of the focus areas.

DEVELOPING POSITIVE COMMUNITY ATTITUDES TOWARDS DISABILITY

What council will do:

Raise awareness about the contribution people with disability make to our community

- Increase the visibility of people with disability in our publications and communications

Increase participation in our events, festivals and activities

- Provide Building Inclusive Events training for staff and community event holders
- Review our events and implement strategies to improve access for people with disability
- Include information about access in Council's promotional material

Undertake programs to promote access and inclusion

- Partner with community organisations to ensure projects and programs are accessible and inclusive
- Deliver campaigns to promote and support inclusion

CREATING LIVEABLE COMMUNITIES

What council will do:

Improve our accessible public toilets

- Identify and implement measures to improve the accessibility of public toilets throughout the Shire
- Submit information on local accessible public toilets for inclusion in the National Public Toilet Map

Increase the number of accessible paths of travel to key destinations

- Improve accessible paths of travel including parking, footpaths and kerb ramps in our town and village centres, to key destinations such as local services, recreation spaces and community facilities

Improve access to our spaces and streetscapes

- Install accessible park and street furniture when renewing open space and streetscapes
- Incorporate access outcomes in the criteria for local infrastructure projects

Improve access to local bus stops and shelters

- Audit bus stops and shelters and develop a list of priorities for improvement
- Upgrade bus stops and shelters to make them accessible including a link to a continuous accessible path of travel

Improve access to local recreation services and facilities

- Incorporate accessible play equipment in local playground upgrades
- Include accessible parking and seating when upgrading sports grounds and facilities
- Initiate appropriate accessibility upgrades to local public swimming pools
- Undertake access appraisals of local caravan parks and promote access features

Improve access to community facilities

- Promote and support the inclusion of people with disability across all local community facilities and programs
- Promote and support access to local services and activities for children and young people with disability

Increase access to our buildings

- Undertake access assessments of all Council buildings and facilities
- Identify access priorities when upgrading Council buildings and facilities

Improve our policy and planning tools to create better access

- Advocate for the needs of people with disability in all matters concerning the upgrade, renewal and new development of local social and community housing
- Include the needs of people with disability in the development of all town and village plans and master plans

INCREASING ACCESS TO MEANINGFUL EMPLOYMENT

What council will do:

Increase employment opportunities

- Work with other government agencies and local communities, and businesses to promote and support employment opportunities for people with disability

Increase participation opportunities

- Ensure Council's recruitment and employment practices meet required EEO standards
- Promote staff vacancies to appropriate community and disability networks

Increase staff retention and career development opportunities

- Support employees with disability to pursue their career goals
- Ensure workplaces meet the accessibility standards and requirements
- Ensure managers and supervisors have the skills and resources to support employees with disability

Incorporate workforce diversity as part of everyday Council business

- Establish flexible work practices

Increase awareness about working with people with disability

- Provide access and inclusion training for all new staff
- Provide staff training to increase awareness of inclusive service provision
- Provide job specific training for our employees about access relevant to their roles

IMPROVING ACCESS TO MAINSTREAM SERVICES THROUGH IMPROVED SYSTEMS AND PROCESSES

What council will do:

Increase access to information

- Ensure that Council publications are accessible
- Monitor and update Council's website to ensure access standards are addressed
- Incorporate captioning for video content on our website

Increase awareness about local access

- Include information about access in our promotional material and signage
- Promote accessibility upgrades to all services and facilities within the Shire
- Include information about access on Council's website

Increase participation in our community engagement activities

- Talk to people with disability and include their ideas in plans for Council services, facilities and activities

Improve our systems and processes to deliver better access outcomes

- Ensure access considerations are included in all projects in our annual Capital Works program
- Include assessment of disability access when collecting information and data about our assets

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Delivering the Plan

GOVERNANCE	The General Manager and senior management team will oversee promote the DIAP throughout Council and externally
INTEGRATION AND IMPLEMENTATION	In addition to ongoing reference to the DIAP in the course of Council's service planning and delivery, the activities and initiatives in this DIAP will be incorporated into Council's Delivery Program and Operational Plan as appropriate
MONITORING AND REPORTING ON PROGRESS	<p>Progress towards outcomes listed in this plan will be monitored and reported on as part of Council's annual reporting process and in a discreet DIAP reporting process</p> <p>Council will prepare and submit reports to the NSW Department of Family and Community Services as required</p>
ONGOING CONSULTATION AND REVIEW	Council will undertake appropriate periodic engagement to confirm that the priorities outlined in this plan are current and will update the plan as required

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Appendix 1

Central Darling Shire Council DIAP Annual Reporting Template

INSTRUCTIONS FOR DISABILITY INCLUSION OFFICER

Use this template to gather feedback from the sections of council which have actions assigned to them under your DIAP. Please collate these results into a single DIAP report for your council.

Each relevant Division of Council is requested to provide a brief report on the implementation of council's Disability Inclusion Action Plan (DIAP). Please provide a response to the following questions that relate to the implementation of our council DIAP.

COUNCIL NAME: Central Darling Shire

COUNCIL DEPARTMENT:

RESPONSIBLE OFFICER:

Central Darling Shire Council DIAP Annual Report for [Year]

<p>1. Please provide an update on the progress your area has made in the four focus areas listed below during [year]. Include:</p> <ul style="list-style-type: none"> • What actions were you undertaking? • What progress has been made?
<p>I. Building positive attitudes</p>

<p>II. Creating liveable communities</p>
<p>III. Supporting access to meaningful employment</p>
<p>IV. Accessible systems, information or processes</p>

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<p>2. How have you determined that you're meeting the needs of people with disability?</p> <ul style="list-style-type: none"> • What engagement or feedback have you had from people with disability? • How has this been incorporated into your current and future planning?
<p>3. Describe your challenges and successes in delivering on your parts of the DIAP</p>
<p>4. Is there anything else you're doing or planning for the future to contribute to greater outcomes for people with disability? NB: Include new actions that your area will be undertaking and should be added to the FACS DIAP</p>
<p>Additional information and comments about the information provided (include any contentious issues)</p>

APPROVAL:

DIVISION	AUTHOR	ENDORSED BY	DATE

Please send a copy of your final, collated report to NSW FACS Disability & Inclusion Planning at NSWDIP@facs.nsw.gov.au

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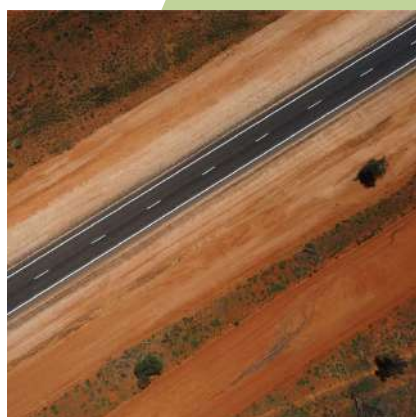


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IVANHOE & DISTRICT Improvement Plan



2022–2032



Acknowledgement of Country

We acknowledge the traditional custodians of the Country within the Central Darling Shire and their Elders, past, present and emerging. We acknowledge the ongoing connection that Aboriginal people have to this Country, especially water and recognise Aboriginal people as the original custodians of this land. We thank them for their generosity in sharing their aspirations for the future and hope that these plans will affect change for communities of the shire.



About this Plan

The Ivanhoe and District Improvement Plan is part of a suite of plans developed by Central Darling Shire Council to guide its service design and delivery in years to come. These plans also provide important support for council in advocating for improved funding and services for the shire from other levels of government.

The Central Darling Shire Community Strategic Plan addresses issues and priorities across the shire as a whole at the highest level. However, as Central Darling Shire is so vast in area and its communities so remote and different, an Improvement Plan for each town and surrounding district has been developed to address the specific issues and needs of each community.



How to read this Plan

This Ivanhoe and District Improvement Plan shares a common structure with the Community Strategic Plan and is designed to be read in conjunction with that plan.

The Community Strategic Plan is built around six focus areas that provide categories to define and describe community priorities and issues within the shire. These include:



1. COMMUNITY AND CULTURE



2. LOCAL AND REGIONAL GOVERNANCE



3. NATURAL ENVIRONMENT



4. LOCAL ECONOMY



5. RURAL AND URBAN LAND USE



6. INFRASTRUCTURE AND SERVICES

These focus areas and community priorities also form the basis of this improvement plan. However, it is important to note that they are only included in this plan where there are issues specific to Ivanhoe and district that need to be addressed. Issues and priorities common across other communities within the shire are listed in the Community Strategic Plan.

Each Community Priority includes a table listing issues requiring address and agencies accountable for address and resolution of each issue.

FOCUS AREA 1. COMMUNITY AND CULTURE



COMMUNITY PRIORITY – HOUSING	
IMPROVEMENT PRIORITIES	ACCOUNTABILITIES
Investigate and pursue incentives for repair of existing housing stock and construction of more houses	NSW Aboriginal Housing Office NSW Department of Housing National Indigenous Australians Agency Murdi Paaki Regional Assembly Central Darling Shire Council
Investigate and pursue incentives for non-resident owners to make houses available as rental properties	NSW Aboriginal Housing Office National Indigenous Australians Agency Murdi Paaki Regional Assembly Central Darling Shire Council
Facilitate the reuse of empty houses at the former correctional facility	NSW Aboriginal Housing Office National Indigenous Australians Agency Murdi Paaki Regional Assembly Central Darling Shire Council

COMMUNITY PRIORITY – SERVICES & FACILITIES FOR CHILDREN & YOUNG PEOPLE	
IMPROVEMENT PRIORITIES	ACCOUNTABILITIES
Develop a range of after school and holiday activities and programs for local children and young people	NSW Department of Family and Community Services NSW Department of Education and Training NSW Office of Sport and Recreation NSW Department of Aboriginal Affairs
Investigate possible funding sources and advocate for appropriate staffing of the local youth centre	Central Darling Shire Council

COMMUNITY PRIORITY – SERVICES AND FACILITIES FOR AN AGING POPULATION	
IMPROVEMENT PRIORITIES	ACCOUNTABILITIES
Establish a local aged care facility and/or respite services	NSW Department of Health Maari Ma Health Aboriginal Corporation

COMMUNITY PRIORITY – LOCAL SPORT AND RECREATION	
IMPROVEMENT PRIORITIES	ACCOUNTABILITIES
Develop and expand local sporting facilities including basketball courts outside of school grounds, a motocross track, a bike track with jumps, a skate park/pump track, tennis courts, netball and volleyball courts and a gym	NSW Department of Sport and Recreation Central Darling Shire Council

Establish a wider variety of organised sports and teams in town such as football, touch, Oz-Tag, tennis, basketball / T-Ball, cricket, soccer, handball, netball and volleyball for different age groups	NSW Department of Sport and Recreation Central Darling Shire Council
Redevelop the golf course for other recreational purpose	NSW Department of Planning, Industry and Environment NSW Department of Sport and Recreation Central Darling Shire Council
Redesign the public pool to be deeper and longer and incorporate a water slide	NSW Department of Sport and Recreation Central Darling Shire Council
Extend seasonal opening of the swimming pool (weekends only)	Central Darling Shire Council

COMMUNITY PRIORITY – COMMUNITY EVENTS	
IMPROVEMENT PRIORITIES	ACCOUNTABILITIES
Provide more recreational and community events such as movie nights, truck show and restarting the rodeo	NSW Department of Sport and Recreation Central Darling Shire Council Ivanhoe community

FOCUS AREA 2. LOCAL AND REGIONAL GOVERNANCE



COMMUNITY PRIORITY – SHIRE GOVERNANCE	
IMPROVEMENT PRIORITIES	ACCOUNTABILITIES
Establish a town committee/council to provide a collective voice and discuss local issues and priorities	NSW Department of Planning, Industry and Environment – Office of Local Government NSW Audit Office Murdi Paaki Regional Assembly and Community Working Parties Central Darling Shire Council
Advocate for the reopening and/or repurposing of the correctional centre and associated housing	NSW Department of Planning, Industry and Environment Central Darling Shire Council

FOCUS AREA 4. LOCAL ECONOMY



COMMUNITY PRIORITY – EMPLOYMENT	
IMPROVEMENT PRIORITIES	ACCOUNTABILITIES
Expand casual and part-time limited job opportunities for young (school age) people	National Indigenous Australians Agency Regional Development Australia
Promote the creation of work opportunities on local stations	National Indigenous Australians Agency Regional Development Australia

FOCUS AREA 5. RURAL AND URBAN LAND USE



COMMUNITY PRIORITY – LAND AVAILABILITY FOR HOUSING	
IMPROVEMENT PRIORITIES	ACCOUNTABILITIES
Ensure land is available for new housing development and advocate strongly for the provision of financing for people wishing to build a house locally	NSW Department of Planning, Industry and Environment Central Darling Shire Council

COMMUNITY PRIORITY – GREENING AND BEAUTIFICATION OF TOWNS	
IMPROVEMENT PRIORITIES	ACCOUNTABILITIES
Improve town entrances and signage	Central Darling Shire Council
Source funding for the artistic painting of the water towers as a community arts project and include a kiosk and information centre at the site	Central Darling Shire Council Ivanhoe community
Establish additional green space (parks) in town	Central Darling Shire Council

FOCUS AREA 6. INFRASTRUCTURE AND SERVICES



COMMUNITY PRIORITY – TELECOMMUNICATIONS & ELECTRICITY INFRASTRUCTURE	
IMPROVEMENT PRIORITIES	ACCOUNTABILITIES
Install a backup generator to ensure continued supply for Ivanhoe during power outages	Department of Infrastructure, Transport, Regional Development and Communications Essential Energy
Expand land-based internet access and availability with the addition of additional DSLAM ports at the local telephone exchange	Department of Infrastructure, Transport, Regional Development and Communications

COMMUNITY PRIORITY – DRINKING WATER	
IMPROVEMENT PRIORITIES	ACCOUNTABILITIES
Improve water flow and quality in Willandra Creek	Water NSW NSW Department of Planning, Industry and Environment Murray Darling Basin Authority NSW Department of Primary Industries Central Darling Shire Council
Improve the quality of local drinking water to ensure it meets Australian Drinking Water Standards	Central Darling Shire Council
Initiate necessary measures to eliminate the bad smell of local raw water	Central Darling Shire Council

COMMUNITY PRIORITY – LOCAL AND REGIONAL ROADS	
IMPROVEMENT PRIORITIES	ACCOUNTABILITIES
Expand sealed road connections within the Shire and regionally	Department of Infrastructure, Transport, Regional Development and Communications Transport for NSW (Roads and Waterways) Central Darling Shire Council
Advocate for the sealing of the Cobar road as a priority for the Shire	Central Darling Shire Council
Seal the Menindee Road	Transport for NSW (Roads and Waterways) Central Darling Shire Council
Investigate and install measures to improve traffic flow and reduce visitor parking in the vicinity of the police station	Central Darling Shire Council

COMMUNITY PRIORITY – LOCAL SERVICES	
IMPROVEMENT PRIORITIES	ACCOUNTABILITIES
Develop incentives to encourage a greater presence of qualified trades people in town	Regional Development Australia Central Darling Shire Council
Improve local health services and facilities including regional post-treatment transport services	NSW Department of Health Maari Ma Health Aboriginal Corporation
Redesign remuneration packages to attract more local staff in health, police and education	NSW Department of Health NSW Department of Education and Training NSW Police

Advocate for local availability of health facilities including an x-ray machine, a dialysis machine, chemotherapy support and maternity support	NSW Department of Health Maari Ma Health Aboriginal Corporation
Improve local postal and parcel-post services	Australia Post
Install street signage to the swimming pool	Central Darling Shire Council
Construct public toilets, better parking and other visitor facilities at the oval	Central Darling Shire Council
Construct a canteen and other facilities at the oval for cooking and catering	Central Darling Shire Council

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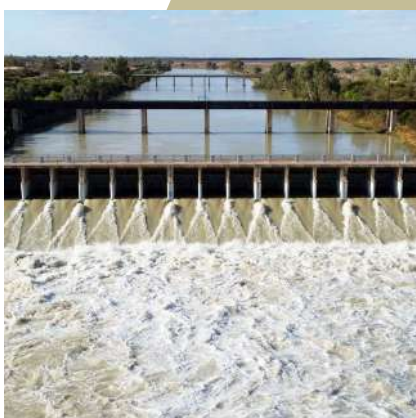


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MENINDEE & DISTRICT Improvement Plan



2022–2032



Acknowledgement of Country

We acknowledge the traditional custodians of the Country within the Central Darling Shire and their Elders, past, present and emerging. We acknowledge the ongoing connection that Aboriginal people have to this Country, especially water and recognise Aboriginal people as the original custodians of this land. We thank them for their generosity in sharing their aspirations for the future and hope that these plans will affect change for communities of the shire.



About this plan

The Menindee and District Improvement Plan is part of a suite of plans developed by Central Darling Shire Council to guide its service design and delivery in years to come. These plans also provide important support for council in advocating for improved funding and services for the shire from other levels of government.

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How to read this plan

This Menindee and District Improvement Plan shares a common structure with the Community Strategic Plan and is designed to be read in conjunction with that plan.

The Community Strategic Plan is built around six Focus Areas that provide categories to define and describe community priorities and issues within the shire. These include:



1. COMMUNITY AND CULTURE



2. LOCAL AND REGIONAL GOVERNANCE



3. NATURAL ENVIRONMENT



4. LOCAL ECONOMY



5. RURAL AND URBAN LAND USE



6. INFRASTRUCTURE AND SERVICES

These Focus Areas and Community Priorities also form the basis of this Improvement Plan. However, it is important to note that they are only included in this plan where there are issues specific to Menindee and district that need to be addressed. Issues and priorities common across other communities within the shire are listed in the Community Strategic Plan.

Each Community Priority includes a table listing issues requiring address and agencies accountable for address and resolution of each issue.

FOCUS AREA 1. COMMUNITY AND CULTURE



COMMUNITY PRIORITY – HOUSING	
IMPROVEMENT PRIORITIES	ACCOUNTABILITIES
Repair existing social housing stock and construct more houses	NSW Aboriginal Housing Office National Indigenous Australians Agency Menindee Local Aboriginal Land Council Murdi Paaki Regional Assembly Murdi Paaki Housing
Develop a diverse range of sustainable, culturally responsive housing types appropriate for Aboriginal communities through all stages of life – young people, families and retirees	NSW Aboriginal Housing Office National Indigenous Australians Agency Menindee Local Aboriginal Land Council Murdi Paaki Regional Assembly Murdi Paaki Housing
Establish small local maintenance contracts for government-owned housing to build job opportunities and local capacity	NSW Aboriginal Housing Office National Indigenous Australians Agency Menindee Local Aboriginal Land Council Murdi Paaki Regional Assembly Murdi Paaki Housing

COMMUNITY PRIORITY – SERVICES AND FACILITIES FOR FAMILIES AND COMMUNITIES	
IMPROVEMENT PRIORITIES	ACCOUNTABILITIES
Provide a social worker at the local health service to assist with paperwork and other issues	NSW Department of Health Maari Ma Health Aboriginal Corporation
Provide greater police presence in town at night	NSW Police
Establish a local refuge for women encountering domestic violence	Maari Ma Health Aboriginal Corporation NSW Department of Aboriginal Affairs
Establish a local dry-out centre for men and women	NSW Department of Health Maari Ma Health Aboriginal Corporation
Facilitate an increased frequency of doctors visiting town	NSW Department of Health Maari Ma Health Aboriginal Corporation
Establish a regional drug and alcohol rehabilitation facility on country	NSW Department of Health Maari Ma Health Aboriginal Corporation
Establish a local night patrol with the involvement of local elders	NSW Police
Increase the availability of local mental health and counselling services	NSW Department of Health Maari Ma Health Aboriginal Corporation

COMMUNITY PRIORITY – SERVICES AND FACILITIES FOR CHILDREN AND YOUNG PEOPLE	
IMPROVEMENT PRIORITIES	ACCOUNTABILITIES
Provide a drop-in centre with games and exercise equipment, after-school activities and school holiday programs for young people	NSW Department of Sport and Recreation NSW Department of Family and Community Services NSW Department of Education and Training NSW Police
Develop more accommodation for young people at the school	NSW Department of Education and Training Menindee Central School
Facilitate more frequent visits by Service NSW to issue L and P drivers licenses to young drivers	Service NSW
Provide education camps for young people to teach them about personal hygiene, safe sex and other relevant topics	NSW Department of Family and Community Services NSW Department of Education and Training NSW Department of Aboriginal Affairs National Indigenous Australians Agency NSW Department of Health
Develop structured night-time activities for young people including discos and movie nights	Central Darling Shire Council PCYC
Develop structured after-school activities for children incorporating sporting activities, healthy eating, etc	NSW Department of Sport and Recreation NSW Department of Family and Community Services NSW Department of Education and Training
Repurpose the shed at the oval as an activities centre for children and young people	Central Darling Shire Council PCYC

COMMUNITY PRIORITY – SERVICES AND FACILITIES FOR AN AGING POPULATION	
IMPROVEMENT PRIORITIES	ACCOUNTABILITIES
Expand local services to enable aging-in-place for elderly people	NSW Department of Family and Community Services NSW Department of Health
Expand local aged care respite capacities	NSW Department of Health

COMMUNITY PRIORITY – LOCAL SPORT AND RECREATION	
IMPROVEMENT PRIORITIES	ACCOUNTABILITIES
Provide more play equipment and shaded play areas for children at the park	Central Darling Shire Council
Rebuild and develop more local community sports including rugby league and touch football – big service providers should provide assistance with administration and co-ordination – e.g. first-aid kits from Maari Ma, admin support from police.	NSW Department of Sport and Recreation NSW Rugby League Maari Ma Health Aboriginal Corporation NSW Police
Install heating at the pool to enable year-round access	NSW Department of Sport and Recreation
Construct netball courts for the town	Central Darling Shire Council
Construct a skate park for the town	Central Darling Shire Council

COMMUNITY PRIORITY – COMMUNITY EVENTS	
IMPROVEMENT PRIORITIES	ACCOUNTABILITIES
Establish monthly town dinners to bring local communities together	Menindee Local Aboriginal Land Council Murdi Paaki Regional Assembly

FOCUS AREA 2. LOCAL AND REGIONAL GOVERNANCE



COMMUNITY PRIORITY – SHIRE GOVERNANCE	
IMPROVEMENT PRIORITIES	ACCOUNTABILITIES
Provide opportunities for local children and young people to be heard through a youth council or committee	Central Darling Shire Council
Allocate accurate lot numbers for all houses	Central Darling Shire Council

FOCUS AREA 4. LOCAL ECONOMY



COMMUNITY PRIORITY – EMPLOYMENT	
IMPROVEMENT PRIORITIES	ACCOUNTABILITIES
Establish local employment programs for school leavers to enable them to remain on country	NSW Department of Education and Training TAFE NSW REDI-E
Establish local employment programs for school leavers to enable them to remain on country	NSW Department of Education and Training TAFE NSW REDI-E

COMMUNITY PRIORITY – ACCESS TO FRESH PRODUCE AND RETAIL CHOICES	
IMPROVEMENT PRIORITIES	ACCOUNTABILITIES
Advocate for the increased affordability of fresh produce	Central Darling Shire Council
Investigate the re-establishment of local produce markets	CWA Central Darling Shire Council

COMMUNITY PRIORITY – TOURISM	
IMPROVEMENT PRIORITIES	ACCOUNTABILITIES
Improve and expand local tourism promotion	Central Darling Shire Council Destination NSW Destination country and Outback NSW National Parks and Wildlife Service
Improve access, amenities and signage for the Menindee Lake lookout	Central Darling Shire Council

FOCUS AREA 5. RURAL AND URBAN LAND USE



COMMUNITY PRIORITY – GREENING AND BEAUTIFICATION OF TOWNS	
IMPROVEMENT PRIORITIES	ACCOUNTABILITIES
Improve town entrances and engage with local communities to design new welcome signage	Central Darling Shire Council
Facilitate the installation of a local art trail	Menindee Central School Central Darling Shire Council
Install irrigation and undertake landscaping work at Burke and Wills Park	Central Darling Shire Council

FOCUS AREA 6. INFRASTRUCTURE AND SERVICES



COMMUNITY PRIORITY – DRINKING WATER	
IMPROVEMENT PRIORITIES	ACCOUNTABILITIES
Improve water flow and quality in the river	Water NSW NSW Department of Planning, Industry and Environment Murray Darling Basin Authority
Improve planning for and management of local flood events to minimise the impact on the local community and ensure that road access to the town and all properties is maintained during floods	Water NSW NSW Department of Planning, Industry and Environment Murray Darling Basin Authority Central Darling Shire Council
Increase the town water supply	Essential Water
Improve the quality of local drinking water to ensure it meets Australian Drinking Water Standards	Essential Water
Advocate for expansion of potable water supply to households in the Menindee urban area	Central Darling Shire Council Essential Water

COMMUNITY PRIORITY – LOCAL AND REGIONAL ROADS	
IMPROVEMENT PRIORITIES	ACCOUNTABILITIES
Improve local road infrastructure including increased sealing of regional roads and more frequent maintenance of unsealed roads.	Transport for NSW (Roads and Waterways) Central Darling Shire Council
Investigate road safety and traffic calming measures to slow traffic down in the urban area	Central Darling Shire Council

COMMUNITY PRIORITY – LOCAL SERVICES	
IMPROVEMENT PRIORITIES	ACCOUNTABILITIES
Facilitate to provision of a local multi-purpose community bus	Central Darling Shire Council Murdi Paaki Regional Assembly
Provide regular cleaning services to empty public bins and remove rubbish and litter from public areas including streets, parks and the riverside	Central Darling Shire Council
Create an action request system to provide council with feedback	Central Darling Shire Council
Expand and upgrade local footpaths and street lighting	Central Darling Shire Council
Install an improved water bubbler closer to the park	Central Darling Shire Council

Conduct a cemetery audit to identify all graves	Central Darling Shire Council
Undertake beautification measures at the cemetery and construct toilets, drinking water supply, shaded tables and chairs and bins	Central Darling Shire Council

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SUNSET STRIP & DISTRICT Improvement Plan



2022-2032



Acknowledgement of Country

We acknowledge the traditional custodians of the Country within the Central Darling Shire and their Elders, past, present and emerging. We acknowledge the ongoing connection that Aboriginal people have to this Country, especially water and recognise Aboriginal people as the original custodians of this land. We thank them for their generosity in sharing their aspirations for the future and hope that these plans will affect change for communities of the shire.



About this plan

The Sunset Strip and District Improvement Plan is part of a suite of plans developed by Central Darling Shire Council to guide its service design and delivery in years to come. These plans also provide important support for council in advocating for improved funding and services for the shire from other levels of government.

The Central Darling Shire Community Strategic Plan addresses issues and priorities across the shire as a whole at the highest level. However, as Central Darling Shire is so vast in area and its communities so remote and different, an Improvement Plan for each town and surrounding district has been developed to address the specific issues and needs of each community.



How to read this plan

This Sunset Strip and District Improvement Plan shares a common structure with the Community Strategic Plan and is designed to be read in conjunction with that plan.

The Community Strategic Plan is built around six Focus Areas that provide categories to define and describe Community Priorities and issues within the shire. These include:



1. COMMUNITY AND CULTURE



2. LOCAL AND REGIONAL GOVERNANCE



3. NATURAL ENVIRONMENT



4. LOCAL ECONOMY



5. RURAL AND URBAN LAND USE



6. INFRASTRUCTURE AND SERVICES

These Focus Areas and Community Priorities also form the basis of this Improvement Plan. However, it is important to note that they are only included in this plan where there are issues specific to Sunset Strip and district that need to be addressed. Issues and priorities common across other communities within the shire are listed in the Community Strategic Plan.

Each Community Priority includes a table listing issues requiring address and agencies accountable for address and resolution of each issue.

FOCUS AREA 1. COMMUNITY AND CULTURE



COMMUNITY PRIORITY – LOCAL SPORT AND RECREATION	
IMPROVEMENT PRIORITIES	ACCOUNTABILITIES
Construct a fitness station along the Sunset Strip Boulevard	Central Darling Shire Council Sunset Strip Progress Association and community
Construct a shade structure and fencing for the children's playground	Central Darling Shire Council Sunset Strip Progress Association and community

COMMUNITY PRIORITY – COMMUNITY EVENTS	
IMPROVEMENT PRIORITIES	ACCOUNTABILITIES
Initiate the local community murals project	Central Darling Shire Council Sunset Strip Progress Association and community

FOCUS AREA 2. LOCAL AND REGIONAL GOVERNANCE



COMMUNITY PRIORITY – SHIRE GOVERNANCE	
IMPROVEMENT PRIORITIES	ACCOUNTABILITIES
Apply differential rating to Sunset Strip properties as per the NSW Local Government Act in view of reduced provision of council services	Central Darling Shire Council
Provide annual CPI increases for SSPAI for the Minor Grants Program, community events and cleaning and care of public toilets.	Central Darling Shire Council

FOCUS AREA 4. LOCAL ECONOMY



COMMUNITY PRIORITY – TOURISM	
IMPROVEMENT PRIORITIES	ACCOUNTABILITIES
Initiate a geo-trails project incorporating Menindee Lake (Sunset Strip) and the Aboriginal protected area	Central Darling Shire Council Sunset Strip Progress Association and community

FOCUS AREA 5. RURAL AND URBAN LAND USE



COMMUNITY PRIORITY – GREENING AND BEAUTIFICATION OF TOWNS	
IMPROVEMENT PRIORITIES	ACCOUNTABILITIES
Plant screening vegetation at the local landfill	Central Darling Shire Council Sunset Strip Progress Association and community

FOCUS AREA 6. INFRASTRUCTURE AND SERVICES



COMMUNITY PRIORITY – DRINKING WATER	
IMPROVEMENT PRIORITIES	ACCOUNTABILITIES
Improve the quality of local drinking water to ensure it meets Australian Drinking Water Standards	NSW Department of Planning, Industry and Environment Water NSW Central Darling Shire Council
Construct the necessary infrastructure to provide all houses in Sunset Strip with guaranteed potable water supply to augment the current treated water supply	NSW Department of Planning, Industry and Environment Water NSW Central Darling Shire Council
Maintain ongoing adequate water supply to and water levels in all Menindee lakes	NSW Department of Planning, Industry and Environment Water NSW Murray Darling Basin Authority

COMMUNITY PRIORITY – LOCAL AND REGIONAL ROADS	
IMPROVEMENT PRIORITIES	ACCOUNTABILITIES
Develop and implement a stormwater management plan for Sunset Strip addressing sub-surface drainage and improved kerb and guttering	Central Darling Shire Council
Improve Charles Sturt Park bus and caravan parking bay with the addition of guttering and sealing.	Central Darling Shire Council
Seal the Sunset Strip Community Centre carpark	Central Darling Shire Council
Improve turning circles for caravans in the Village with bitumen sealing	Central Darling Shire Council
Install additional traffic calming units in all streets in Sunset Strip including adjacent to the childrens playground	Central Darling Shire Council

COMMUNITY PRIORITY – LOCAL SERVICES	
IMPROVEMENT PRIORITIES	ACCOUNTABILITIES
Develop a SSPAI/CDSC Service Partnership or Memorandum of Understanding to address maintenance works by the council	Central Darling Shire Council Sunset Strip Progress Association and community
Construct an additional machinery shed near the existing machinery shed and Landcare nursery to store plant equipment including excavator, tractors and tip truck	Central Darling Shire Council Sunset Strip Progress Association and community
Improve local tree maintenance on crown land and council land	Central Darling Shire Council Sunset Strip Progress Association and community
Improve bus services connecting Sunset Strip and Menindee	Transport for NSW

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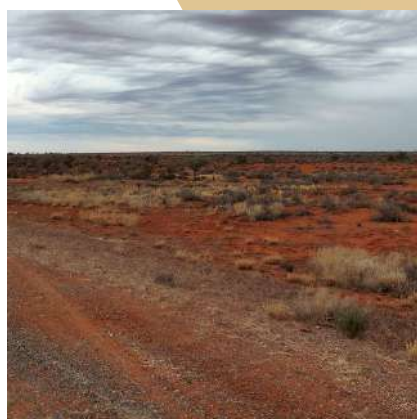
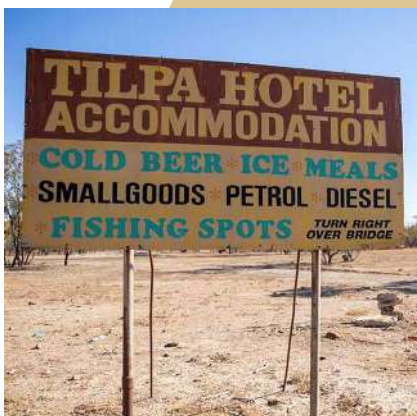


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TILPA & DISTRICT Improvement Plan



2022-2032



Acknowledgement of Country

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About this plan

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How to read this plan

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1. COMMUNITY AND CULTURE



2. LOCAL AND REGIONAL GOVERNANCE



3. NATURAL ENVIRONMENT



4. LOCAL ECONOMY



5. RURAL AND URBAN LAND USE



6. INFRASTRUCTURE AND SERVICES

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Each Community Priority includes a table listing issues requiring address and agencies accountable for address and resolution of each issue.

FOCUS AREA 1. COMMUNITY AND CULTURE



COMMUNITY PRIORITY – LOCAL SPORT AND RECREATION	
IMPROVEMENT PRIORITIES	ACCOUNTABILITIES
Prepare a recreation options plan for Tilpa	Central Darling Shire Council Tilpa Community Committee Incorporated
Upgrade the sports ground to include practice cricket nets, shelter and power supply	Central Darling Shire Council Tilpa Community Committee Incorporated
Upgrade the village playground area	Central Darling Shire Council Tilpa Community Committee Incorporated
Construct a boat ramp above the weir	Central Darling Shire Council Tilpa Community Committee Incorporated

FOCUS AREA 4. LOCAL ECONOMY



COMMUNITY PRIORITY – TOURISM	
IMPROVEMENT PRIORITIES	ACCOUNTABILITIES
Install a dump point in Tilpa for tourists	Central Darling Shire Council
Establish and promote a national parks route for the Shire incorporating Tilpa	Central Darling Shire Council Tilpa Community Committee Incorporated

FOCUS AREA 5. RURAL AND URBAN LAND USE



COMMUNITY PRIORITY – LAND AVAILABILITY FOR HOUSING	
IMPROVEMENT PRIORITIES	ACCOUNTABILITIES
Develop a plan for the future land use and expansion of Tilpa	Central Darling Shire Council

COMMUNITY PRIORITY – GREENING AND BEAUTIFICATION OF TOWNS	
IMPROVEMENT PRIORITIES	ACCOUNTABILITIES
Conduct regular (fortnightly or monthly) visits to Tilpa to empty public garbage bins and clean surroundings including weeding and mowing	Central Darling Shire Council

COMMUNITY PRIORITY – LOCAL HERITAGE	
IMPROVEMENT PRIORITIES	ACCOUNTABILITIES
Restore old Tilpa post office and slab hut	Central Darling Shire Council Tilpa Community Committee Incorporated
Develop a history of the Tilpa area and historical archive on Council's website	Central Darling Shire Council Tilpa Community Committee Incorporated
Upgrade and improve Tilpa war memorial and cemetery sites	Central Darling Shire Council

FOCUS AREA 6. INFRASTRUCTURE AND SERVICES



COMMUNITY PRIORITY – TELECOMMUNICATIONS AND ELECTRICITY INFRASTRUCTURE	
IMPROVEMENT PRIORITIES	ACCOUNTABILITIES
Upgrade electricity infrastructure and connections to public buildings to accommodate higher demand	Department of Infrastructure, Transport, Regional Development and Communications Essential Energy

COMMUNITY PRIORITY – DRINKING WATER	
IMPROVEMENT PRIORITIES	ACCOUNTABILITIES
Ensure Council is an active participant in the Western Weirs Program to ensure against loss of the weir and town water	Central Darling Shire Council Water NSW NSW Department of Primary Industry

COMMUNITY PRIORITY – LOCAL AND REGIONAL ROADS	
IMPROVEMENT PRIORITIES	ACCOUNTABILITIES
Improve management of road signage and closures	Central Darling Shire Council
Place more signage at road junctions	Central Darling Shire Council Transport for NSW (Roads and Waterways)

Improve public communication regarding local road conditions and closures	Central Darling Shire Council
Accelerate the sealing of 52 Mile Rd (MR 7518) and improve maintenance of unsealed sections	Cobar Shire Council Transport for NSW (Roads and Waterways)
Upgrade road surfaces at Paroo River crossings on the Tilpa – Tongo Rd to ensure that the road is passable during and after flooding (other than due to water depth)	Central Darling Shire Council Transport for NSW (Roads and Waterways)
Work with neighbouring councils and state agencies to improve maintenance of roads connecting Tilpa with other regional centres	Central Darling Shire Council Cobar Shire Council Bourke Shire Council Transport for NSW (Roads and Waterways)

COMMUNITY PRIORITY – WASTE MANAGEMENT	
IMPROVEMENT PRIORITIES	ACCOUNTABILITIES
Develop an improved plan for Tilpa waste depot management and usage	Central Darling Shire Council

COMMUNITY PRIORITY – LOCAL SERVICES	
IMPROVEMENT PRIORITIES	ACCOUNTABILITIES
Provide pilot-activated lighting and access to AvGas at Tilpa aerodrome	Central Darling Shire Council
Relocate levy bank in the river to provide additional flood protection for houses and community buildings and provide opportunities for future development	Central Darling Shire Council Water NSW Department of Planning and Environment
Establish agreement and funding to facilitate ongoing care and maintenance of the campground at the weir by the Tilpa Community Committee Incorporated (TCCI)	Central Darling Shire Council Tilpa Community Committee Incorporated
Ensure that the Tilpa weir and weir pool are preserved and well maintained for water supply, fish and wildlife habitat, recreation and the wellbeing of the local community	Central Darling Shire Council Water NSW NSW Department of Primary Industry
Improve access to the river and weir pool from the western side of the river (within Central Darling Shire boundaries)	Central Darling Shire Council



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WHITE CLIFFS & DISTRICT Improvement Plan



2022–2032





Town improvement ideas by students from White Cliffs Public School.

Acknowledgement of Country

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About this plan

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WHITE CLIFFS AND DISTRICT IMPROVEMENT PLAN

How to read this plan

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1. COMMUNITY AND CULTURE



2. LOCAL AND REGIONAL GOVERNANCE



3. NATURAL ENVIRONMENT



4. LOCAL ECONOMY



5. RURAL AND URBAN LAND USE



6. INFRASTRUCTURE AND SERVICES

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FOCUS AREA 1. COMMUNITY AND CULTURE



COMMUNITY PRIORITY – HOUSING	
IMPROVEMENT PRIORITIES	ACCOUNTABILITIES
Implement the local dugout and rural numbering system	Central Darling Shire Council

COMMUNITY PRIORITY – LOCAL SPORT AND RECREATION	
IMPROVEMENT PRIORITIES	ACCOUNTABILITIES
Construct tables and chairs with shade at the sports ground	White Cliffs Sporting Club Inc. Central Darling Shire Council
Update park play equipment in Johnson St – sit-on flying fox, monkey bars	Central Darling Shire Council
Construct an outside toilet at the sports ground	Central Darling Shire Council
Construct a pump track / bike track with jumps in town	Central Darling Shire Council
Install shade structures and a bubbler near the bike track	Central Darling Shire Council
Refurbish the tennis court	Central Darling Shire Council

COMMUNITY PRIORITY – COMMUNITY EVENTS	
IMPROVEMENT PRIORITIES	ACCOUNTABILITIES
Work with the community to organise and promote local community events	Central Darling Shire Council White Cliffs Community Association

FOCUS AREA 2. LOCAL AND REGIONAL GOVERNANCE



COMMUNITY PRIORITY – GOVERNANCE	
IMPROVEMENT PRIORITIES	ACCOUNTABILITIES
Improve the frequency of communication between the Shire and the White Cliffs community	Central Darling Shire Council White Cliffs Community Association

FOCUS AREA 4. LOCAL ECONOMY



COMMUNITY PRIORITY – TOURISM	
IMPROVEMENT PRIORITIES	ACCOUNTABILITIES
Promote the addition of more tourist accommodation in town	Central Darling Shire Council White Cliffs Community Association
Install more tourist information signage	Central Darling Shire Council White Cliffs Community Association
Install more distance signage on Opal Miners Way (e.g. WC 20)	Central Darling Shire Council
Improve the access and signage to the Solar Array car park	Central Darling Shire Council The White Cliffs Solar Thermal Power Station Friends Inc.
Facilitate the extension of the caravan park	Central Darling Shire Council White Cliffs Community Association
Investigate the installation of electric vehicle charging stations in town	Central Darling Shire Council White Cliffs Community Association
Construct a bicycle path along the local heritage trail	Central Darling Shire Council

FOCUS AREA 5. RURAL AND URBAN LAND USE



COMMUNITY PRIORITY – GREENING AND BEAUTIFICATION OF TOWNS	
IMPROVEMENT PRIORITIES	ACCOUNTABILITIES
Work with the community to identify appropriate land and develop a community garden	Central Darling Shire Council White Cliffs Community Association NSW Crown Lands

COMMUNITY PRIORITY – LOCAL HERITAGE	
IMPROVEMENT PRIORITIES	ACCOUNTABILITIES
Preserve existing mining fields and facilitate the development of new mining activities.	NSW Department of Planning, Industry and Environment Central Darling Shire Council White Cliffs Community Association
Acknowledge and document the heritage value of White Cliffs and associated mining activities	NSW Department of Planning, Industry and Environment White Cliffs Community Association
Promote White Cliffs as the first commercial opal field and home to the world's first commercial solar power generation system and the 'unique pineapple' opal formation	Central Darling Shire Council White Cliffs Community Association

FOCUS AREA 6. INFRASTRUCTURE AND SERVICES



COMMUNITY PRIORITY – TELECOMMUNICATIONS AND ELECTRICITY INFRASTRUCTURE

IMPROVEMENT PRIORITIES	ACCOUNTABILITIES
Install a backup generator to ensure continued supply during power outages	Department of Infrastructure, Transport, Regional Development and Communications Essential Energy

COMMUNITY PRIORITY – DRINKING WATER

IMPROVEMENT PRIORITIES	ACCOUNTABILITIES
Improve the quality of local drinking water to ensure it meets Australian Drinking Water Standards	NSW Department of Planning, Industry and Environment Water NSW Central Darling Shire Council
Facilitate connection of all dugouts to the town water supply	NSW Department of Planning, Industry and Environment Water NSW Central Darling Shire Council
Ensure satisfactory water pressure is maintained with the installation of new infrastructure	NSW Department of Planning, Industry and Environment Water NSW Central Darling Shire Council

COMMUNITY PRIORITY – LOCAL AND REGIONAL ROADS

IMPROVEMENT PRIORITIES	ACCOUNTABILITIES
Improve the frequency of grading of unsealed roads	Central Darling Shire Council
Implement a road maintenance schedule and protocols and an associated Memorandum of Understanding with local land holders	Transport for NSW (Roads and Maritime Services) Central Darling Shire Council
Construct truck parking/dust drop bays on the 3 unmade roads heading into White Cliffs	Central Darling Shire Council Transport for NSW (Roads and Maritime Services)
Improve local road drainage design to ensure all roads in town are safe and passable during rain events (urgent action required at the northern area of Turleys Hill and junction at the southern end of Turleys Hill and Keraro Road)	Central Darling Shire Council Transport for NSW (Roads and Maritime Services)
Establish contacts with the neighbouring Shires and the RMS to have a coordinated approach to road closures during weather events.	Central Darling Shire Council Transport for NSW (Roads and Maritime Services)

Ensure road closure enforcement measures are in place and fines are imposed for road closure breaches	Central Darling Shire Council Transport for NSW (Roads and Maritime Services)
Ensure that the Shire's road contractors install and maintain water drainage and runoffs after grading, especially on the Northern end of Turleys Hill.	Central Darling Shire Council Transport for NSW (Roads and Maritime Services)
Reform and seal local roads around Smiths and Turleys Hill and the Blocks area.	Central Darling Shire Council Transport for NSW (Roads and Maritime Services)
Broadly publicise the sealing of the Cobb Highway	Central Darling Shire Council Transport for NSW (Roads and Maritime Services)
Develop historical tourism drive including incorporating sites with local heritage significance	Central Darling Shire Council Transport for NSW (Roads and Maritime Services)
Prioritise the sealing of Dry Lake Rd	Central Darling Shire Council Transport for NSW (Roads and Maritime Services)

COMMUNITY PRIORITY – WASTE MANAGEMENT

IMPROVEMENT PRIORITIES	ACCOUNTABILITIES
Develop and implement a local waste management strategy	Central Darling Shire Council
Improve all-weather access to the tip and construct protection systems to prevent dispersal of refuse in windy conditions	Central Darling Shire Council
Organise periodic town clean-up days including car body removals and drum musters	Central Darling Shire Council White Cliffs Community Association

COMMUNITY PRIORITY – LOCAL SERVICES

IMPROVEMENT PRIORITIES	ACCOUNTABILITIES
Investigate the installation of a toilet block at the rest area between Wilcannia and White Cliffs on The Opal Miners Way	Central Darling Shire Council Transport for NSW (Roads and Maritime Services)
Provide a regular public transport service to Broken Hill	Transport for NSW
Establish a men's shed and women's crafts room	Central Darling Shire Council White Cliffs Community Association
Establish Friends of a White Cliffs Cemetery oversee management and maintenance of the cemetery and improve its appearance	Central Darling Shire Council White Cliffs Community Association
Positively identify the positions of any graves outside the	Central Darling Shire Council

current cemetery fence line	White Cliffs Community Association
Establish local aged care and disability support services	NSW Department of Health NSW Department of Family and Community Services

DRAFT

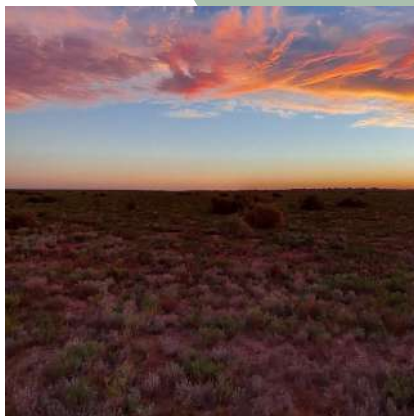


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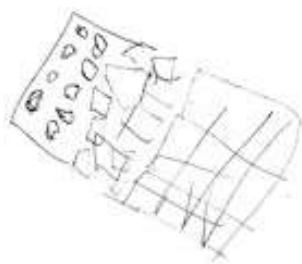
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WILCANNIA & DISTRICT Improvement Plan



2022–2032

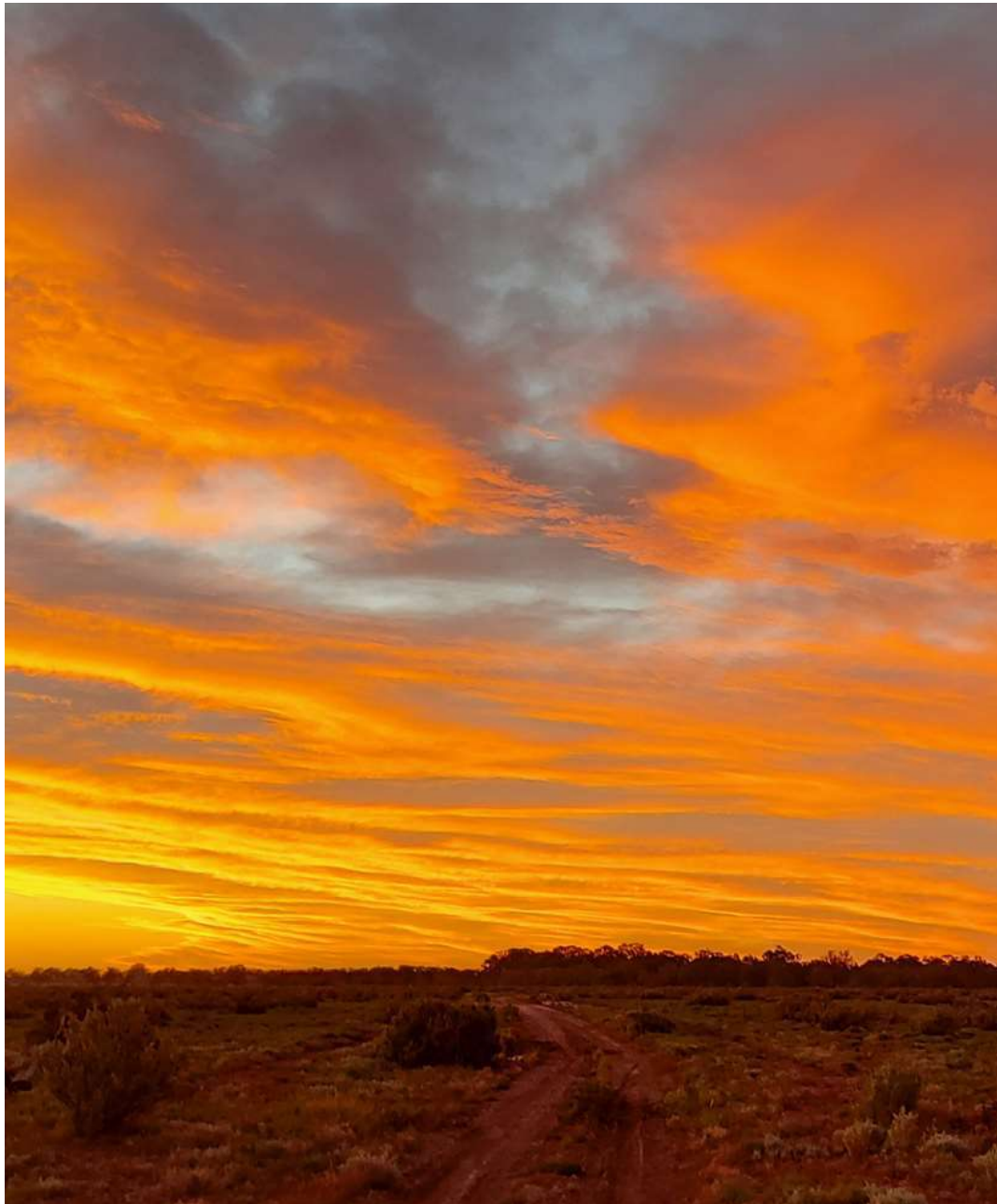




Town improvement ideas by students from Wilcannia Central School.

Acknowledgement of Country

We acknowledge the traditional custodians of the Country within the Central Darling Shire and their Elders, past, present and emerging. We acknowledge the ongoing connection that Aboriginal people have to this Country, especially water and recognise Aboriginal people as the original custodians of this land. We thank them for their generosity in sharing their aspirations for the future and hope that these plans will affect change for communities of the shire.



About this plan

The Wilcannia and District Improvement Plan is part of a suite of plans developed by Central Darling Shire Council to guide its service design and delivery in years to come. These plans also provide important support for council in advocating for improved funding and services for the shire from other levels of government.

The Central Darling Shire Community Strategic Plan addresses issues and priorities across the shire as a whole at the highest level. However, as Central Darling Shire is so vast in area and its communities so remote and different, an Improvement Plan for each town and surrounding district has been developed to address the specific issues and needs of each community.



WILCANNIA AND DISTRICT IMPROVEMENT PLAN

How to read this plan

This Wilcannia and District Improvement Plan shares a common structure with the Community Strategic Plan and is designed to be read in conjunction with that plan.

The Community Strategic Plan is built around six Focus Areas that provide categories to define and describe community priorities and issues within the shire. These include:



1. COMMUNITY AND CULTURE



2. LOCAL AND REGIONAL GOVERNANCE



3. NATURAL ENVIRONMENT



4. LOCAL ECONOMY



5. RURAL AND URBAN LAND USE



6. INFRASTRUCTURE AND SERVICES

These Focus Areas and Community Priorities also form the basis of this Improvement plan. However, it is important to note that they are only included in this plan where there are issues specific to Wilcannia and district that need to be addressed. Issues and priorities common across other communities within the shire are listed in the Community Strategic Plan.

Each Community Priority includes a table listing issues requiring address and agencies accountable for address and resolution of each issue.

FOCUS AREA 1. COMMUNITY AND CULTURE



COMMUNITY PRIORITY – HOUSING	
IMPROVEMENT PRIORITIES	ACCOUNTABILITIES
Repair existing housing stock and construct more Aboriginal / social housing	NSW Aboriginal Housing Office Wilcannia Local Aboriginal Land Council Murdi Paaki Regional Housing Corporation Mid Lachlan Aboriginal Housing Co-op
Develop a range of sustainable housing types appropriate for Aboriginal communities through all stages of life – young people, families and retirees	NSW Aboriginal Housing Office Wilcannia Local Aboriginal Land Council Murdi Paaki Regional Housing Corporation Mid Lachlan Aboriginal Housing Co-op
Establish small local maintenance contracts for government-owned housing to build job opportunities and local capacity	NSW Aboriginal Housing Office Wilcannia Local Aboriginal Land Council Murdi Paaki Regional Housing Corporation Mid Lachlan Aboriginal Housing Co-op
Repair or replace all non-functioning domestic rooftop solar water purifiers installed in Aboriginal and social housing	NSW Aboriginal Housing Office Wilcannia Local Aboriginal Land Council Murdi Paaki Regional Housing Corporation Mid Lachlan Aboriginal Housing Co-op

COMMUNITY PRIORITY – SERVICES AND FACILITIES FOR FAMILIES AND COMMUNITIES	
IMPROVEMENT PRIORITIES	ACCOUNTABILITIES
Provide drug and alcohol intervention and rehabilitation services in town	NSW Department of Health Maari Ma Health Aboriginal Corporation
Establish a community bus service when needed for sorry business transport and other tasks	NSW Department of Aboriginal Affairs
Establish a regular night patrol for Wilcannia with the involvement of Elders	NSW Police
Establish regular local Elders programs	Murdi Paaki Regional Assembly Maari Ma Health Aboriginal Corporation
Establish an Elders Board to administer local lore for Aboriginal people, similar to programs in Bourke, Balranald and Dubbo	Murdi Paaki Regional Assembly National Indigenous Australians Agency NSW Police
Establish greater presence of service providers in town and proper engagement with local communities - solicitors, government agencies, etc.	NSW Department of Health Maari Ma Health Aboriginal Corporation NSW Aboriginal Housing Office NSW Department of Aboriginal Affairs Royal Flying Doctor Service

	NSW National Parks and Wildlife Service Far West Community Legal Centre Murdi Paaki Regional Assembly
Expand accommodation at Wilcannia hospital for patients and Elders	NSW Department of Health Maari Ma Health Aboriginal Corporation
Develop a range of local support programs for men and re-establish the men's hub	

COMMUNITY PRIORITY – SERVICES AND FACILITIES FOR CHILDREN AND YOUNG PEOPLE	
IMPROVEMENT PRIORITIES	ACCOUNTABILITIES
Improve and expand local services for children and young people	NSW Department of Family and Community Services NSW Department of Aboriginal Affairs National Indigenous Australians Agency NSW Department of Health Maari Ma Health Aboriginal Corporation Catholic Care Uniting Care Central Darling Shire Council
Structure the local drop-in centre to cater for all age groups through the provision of games and exercise equipment, after-school activities and school holiday programs	Maari Ma Health Aboriginal Corporation
Provide more night activities for children and young people such as movie nights and blue light disco	Maari Ma Health Aboriginal Corporation
Develop more options to keep young people, our kids in the community - not forced to leave for education and job opportunities	NSW Department of Education and Training NSW Department of Aboriginal Affairs TAFE NSW
Create more opportunities for young people to live independently and learn life skills	NSW Department of Family and Community Services NSW Department of Aboriginal Affairs NSW Aboriginal Housing Office Wilcannia Local Aboriginal Land Council Murdi Paaki Regional Housing Corporation Mid Lachlan Aboriginal Housing Co-op
Improve and expand local services for children and young people	NSW Department of Family and Community Services NSW Department of Aboriginal Affairs National Indigenous Australians Agency NSW Department of Health Maari Ma Health Aboriginal Corporation

	Catholic Care Uniting Care Central Darling Shire Council
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COMMUNITY PRIORITY – SERVICES AND FACILITIES FOR AN AGING POPULATION	
IMPROVEMENT PRIORITIES	ACCOUNTABILITIES
Develop local aged care facilities	NSW Department of Health Maari Ma Health Aboriginal Corporation Catholic Care Uniting Care
Establish local 'Healthy and Active' programs for elderly people	NSW Department of Health Maari Ma Health Aboriginal Corporation Catholic Care Uniting Care

COMMUNITY PRIORITY – LOCAL SPORT AND RECREATION	
IMPROVEMENT PRIORITIES	ACCOUNTABILITIES
Construct local multi-purpose a sport, recreation and youth centre	NSW Department of Sport and Recreation Central Darling Shire Council
Install shade measures and safety fencing at parks and play equipment with parks with appropriate height clearance	Central Darling Shire Council
Construct a local pump track	Central Darling Shire Council
Construct a water slide at the pool	Central Darling Shire Council
Rebuild and develop more local community sports including rugby league and touch football – big service providers should provide assistance with administration and co-ordination – e.g. first-aid kits from Maari Ma, admin support from police.	NSW Department of Sport and Recreation NSW Rugby League Maari Ma Health Aboriginal Corporation NSW Police
Engage local young people in planning and decision-making about sport and recreation facilities	NSW Department of Sport and Recreation Central Darling Shire Council
Design parks to be more reflective of local Aboriginal culture	Central Darling Shire Council

Provide a BBQ, canteen and shade trees at the swimming pool	Central Darling Shire Council
Construct new seating, toilets, an upgraded canteen and an exercise park at the sports ground	Central Darling Shire Council
COMMUNITY PRIORITY – COMMUNITY EVENTS	
IMPROVEMENT PRIORITIES	ACCOUNTABILITIES
Develop ongoing community events and discussions to build community pride, celebrate Aboriginal culture and improve the reputation of the town	Wilcannia Local Area Land Council Murdi Paaki Regional Assembly and Wilcannia Community Working Party Central Darling Shire Council
Source funding to purchase and operate a community bus for community events, sorry business, etc.	Murdi Paaki Regional Assembly and Community Working Party Central Darling Shire Council

FOCUS AREA 2. LOCAL AND REGIONAL GOVERNANCE



COMMUNITY PRIORITY – SHIRE GOVERNANCE	
IMPROVEMENT PRIORITIES	ACCOUNTABILITIES
Establish town councils to provide a community voice.	NSW Department of Planning, Industry and Environment – Office of Local Government NSW Audit Office Central Darling Shire Council Wilcannia Local Area Land Council Murdi Paaki Regional Assembly and Wilcannia Community Working Party

COMMUNITY PRIORITY – ABORIGINAL COMMUNITIES' DECISION-MAKING AND REPRESENTATION	
IMPROVEMENT PRIORITIES	ACCOUNTABILITIES
Work to overcome local differences and develop unity in prioritising and addressing local issues	Central Darling Shire Council Wilcannia Local Area Land Council Murdi Paaki Regional Assembly and Wilcannia Community Working Party
Improve communication channels and methods to inform and respond to local communities	Central Darling Shire Council Wilcannia Local Area Land Council Murdi Paaki Regional Assembly and Wilcannia Community Working Party
Establish local governance and control of funding and decision-making affecting Aboriginal communities	Central Darling Shire Council Wilcannia Local Area Land Council Murdi Paaki Regional Assembly and Wilcannia

	Community Working Party
Advocate for external decision-makers to visit the town and Shire regularly to properly understand local issues including education, employment, housing and health	Central Darling Shire Council Wilcannia Local Area Land Council Murdi Paaki Regional Assembly and Wilcannia Community Working Party
Increase Aboriginal representation on Wilcannia Tourism Committee	Wilcannia Tourism Committee
Develop a reconciliation action plan for Council	Central Darling Shire Council
Ensure that shire governance systems include equal representation of Aboriginal and white representatives	NSW Office of Local government Central Darling Shire Council Wilcannia Local Area Land Council Murdi Paaki Regional Assembly and Wilcannia Community Working Party

FOCUS AREA 3. NATURAL ENVIRONMENT



COMMUNITY PRIORITY – SHIRE GOVERNANCE	
IMPROVEMENT PRIORITIES	ACCOUNTABILITIES
Ensure Aboriginal communities in Wilcannia have ongoing access to cultural water	Water NSW NSW Department of Planning, Industry and Environment Murray Darling Basin Authority

FOCUS AREA 4. LOCAL ECONOMY



COMMUNITY PRIORITY – EMPLOYMENT	
IMPROVEMENT PRIORITIES	ACCOUNTABILITIES
Create more local opportunities and set targets for appropriate skills development, training and jobs to build career opportunities for young people	NSW Department of Education and Training Regional Development Australia Wilcannia Local Aboriginal Land Council Murdi Paaki Regional Assembly Central Darling Shire Council TAFE NSW REDI.E
Employ more local people on local projects and maintenance	NSW Aboriginal Housing Office Wilcannia Local Aboriginal Land Council Murdi Paaki Regional Housing Corporation Mid Lachlan Aboriginal Housing Co-op REDI.E Central Darling Shire Council

Provide assistance to people in setting up local businesses	National Indigenous Australians Agency TAFE NSW Destination Country and Outback NSW Murdi Paaki Regional Assembly
Create more opportunities for Aboriginal people to work for the Shire	Central Darling Shire Council

COMMUNITY PRIORITY – ACCESS TO FRESH PRODUCE AND RETAIL CHOICES

IMPROVEMENT PRIORITIES	ACCOUNTABILITIES
Expand local retail options and access to fresh produce	National Indigenous Australians Agency Regional Development Australia Murdi Paaki Regional Assembly

FOCUS AREA 5. RURAL AND URBAN LAND USE



COMMUNITY PRIORITY – GREENING AND BEAUTIFICATION OF TOWNS

IMPROVEMENT PRIORITIES	ACCOUNTABILITIES
Improve town entrances and work with local communities to design local welcome and acknowledgement of Country	Central Darling Shire Council
Provide more street trees in urban areas for shade, climate control, dust minimisation and beautification of the town	Central Darling Shire Council

FOCUS AREA 6. INFRASTRUCTURE AND SERVICES



COMMUNITY PRIORITY – DRINKING WATER

IMPROVEMENT PRIORITIES	ACCOUNTABILITIES
Improve water flow and quality in the river	Water NSW NSW Department of Planning, Industry and Environment Murray Darling Basin Authority NSW Department of Primary Industries
Improve the quality of local drinking water to ensure it meets Australian Drinking Water Standards	Water NSW NSW Department of Planning, Industry and Environment Central Darling Shire Council

COMMUNITY PRIORITY – LOCAL AND REGIONAL ROADS	
IMPROVEMENT PRIORITIES	ACCOUNTABILITIES
Develop and implement road safety and traffic calming measures to slow traffic and increase pedestrian safety in the urban area.	Central Darling Shire Council Transport for NSW
Extend 50km/h zones on main roads in town	Central Darling Shire Council Transport for NSW
Construct a bus turning circle in Warrali Ave at the Mission	Wilcannia Local Aboriginal Land Council Central Darling Shire Council

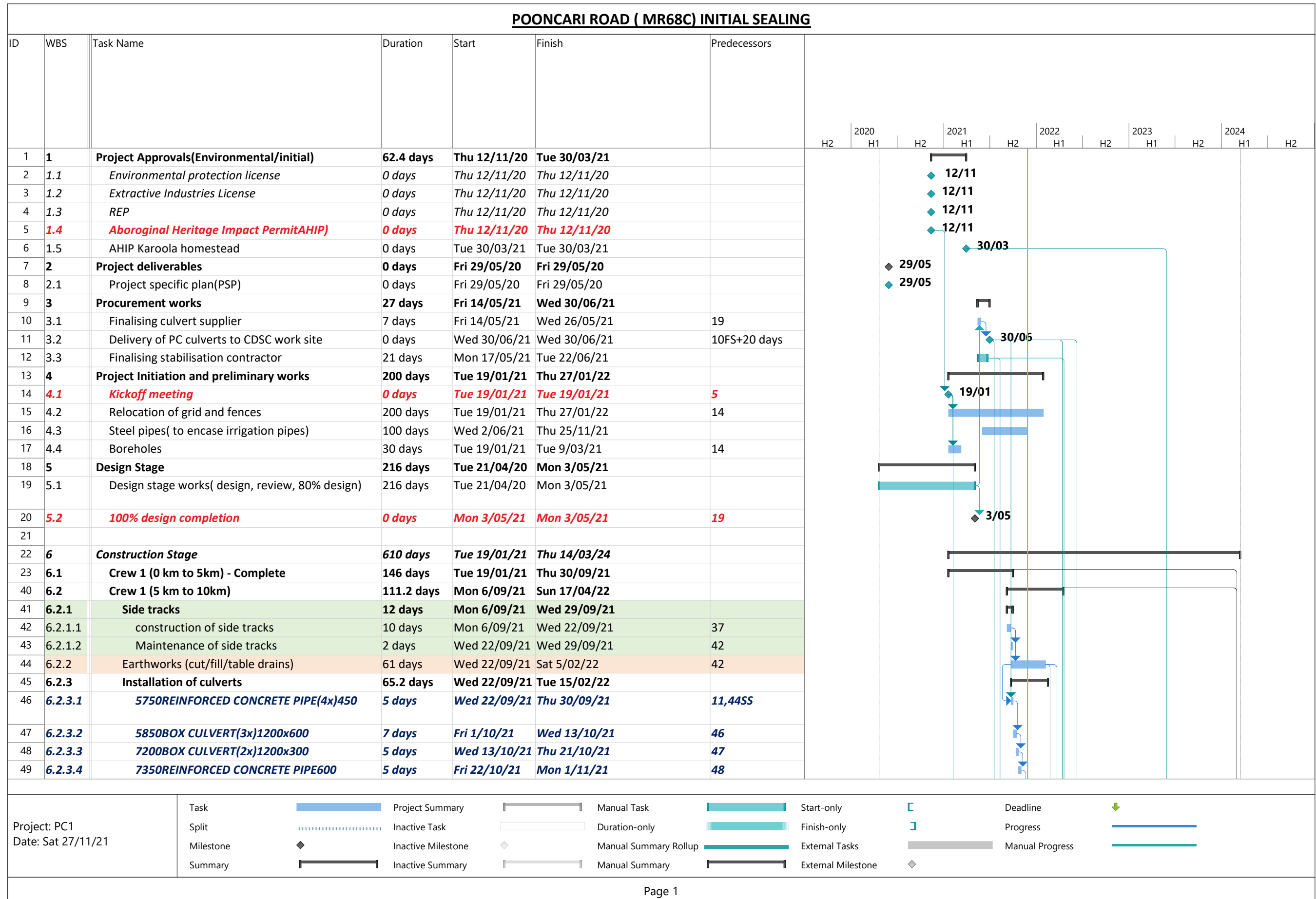
COMMUNITY PRIORITY – LOCAL SERVICES	
IMPROVEMENT PRIORITIES	ACCOUNTABILITIES
Provide a seven-day bus service to Broken Hill	Transport for NSW
Extend and improve local footpaths and kerb and gutter throughout the town	Central Darling Shire Council
Relocate the sewer system at the Mission to alleviate the unpleasant smells and address frequent system blockages	Central Darling Shire Council
Provide more frequent cleaning of local parks and playgrounds	Central Darling Shire Council
Install more street lights along footpaths including to the Mission and the Mallee	Central Darling Shire Council
Improve the quality of the old foot bridge to the Mission for safety and for tourists	Central Darling Shire Council
Improve cemetery facilities to include shade areas, BBQ facilities, tables and seating, drinking water, solar lighting, gardening taps and improved toilets and road realignment	Central Darling Shire Council
Install water bubblers in urban areas	Central Darling Shire Council
Upgrade local bus shelters to provide more shade for kids	Central Darling Shire Council
Upgrade and improve playing surfaces and/or amenities at the golf course, tennis courts, cricket pitch and bowling green	Central Darling Shire Council



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POONCARI ROAD (MR68C) INITIAL SEALING																		
ID	WBS	Task Name	Duration	Start	Finish	Predecessors	2020		2021		2022		2023		2024			
							H2	H1	H2	H1	H2	H1	H2	H1	H2			
50	6.2.3.5	8700REINFORCED CONCRETE PIPE(4x)450	5 days	Mon 1/11/21	Tue 9/11/21	49												
51	6.2.3.6	9950BOX CULVERT(4x)1200x300	7 days	Tue 9/11/21	Mon 22/11/21	50												
52	6.2.3.7	Stock Grids (Ch 7300)	1 day	Mon 14/02/22	Tue 15/02/22	51,44FF+5 days												
53	6.2.4	Basecourse	23 days	Tue 15/02/22	Wed 23/03/22	52,44												
54	6.2.5	Soil stabalisation	10 days	Thu 24/03/22	Wed 13/04/22	53												
55	6.2.6	bituminous seal	3 days	Wed 13/04/22	Sun 17/04/22	54												
56	6.3	Crew 1 (25 km to 30 km)	149.4 days	Thu 24/03/22	Sun 11/12/22													
57	6.3.1	Side tracks	12 days	Thu 24/03/22	Fri 15/04/22													
58	6.3.1.1	construction of side tracks	10 days	Thu 24/03/22	Wed 13/04/22	53												
59	6.3.1.2	Maintenance of side tracks	2 days	Wed 13/04/22	Fri 15/04/22	58												
60	6.3.2	Earthworks (cut/fill/table drains)	100 days	Wed 13/04/22	Mon 3/10/22	58												
61	6.3.3	Installation of culverts	103.4 days	Wed 13/04/22	Tue 11/10/22													
62	6.3.3.1	27700REINFORCED CONCRETE PIPE(4x)450	5 days	Wed 13/04/22	Thu 21/04/22	11,60SS												
63	6.3.3.2	28500REINFORCED CONCRETE PIPE(4x)450	5 days	Thu 21/04/22	Fri 29/04/22	62												
64	6.3.3.3	30000REINFORCED CONCRETE PIPE(4x)450	5 days	Mon 3/10/22	Tue 11/10/22	63,60FF+5 days												
65	6.3.4	Basecourse	23 days	Tue 11/10/22	Thu 17/11/22	64,60												
66	6.3.5	Soil stabalisation	10 days	Thu 17/11/22	Wed 7/12/22	65												
67	6.3.6	bituminous seal	3 days	Thu 8/12/22	Sun 11/12/22	66												
68	6.4	Crew 1 (35 km to 40 km) -High potential zone	208.4 days	Thu 17/11/22	Fri 29/12/23													
69	6.4.1	Side track(adjacent to road)	10 days	Thu 17/11/22	Wed 7/12/22	65												
70	6.4.2	Earthworks (cut/fill/table drains RHS)	60 days	Thu 8/12/22	Mon 17/04/23	69												
71	6.4.3	Stock grids (Ch 39100)	1 day	Fri 14/04/23	Mon 17/04/23	70FF												
72	6.4.4	Basecourse	23 days	Tue 18/04/23	Sun 28/05/23	70												
73	6.4.5	Soil Stabalisation	10 days	Sun 28/05/23	Wed 14/06/23	72												
74	6.4.6	Bituminous seal	3 days	Wed 14/06/23	Wed 21/06/23	73												
75	6.4.7	Table drains and batters (LHS)	10 days	Thu 22/06/23	Sat 8/07/23	74												
76	6.4.8	Schedule contingency/Buffer	100 days	Mon 10/07/23	Fri 29/12/23	75												
77	6.5																	
78	6.6	Crew 2 (20 km to 25 km)	266.6 days	Tue 19/01/21	Fri 27/05/22													
79	6.6.1	Site establishment	3 days	Tue 19/01/21	Fri 22/01/21	14												
80	6.6.2	Side tracks	62 days	Fri 22/01/21	Wed 12/05/21													
81	6.6.2.1	construction of side tracks	13 days	Fri 22/01/21	Thu 11/02/21	79												
82	6.6.2.2	Maintenance of side tracks	4 days	Tue 16/02/21	Sat 20/02/21	81												
83	6.6.2.3	Delays due to Environmental issues	33 days	Tue 16/03/21	Wed 12/05/21	81												

Project: PC1
Date: Sat 27/11/21

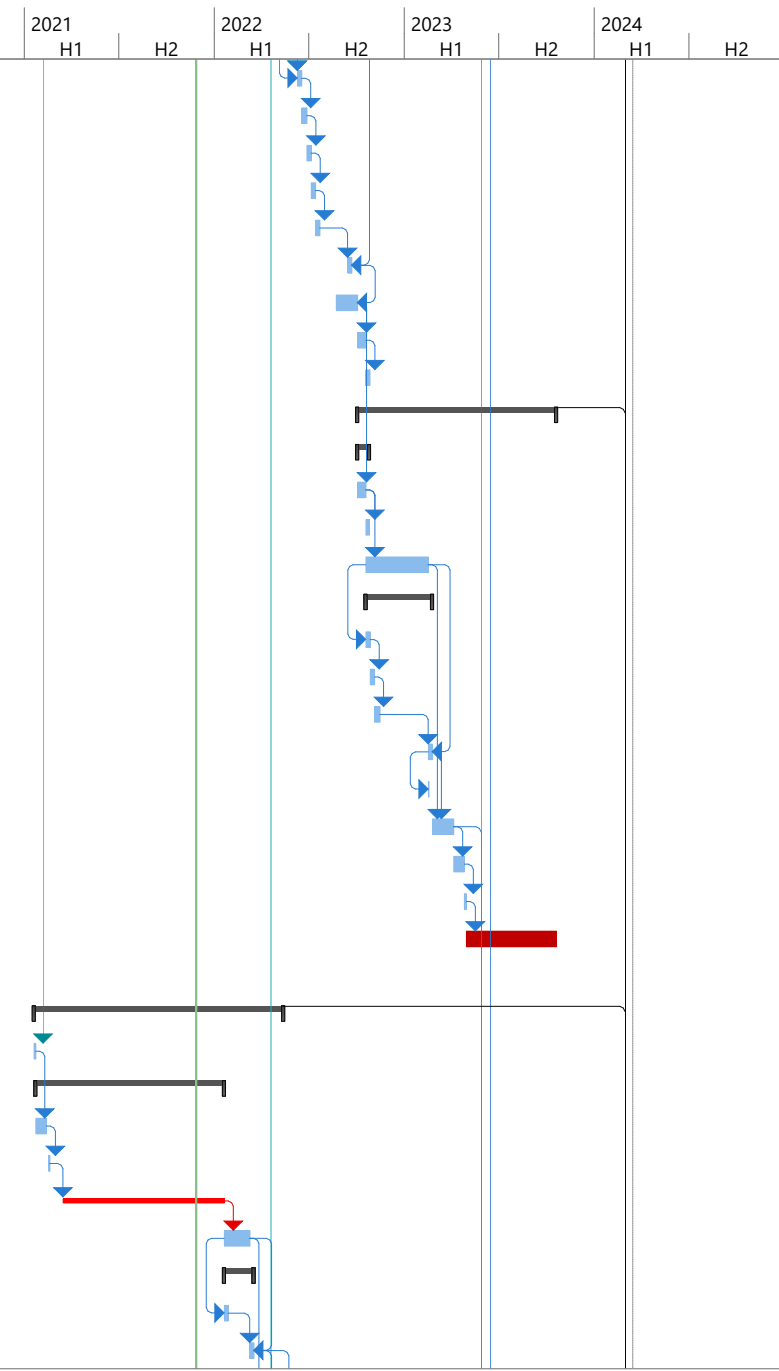
Task		Project Summary		Manual Task		Start-only		Deadline	
Split		Inactive Task		Duration-only		Finish-only		Progress	
Milestone		Inactive Milestone		Manual Summary Rollup		External Tasks		Manual Progress	
Summary		Inactive Summary		Manual Summary		External Milestone			

POONCARI ROAD (MR68C) INITIAL SEALING																		
ID	WBS	Task Name	Duration	Start	Finish	Predecessors												
							H2	2020		2021		2022		2023		2024		
								H1	H2	H1	H2	H1	H2	H1	H2	H1	H2	
84	6.6.3	Earthworks (cut/fill/table drains RHS)	49 days	Wed 12/05/21	Thu 5/08/21	83												
85	6.6.4	Installation of culverts	130.6 days	Wed 30/06/21	Wed 16/03/22													
86	6.6.4.1	21150BOX CULVERT(2x)1200x300	5 days	Wed 30/06/21	Thu 8/07/21	11,84SS												
87	6.6.4.2	22150REINFORCED CONCRETE PIPE(4x)450	5 days	Fri 9/07/21	Mon 19/07/21	86												
88	6.6.4.3	23700REINFORCED CONCRETE PIPE(4x)450	5 days	Mon 19/07/21	Tue 27/07/21	87												
89	6.6.4.4	24530BOX CULVERT(3x)3600x1200	14 days	Tue 30/11/21	Sat 22/01/22	88												
90	6.6.4.5	24800BOX CULVERT(6x)3600x1800	30 days	Sat 22/01/22	Wed 16/03/22	89												
91	6.6.4.6	Stock grids (ch 24900)	1 day	Tue 15/03/22	Wed 16/03/22	90FF												
92	6.6.5	Basecourse (20 km to 24 km)	32 days	Tue 15/06/21	Tue 10/08/21	88FF+8 days												
93	6.6.6	Soil Stabalisation (20 km to 24 km)	14 days	Tue 10/08/21	Sat 4/09/21	92,12												
94	6.6.7	bituminous seal (20 to 24 km)	14 days	Sun 5/09/21	Thu 30/09/21	93												
95	6.6.8	Earthworks(side tracks, cut and fills)	34 days	Thu 17/03/22	Sat 14/05/22	110,90												
96	6.6.9	Basecourse (24 km to 25 km)	4 days	Sat 14/05/22	Thu 19/05/22	95												
97	6.6.10	Soil Stabalisation (24 km to 25 km)	2 days	Thu 19/05/22	Wed 25/05/22	96,111												
98	6.6.11	bituminous seal (24 to 25 km)	1 day	Thu 26/05/22	Fri 27/05/22	97,112												
99	6.7	Crew 2 (10 km to 15km)	110 days	Tue 10/08/21	Sat 19/03/22													
100	6.7.1	Side tracks	12 days	Tue 10/08/21	Thu 2/09/21													
101	6.7.1.1	construction of side tracks	10 days	Tue 10/08/21	Thu 26/08/21	92												
102	6.7.1.2	Maintenance of side tracks	2 days	Tue 31/08/21	Thu 2/09/21	101												
103	6.7.2	Earthworks (cut/fill/table drains)	64 days	Tue 31/08/21	Thu 16/12/21	101												
104	6.7.3	Installation of culverts	64 days	Tue 31/08/21	Mon 27/12/21													
105	6.7.3.1	10800BOX CULVERT(2x)1200x600	7 days	Tue 31/08/21	Fri 10/09/21	103SS												
106	6.7.3.2	11080BOX CULVERT(2x)1200x600	7 days	Fri 10/09/21	Thu 23/09/21	105												
107	6.7.3.3	11500REINFORCED CONCRETE PIPE(3x)450	5 days	Thu 23/09/21	Fri 1/10/21	106												
108	6.7.3.4	13700REINFORCED CONCRETE PIPE(4x)450	5 days	Fri 1/10/21	Mon 11/10/21	107												
109	6.7.3.5	Stock Grids (Ch 11640)	1 day	Fri 24/12/21	Mon 27/12/21	108,103FF+5 days												
110	6.7.4	Basecourse	23 days	Tue 18/01/22	Wed 23/02/22	109FF+5 days,103												
111	6.7.5	Soil Stabalisation	10 days	Wed 23/02/22	Wed 16/03/22	110												
112	6.7.6	bituminous seal	3 days	Wed 16/03/22	Sat 19/03/22	111												
113	6.8	Crew 2 (15 km to 20km)	89.6 days	Thu 19/05/22	Wed 26/10/22													
114	6.8.1	Side tracks	12 days	Thu 19/05/22	Sat 11/06/22													
115	6.8.1.1	construction of side tracks	10 days	Thu 19/05/22	Wed 8/06/22	96												
116	6.8.1.2	Maintenance of side tracks	2 days	Thu 9/06/22	Sat 11/06/22	115												
117	6.8.2	Earthworks (cut/fill/table drains)	55 days	Thu 9/06/22	Tue 13/09/22	115												
118	6.8.3	Installation of culverts	61.6 days	Thu 9/06/22	Wed 21/09/22													

Project: PC1
Date: Sat 27/11/21

Task		Project Summary		Manual Task		Start-only		Deadline	
Split		Inactive Task		Duration-only		Finish-only		Progress	
Milestone		Inactive Milestone		Manual Summary Rollup		External Tasks		Manual Progress	
Summary		Inactive Summary		Manual Summary		External Milestone			

POONCARI ROAD (MR68C) INITIAL SEALING																		
ID	WBS	Task Name	Duration	Start	Finish	Predecessors												
							H2	2020		2021		2022		2023		2024		
								H1	H2	H1	H2	H1	H2	H1	H2			
119	6.8.3.1	15650REINFORCED CONCRETE PIPE(4x)450	5 days	Thu 9/06/22	Fri 17/06/22	11,109,117SS												
120	6.8.3.2	16000REINFORCED CONCRETE PIPE(4x)450	5 days	Fri 17/06/22	Mon 27/06/22	119												
121	6.8.3.3	17000BOX CULVERT(2x)1200x300	5 days	Mon 27/06/22	Tue 5/07/22	120												
122	6.8.3.4	17300BOX CULVERT(2x)1200x300	5 days	Tue 5/07/22	Wed 13/07/22	121												
123	6.8.3.5	18800BOX CULVERT(2x)1200x300	5 days	Thu 14/07/22	Fri 22/07/22	122												
124	6.8.3.6	18900BOX CULVERT1200x300	5 days	Tue 13/09/22	Wed 21/09/22	123,117FF+5 days												
125	6.8.4	Basecourse	23 days	Mon 22/08/22	Sun 2/10/22	124FF+5 days												
126	6.8.5	Soil Stabalisation	10 days	Sun 2/10/22	Tue 18/10/22	125												
127	6.8.6	bituminous seal	3 days	Tue 18/10/22	Wed 26/10/22	126												
128	6.9	Crew 2 (30 km to 35 km)	203.6 days	Sun 2/10/22	Thu 19/10/23													
129	6.9.1	Side tracks	12 days	Sun 2/10/22	Tue 25/10/22													
130	6.9.1.1	construction of side tracks	10 days	Sun 2/10/22	Tue 18/10/22	125												
131	6.9.1.2	Maintenance of side tracks	2 days	Tue 18/10/22	Tue 25/10/22	130												
132	6.9.2	Earthworks (cut/fill/table drains)	51 days	Tue 18/10/22	Wed 15/02/23	130												
133	6.9.3	Installation of culverts	57.6 days	Tue 18/10/22	Thu 23/02/23													
134	6.9.3.1	32100REINFORCED CONCRETE PIPE(4x)450	5 days	Tue 18/10/22	Wed 26/10/22	132SS												
135	6.9.3.2	34000REINFORCED CONCRETE PIPE(6x)450	5 days	Thu 27/10/22	Fri 4/11/22	134												
136	6.9.3.3	34200REINFORCED CONCRETE PIPE(2x)450	5 days	Fri 4/11/22	Mon 14/11/22	135												
137	6.9.3.4	35000REINFORCED CONCRETE PIPE(4x)450	5 days	Wed 15/02/23	Thu 23/02/23	136,132FF+5 days												
138	6.9.3.5	Stock grids (Ch 31480)	1 day	Wed 15/02/23	Thu 16/02/23	137SS												
139	6.9.4	Basecourse	23 days	Thu 23/02/23	Wed 5/04/23	132,137												
140	6.9.5	Soil stabalisation	10 days	Wed 5/04/23	Tue 25/04/23	139												
141	6.9.6	bituminous seal	3 days	Wed 26/04/23	Sat 29/04/23	140												
142	6.9.7	Schedule contingency/buffer	100 days	Sat 29/04/23	Thu 19/10/23	141												
143	6.10																	
144	6.11	Crew 3 (40 km to 45 km)	259 days	Tue 19/01/21	Fri 13/05/22													
145	6.11.1	Site establishment	3 days	Tue 19/01/21	Fri 22/01/21	14												
146	6.11.2	Side tracks	190 days	Fri 22/01/21	Wed 19/01/22													
147	6.11.2.1	construction of side tracks	13 days	Fri 22/01/21	Thu 11/02/21	145												
148	6.11.2.2	Maintenance of side tracks	2 days	Tue 16/02/21	Thu 18/02/21	147												
149	6.11.2.3	Delays due to Environmental issues	161 days	Tue 16/03/21	Wed 19/01/22	148												
150	6.11.3	Earthworks (cut/fill/table drains)	30 days	Wed 19/01/22	Wed 9/03/22	149												
151	6.11.4	Installation of culverts	33.4 days	Wed 19/01/22	Thu 17/03/22													
152	6.11.4.1	40900REINFORCED CONCRETE PIPE(4x)450	5 days	Wed 19/01/22	Thu 27/01/22	150SS												
153	6.11.4.2	43400REINFORCED CONCRETE PIPE(4x)450	5 days	Wed 9/03/22	Thu 17/03/22	152,150FF+5 days												



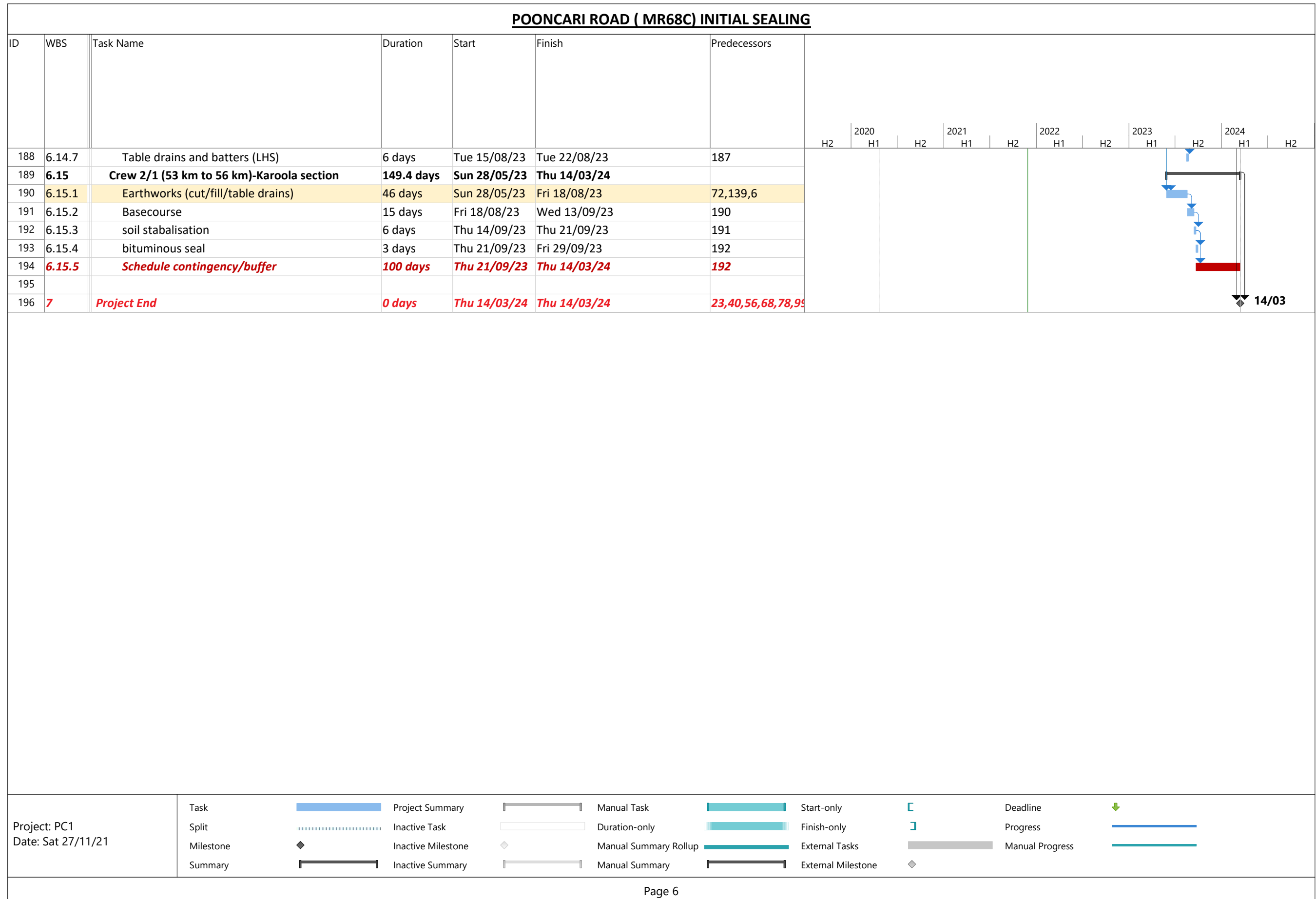
Project: PC1
Date: Sat 27/11/21

Task		Project Summary		Manual Task		Start-only		Deadline	
Split		Inactive Task		Duration-only		Finish-only		Progress	
Milestone		Inactive Milestone		Manual Summary Rollup		External Tasks		Manual Progress	
Summary		Inactive Summary		Manual Summary		External Milestone			

POONCARI ROAD (MR68C) INITIAL SEALING																		
ID	WBS	Task Name	Duration	Start	Finish	Predecessors	2020		2021		2022		2023		2024			
							H2	H1	H2	H1	H2	H1	H2	H1	H2			
154	6.11.4.3	Stock grids (ch 42020)	1 day	Wed 16/03/22	Thu 17/03/22	153FF												
155	6.11.5	Basecourse	23 days	Wed 9/03/22	Tue 19/04/22	153FF+5 days,150												
156	6.11.6	Soil stabalisation	10 days	Tue 19/04/22	Thu 5/05/22	155,12												
157	6.11.7	bituminous seal	3 days	Tue 10/05/22	Fri 13/05/22	156												
158	6.12	Crew 3 (45 km to 50 km) -High potential zone	126 days	Tue 19/04/22	Sat 26/11/22													
159	6.12.1	Side track (adjacent to the road)	10 days	Tue 19/04/22	Thu 5/05/22	155												
160	6.12.2	Earthworks (cut/fill/table drains RHS)	70 days	Tue 10/05/22	Tue 6/09/22	159												
161	6.12.3	Installation of culverts	73.4 days	Tue 10/05/22	Wed 14/09/22													
162	6.12.3.1	48000REINFORCED CONCRETE PIPE(4x)450	5 days	Tue 10/05/22	Wed 18/05/22	160SS												
163	6.12.3.2	49750REINFORCED CONCRETE PIPE(4x)450	5 days	Tue 6/09/22	Wed 14/09/22	162,160FF+5 days												
164	6.12.3.3	Stock grids (Ch 47000)	1 day	Tue 13/09/22	Wed 14/09/22	163FF												
165	6.12.4	Basecourse	23 days	Tue 6/09/22	Mon 17/10/22	163FF+5 days,160												
166	6.12.5	Soil stabalisation	10 days	Mon 17/10/22	Wed 2/11/22	165												
167	6.12.6	Bituminous seal	3 days	Wed 2/11/22	Thu 10/11/22	166												
168	6.12.7	Table drains and batters (LHS)	10 days	Thu 10/11/22	Sat 26/11/22	167												
169	6.13	Crew 3 (50 km to 53 km) - High potential zone	71 days	Mon 17/10/22	Sat 18/03/23													
170	6.13.1	Side track (adjacent to the road)	6 days	Mon 17/10/22	Fri 28/10/22	165												
171	6.13.2	Earthworks (cut/fill/table drains RHS)	37 days	Fri 28/10/22	Thu 26/01/23	170												
172	6.13.3	Installation of culverts	5 days	Fri 28/10/22	Mon 7/11/22													
173	6.13.3.1	52300REINFORCED CONCRETE PIPE(4x)450	5 days	Fri 28/10/22	Mon 7/11/22	171SS												
174	6.13.4	Basecourse	14 days	Tue 31/01/23	Tue 21/02/23	173,171												
175	6.13.5	Soil stabalisation	6 days	Tue 21/02/23	Sat 4/03/23	174												
176	6.13.6	Bituminous seal	2 days	Sun 5/03/23	Tue 7/03/23	175												
177	6.13.7	Table drains and batters (LHS)	6 days	Tue 7/03/23	Sat 18/03/23	176												
178	6.14	Crew 3 (56 km to 61 km) -High Potential zone	104 days	Tue 21/02/23	Tue 22/08/23													
179	6.14.1	Side track (adjacent to the road)	10 days	Tue 21/02/23	Thu 9/03/23	174												
180	6.14.2	Earthworks (cut/fill/table drains RHS)	52 days	Tue 14/03/23	Sat 10/06/23	179												
181	6.14.3	Installation of culverts	13.6 days	Tue 14/03/23	Mon 3/04/23													
182	6.14.3.1	58250REINFORCED CONCRETE PIPE(4x)450	5 days	Tue 14/03/23	Wed 22/03/23	180SS												
183	6.14.3.2	58800BOX CULVERT(2x)1200x600	7 days	Wed 22/03/23	Mon 3/04/23	182												
184	6.14.3.3	Stock grids (ch 56800 & ch 60900)	2 days	Thu 30/03/23	Mon 3/04/23	183FF												
185	6.14.4	Basecourse	23 days	Sun 11/06/23	Fri 21/07/23	183FF+5 days,180												
186	6.14.5	Soil stabalisation	10 days	Fri 21/07/23	Mon 7/08/23	185												
187	6.14.6	Bituminous seal	3 days	Mon 7/08/23	Thu 10/08/23	186												

Project: PC1
Date: Sat 27/11/21

Task		Project Summary		Manual Task		Start-only		Deadline	
Split		Inactive Task		Duration-only		Finish-only		Progress	
Milestone		Inactive Milestone		Manual Summary Rollup		External Tasks		Manual Progress	
Summary		Inactive Summary		Manual Summary		External Milestone			



MENINDER COMMON SECTION 305 AGM
 HELD BRIDGE CARRAN PARK MONDAY 27/2/22 5 PM

PRESENT BOB LOONEY, LORRAINE LOONEY, SUSSAN EVANS
 LESLEY M'INNES, KATHRYN FAZULLA, GARRY M'CONNELL,
 ROBERT FAZULLA, MURRAY JONES, ARTHUR BUNNEY,
 JOANNE LOONEY, LINDSAY RIGGS
 APOLOGIES LANCE WILLIAMS, JOHN COOMBS, BOB DENNING

Minutes of previous AGM read & confirmed by Robert
 Fazulla - 2nd Bob Looney

Treasurers report as at 1/7/21	7529-86	
Common fee deposit 21/7/21	60-00	
paper fee bank	2-00	7527-86
Common fee deposit 13/1/22	180-00	7767-86

Murray declared all positions closed
 Robert Fazulla chaired & opened positions for voting

PRESIDENT MURRAY JONES *Then Bob Looney 2nd Lorraine Looney*
 VICE PRESIDENT ROBERT FAZULLA *Then Murray Jones 2nd Sussan Evans*
 SECRETARY TREASURER ROBERT FAZULLA *Kathryn Fazulla Garry M'Connell*
 HEADSMAN GARRY M'CONNELL *Sussan Evans Kathryn Fazulla*
 COMMITTEE AS PRESENT - BOB LOONEY, LORRAINE LOONEY,
 SUSSAN EVANS, ROBERT FAZULLA, MURRAY JONES, ARTHUR BUNNEY,
 JOANNE LOONEY, LINDSAY RIGGS, LESLEY M'INNES,
 KATHRYN FAZULLA, GARRY M'CONNELL.

AGM CLOSED 5.30 PM.
 L Looney retiring secretary