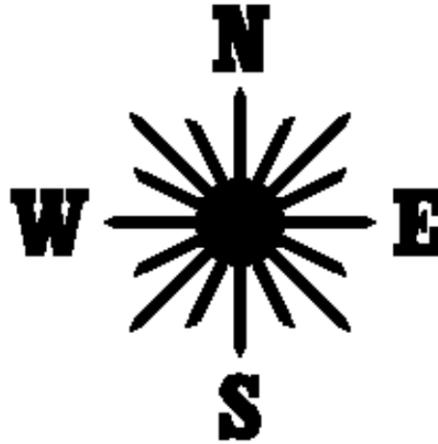


CENTRAL DARLING



SHIRE COUNCIL

ORDINARY COUNCIL MEETING

BUSINESS PAPER

22 JULY 2020

The Meeting will be held at 9.00am in the
Council Chambers, 21 Reid Street, Wilcannia.

MISSION STATEMENT

To promote the Central Darling Shire area by encouraging development through effective leadership, community involvement and facilitation of services.

RECORDING AND WEBCAST OF COUNCIL MEETINGS

Council meetings are recorded and webcast on Council's website, your attendance and/or input may be recorded and publicly broadcast.

PUBLIC RECORDING PROHIBITED WITHOUT COUNCIL AUTHORITY

A person may only use a recording device, including audio and visual recording and any device capable of recording speech, to record a Council meeting by the resolution of the Council.

A person may be expelled from a Council meeting for having used a recording device without consent.

PHOTOGRAPHY PROHIBITED WITHOUT PERMISSION

Photography is not permitted at a Council meeting without the consent of the General Manager.

PUBLIC FORUM - EXTRACT FROM THE CODE OF MEETING PRACTICE POLICY

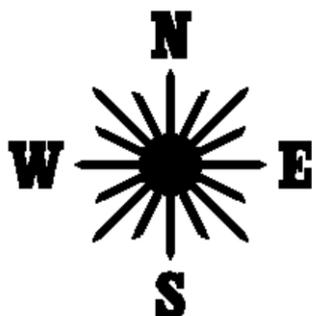
1. The Council may hold a public forum prior to each ordinary meeting of the Council for the purpose of hearing oral submissions from members of the public on items of business to be considered at the meeting. Public forums may also be held prior to extraordinary Council meetings and meetings of Committees of the Council.
2. Public forums are to be chaired by the Mayor or their nominee.
3. To speak at a public forum, a person must first make an application to the Council in the approved form. Applications to speak at the public forum must be received by same day 8.50am before the date on which the public forum is to be held, and must identify the item of business on the agenda of the Council meeting the person wishes to speak on, and whether they wish to speak 'for' or 'against' the item.
4. A person may apply to speak on no more than two (2) items of business on the agenda of the Council meeting.
5. Legal representatives acting on behalf of others are not to be permitted to speak at a public forum unless they identify their status as a legal representative when applying to speak at the public forum.
6. The General Manager or their delegate may refuse an application to speak at a public forum. The General Manager or their delegate must give reasons in writing for a decision to refuse an application.
7. No more than three (3) speakers are to be permitted to speak 'for' or 'against' each item of business on the agenda for the Council meeting.
8. If more than the permitted number of speakers apply to speak 'for' or 'against' any item of business, the General Manager or their delegate may request the speakers to

nominate from among themselves the persons who are to address the Council on the item of business. If the speakers are not able to agree on whom to nominate to address the Council, the General Manager or their delegate is to determine who will address the Council at the public forum.

9. If more than the permitted number of speakers apply to speak 'for' or 'against' any item of business, the General Manager or their delegate may, in consultation with the Mayor or the Mayor's nominated Chairperson, increase the number of speakers permitted to speak on an item of business, where they are satisfied that it is necessary to do so to allow the Council to hear a fuller range of views on the relevant item of business.
10. Approved speakers at the public forum are to register with the Council any written, visual or audio material to be presented in support of their address to the Council at the public forum, and to identify any equipment needs no more than three (3) days before the public forum. The General Manager or their delegate may refuse to allow such material to be presented.
11. The General Manager or their delegate is to determine the order of speakers at the public forum.
12. Each speaker will be allowed five (5) minutes to address the Council. This time is to be strictly enforced by the Chairperson.
13. Speakers at public forums must not digress from the item on the agenda of the Council meeting they have applied to address the Council on. If a speaker digresses to irrelevant matters, the Chairperson is to direct the speaker not to do so. If a speaker fails to observe a direction from the Chairperson, the speaker will not be further heard.
14. A Councillor (including the Chairperson) may, through the Chairperson, ask questions of a speaker following their address at a public forum. Questions put to a speaker must be direct, succinct and without argument.
15. Speakers are under no obligation to answer a question put under Clause 4.14. Answers by the speaker, to each question are to be limited to three (3) minutes.
16. Speakers at public forums cannot ask questions of the Council, Councillors or Council staff.
17. The General Manager or their nominee may, with the concurrence of the Chairperson, address the Council for up to three (3) minutes in response to an address to the Council at a public forum after the address and any subsequent questions and answers have been finalised.
18. Where an address made at a public forum raises matters that require further consideration by Council staff, the General Manager may recommend that the Council defer consideration of the matter pending the preparation of a further report on the matters.
19. When addressing the Council, speakers at public forums must comply with this code and all other relevant Council codes, policies and procedures. Speakers must refrain from engaging in disorderly conduct, publicly alleging breaches of the Council's Code of Conduct or making other potentially defamatory statements.

20. If the Chairperson considers that a speaker at a public forum has engaged in conduct of the type referred to in Clause 4.19, the Chairperson may request the person to refrain from the inappropriate behaviour and to withdraw and unreservedly apologise for any inappropriate comments. Where the speaker fails to comply with the Chairperson's request, the Chairperson may immediately require the person to stop speaking.
21. Clause 4.20 does not limit the ability of the Chairperson to deal with disorderly conduct by speakers at public forums in accordance with the provisions of Part 14 of this code.
22. Where a speaker engages in conduct of the type referred to in Clause 4.19, the General Manager or their delegate may refuse further applications from that person to speak at public forums for such a period as the General Manager or their delegate considers appropriate.
23. Councillors (including the Mayor) must declare and manage any conflicts of interest they may have in relation to any item of business that is the subject of an address at a public forum, in the same way that they are required to do so at a Council or Committee meeting. The Council is to maintain a written record of all conflict of interest declarations made at public forums and how the conflict of interest was managed by the Councillor who made the declaration.

CENTRAL DARLING



SHIRE COUNCIL

ORDINARY COUNCIL MEETING

Wednesday, 22 July 2020
9.00am
Council Chambers
21 Reid Street, Wilcannia

BUSINESS PAPER AGENDA

1.	OPENING OF MEETING	7
2.	ACKNOWLEDGEMENT OF COUNTRY	7
3.	APOLOGIES AND LEAVE OF ABSENCE	7
4.	DISCLOSURES OF INTEREST	7
5.	CONFIRMATION OF MINUTES	7
5.1	ORDINARY MEETING – 24 JUNE 2020	7
5.2	BUSINESS ARISING	7
6.	MAYORAL (ADMINISTRATOR) MINUTE(S)	8
6.1	ADMINISTRATORS REPORT	8
7.	FINANCIAL REPORTS	9
7.1	REQUEST FOR FINANCIAL ASSISTANCE – COUNTRY WOMEN'S ASSOCIATION, IVANHOE BRANCH	9

7.2	COUNCIL 2019-20 CURRENT GRANTS REGISTER	12
7.3	ADOPTION OF DRAFT OPERATIONAL PLAN AND BUDGET 2020/21	13
7.4	DRAFT LONG TERM FINANCIAL PLAN 2021-30	17
7.5	CASH AND INVESTMENTS – JUNE 2020	19
7.6	PROGRESS TOWARDS SALE OF LAND FOR UNPAID RATES	20
8.	GOVERNANCE REPORTS	24
8.1	THE MURRAY DARLING ASSOCIATION REGION 4 ANNUAL GENERAL MEETING	24
8.2	ENGAGEMENT OF ADDITIONAL STAFF	27
8.3	ANNUAL COMMUNITY SERVICE AWARDS POLICY AND PROCEDURE	29
8.4	CORRESPONDENCE RECEIVED – TABLED FOR PUBLIC INFORMATION	32
8.5	MEETINGS AND WORKSHOPS ATTENDED BY THE GENERAL MANAGER	33
9.	CORPORATE SERVICES REPORTS	33
10.	SHIRE SERVICES REPORTS	34
10.1	2020 CDSC WHITE CLIFFS CARAVAN PARK ACQUISITION OF CROWN LAND	34
10.2	GRAVEL CRUSHING CONTRACT EXTENSION	36
10.3	REGIONAL ROADS REPAIR PROGRAM 2020/21	38
10.4	ROADS AND AERODROMS REPORT	40
10.5	SERVICES UPDATE	43
10.6	WATER AND SEWER UPDATE	44
10.7	ENVIRONMENTAL SERVICES UPDATE	46
11.	MINUTES OF COMMITTEE MEETINGS	47
11.1	MINUTES – WHITE CLIFFS COMMUNITY HALL SECTION 355 AGM AND ORDINARY MEETING – 24 JUNE 2020	47
12.	CONFIDENTIAL MATTERS	49
13.	MEETING CLOSE	50

1. OPENING OF MEETING

The Council Meeting will be declared open by the Mayor/Administrator.

2. ACKNOWLEDGEMENT OF COUNTRY

We would like to acknowledge the traditional custodians of this land and pay respects to Elders past and present.

3. APOLOGIES AND LEAVE OF ABSENCE

4. DISCLOSURES OF INTEREST

Pursuant to the Model Code of Conduct for Local Councils in NSW Councillors and Council staff are required to declare any pecuniary or non-pecuniary conflicts of interest.

Recommendation:

That the Disclosures of Interest – Pecuniary and Non-Pecuniary be received and noted.

5. CONFIRMATION OF MINUTES

5.1 ORDINARY MEETING – 24 JUNE 2020

Recommendation:

That the Minutes of the Ordinary Council Meeting held on 24 June 2020 be received and confirmed as an accurate record.

Attachments:

1. [Ordinary Council Meeting Minutes 24 June 2020](#)

5.2 BUSINESS ARISING

6. MAYORAL (ADMINISTRATOR) MINUTE(S)

6.1 ADMINISTRATORS REPORT

REPORT AUTHOR: ADMINISTRATOR
RESPONSIBLE DIRECTOR: ADMINISTRATOR

We are currently operating with our eye firmly fixed on the future whilst living under the continued threat of COVID-19.

At this meeting, Council will consider the adoption of the 20/21 Operational Plan including any submissions made.

At the last meeting Council adopted a Structure and Procedures for the operation of our S355 Committees that play an important part in our operations across the Shire in managing facilities and community activities.

The General Manager and I continue to participate in the FSWJO as it moves forward with Tourism Capacity building projects across the region.

As previously flagged, I am keen to see the commencement of the development of a new Community Strategic Plan for the Shire to outline the vision for the next 10 years. Critical to this will be our conversations with the community to ensure that the plan reflects their vision, goals, and aspirations.

I envisage that the Plan will contain area-based plans for the localities of Menindee, Wilcannia, White Cliffs, and Ivanhoe that will detail their vision.

I plan on attending the S355 Briefing sessions to outline this project and its broader implications for an elected Council in 2024.

As I said we have an eye on the future and my role as the Administrator is to undertake the functions of an elected Council. Critical to the success of a future elected Council is that organisation has robust Governance arrangements in place supported by an organisation with good systems and processes and a culture to support its continued sustainability. This is a continued work in progress, and we have made significant progress.

Lobbying is an important part of a Councils functions and this is a cooperative effort by the General Manager and myself. It was pleasing to hear from our Local Federal Member, Mark Coulton on his efforts to secure improved telecommunications facilities at Menindee. We have also been in contact with the Local Sate Member and will provide information to support his efforts.

It is also important that residents of the Shire report and lobby local members and I wish to thank all those that have undertaken this activity.

7. FINANCIAL REPORTS

7.1 REQUEST FOR FINANCIAL ASSISTANCE – COUNTRY WOMEN’S ASSOCIATION, IVANHOE BRANCH

REPORT AUTHOR: ACTING RATES OFFICER
RESPONSIBLE DIRECTOR: DIRECTOR BUSINESS SERVICES

EXECUTIVE SUMMARY:

The purpose of this report is to seek Council endorsement for the request from Country Women’s Association, Ivanhoe Branch for assistance to cover the 2019-20 annual Rates and Charges on the associations property at 64 Columbus Street, Ivanhoe NSW.

RECOMMENDATION:

That Council will:

- 1. Receive the report**
- 2. That Council endorse assistance to the Country Women’s Association, Ivanhoe Branch in the amount of \$1,366.00 to cover the annual Rates and Charges levied on its premises in Ivanhoe for the 2019-20 period.**

BACKGROUND:

Council’s Community Grants Policy was adopted by Council at its Ordinary meeting on 27 February 2019. That Policy provides for Council to provide financial assistance to not-for-profit community-based organisations, groups and individuals that meet community needs and to benefit residents within our community. The Policy also provides that in-kind support for the waiver of Rates, Fees, Charges, and Goods is considered financial assistance within this Policy and therefore may be eligible for consideration.

The Country Women’s Association, Ivanhoe Branch operates from premises located at 64 Columbus Street, Ivanhoe NSW. The association provides a strong support network and lobby to improve conditions and welfare of women and families especially in isolated Rural areas. It is a regular supporter of community events in the Ivanhoe district including Drought Relief BBQ lunch (September 2019) and The Biggest Morning Tea (fundraising for the Cancer Council).

The aims of the CWA of NSW are:

- a) To bring all women and families together and form a network of support.
- b) To provide a forum for the voice of all women in New South Wales and Australian Capital Territory.
- c) To improve conditions and welfare of all women and families especially in country areas.
- d) To support schemes which enhance the value of country living, especially health and educational facilities.
- e) To encourage development in Regional areas and to increase the viability of Rural communities and the environment.
- f) To provide a voice to Government at all levels.
- g) To promote International goodwill friendship understanding and tolerance between all people.

The association's operation is dependent upon a team of volunteers to sustain its continuance.

REPORT:

The Country Women's Association, Ivanhoe Branch has requested financial assistance to cover the annual Rates and Charges levied on its premises in Ivanhoe. The amount of the levy payable by the association is \$1,366.00 consisting of annual charges for waste and water supply services.

Given the premises are utilised on an occasional basis only, the demand placed on the waste and water supply services is believed to be very low and as such actual cost of providing these services to the CWA Ivanhoe Branch is also believed to be quite low.

The Community Grants Policy requires applicants to meet certain criteria including that it has no outstanding debts of any kind to Council. Whilst that criteria is not satisfied, as the annual Rates and Charges for 2019-20 have not been paid, it should be noted that the application for assistance was made on 22 August 2019, prior to the due date for the first instalment.

The Policy also requires applications to be submitted on Council's pro forma application form. That criteria has not been satisfied however it is believed this requirement may not have been properly communicated. It is proposed to communicate the requirements to the association when communicating Council's decision on the current application.

All other criteria of the policy have been met.

LINKS TO THE COMMUNITY STRATEGIC PLAN AND DELIVERY PROGRAM AND OPERATIONAL PLAN:

Community Strategic Plan Outcomes

Goal 1.1 - Closer cooperation and cohesion between community groups

Delivery Outcome

Objective 1.1.1 - Relevant and quality health and family support services for all members of our community

SUSTAINABILITY ASSESSMENT:

	Positive	Negative
Social	Promote a positive image through the support of a volunteer-based organisation	Nil
Environmental	Nil	Nil
Economic	Nil	Nil
Governance	Nil	Nil

Financial and Resource Implications:

Expenditure for the assistance sought is provided for within the 2019-20 budget

Policy, Legal and Statutory Implications:

Assistance is permitted under Section 356 of the Local Government Act 1993.

Application satisfies criteria set out in Council’s Community Grants Policy except for a minor variance in the application format.

Risk Management – Business Risk/Work Health and Safety/Public:

No risks identified.

OPTIONS:

Given the application meets all criteria (except a minor condition regarding the format of the application itself) there is no option but to approve the request.

COUNCIL SEAL REQUIRED:

No

COMMUNITY ENGAGEMENT AND COMMUNICATION:

Internal Exhibition

None required

External Exhibition

None required

Attachments

2. [Country Women’s Association, Ivanhoe Branch – application for assistance.](#)

7.2 COUNCIL 2019-20 CURRENT GRANTS REGISTER

REPORT AUTHOR: SENIOR FINANCE OFFICER
RESPONSIBLE DIRECTOR: DIRECTOR BUSINESS SERVICES

EXECUTIVE SUMMARY:

This report is to provide a summary of Council's current grants and contributions reconciliation 2019-20 as at 1 July 2020.

RECOMMENDATION:

That Council will:

1. **Receive and adopt the report**

BACKGROUND:

Council's commitment to transparency and greater financial management have at the request of the Administrator, developed a Grants and Contributions Register for public access to be presented during Ordinary Council Meetings.

REPORT:

Council's current Grants Register is not in line with current best practice due to the limitations of Council's General Ledger and Job Cost systems. Council is currently in the process of improving those systems in line with best practice reporting. This process is expected to be completed by September 2020.

LINKS TO THE COMMUNITY STRATEGIC PLAN AND DELIVERY PROGRAM AND OPERATIONAL PLAN:

Community Strategic Plan Outcome

GOAL: 4 A consultative and professional Council providing relevant, attainable, and efficient delivery of services.

Delivery Outcome

OBJECTIVE: 4.2 Efficient and effective services

Financial and Resource Implications:

Monitoring of the Current Grants and Contributions Reconciliation 2019/2020 enables timely financial management and improved cash flow processes.

Policy, Legal and Statutory Implications:

Regulation 208 of the Local Government (General) Regulation 2005 provides a requirement that:

A member of the staff of a Council who has control of any of the Council's accounting records must—

- (a) produce those records for inspection and audit in proper order whenever directed or requested to do so by the Council's Mayor, responsible Accounting Officer, General Manager (if not the Council's responsible Accounting Officer) or auditor or by the Director-General or a person to whom the Director-General's functions under section 430 of the Act have been delegated or subdelegated under section 745 of the Act, and

- (b) render all practicable assistance to the mayor, responsible accounting officer, general manager, auditor, the Director-General, or such a delegate or subdelegate with respect to those records.

Risk Management – Business Risk/Work Health and Safety/Public:

Monthly reporting allows Council to keep informed of the process of the grants register to actual income and costs.

OPTIONS:

There are no alternative options.

COUNCIL SEAL REQUIRED:

No

COMMUNITY ENGAGEMENT AND COMMUNICATION:

Nil

Attachments

3. [Council Current Grants and Contribution Reconciliation.](#)

7.3 ADOPTION OF DRAFT OPERATIONAL PLAN AND BUDGET 2020/21

REPORT AUTHOR: BUSINESS SERVICE DIRECTOR
RESPONSIBLE DIRECTOR: BUSINESS SERVICE DIRECTOR

EXECUTIVE SUMMARY:

The purpose of this report is to present to Council the Community Consultation comments following the public exhibition period for the Draft Operational Plan and Budget for the 2020/21 financial year and adopt 2020/21 Budget.

RECOMMENDATION:

That Council will:

1. Receive the report
2. Note and acknowledge submissions made during the public exhibition period.
3. Adopt the 2020/21 Operational Plan and Budget
4. That Council make and levy the following Rates and Charges under the *NSW Local Government Act 1993* for the 2020/2021 year.
 - a. In accordance with Sections 494, 518 and 515 of the *NSW Local Government Act 1993*, Council make and levy the following ordinary Rates for the 2020/21 year as follows:
 - Residential Rate - 0.06125838 cents in the dollar
 - Business Rate - 0.05359833 cents in the dollar
 - Farmland Rate - 0.00098349 cents in the dollar

- Base Amount: \$130.00

b. In accordance with Sections 501 and 502 of the *NSW Local Government Act 1993*, Council make and impose charges for water supply services in 2020/21 and adopt increase of 2.6% to all water supply charges as follows:

WILCANNIA

<u>Proposed Minimum Charge</u>	2019/20	2020/21
<u>Properties Connected:</u>		
Raw Water / Rural	\$943.00	\$967.00
Filtered Water	\$240.00	\$246.00
<u>Properties not Connected:</u>		
Raw Water	\$158.00	\$162.00
Filtered Water	\$158.00	\$162.00

IVANHOE

<u>Proposed Minimum Charge</u>	2019/20	2020/21
<u>Properties Connected:</u>		
Raw Water / Rural	\$469.00	\$481.00
Filtered Water	\$280.00	\$287.00
<u>Properties not Connected:</u>		
Raw Water	\$210.00	\$215.00
Filtered Water	\$210.00	\$215.00

WHITE CLIFFS

<u>Proposed Minimum Charge</u>	2019/20	2020/21
<u>Properties Connected:</u>		

Non-Potable Water	\$908.00	\$931.00
--------------------------	-----------------	-----------------

Properties not Connected:

Non-Potable Water	\$795.00	\$815.00
--------------------------	-----------------	-----------------

Non-rateable

Non-Potable Water	\$908.00	\$931.00
--------------------------	-----------------	-----------------

- c. In accordance with Sections 496, 501 and 502 of the *NSW Local Government Act 1993*, Council make and impose charges for waste management services in 2020/21 as described in the Operational Plan and Budget**
- d. In accordance with Sections 496, 501 and 502 of the *NSW Local Government Act 1993*, Council make and impose charges for waste management services in 2020/21 as described in the Operational Plan and Budget**
- e. Council make and impose the maximum charge for interest on overdue Rates and Charges as determined by the Minister for Local Government, in accordance with Section 566(3) of the Local Government Act 1993 Maximum Allowable Interest being 0.00 per cent per annum for the period 1 July 2020 to 31 December 2020 and then 7.00 per cent for the period 1 January 2021 to 30 June 2021.**
- f. Fees and Charges for the use of services provided by the Council as detailed in the Operational Plan and Budget 2020/21 (and as amended in this report, including the amendments to Companion Animals Registration Fees as per Circular 20-27 A708906) be adopted in accordance with Section 502 of the *NSW Local Government Act 1993*.**

BACKGROUND:

The Draft Annual Operational Plan 2020/21 is required to outline the activities Council proposes to undertake in the upcoming financial year 2020/21, as part of its Delivery Program. The document also includes Council's proposed revenue Policy and Budget estimates for the 2020/21 year.

The Draft Operation Plan has been prepared on the basis of continuing to address the Council's current financial strategy of delivering ongoing trading surpluses and to ensure that Council does not return to a negative cash overdraft level.

In accordance with the provisions of Section 405 of the Local Government Act 1993, the Draft Plan was placed on public exhibition on 28 May 2020 for 28 days. That period expired on Wednesday, 1 July 2020.

REPORT:

Three (3) community responses were received relating to the Draft Operational Plan and Budget-all the responses are not considered to be alterations to the Plan and Budget. Two (2) of the community responses were received by email are considered informal responses; both seeking clarification on Income and Expenses in the Operational Plan. One email was responded with a returned email providing the information requested. The other email, the General Manager rang this person to seek further clarification about their email and provided a verbal response to their enquiries during the phone call. Both were invited to submit a more formal submission if they believed the information provided was not sufficient. No further correspondence was received by either person.

The third (3rd) submission was received from Sunset Strip Progress Association. Their submission requesting increases for allowances for toilet cleaning, landfill management and providing a list of projects to be considered in the Operational Plan 2020/21. In the 2020/21 financial year, Council will be undertaking a number of Capital Works Projects at Sunset Strip: installation of disable/unisex toilet, Children’s Adventure Playground and the upgrade of street lighting with LED lights with additional lights to comply with Australian Standards. Council will also be developing a Waste Management Strategic Plan in the next 12 months. This plan will investigate existing practices and look at improving council services, to be more effective and efficient in delivering waste services to our communities.

The two (2) email submissions have not been included as attachment to this report, as both are informal and contains personal information. Sunset Strip Progress Association submission is attached to this report. Copies of the submissions have been provided to the Administrator for his perusal and the Administrator will make further comments at the Council meeting if he believes is necessary. The General Manager will provide written response back to Sunset Strip Progress Association.

During Public Exhibition, Council was advised by the Office of Local Government that advance payment of \$ 3,086,967 for 2020/21 Financial Assistance Grant, this payment was received by Council on 26 May 2020. There has been no amendment made to the Draft Operational Plan to reflect the income. However, these amendments will be done at the first Budget Review of 2020/21 to reflect the income.

LINKS TO THE COMMUNITY STRATEGIC PLAN AND DELIVERY PROGRAM AND OPERATIONAL PLAN:

Community Strategic Plan Outcome

Goal1- Social- A healthy and cohesive community receiving recognition and supported by coordinated, appropriate and affordable services

Delivery Outcome

1.2 Improved community services and facilities

SUSTAINABILITY ASSESSMENT:

	Positive	Negative
Social	Improved opportunities for our communities	Nil
Environmental	Improved infrastructure across the Shire	Nil
Economic	A budget with a forecasted surplus	Nil

Governance	Complaint with NSW LGA Act and guidelines	Nil
-------------------	---	-----

Financial and Resource Implications:

Nil

Policy, Legal and Statutory Implications:

Nil

Risk Management – Business Risk/Work Health and Safety/Public:

Nil

OPTIONS:

No, Council must adopt an Operational Plan and budget prior to 31 July 2020.

COUNCIL SEAL REQUIRED:

No

COMMUNITY ENGAGEMENT AND COMMUNICATION:

Internal Exhibition

Not Required

External Exhibition

The Draft Plan was advertised for 28 days in accordance with the provisions of Section 405 and 532 of the Local Government Act 1993.

Attachments

4. [Sunset Strip Progress Association letter](#)
5. [DRAFT Operational Plan 2020/21](#)

7.4 DRAFT LONG TERM FINANCIAL PLAN 2021-30

REPORT AUTHOR: BUSINESS SERVICE DIRECTOR
RESPONSIBLE DIRECTOR: BUSINESS SERVICE DIRECTOR

EXECUTIVE SUMMARY:

This report is to provide the Council the opportunity to review the Long-Term Financial Plan (LTFP) prior to a of period of community consultation

RECOMMENDATION:

That Council will:

1. **Receive the report on DRAFT Long Term Financial Plan 2021-30**
2. **Endorse the DRAFT Long Term Financial Plan 2021-30 for Public Exhibition for 28 Days.**

BACKGROUND:

A Long-Term Financial Plan (LTFP) is one of the three resourcing strategies required by the NSW Integrated Planning and Reporting Legislation and must be for a minimum of 10 years.

The plan has been prepared to provide the community with the appropriate information about how Council's finances will operate over the next 10 years in line with the different choices that can be made.

All LTFPs must be based on a set of assumptions, which generally relate to those matters which are most likely to affect the overall outcome of the LTFP. The following assumptions have been considered, discussed, and ultimately used as a basis to forecast Council's long-term financial position over the period of the plan:

- Rates are forecast to increase by 2.6% in line with current rate capping guidelines
- Annual charges for water, sewer and waste services to increase by 2.6%
- No additional long-term debt
- All revenue sources other than rates and annual charges to rise by the Consumer Price Index (CPI)
- Net staff levels will remain constant in line with current service provision
- No reduction in the level of services provided
- Assets that provide an income stream or allow Council to reduce operating costs may be leased

REPORT:

A long-term financial plan is a key to good financial management and provides a framework for future financial and resourcing decisions.

The Long-term Financial Plan includes commentary on the following projected financial statements:

- Revenue Statement
- Balance Sheet
- Cash Flow

The Long-Term financial plan also includes commentary on financial modelling of different scenarios, risk to the plan, sensitivity analysis and ongoing financial performance monitoring.

OPTIONS:

There are no alternative options.

COUNCIL SEAL REQUIRED:

No

COMMUNITY ENGAGEMENT AND COMMUNICATION:

Internal Exhibition
Not Required

External Exhibition

The Draft Long-Term Financial Plan will be advertised for 28 days to allow public submissions to the plan.

Attachments

6. [DRAFT Long Term Financial Plan 2021-30](#)

7.5 CASH AND INVESTMENTS – JUNE 2020

REPORT AUTHOR: MANAGER FINANCE
RESPONSIBLE DIRECTOR: DIRECTOR BUSINESS SERVICES

EXECUTIVE SUMMARY:

This report is to provide a summary of Council's cash and investments as at 30th June 2020.

RECOMMENDATION:

That Council will:

1. **Receive and note the report**

REPORT:

In accordance with Clause 212 of the *Local Government (General) Regulations 2005*, a monthly report setting out details of all money that Council has invested under Section 625 of the *Local Government Act 1993* is required to be submitted to Council.

Cash and Investment Accounts

Cash & Investment Accounts	Current Month	Last Month	Movement	Interest Rate	Current Month Interest	YTD Interest
Westpac 11am Investment Account	\$7,200,000.00	\$8,000,000.00	(\$800,000.00)	0.10%	\$329.75	\$3,171.34
Operating Account	\$1,065,317.58	\$196,102.02	\$869,215.56	0.01%	\$5.87	\$190.62
Post Office Clearing Account	\$1,895.63	\$30,393.20	(\$28,497.57)			
Total Cash at Bank as at 30 June 2020					\$8,267,213.21	

Commentary:

Generally, at this time of year Council will hold a cash balance of approximately \$3.50 million. Council's cash balance for the month ended 30th June 2020 is significantly higher than this amount due primarily to:

- Federal Assistance Grant received in advance \$3,086,967
- Payment for RMS works \$1,081,635
- Receipt of Drought Funding \$400,000

Restrictions

Restriction Type	Restriction Amount
Internal	\$260,000
External	\$1,565,000
Total Restrictions as at 30 June 2020	
\$1,825,000	

Loan Accounts

Loan Account	Current Month	Last Month	Movement	Interest Rate	Current Month Interest	YTD Interest
Garbage Trucks	\$306,466.23	\$319,172.43	(\$12,706.20)	3.66%	\$776.97	\$13,807.25
Total Loan Liability as at 30 June 2020					\$306,466.23	

Attachments

Nil

7.6 PROGRESS TOWARDS SALE OF LAND FOR UNPAID RATES

REPORT AUTHOR: ACTING RATES OFFICER
RESPONSIBLE DIRECTOR: GENERAL MANAGER

EXECUTIVE SUMMARY:

This report provides an update on the progress towards the Sale of Land for Unpaid Rates and Charges Auctions planned for late October 2020.

RECOMMENDATION:

That Council will:

1. **Receive and note the report.**
2. **Resolve that monthly reports be provided to Council until such time that the auctions have concluded, and the sale process has been finalised.**

BACKGROUND:

Section 713 of the Local Government Act 1993 (the LGA) provides that Council may sell land by public auction where Rates and Charges remain unpaid for a period of five (5) years or longer.

At its Ordinary Meeting on 25 March 2020, Council resolved to sell 111 properties at public auctions, or by private treaty subsequent to such public auctions, but to defer advertising and scheduling of such auctions until such time that it is considered appropriate to proceed in light of the COVID-19 situation, which was beginning to evolve at that time.

At its Ordinary Meeting on 24 June 2020, Council endorsed that sale of land auctions be conducted in the week commencing 26 October 2020, for 104 properties, with auctions held at venues in Wilcannia, Ivanhoe, and Menindee.

REPORT:

Since Council's last Ordinary Meeting on 24 June 2020, the following has occurred:

1. Certificates under Section 713 of the LGA, certifying rates and charges outstanding - executed on 25 June 2020.
2. Invitations for Expressions of Interest for Real Estate Agents/Auctioneers to conduct the sales (EOI's)
 - a. issued to 9 agents, located in Broken Hill, Cobar and Griffith and Hay, on 2 July 2020 with closing date 16 July 2020
 - b. EOI's were received from 3 agents with a further 3 responding but declining the opportunity
 - c. From the EOI process, Raye White Broken Hill has been selected to conduct the sales on behalf of Council.
3. Advertising of the proposed sales includes:
 - a. notice published in the NSW Government Gazette on Friday 24 July 2020
 - b. Newspaper advertising has also occurred with ads placed in the Barrier Daily Truth on Saturday 25 July 2020 and in the Riverine Grazier on Wednesday 29 July 2020.

The above fulfils Council's statutory requirements to advertise the proposed sales not less than three months and not more than six months before the proposed auctions.

Further advertising and marketing will occur as part of the selected Real Estate Agent's marketing campaign as detailed later in this report.

4. Payment Arrangements – Staff have continued to seek payment or sustainable payment arrangements from a number of ratepayers with who contact is possible. In some instances, discussions have also occurred with family members of deceased owners.

At this stage, those efforts have not resulted in any successful negotiation for full or part payment or ongoing payments arrangements. However, discussions are continuing including with the owners of two properties who were previously

unlocatable.

5. Properties withdrawn – one property has been withdrawn from the sale process as, following a detailed examination of transactions on the assessment, it was determined that the arrears did not exceed the “greater than 5 year” range required under S713 of the LGA.

There remain 103 properties listed for sale at this time.

Next steps

Contracts of Sale are being prepared in readiness for the commencement of real estate advertising and marketing commencing 3 October 2020 in the lead up to the proposed auction dates as follows:

Online

- realestate.com.au
- raywhiteruralbrokenhill.com.au
- raywhiterurallivestock.com.au and,
- raywhite.com
- domain.com.au
- Social Media (Ray White)

Newspapers

- Barrier Daily Truth Newspaper Saturday Editions in the 4 weeks leading to auction - half to three quarters of a page size
- Wilcannia Community News and the Hillston-Ivanhoe Spectator will carry abridged ads

Council

- Advertising will occur on Council’s website and its Social Media page(s)

COVID-19

In recent weeks, the Covid-19 situation has worsened, and some restrictions have been tightened within NSW. Attendance at real estate auctions remains allowable, with the NSW Government’s [4 square metre rule](#) still applicable (at time of writing).

Any further tightening or easing of restrictions is difficult to foresee as both Federal and State Governments will make those decisions based on the latest available health data.

In the event of the Covid-19 situation worsening and restrictions being reintroduced and/or tightened, Council may at that time, further defer auctions if it is deemed unsuitable to proceed.

LINKS TO THE COMMUNITY STRATEGIC PLAN AND DELIVERY PROGRAM AND OPERATIONAL PLAN:

Community Strategic Plan Outcome

No direct linkages

Delivery Outcome

No direct linkages

SUSTAINABILITY ASSESSMENT:

	Positive	Negative
Social	Nil	Nil
Environmental	Nil	Nil
Economic	Improved cashflow Crystallisation of Bad Debt exposure	Nil
Governance	Nil	Nil

Financial and Resource Implications:

Nil

Policy, Legal and Statutory Implications:

Local Government Act 1993
Councils Debt Recovery Policy
Council's Economic Hardship Policy

Risk Management – Business Risk/Work Health and Safety/Public:

Proceeding to proposed sales is required to reduce further negative impacts on Council's cashflow and Doubtful Debt Exposure.

The report to Council on 24 June 2020 advised that discussions with the Police Chief Inspector for the Region were proposed to determine if a police officer could attend the Wilcannia Auction to reduce the likelihood of unruly behaviour. Those discussions have not been finalised but in need a security guard may be engaged to attend the Wilcannia auction.

OPTIONS:

None that are viable or that would address the ongoing and growing outstanding rates position.

The situation will however require constant review particularly regarding the Covid-19 situation to ensure the best prospects for successful auctions.

COUNCIL SEAL REQUIRED:

No

COMMUNITY ENGAGEMENT AND COMMUNICATION:

Internal Exhibition

Regular liaison between relevant staff and Outstanding Collections (Council's agent) has occurred and will continue to occur.

External Exhibition

The proposed sales have been advertised in the NSW Government Gazette (as required under the Local Government Act 1993), through appropriate local media and on Council's website and social media page(s).

Where contact is possible, all affected owners, occupants and other known interested parties will be directly notified in writing of Council's decision. Additionally, non-owner-occupied properties will be "door knocked" to ensure they are aware of the situation.

Attachments

Nil

8. GOVERNANCE REPORTS

8.1 THE MURRAY DARLING ASSOCIATION REGION 4 ANNUAL GENERAL MEETING

REPORT AUTHOR: GENERAL MANAGER
RESPONSIBLE DIRECTOR: GENERAL MANAGER

EXECUTIVE SUMMARY:

The Murray Darling Association Region 4 Annual General Meeting will be held on 8 September 2020 at the Midway Centre, Buronga. Nominations are now being invited for Chair and Executive Committee Members.

RECOMMENDATION:

That Council will:

- 1. Receive the report,**
- 2. Council nominates the General Manager, Mr Greg Hill to serve on the Executive Committee, Murray Darling Association Region 4.**

BACKGROUND:

The Murray Darling Association (MDA) Region 4 Annual General Meeting will be held on 8 September 2020 at the Midway Centre, Buronga. Nominations are now invited for the position of Chair and executive committee members for those wishing to serve on the Region 4 Executive Committee.

Nominations must be lodged with the Returning Officer by email to ceo@mda.asn.au no later than 5.00pm on Thursday 27 August 2020. All nominations will be distributed to member Councils with the meeting papers and agenda on 1 September 2020 for consideration in advance of the election at the AGM. All Councils within MDA Region 4 have been invited and encouraged participation.

Murray Darling Association Region 4 consist of 5 LGA's, being Broken Hill, Wentworth, Balranald, Mildura and Central Darling.

REPORT:

In the past two years, the General Manager has participated in the Murray Darling Association Region 4 meetings, but in no official capacity. The General Manager is happy to

continue Council's affiliation by being nominated as Executive Committee Member for Murray Darling Association Region 4.

In the past, MDA Regional 4 meetings have been conducted by tele or video conference to limit traveling to Buronga. The annual conference for this year was planned to be at Wentworth.

LINKS TO THE COMMUNITY STRATEGIC PLAN AND DELIVERY PROGRAM AND OPERATIONAL PLAN:

Community Strategic Plan Outcome

Goal 3 Environment - A protected and supported natural environment and a sustainable and well-maintained built environment.

Delivery Outcome

3.1 Collaborative approach to environmental management and protection

3.3 Safe and reliable water supplies and road networks for Shire communities

SUSTAINABILITY ASSESSMENT:

	Positive	Negative
Social	Promoting environmental awareness and sustainability	Nil
Environmental	Protected and supported natural environment	Nil
Economic	A sustainable and quality water source to support communities	Nil
Governance	Engage, inform, and represent communities.	Nil

Financial and Resource Implications:

Potentially there may be minor financial cost for travel and accommodation for regional and national representation as Executive Committee Member.

Policy, Legal and Statutory Implications:

None which is known

Risk Management – Business Risk/Work Health and Safety/Public:

None

OPTIONS:

Not nominating the General Manager as Executive Committee Member

COUNCIL SEAL REQUIRED:

No

COMMUNITY ENGAGEMENT AND COMMUNICATION:

Internal Exhibition

Discussion with Administrator

External Exhibition

Not required

Attachments

7. [Notice of MDA Region 4 AGM](#)

DRAFT

8.2 ENGAGEMENT OF ADDITIONAL STAFF

REPORT AUTHOR: GENERAL MANAGER
RESPONSIBLE DIRECTOR: GENERAL MANAGER

EXECUTIVE SUMMARY:

For the next 2 financial years, Council has received significant funding for various types of capital projects. To deliver these projects, it is necessary for Council to engage a Project Engineer on a three (3) year employment contract, and a Junior Information Technology Officer on a two (2) year employment contract.

RECOMMENDATION:

That Council will:

- 1. Receive the report.**
- 2. Council endorse the engagement of a Project Engineer (3-year contract) and a Junior Information Technology Officer (2-year contract).**

BACKGROUND:

For the next two (2) financial years, Council has received significant State and Federal funding for various types of capital projects, as well ongoing works with Transport NSW on the Cobb Hwy. Recent State and Federal funding, Council has received:

- Stronger Country Communities Round 3 - \$760,340, completion 30/6/2023
- Building Better Region Fund - \$450,000, completion 30/12/2022
- Drought Stimulus Funding - \$2,600,000, completion 30/6/2022
- Far South West Joint Organisation Tourism Projects - \$1,000,000, completion 30/6/2022
- Local Roads and Community Infrastructure Grant - \$1,001,818, completion 31/12/2021
- Showgrounds Stimulus Funding Program - \$130,000, completion 30/6/2021
- Water Treatment Plants upgrade - \$12,000,000, completion 2022

Council has several other ongoing projects, currently being funded by State and Federal Governments, some projects will require completion at the end of this calendar year:

- Pooncarie Road Construction - \$25,000,000, completion 30/6/2023
- Stronger Country Communities Round 2 - \$1,395,084, completion 30/12/2020
- Drought Relief Funding - \$1,000,000 – completion 30/12/2020

REPORT:

To complete the abovementioned projects, it is necessary for Council to engage a Project Engineer to oversee and assist other technical staff in the delivery of civil and building projects. The engagement of a Junior Information Technology Officer is necessary to assist the Director Business Services with day to day management of Council's computer hardware and software and undertake several minor operational projects which Council has been funded.

Wages for both new employees will be funded in Grant monies Council has already received and further milestone payments in the future. The engagement of both new employees will be employment contracts consisting of:

- Junior Information Technology Officer - Grade 9 Entry - \$67,954/year, employment contract 2 years
- Project Engineer - Grade 14 Entry - \$95,934/year, employment contract 3 years

Currently Council has limited accommodation and will be constructing new staff residences at Ross Street Flats in the next 3-6 months. Council will continue to engage specialised contractors and consultants for the delivery of some operational projects which is in progress or planned to commence soon.

Councils Organisational Chart has been altered to reflect the engagement of the Junior Information Technology Officer and Project Engineer, refer to attachment.

LINKS TO THE COMMUNITY STRATEGIC PLAN AND DELIVERY PROGRAM AND OPERATIONAL PLAN:

Community Strategic Plan Outcome

Goal 4 Civic Leadership - A consultative and professional Council providing relevant, attainable, and efficient delivery of services as per the standards set by Council and providing community development and succession planning.

Delivery Outcome

4.2 Efficient and effective services

SUSTAINABILITY ASSESSMENT:

	Positive	Negative
Social	Efficient and effective services to communities	Nil
Environmental	Nil	Nil
Economic	Improve infrastructure across the shire	Nil
Governance	Efficient delivery of services	Nil

Financial and Resource Implications:

The employment cost for both employees for 2020/21 will be \$163,888, wages are covered in the Grant funding. Wages will increase by CPI (Consumer Price Index) the following year.

Policy, Legal and Statutory Implications:

None

Risk Management – Business Risk/Work Health and Safety/Public:

None

OPTIONS:

Not employing Project Engineer and Junior Information Technology Officer will result in not delivering the funded projects.

COUNCIL SEAL REQUIRED:

No

COMMUNITY ENGAGEMENT AND COMMUNICATION:

Internal Exhibition

Not required

External Exhibition

Not required

Attachments

8. [Councils Organisational Chart](#)

8.3 ANNUAL COMMUNITY SERVICE AWARDS POLICY AND PROCEDURE

REPORT AUTHOR: ALLAN TONKIN
RESPONSIBLE DIRECTOR: GENERAL MANAGER

EXECUTIVE SUMMARY:

Council recognises that the Central Darling Shire community is enhanced through the endeavours of its residents and volunteers who work to improve the lives of others in the community and make the shire a better place to live.

The proposed Community Service Awards framework is designed to recognise the outstanding contributions of individuals and groups by publicly acknowledging their efforts and thanking them in the spirit of community pride.

Council acknowledges the enormous amount of work done by community members in the past and looks forward to formally recognising future services in the public eye.

RECOMMENDATION:

That Council will:

- 1. Receive the report**
- 2. That Council support the proposed Annual Community Service Awards framework, and**
 - (a) Place the DRAFT Annual Community Service Awards policy on public exhibition for 28 (twenty-eight) days seeking submissions as to their suitability to publicly recognise community contributions.**
 - (b) At the conclusion of the exhibition period council will assess any submissions received and consider appropriate amendments to the framework.**
 - (c) Council will then adopt the final framework and implement it accordingly so that it is completed by December 2020 to recognise outstanding community services for the 2020 calendar year and each year thereafter.**

BACKGROUND:

Central Darling Shire (CDSC) covers an area of over 53000 square kilometres and has a small population of approximately 2000 persons who live in Wilcannia, Ivanhoe, Menindee, and White Cliffs.

CDSC has been in administration since 2013 and this situation will continue until 2024. Options for the ongoing administration of the shire are currently being explored.

Council is committed to ensuring that it communicates with the residents of the shire so that services that are provided and infrastructure that it maintains meets the requirements that they desire.

Council is currently preparing a Community Engagement Strategy that will establish principles and procedures to involve the community in its strategic decision-making processes. One of those principles is to establish connections and communication channels with the community that are transparent, diverse, that builds trust and a shared sense ownership.

The proposed Community Service Awards framework is designed to recognise the outstanding contributions of individuals and groups by publicly acknowledging their efforts and thanking them in the spirit of community pride.

REPORT:

Council has prepared a DRAFT Community Service Award policy (attached) that explains the purpose of the awards and contains a simple framework within which the awards can operate.

The proposed policy will be complimented by the following annual process.

- Late September: Committee members finalised. The committee will consist of four (4) community members and the CDSC General Manager, each with one (1) vote. The process will be supported by a CDSC staff member. The community members should include anyone with a good understanding and knowledge of the people within the shire.
- Late October: Nominations (nomination form attached) for the 2020 CDSC Community Achievement Awards are opened to the community and advertised extensively throughout the Shire.
- Late November: Nominations are closed and sorted into voting packs by the staff support officer. Each voting committee member is issued with a voting pack containing the nominations for each award and a score tally sheet with space for thoughts and comments.
- Early December: The score sheets are returned to the staff support officer for collation. If required a teleconference will be arranged to discuss the outcomes of the assessment process and confirm the recipients of each award.
- Mid December: A presentation ceremony format will be decided and invitations to distinguished guests mailed out.
- January: Council staff will work on preparations for the presentation ceremony and prepare an embargoed media release announcing category recipients.

The benefits of this simple system allow a balanced approach to deciding the recipients of each award. The voting system will ensure transparency and a record of the decision-making process.

The award recipients will receive a framed certificate recognising their services and achievements.

LINKS TO THE COMMUNITY STRATEGIC PLAN AND DELIVERY PROGRAM AND OPERATIONAL PLAN:

Community Strategic Plan Outcome

Goal 1: A healthy and cohesive community receiving recognition and supported by coordinated, appropriate and affordable services.

Delivery Outcome

Goal outcome 1.1: Closer cooperation and cohesion between community groups.

SUSTAINABILITY ASSESSMENT:

	Positive	Negative
Social	Providing recognition for community members to celebrate their achievements.	Nil
Environmental	The awards will be conducted in a sustainable manner	Nil
Economic	Providing affordable recognition for community achievement.	Nil
Governance	The awards will be managed within councils existing policy framework	Nil

Financial and Resource Implications:

The cost of implementing the 2020 Community Service Awards policy will be met within the 2020/2021 operational budget

Policy, Legal and Statutory Implications:

Nil

Risk Management – Business Risk/Work Health and Safety/Public:

The award process will be managed within councils existing WH&S framework.

OPTIONS:

That council supports the proposed policy and process which will ensure that the annual awards are transparent and conducted in a consistent manner.

COUNCIL SEAL REQUIRED:

No

COMMUNITY ENGAGEMENT AND COMMUNICATION:

Internal Exhibition

Comments sort from relevant staff.

External Exhibition

Placed on public exhibition for 28 days seeking submissions of support or suggestions to improve the policy.

Attachments

9. [DRAFT CDSC Annual Community Service Awards Policy.](#)
10. [Annual Community Service Award nomination form.](#)

8.4 CORRESPONDENCE RECEIVED – TABLED FOR PUBLIC INFORMATION

REPORT AUTHOR: GENERAL MANAGER
RESPONSIBLE DIRECTOR: GENERAL MANAGER

EXECUTIVE SUMMARY:

Recent correspondence received by the General Manager has been tabled for Public Information.

RECOMMENDATION:

That Council will:

1. Receive and note the report

REPORT:

Roy Butler MP letter - constituents keen to have input into their communities.

In the next 6 months, Council's 10-year Community Strategic Plan will be reviewed and incorporate Town and Village Strategic Plans, as part of the overarching Community Strategic Plan. This process will include extensive community engagement and consultation with the development of Town and Village Committees for future public consultation in years to come. Town and Village Committees will be beneficial for Council to consult with communities regularly on matters of concern in a community, or across the entire shire.

Southern Cross Austereo (SCA) Pty Ltd - Television coverage in Menindee.

A response has been received by SCA, following a request that Menindee could access television stations broadcasted by SCA to Broken Hill. The letter states in its summary, *"under existing classification time band constraints in the Commercial Television Code of Practice, and the prohibitive cost involved with broadcast engineering and operations, SCA is not able to alter the source feed for the Broken Hill TV1 licence from Adelaide and Sydney"*. However, the letter also adds, *"some viewers in Menindee might be able to receive the broadcast channels for Broken Hill licence are due to "overspill" of broadcasting signals from this licence area"*. At this stage there has been no follow up by Council on this matter.

Attachments

11. [Roy Butler MP- letter](#)
12. [Southern Cross Austereo Pty Ltd – Letter](#)

8.5 MEETINGS AND WORKSHOPS ATTENDED BY THE GENERAL MANAGER

REPORT AUTHOR: GENERAL MANAGER
RESPONSIBLE DIRECTOR: GENERAL MANAGER

EXECUTIVE SUMMARY:

The information provided is meetings and workshops which the General Manager has attended up to this Council meeting. The report excludes staff meetings and other confidential discussions that the General Manager has been involved. Due to COVID -19 some meetings have been either video/teleconferences or webinars.

RECOMMENDATION:

That Council will:

1. Receive and note the report

REPORT:

Wednesday 1 July	Far South West Joint Organisation meeting Broken Hill Maari Ma
Thursday 2 July	Barwon-Darling CAG (VC)
Wednesday 8 July	Menindee Native Fish Hatchery workshop, Menindee
Thursday 9 July	Baaka Project Control Group meeting, (VC)
Friday 10 July	Wilcannia Weir Project Reference Group (VC)
Monday 13 July	Local Emergency Management Committee
Friday 17 July	RDA Far West, Broken Hill
Monday 20 July	Water User Reference Group (VC)
Tuesday 21 July	Mark Coulton MP, Ivanhoe

Attachments

Nil

9. CORPORATE SERVICES REPORTS

10. SHIRE SERVICES REPORTS

10.1 2020 CDSC WHITE CLIFFS CARAVAN PARK ACQUISITION OF CROWN LAND

REPORT AUTHOR: INSPECTIONS OFFICER/EHO
RESPONSIBLE DIRECTOR: DIRECTOR SHIRE SERVICES

EXECUTIVE SUMMARY:

The White Cliffs Caravan Park comprises a number of lots which is traversed by two gazetted but unmade roads. The aim is to acquire the said roads, formally close them and consolidate them with the existing lots.

RECOMMENDATION:

That Council will:

- 1. Receive the report**
- 2. Council carry out the acquisition of the Crown Land (roads) and consolidate them with the abutting lots**
- 3. That the land be acquired at no cost to Council**

BACKGROUND:

The White Cliffs Caravan Park consists of 9 lots, traversed by two gazetted but unmade Crown roads. The Caravan Park is managed on Council's behalf by a Section 355 Committee.

REPORT:

It is timely that the Crown roads within the Caravan Park be closed, and the land acquired at no cost to Council. All lots should then be consolidated.

A condition of acquiring the Crown roads is that Council give consent for the transfer of the land to its ownership. There is no fee required for the application or the transfer of the subject Crown roads to council.

Council has engaged a local surveyor, Graham Howe, to provide surveyors report/diagram of the existing roads and allotments, which are to be consolidated into one allotment. Cost for this service is estimated at \$1,500, which will be absorbed in the Shire Services operational budget. It was necessary that Council obtained this level of information for Crown Lands to transfer the roads into Council ownership.

Council may at some time in the future wish to let/lease the Caravan Park to others, hence the consolidation of all lots/land that form the Caravan Park should be consolidated to form one lot.

LINKS TO THE COMMUNITY STRATEGIC PLAN AND DELIVERY PROGRAM AND OPERATIONAL PLAN:

Community Strategic Plan Outcome

GOAL 2: A strong regional economy supported by developing industries, strong businesses and increased employment

Delivery Outcome

OBJECTIVE: 2.1 Expansion of industries and growth in businesses

OBJECTIVE: 2.2 Employment growth

OBJECTIVE: 2.3 Improved infrastructure across the Shire

SUSTAINABILITY ASSESSMENT:

	Positive	Negative
Social	Improved community services and facilities	Nil
Environmental	Nil	Nil
Economic	Provides a business opportunity if Let / Leased.	Nil
Governance	Nil	Nil

Financial and Resource Implications:

Minor cost for surveyor fees and land transfer once roads are within Council ownership.

Policy, Legal and Statutory Implications:

Enables Council to independently audit compliance with legislation rather than assume responsibility for compliance itself. If all land titles are consolidated it will give all surface buildings currently constructed on site, the necessary regulatory clearance from property boundaries.

Risk Management – Business Risk/Work Health and Safety/Public:

NIL

OPTIONS:

Council either acquire the Crown roads at no cost

or

Council does not acquire the Crown roads and let the status quo remain

COUNCIL SEAL REQUIRED:

No

COMMUNITY ENGAGEMENT AND COMMUNICATION:

Internal Exhibition

To Council for adoption

External Exhibition

Public consultation with the White Cliffs Community.

Attachments

13. [Map of Proposed road closures.](#)

14. [Application to transfer Crown roads form.](#)

10.2 GRAVEL CRUSHING CONTRACT EXTENSION

REPORT AUTHOR: DIRECTOR SHIRE SERVICES
RESPONSIBLE DIRECTOR: GENERAL MANAGER

EXECUTIVE SUMMARY:

The purpose of this report is to provide Council with information relating to the Gravel Crushing Contract and seek to extend the contract term for a further 12 months.

RECOMMENDATION:

That Council will:

1. Receive the report
2. Extend the Gravel Crushing Contract CDSC 2-2018 for a further 12 months based on the current schedule of rates + 2.5%

BACKGROUND:

At the Ordinary Meeting of Council, May 2018, Council resolved to

1. ***Accept the schedule of rates tender of Jaws Earthworks for tender CDSC 2-2018 Gravel Crushing pursuant to Section 55 of the Local Government Act 1993.***
2. ***Affix the Common Seal of Council to the instrument of agreement included in the contract documents.***

Jaws earthworks were subsequently sent a Letter of offer on 1 June 2018 for a period of two years.

REPORT:

Two years has now expired, and Council can either elect to go to the market for fresh tenders or extend the current contract for a further 12 months pursuant to clause 9 of the Conditions of Tendering Document

This report seeks to extend the contract for a further 12 months with a 2.5% increase in the schedule of crushing rates. Discussions between Council's Overseer, Director Shire Services and Jaws Earthworks Director have verbally agreed subject to Council endorsement. The Recommendation above reflects these discussions.

The reasons for extending the current contract are as follows:

- The contractor has produced quality material at all gravel pits worked and supported by Council's client, Roads and Maritime Services, with works completed on the Cobb Highway initial seal projects
- The plant and equipment provided for works is in good working condition, minimal breakdowns and subsequent lost time. New equipment has recently been sourced for major sourcing works at Mt Manara Gravel Pit.
- The operators provided are experienced and have the ability to segregate unsuitable materials when winning and pushing, resulting in better raw materials for Council and its clients.

- The current rates are low compared to other Council's cost of winning and crushing in the western area which enables Council to submit cost effective and competitive rates to its clients.
- The 2.5% proposed increase to current rates is approximately in line with CPI values and deemed fair and reasonable for a 12-month extension.
- Council are in the process of delivering two works orders for its client to the value of \$676,502 and any delays at this time would be detrimental to the projects
- There is a significant amount of gravel works to be completed in the next financial year and there is risk of appointment of unsuitable contractors by calling fresh tenders. Jaws earthworks have proved reliable to date.

LINKS TO THE COMMUNITY STRATEGIC PLAN AND DELIVERY PROGRAM AND OPERATIONAL PLAN:

Community Strategic Plan Outcome

GOAL 3: A protected and supported natural environment and a sustainable and well-maintained built environment.

Delivery Outcome

3.4 Improved infrastructure across the Shire

Safe and reliable network of roads throughout the Shire.

SUSTAINABILITY ASSESSMENT:

	Positive	Negative
Social	Nil	Nil
Environmental	Works will be completed in accordance with Mine Management Plan, Environmental Policy, procedures, and standards	Any Environmental impacts associated with Gravel Crushing operations are addressed in the pit Review of Environmental Factors (REF)
Economic	2.5% increase in current rates is considered fair and reasonable. Gravel costs supplied to clients are 100% funded.	2.5% increase in cost for crushed gravel to be used on Local and Regional roads.
Governance	Gravel crushing operations and pit management is to be carried out in Accordance with the Mining Act 1992. Councils Mine Management Plan has been reviewed and accepted	Nil

Financial and Resource Implications:

2.5% increase in current rates is considered fair and reasonable. Gravel costs supplied to clients are 100% funded and, generally, works provided to Council via a Works Order.

Approximately 25% of the gravel pits within the shire produce better quality material if crushed. The remaining material is pushed with a Dozer – there is no cost impact to pushed material.

Policy, Legal and Statutory Implications:

Council is a Control Authority pursuant to the Roads Act 1993 and carries responsibility under the Mining Act 1992 and the WHS Act 2011 to manage its contractors accordingly.

Risk Management – Business Risk/Work Health and Safety/Public:

Nil Business risk as works are priced according to schedule of rates and the small increase will have minimal impact to projects already budgeted for.

WHS/ Public Risks are identified and controlled through project planning and system documents

OPTIONS:

Call fresh tenders for Gravel Crushing Services with the Shire.

Do not accept the proposed 2.5% increase and write to Jaws Earthworks to advise accordingly.

COUNCIL SEAL REQUIRED:

No

COMMUNITY ENGAGEMENT AND COMMUNICATION:

Internal Exhibition

Nil at this time

External Exhibition

Nil at this time

Attachments

NIL

10.3 REGIONAL ROADS REPAIR PROGRAM 2020/21

REPORT AUTHOR: DIRECTOR SHIRE SERVICES
RESPONSIBLE DIRECTOR: GENERAL MANAGER

EXECUTIVE SUMMARY:

The purpose of this report is to provide Council with information concerning the allocation of Regional Roads Repair Program funding for 2020/21.

RECOMMENDATION:

That Council will:

- 1. Receive the report**
- 2. Allocate \$400,000 of Capital Roads Funding to replace 13 single grids with new double grids and seal the approaches on MR68A Tilpa West Road.**
- 3. Update the budget accordingly in the first Quarterly Business Report (QBR)**

BACKGROUND:

At the Ordinary meeting of Council, March 2019, Council resolved to:

1. *Endorse the recommendations of the Director Shire Services and that staff submit an application for Regional Roads Repair Program (RRRP) funding in the amount of \$400,000 for the installation of 12 new double grids, MR68A Wilcannia – Tilpa West Rd; and*
2. *Consider allocation of \$400,000 from the Regional Roadblock Grant in the Draft 2020/21 Budget to match the funding amount to enable works to be completed.*

The applications have now been assessed and Council was successful with the application.

REPORT:

Council completed the 2019/20 RRRP project by June 30, on time and within budget constraints. The project replaced 12 single grids with new double grids including approach works. The application submitted for this year's project will see the remaining grids replaced and upgraded from Wilcannia to Tilpa.

Historically, Council receives funding every 2 years from the subject program for works on Regional Roads. Unexpectedly, Council was successful in consecutive years due to carry over funds and reduced number of submissions from other Council's.

\$1,150,000 was included in the 2020/21 budget for capital works on Regional Roads. The budgeted works included \$700,000 for gravel resheeting works and \$450,000 for resealing works. To enable the Regional Roads Repair Program works to proceed Council needs to contribute 50% of the project costs, being \$400,000. It is proposed to reduce the gravel resheeting component by \$400,000 and the recommendation above aims to reflect this change in the first quarter QBRR.

LINKS TO THE COMMUNITY STRATEGIC PLAN AND DELIVERY PROGRAM AND OPERATIONAL PLAN:

Community Strategic Plan Outcome

GOAL 3: A protected and supported natural environment and a sustainable and well-maintained built environment.

Delivery Outcome

3.4 Improved infrastructure across the Shire

Safe and reliable network of roads throughout the Shire.

SUSTAINABILITY ASSESSMENT:

	Positive	Negative
Social	Road Safety	Nil
Environmental	Works will be constructed in accordance with Environmental Policy, procedures, and standards	Nil. Minor Environmental impact involved with construction. Less maintenance in long term.
Economic	50% funded	Risk of project budget exceedance would result in Council sourcing project

		shortfall costs from Regional Roads Block Grant
Governance	Council is the Roads Authority for regional roads, pursuant to the Roads Act 1993	Nil

Financial and Resource Implications:

Nil budget allocation for RRRP. Amend capital works budget component in first quarter QBR

Council has the contract plant resources and staff resources to deliver the project.

Policy, Legal and Statutory Implications:

Council is a Control Authority pursuant to the Roads Act 1993

Risk Management – Business Risk/Work Health and Safety/Public:

Business risk exists through budget exceedance and subsequent financial implications. Poor reflection on Council's reputation if works are delivered to a poor standard.

WHS/ Public Risks are identified and controlled through project planning and system documents

OPTIONS:

Reject the funding offer and do not complete works this financial year, seek permission to carry funds over to next financial year.

COUNCIL SEAL REQUIRED:

No

COMMUNITY ENGAGEMENT AND COMMUNICATION:

Internal Exhibition

Nil

External Exhibition

Previous meeting with affected landholders, planned meetings and letters for the community prior to start.

Attachments

- [15. TfNSW Council Assessment Summary](#)
- [16. Successful Project Funding Letter](#)
- [17. Western Region Repair Proposal](#)

10.4 ROADS AND AERODROMS REPORT

REPORT AUTHOR: Roads and Assets Engineer
RESPONSIBLE DIRECTOR: Director Shire Services

EXECUTIVE SUMMARY:

The purpose of this report is to provide an update on road and aerodrome maintenance, capital works and expenditure on all road asset classes within the Central Darling Local Government Area.

RECOMMENDATION:

That Council will:

- 1. Receive and note the report**

REPORT:

State Roads

Council are engaged by Roads and Maritime Services (RMS) to maintain the State Highway network within the Shire boundaries. The two State Highways are the Barrier Highway and the Cobb Highway.

Council are engaged under contract conditions specified under the Routine Maintenance Council Contract (RMCC). The contract details routine works required to be completed throughout the year and capital works which are supplied to Council via a Works Order (WO).

2020/21 RMCC Routine Maintenance preliminary allocation is: \$878,000.

2019/20 RMCC Works Orders which have been issued, in progress and carry over to this financial year include:

1. HW21 111.20.23 Bushley pit 3 extension, \$19,665 (now complete)
2. HW21 111.20.24 Source gravel to Glen Albyn, \$412,502 (claim \$147,402)
3. HW21 111.20.25 Glen Albyn Sidetrack, \$266,163 (now complete)
4. HW21 111.20.26 Source gravel to Rosewood from Bushley 3, \$264,000 (claim \$105,600)
5. HW21 111.20.28 Glen Albyn Sth IS, \$1,947,460 (claim \$0)

Total: \$2,909,790

2020/21 - No Works Orders have been issued to date

Works Description	Original Budget	% Expended	Remaining budget
RMCC Routine	\$878,000	0%	\$878,000
WO 2019/20	\$2,909,790	19%	\$2,370,960
WO 2020/21	\$0	0%	\$0

Regional Roads

Council maintains 790km of Regional Roads throughout the Shire.

2020/21 Regional Roadblock Grant amount (including traffic and supplementary components) has not been confirmed. The figures below reflect the 2019/20 allocation. Payments to Council's will be made in July and January with any reconciliations required being done in January following State (RMS) budget adoption.

2020/21 Regional Roads Repair Program was successful with \$400,000 being 50% of the project costs. The remaining 50% is being sourced from the Regional Roads Block Grant which is reflected in the table below. Refer to determination report included in this agenda.

Works Description	Original Budget	% Expended	Remaining Budget
Regional Roadblock Grant	\$2,408,000	0%	\$2,408,000
Regional Roads Repair Program	\$800,000	0%	\$800,000

Local Roads

Council maintains 1600km of Local Roads throughout the Shire.

2020/21 budget allocation to Local road operational works is \$1,480,000. This is funded from the Financial Assistance Grant – Local Roads Component.

2020/21 Roads to Recovery (R2R) allocation is \$1,502,727. Four capital improvement projects will be delivered this year.

Works Description	Original Budget	% Expended	Remaining Budget
Local Roads Component (FAG)	\$1,480,000	0%	\$1,480,000
Menindee Street (R2R)	\$240,000	0%	\$240,000
Little Menindee Creek Road (R2R)	\$450,000	0%	\$450,000
Pumpkin Point Road (R2R)	\$300,000	0%	\$300,000

Irrigation Road (R2R)	\$515,727	0%	\$515,727
------------------------------	-----------	----	-----------

Aerodromes

Council maintains 6 aerodromes throughout the Shire: Wilcannia, Menindee, Ivanhoe, White Cliffs, Tilpa and Emmdale.

The Royal Flying Doctor Services (RFDS) initiated the registration process in 2018 to enable 3 of Council's aerodromes to be registered in accordance with the CASA regulations. Wilcannia, Ivanhoe and White Cliffs received modest infrastructure improvements to enable the process to be completed. Pursuant to the agreement between Council and the RFDS, the licensing costs will be borne by the RFDS for a 3-year period.

Works Description	Original Budget	% Expended	Remaining Budget
Aerodromes	\$124,000	0%	\$124,000

Attachments

[18. Road Maintenance Program July 2020](#)

10.5 SERVICES UPDATE

REPORT AUTHOR: DEPUTY DIRECTOR SHIRE SERVICES
RESPONSIBLE DIRECTOR: DIRECTOR SHIRE SERVICES

EXECUTIVE SUMMARY:

The purpose of this report is to provide an update on the services expenditure on all associated assets within the Central Darling Local Government Area.

RECOMMENDATION:

That Council will:

- 1. Receive and note the report.**

REPORT:

Services:

Works Description	Original Budget	% Expended	Remaining Budget
Parks & Gardens/ Sporting Facilities	\$181,350	0%	\$181,350
Ancillary Works	\$250,500	0%	\$250,500

Street Cleaning/Bins	\$121,000	0%	\$121,000
Buildings	\$674,800	0%	\$674,800
Swimming Pools	\$481,200	0%	\$481,200
Domestic Waste	\$189,000	0%	\$189,000

Services Capital Works

Council has received funding to improve facilities throughout the Shire through the Building Stronger Country Communities Projects for Round 1, 2 and 3. The table below reflects expenditure and progress to date.

Works Description	Original Budget	% Expended	Remaining Budget
Building Stronger Country Communities Round 1	\$893,640.00	100%	\$0
Building Stronger Country Communities Round 2	\$1,395,084	43%	\$803,645
Building Stronger Country Communities Round 3	\$760,340	0%	\$760,340

Attachments

NIL

10.6 WATER AND SEWER UPDATE

REPORT AUTHOR: PROJECTS ENGINEER
RESPONSIBLE DIRECTOR: DIRECTOR SHIRE SERVICES

EXECUTIVE SUMMARY:

The purpose of this report is to provide an update on water and sewer maintenance, capital works and expenditure on all assets within the Central Darling Local Government Area.

RECOMMENDATION:

That Council will:

- 1. Receive and note the report.**

REPORT:

Water & Sewerage Operations:

- Wilcannia's potable water supply is currently sourced from the Union Bend Bore Field. Current river water quality is difficult to treat and variable over time. These circumstances undermine WTP capacity to provide a potable water supply compliant with Council's Drinking Water Management Plan. This decision, to remain on bore

supply, was made following consultation with DPIE and NSW Health. River water quality will be monitored and when stable over time WTP supply will transition back to the river. Raw water is continuing to be sourced from the Darling River.

- White Cliffs town water supply is sourced from Wakefield Tank. Current supply without further rain is expected to last through to April 2021.
- Ivanhoe town water supply is currently being sourced from Morrisons Tank. Morrison's Tank current capacity is 300 megalitres and town storage dam is 30 megalitres providing remaining supply capacity estimated at 18 months.

Works Description	Original Budget	% Expended	Remaining Budget
Wilcannia Water	\$433,500	0%	\$433,500
Wilcannia Sewer	\$230,865	0%	\$230,865
White Cliffs Water	\$165,500	0%	\$165,500
Ivanhoe Water	\$351,000	0%	\$351,000
Aboriginal Communities R&M	\$126,355	0%	\$126,355

Water and Sewer Capital Works

Restart Program (RNSW 827) - White Cliffs Water Supply Augmentation

Public Works Advisory (PWA) were engaged to undertake management of the tendering process. The White Cliffs WTP RFT was issued on 5th December 2019 and closed on 27 February 2020 following an extension of time of 3 weeks. One tender was received which exceeded project estimates and PWA recommended Council not to accept the tender. Council considered this recommendation at the March Ordinary Meeting and resolved to accept the PWA recommendation and not accept the tender.

Council has subsequently considered retendering in the context of the Wilcannia and Ivanhoe WTP projects, and accordingly, Council decided to defer the White Cliffs WTP retendering to align with the tendering of the Wilcannia and Ivanhoe WTP Projects and maximise the opportunity for greater industry interest by issuing RFT's for 3 new WTP's in September/October 2020.

The White Cliffs Water Supply Rising Main and Reticulation draft plans have been received subject to finalisation of the AHIP process w.r.t items of indigenous cultural heritage and inline booster pump design. The program for issuance of the White Cliffs Water Supply Rising Main and Reticulation RFT is expected by August 2020.

Restart Program (RNSW 1869) Safe and Secure Program - Wilcannia Sewer Augmentation

The completed Wilcannia Sewerage Scoping Study has been forwarded to DPIE and Restart NSW their consideration and Section 60 Approval to enable the project planning to continue.

Capital funding is subject to further funding application by Council and assessment by the DPIE Review Panel.

Restart Program (RNSW 1869) Wilcannia and Ivanhoe New Water Treatment Plants

Council engaged City Water Technology (CWT) to,

1. Finalisation of the preferred water treatment chain and capacity for new WTPs at Wilcannia and Ivanhoe based on the Advanced Treatment Concept Report completed by PWA. CWTs engagement included negotiation on Council's behalf with Department of Industry - Water with respect technical issues.
2. Resolve if possible, the IWCM identified issue of unaccounted for non-revenue water, and determine new WTP's capacity for each location, and
3. Secure Section 60 Approval (LGA Act, 1993) from DPIE and issue RFT for new WTP's at Wilcannia, Ivanhoe, and White Cliffs.

Council has been offered capital funding for new WTPs at Wilcannia and Ivanhoe to the value of \$3.5 Million and \$2.5 Million, respectively. \$200,000 has been approved in the first instance to complete necessary preconstruction works and confirm WTP capacities.

Request for Tenders (RFT) for 3 new WTP's at Wilcannia, Ivanhoe and White Cliffs is expected to be issued in September/October 2020.

Works Description	Original Budget	% Expended	Remaining Budget
White Cliffs WTP and Retic	\$5,500,000	3%	\$5,319,000
Wilcannia Sewer Scoping Study	\$60,000	100%	\$0
Wilcannia and Ivanhoe WTP Scoping Study	\$200,000	84%	\$32,740

Attachment

Nil

10.7 ENVIRONMENTAL SERVICES UPDATE

REPORT AUTHOR: ADMINISTRATION OFFICER - ENVIRONMENTAL
RESPONSIBLE DIRECTOR: DIRECTOR SHIRE SERVICES

EXECUTIVE SUMMARY:

This report is to provide a summary of Council's Environment Services statistics for the month of June 2020.

RECOMMENDATION:

That Council will:

1. **Receive and note the report.**

REPORT:

<u>Statistics for June 2020</u>		
Development	Number of DAs Approved – New Dwellings	0
	Number of DAs Approved – Renovation	0
	Number of DAs Approved – Other	0
	Total Value of DAs Approved	\$0
	Number of Construction Certificates Issued	0
	Number of LGA S68 Approvals	0
Food Safety	Food Premises Inspected	0
Animal Control Activities	Impounded	10 Dogs 0 Cats
	Rehomed	6 Dog 0 Cats
	Returned to Owner	0 Dog 0 Cats
	Euthanized	2 Dogs 2 Cats
	Registrations	1 Dog
	Microchipped	0
	Penalty Notices Issued	0
Water Sampling	Microbiology Samples Collected	8
	Chemistry Samples Collected	0
	Non-Compliant Samples	0
	Darling River Algae Samples	0

Attachment

Nil

11. MINUTES OF COMMITTEE MEETINGS

11.1 MINUTES – WHITE CLIFFS COMMUNITY HALL SECTION 355 AGM AND ORDINARY MEETING – 24 JUNE 2020

REPORT AUTHOR: EXECUTIVE ASSISTANT
RESPONSIBLE DIRECTOR: GENERAL MANAGER

Recommendation:

That the Minutes of the White Cliffs Community Hall Section 355 Committee meeting held on 24 June 2020 be received and noted.

Attachments

19. [White Cliffs Community Hall Section 355 Committee AGM and Ordinary Meeting Minutes](#)

DRAFT

12. CONFIDENTIAL MATTERS

NIL

DRAFT

13. MEETING CLOSE

The Council Meeting will be declared closed by the Mayor/Administrator.

The next meeting of Council will be held on Wednesday, 26th August 2020 in Wilcannia at 9.00am.

DRAFT

**MINUTES OF THE ORDINARY COUNCIL MEETING HELD IN THE
COUNCIL CHAMBERS, 21 REID STREET, WILCANNIA
ON WEDNESDAY, 24 JUNE 2020.**

PRESENT: Administrator, Bob Stewart

IN ATTENDANCE: General Manager, Greg Hill
Director Shire Services, Reece Wilson
Director Business Services, Jacob Philp
Executive Assistant, Jamie Parsons

1. OPENING OF MEETING

The meeting was declared open at 9.00am.

2. ACKNOWLEDGEMENT OF COUNTRY

An acknowledgement of the traditional custodians of the land was delivered by the Administrator, Bob Stewart.

3. APOLOGIES AND LEAVE OF ABSENCE

NIL

4. DISCLOSURES OF INTEREST

Resolved

1. Nil that the Disclosures of Interest – Pecuniary and Non – Pecuniary be received and noted.

5. CONFIRMATION OF MINUTES

5.1 ORDINARY MEETING – 27 MAY 2020

Resolved

That the Minutes of the Ordinary Council Meeting held on 27 May 2020 be received and confirmed as an accurate record.

Minute Number: 01-06-20

5.2 BUSINESS ARISING

Nil

6. MAYORAL (ADMINISTRATOR) MINUTE(S)

6.1 ADMINISTRATORS REPORT

Resolved

1. Receive and note the report

Minute Number: 02-06-20

7. FINANCIAL REPORTS

7.1 CASH AND INVESTMENTS – MAY 2020

Not Resolved

1. Receive and note the report.
2. Further information is required in the report in relation to impacts of Cash and Investments. Will remain unresolved until the July Ordinary Council Meeting.

Minute Number: 03-06-20

7.2 COUNCIL 2019-20 CURRENT GRANTS REGISTER

Resolved

1. Receive and adopt the report

Minute Number: 04-06-20

8. GOVERNANCE REPORTS

8.1 COVID-19 LOCAL GOVERNMENT ECONOMIC STIMULUS PACKAGE – DEED AGREEMENT

Resolved

1. Receive and note the report

Minute Number: 05-06-20

8.2 IVANHOE (WARAKIRRI) CORRECTIONAL CENTRE

Resolved

1. Receive and note the report
2. Council to write to the Minister of Corrective Services and the Minister for Western Regions Western NSW seeking an ongoing commitment to continue an active repurposing proposal and Council be kept informed.
3. Council are to seek assurances that the Government will provide assistance to underpin any loss of Income to Council from the closure of the facility until it is able to be repurposed

Minute Number: 06-06-20

8.3 WILCANNIA WEIR REPLACEMENT

Resolved

1. Receive and note the report
2. A letter is to be prepared to the Minister of Water, The Hon. Melinda Pavey MP expressing the disappointment in the further delay of the construction of the weir.
3. Council are to seek if the project is able to be fast tracked in the approval process with the construction to be enabled to commence as soon as possible.

Minute Number: 07-06-20

8.4 ADOPTION OF THE REVISED SECTION 355 COMMITTEE FRAMEWORK

Resolved

1. Receive and note the report
2. Formally adopt and implement the following documents:
 - 2.1 Central Darling Shire Council Section 355 Policy
 - 2.2 Central Darling Shire Council Section 355 Procedure
 - 2.3 Central Darling Shire Council Section 355 Terms of Reference
 - 2.4 Central Darling Shire Council Section 355 Operational Manual
3. Council will appoint a staff member to each committee to work with them to ensure compliance with the newly adopted framework
4. Council will meet with the communities of Ivanhoe, Menindee, White Cliffs and Wilcannia to further discuss the feedback received during the consultation process and see direction from those communities as to the long-term community engagement requirement to ensure Council meets its Integrated Strategic Planning and Reporting obligations.

Minute Number: 08-06-20

8.5 INVESTIGATE OPTION TO MANAGEMENT COUNCIL OWNED CARAVAN PARKS

Resolved

1. Receive and note the report
2. Seek "Expressions of Interest" from three (3) specialist Caravan Park management consultants to provide the following advice and documentation:
 - a. Advice on how to maximise the earning capacity of both parks, whether it be the existing situation or other models
 - b. Assist Council to prepare asset management plans for both parks to ensure that are safe and achieve their highest standard of facility condition and service.
 - c. If the results of 2a) and 2b) above indicate the best business case is to lease the parks, assist with the setup of the leases including the legal documentation, assessment and selection of the lessees, implementation of the successful lessee and an annual checklist to monitor the compliance with the conditions of the lease.
3. Prepare a report to Council summarising the results of the process of assessment and provide a recommendation to proceed with the best option for the future management of both parks.

Minute Number: 09-06-20

8.6 CORRESPONDENCE RECEIVED – TABLED FOR PUBLIC INFORMATION

Resolved

1. Receive and note the report
2. The Administrator and General Manager are to raise issues in relation to mobile coverage and connectivity issues at the FarWest JO Committee Meeting on Wednesday 1 July 2020.

Minute Number: 10-06-20

8.7 PUBLIC CONSULTATION FOR WORK, HEALTH AND SAFETY MANAGEMENT PLAN, MANAGEMENT SAFETY ACTION PLAN AND WORK, HEALTH AND SAFETY MANAGEMENT SYSTEM STRUCTURE FLOWCHART

Resolved

1. Receive and note the report; and
2. Resolve to publicly exhibit the Work, Health and Safety Management Plan, Work, Health and Safety Management Action Plan and Work, Health and Safety Management System Structure Flowchart for 28 days.
3. Note the action of staff in the CDSC in the preparation for this Report and Plan. The General Manager is to provide a letter of congratulations to all staff.

Minute Number: 11-06-20

8.8 MEETINGS AND WORKSHOPS ATTENDED BY THE GENERAL MANAGER

Resolved

1. Receive and note the report.

Minute Number: 12-06-20

9. CORPORATE SERVICES REPORTS

NIL

10. SHIRE SERVICES REPORTS

10.1 ROADS TO RECOVERY ALLOCATIONS 2020-2021

Resolved

1. Receive and note the report
2. Allocate the 2020/2021 Roads to Recovery to four (4) projects in Menindee, being:
 - Menindee Street – Reconstructions and drainage improvements
 - Little Menindee Creek Road – Reconstruction and seal
 - Pumpkin Point Road – Reconstruction and seal
 - Irrigation Road – Reconstruction and seal
3. Media Release to be prepared for projects and updates.

Minute Number: 13-06-20

10.2 POONCARIE ROAD – PROJECT REPORT – JUNE 2020

Resolved

1. Receive and note the report
2. The General Manager is to prepare a Media Release for all works.

Minute Number: 14-06-20

10.3 WATER AND SEWER UPDATE

Resolved

1. Receive and note the report.

Minute Number: 15-06-20

10.4 ENVIRONMENTAL SERVICES UPDATE

Resolved

1. Receive and note the report

Minute Number: 16-06-20

10.5 ROADS AND AERODROMES REPORT

Resolved

1. Receive and note the report
2. Pass on congratulations to the Director of Shire Services and Engineering Staff.

Minute Number: 17-06-20

10.6 SERVICES UPDATE

Resolved

1. Receive and note the report

Minute Number: 18-06-20

11. MINUTES OF COMMITTEE MEETINGS

NIL

12. CONFIDENTIAL MATTERS

It was resolved that Council moved into Confidential to consider the matters listed in the confidential section of the agenda in accordance with Section 10A 2 of the *Local Government Act 1993* for the reasons specified. Confidential section was closed to the public and began at 9.30am.

The General Manager reviewed the resolutions of the confidential matters and reported the following for the listed reports:

12.1 PROPOSED AUCTION DATES FOR SALE OF LAND FOR UNPAID RATES

Item 12.1 is confidential under the Local Government Act 1993 Section 10A 2(b) as it relates to discussion in relation to the personal hardship of any resident or ratepayer.

Resolved

1. Receive and note the report.
2. Endorse that Sale of Land for Unpaid Rates auctions be conducted in the week commencing 26 October 2020 with auctions held at venues throughout the Shire.
3. A media release is to be prepared.

Minute Number: 19-06-20

12.2 PURCHASE OF LAND IN IVANHOE

Resolved

1. Receive and note the report.
2. Purchase of land in Ivanhoe for the purpose of the construction of the Ivanhoe Multipurpose Outlet with the funding Council has received from the Building Better Regions Fund and RFS will be providing additional funding for the project.

The Confidential section was closed and reopen to the public at 9.38am.

Minute Number: 20-06-20

13. MEETING CLOSE

There being no further business to discuss, the meeting was closed at 9.40am.

The minutes of this meeting were confirmed at the Ordinary Meeting of the Central Darling Shire Council held on Wednesday, 24 June 2020.

ADMINISTRATOR



Country Women's Association of NSW

ABN 82 318 909 926

Incorporated in 1931 by an Act of NSW Parliament

*All Communication to be addressed to the Secretary of Ivanhoe Branch,
Columbus Street, Ivanhoe NSW 2878*

22nd August 2019

Central Darling Shire Council
PO Box 165
WILCANNIA NSW 2836

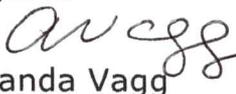
Good afternoon

My name is Amanda Vagg and I am the Branch Secretary of the CWA of NSW Ivanhoe Branch.

Last year the Central Darling Shire Council kindly exempted the CWA Ivanhoe Branch from paying their rates. I was wondering if the Council would consider exempting the CWA Ivanhoe Branch again this year from paying the annual council rates.

Many thanks

Regards


Amanda Vagg

Secretary

CWA of NSW Ivanhoe Branch



CENTRAL DARLING SHIRE COUNCIL

Return to Report

COUNCIL CHAMBERS 21 REID STREET WILCANNIA NSW

PO Box 165, Wilcannia, NSW 2836

Phone: (08) 8083 8000 Fax: (08) 8081 5994

Email: council@centraldarling.nsw.gov.au

ABN: 65 081 502 439

RATE NOTICE

CWA IVANHOE BRANCH
Columbus Street
IVANHOE NSW 2878

25/00000000

If address shown is incorrect please note on reverse of notice.

Payment Reference: 10009215

1999 Local Government Act and Regulations. Notice is hereby given that the undermentioned land has been rated by Central Darling Shire Council

Assessment Number: 00027-00000000-000
Rating Year: 01/07/2019 to 30/06/2020
Issue Date: 18/07/2019
Due Date: 31/08/2019
Land Area: 2023.00m²
Valuation: \$850
Valuation Date: 01/07/2016

Description and Location of Property
64 COLUMBUS STREET, IVANHOE NSW 2878
5/8/758537
VOL 851 FOL 97

DESCRIPTION	UNITS	RATE/CHARGE	AMOUNT
Domestic Garbage - Occupied	1	617.00	617.00
N/R Filt Water	1	280.00	280.00
N/R Raw Water	1	469.00	469.00
NET AMOUNT DUE BY 31/08/2019			\$1366.00

Please deduct any payments made since 18/07/2019

**** PLEASE NOTE THAT COUNCIL'S OFFICES ARE OPEN FROM 8.45AM TO 4.15PM FOR PAYMENTS ****
Please check the options at the bottom of this notice or on the reverse of this notice for current payment details.

AMOUNT OVERDUE AND PAYABLE NOW \$0.00

SIMPLE DAILY INTEREST IS CHARGED ON OVERDUE AMOUNTS AT 7.5%

GENERAL MANAGER

1ST INSTALLMENT	2ND INSTALLMENT	3RD INSTALLMENT	4TH INSTALLMENT	TOTAL AMOUNT
\$341.50 Due 31/08/2019	\$341.50 Due 30/11/2019	\$341.50 Due 29/02/2020	\$341.50 Due 31/05/2020	\$1366.00

Attach this portion to your remittance



10009215

Pay Code: 2000	Ref: 10009215
----------------	---------------

Pay Code: 2000	Ref: 10009215
----------------	---------------

Pay Code: 2000	Ref: 10009215
----------------	---------------

Grant Title	Funding Body	Funding Division	Responsible Officer	Status	Date Grant Approved	Grant Completion Date	Total Grant Funds	Expended 19-20	Amount Unexpended YTD
White Cliffs New Water Treatment Plant & Reticulation Network	Treasurer of NSW/Restart NSW	State	Darren Scotti	Active	23/07/2017	30/06/2024	\$ 5,500,000.00	\$ 180,815.77	\$ 5,319,184.23
Stronger Country Communities Fund Rounding 1	Department of Premier And Cabinet	State	Andrew Algate	Complete	20/09/2018	3/06/2020	\$ 893,640.00	\$ 502,355.46	\$ 176,706.92
Stronger Country Communities Fund Rounding 2	Department of Premier And Cabinet	State	Andrew Algate	Active	5/12/2018	30/06/2020	\$ 1,395,084.00	\$ 341,037.55	\$ 818,721.06
Financial Assistant Grant Entitlement 2019/2020 - Local Roads	Local Government Grants Commission	Commonwealth	Reece Wilson	Active	22/08/2019	30/06/2020	\$ 842,523.60	\$ 1,418,618.02	\$ 576,094.42
Financial Assistant Grant Entitlement 2019/20 Non Roads	Local Government Grants Commission	Commonwealth	Jacob Philp	Active	22/08/2019	30/06/2020	\$ 2,070,210.00		\$ 2,070,210.00
Wilcannia Waste Facility	NSW Environmental Trust	State	Reece Wilson	Hold/Pending	14/09/2018	30/06/2021	\$ 200,000.00	\$ 15,663.81	\$ 184,336.19
Menindee Waste Facility	NSW Environmental Trust	State	Reece Wilson	Hold/Pending	14/09/2018	30/06/2021	\$ 134,457.00	\$ 5,745.00	\$ 128,712.00
Invanhoe Waste Facility	NSW Environmental Trust	State	Reece Wilson	Hold/Pending	14/09/2018	30/06/2021	\$ 95,083.00	\$ 4.65	\$ 95,078.35
Aboriginal Communities Water And Sewerage Program	Department of Planning, Industry & Environment	State	Reece Wilson	Active	10/09/2019	10/09/2024	\$ 709,130.00	\$ 18,991.67	\$ 690,138.33
Menindee Fish Hatchery Scoping Study	Department of Agriculture	Commonwealth	Greg Hill	Active	30/01/2020	24/08/2020	\$ 127,402.00		\$ 127,402.00
Western WAP 1520 Central Darling Shire Council - 2018/19	Local Land Services	State	Reece Wilson	Active	1/07/2018	30/06/2020	\$ 9,335.70	\$ 4,627.04	\$ 4,708.66
Drought Communities Programme - Extension	Department of Planning, Industry & Environment	Commonwealth	Reece Wilson	Active	1/07/2019	31/12/2020	\$ 1,000,000.00	\$ 249,848.98	\$ 750,151.02
Wilcannia Township Gravity Sewer Scheme Scoping Study	Restart NSW	State	Reece Wilson	Active	19/11/2018	30/06/2020	\$ 60,000.00	\$ 69,448.38	\$ 9,448.38
Management Plan for Crown Land	NSW Communities & Justice	State	Reece Wilson	Active	15/11/2018	30/06/2021	\$ 100,000.00	\$ 78,440.77	\$ 21,559.23
Baaka Cultural Centre	Infrastructure NSW	State	Greg Hill	Hold/Pending	7/05/2019	30/06/2024	\$ 3,500,000.00		\$ 3,500,000.00
Replacement of Wilcannia Water Treatment Plant	Department of Industry	State	Darren Scotti	Hold/Pending	15/01/2020		\$ 3,500,000.00		\$ 3,500,000.00
Replacement of Ivanhoe Water Treatment Plant	Department of Industry	State	Darren Scotti	Hold/Pending	15/01/2020		\$ 2,500,000.00		\$ 2,500,000.00
FWJO Tourism Infrastrucure Project	Far West Joint Organisation	State	Andrew Algate	Active	1/05/2019	30/06/2023	\$ 1,000,000.00	\$ 6,702.86	\$ 993,297.14
Roads to Recovery - Round 1	Department of Infrastructure, Regional Development and Cities	Commonwealth	Reece Wilson	Active	15/03/2019	30/06/2024	\$ 1,502,727.00	\$ 1,329,427.26	\$ 173,299.74
Upgrade of Pooncarrie Road	Roads and Maritime Services	State	Mathew O. Bubica	Active	6/03/2019	30/06/2021	\$ 12,500,000.00	\$ 864,029.69	\$ 11,635,970.31
Remote Airstrip Upgrade Program Round 7	Department of Industry, Science, Energy and Resources	Commonwealth	Reece Wilson	Active	13/05/2020	30/06/2021	\$ 80,000.00	\$ 16,385.00	\$ 63,615.00
Stronger Country Communities Fund Round 3	Department of Premier And Cabinet	State	Reece Wilson	Active	6/05/2020	30/06/2021	\$ 760,340.00		\$ 760,340.00
Regional Road Block Grant Assistance	Roads and Maritime Services	State	Reece Wilson	Active	1/07/2019	30/06/2020	\$ 2,808,000.00	\$ 147,370.03	\$ 2,660,629.97
Regional Road Repair 2019/2020	Roads and Maritime Services	State	Reece Wilson	Active	11/11/2019	30/05/2020	\$ 400,000.00	\$ 495,909.22	\$ 95,909.22
Local Roads and Community Infrastructure Program	Department of Infrastructure, Transport, Regional Development and Communications	Commonwealth	Reece Wilson	Active	22/05/2020	30/06/2021	\$ 1,001,818.00		\$ 1,001,818.00
Maari Ma Night Patrol and Wings Drop in Centre	Department of Planning, Industry & Environment	State	Greg Hill	Active	15/05/2020	30/08/2021	\$ 200,000.00	\$ 60,000.00	\$ 140,000.00
Baaka Curatorial Co-ordination Project	Regional NSW	State	Greg Hill	Active	6/05/2020	30/06/2021	\$ 15,000.00		\$ 15,000.00
DSP Council Strategic Planning	Department of Planning, Industry & Environment	State	Reece Wilson	Active	17/06/2020	30/06/2021	\$ 220,000.00		\$ 220,000.00
DSP Council Capacity and Capability Building	Department of Planning, Industry & Environment	State	Reece Wilson	Active	17/06/2020	30/06/2021	\$ 150,000.00		\$ 150,000.00
DSP Infrastructure / Employment Generation / Community Projects	Department of Planning, Industry & Environment	State	Reece Wilson	Active	17/06/2020	30/06/2021	\$ 1,430,000.00		\$ 1,430,000.00
Menindee Rural Drought Emergency Funding Water Carting	Department of Planning, Industry & Environment	State	Reece Wilson	Active	31/12/2018		\$ 80,000.00	\$ 36,355.00	\$ 43,645.00
Wilcannia Showgrounds Stimulus Program	Department of Planning, Industry & Environment	State	Reece Wilson	Active	26/06/2020	30/06/2021	\$ 130,000.00		\$ 130,000.00
Ivahoe Multi Service Outlet Project	Department of Industry, Innovation & Science	Commonwealth	Greg Hill	Active	29/06/2020	31/12/2022	\$ 150,000.00		\$ 150,000.00
Repair 2020/21 Project Funding	Transport for NSW	State	Reece Wilson	Active	23/06/2020	31/05/2021	\$ 400,000.00		\$ 400,000.00
Financial Assistant Grant Entitlement 2020/2021 - Local Roads	Local Government Grants Commission	Commonwealth	Reece Wilson	Active	5/01/2020	30/06/2021	\$ 853,629.00		\$ 853,629.00
Financial Assistant Grant Entitlement 2020/2021 - Non Roads	Local Government Grants Commission	Commonwealth	Reece Wilson	Active	5/01/2020	30/06/2021	\$ 2,233,338.00		\$ 2,233,338.00
BAAKA Curation/CoOrdination Project	Museums and Galleries NSW, State Library of NSW and Sydney University	State	Greg Hill	Active	5/01/2020	30/07/2021	\$ 90,000.00		\$ 90,000.00
Roads to Recovery 2020/21	Department of Infrastructure, Regional Development and Cities	Commonwealth	Reece Wilson	Active	1/07/2020	30/06/2021	\$ 1,500,000.00		\$ 1,500,000.00

Grant Title
White Cliffs New Water Treatment Plant & Reticulation Network
Stronger Country Communities Fund Rounding 1
Stronger Country Communities Fund Rounding 2
Drought Relief Heavy Vehicle Access Program
Financial Assistant Grant Entitlement 2019/2020 - Local Roads
Financial Assistant Grant Entitlement 2019/20 Non Roads
Wilcannia Waste Facility
Menindee Waste Facility
Invanhoe Waste Facility
Aboriginal Communities Water And Sewerage Program
Menindee Fish Hatchery Scoping Study
Western WAP 1520 Central Darling Shire Council - 2018/19
Drought Communities Programme - Extension
Wilcannia Township Gravity Sewer Scheme Scoping Study
Drought Stimulus - Regional School Holiday Activities
Management Plan for Crown Land
Baaka Cultural Centre
Replacement of Wilcannia Water Treatment Plant
Replacement of Ivanhoe Water Treatment Plant
FWJO Tourism Infrastrucure Project
Roads to Recovery - Round 1
Upgrade of Pooncarrie Road
Remote Airstrip Upgrade Program Round 7
Stronger Country Communities Fund Round 3
Regional Road Block Grant Assistance
Regional Road Repair 2019/2020
Local Roads and Community Infrastructure Program
Maari Ma Night Patrol and Wings Drop in Centre
Baaka Curatorial Co-ordination Project
DSP Council Stategic Planning
DSP Council Capacity and Capability Building
DSP Infrastructure / Employment Generation / Community Projects
Menindee Rural Drought Emergency Funding Water Carting
Wilcannia Showgrounds Stimulus Program
Ivahoe Multi Service Outlet Project
Repair 2020/21 Project Funding
Financial Assistant Grant Entitlement 2020/2021 - Local Roads
Financial Assistant Grant Entilement 2020/2021 - Non Roads
BAAKA Curation/CoOrdination Project
Roads to Recovery 2020/21

Funding Body

Treasurer of NSW/Restart NSW

Department of Premier And Cabinet

Department of Premier And Cabinet

Roads and Maritime Services

Local Government Grants Commission

Local Government Grants Commission

NSW Environmental Trust

NSW Environmental Trust

NSW Environmental Trust

Department of Planning, Industry & Environment

Department of Agriculture

Local Land Services

Department of Planning, Industry & Environment

Restart NSW

Department of Planning, Industry & Environment

NSW Communities & Justice

Infrastructure NSW

Department of Industry

Department of Industry

Far West Joint Organisation

Department of Infrastructure, Regional Development and Cities

Roads and Maritime Services

Department of Industry, Science, Energy and Resources

Department of Premier And Cabinet

Roads and Maritime Services

Roads and Maritime Services

Department of Infrastructure, Transport, Regional Development and Communications

Department of Planning, Industry & Environment

Regional NSW

Department of Planning, Industry & Environment

Department of Industry, Innovation & Science

Transport for NSW

Local Government Grants Commission

Local Government Grants Commission

Museums and Galleries NSW, State Library of NSW and Sydney University

Department of Infrastructure, Regional Development and Cities

Funding Division	Responsible Officer	Status	Date Grant Approved
State	Darren Scotti	Active	23/07/2017
State	Andrew Algate	Complete	20/09/2018
State	Andrew Algate	Active	5/12/2018
State	Reece Wilson	Complete	8/02/2019
Commonwealth	Reece Wilson	Active	22/08/2019
Commonwealth	Jacob Philp	Active	22/08/2019
State	Reece Wilson	Hold/Pending	14/09/2018
State	Reece Wilson	Hold/Pending	14/09/2018
State	Reece Wilson	Hold/Pending	14/09/2018
State	Reece Wilson	Active	10/09/2019
Commonwealth	Greg Hill	Active	30/01/2020
State	Reece Wilson	Active	1/07/2018
Commonwealth	Reece Wilson	Active	1/07/2019
State	Reece Wilson	Active	19/11/2018
State	Jacob Philp	Complete	16/12/2019
State	Reece Wilson	Active	15/11/2018
State	Greg Hill	Hold/Pending	7/05/2019
State	Darren Scotti	Hold/Pending	15/01/2020
State	Darren Scotti	Hold/Pending	15/01/2020
State	Andrew Algate	Active	1/05/2019
Commonwealth	Reece Wilson	Active	15/03/2019
State	Mathew O. Bubica	Active	6/03/2019
Commonwealth	Reece Wilson	Active	13/05/2020
State	Reece Wilson	Active	6/05/2020
State	Reece Wilson	Active	1/07/2019
State	Reece Wilson	Active	11/11/2019
Commonwealth	Reece Wilson	Active	22/05/2020
State	Greg Hill	Active	15/05/2020
State	Greg Hill	Active	6/05/2020
State	Reece Wilson	Active	17/06/2020
State	Reece Wilson	Active	17/06/2020
State	Reece Wilson	Active	17/06/2020
State	Reece Wilson	Active	31/12/2018
State	Reece Wilson	Active	26/06/2020
Commonwealth	Greg Hill	Active	29/06/2020
State	Reece Wilson	Active	23/06/2020
Commonwealth	Reece Wilson	Active	5/01/2020
Commonwealth	Reece Wilson	Active	5/01/2020
State	Greg Hill	Active	5/01/2020
Commonwealth	Reece Wilson	Active	1/07/2020

Grant Completion Date	Total Grant Funds	Contribution	Council Contribution
30/06/2024	\$ 5,500,000.00		
3/06/2020	\$ 893,640.00	Fully Funded	
30/06/2020	\$ 1,395,084.00	Fully Funded	
30/06/2020	\$ 300,000.00		
30/06/2020	\$ 842,523.60		
30/06/2020	\$ 2,070,210.00		
30/06/2021	\$ 200,000.00		
30/06/2021	\$ 134,457.00		
30/06/2021	\$ 95,083.00		
10/09/2024	\$ 709,130.00		
24/08/2020	\$ 127,402.00		
30/06/2020	\$ 9,335.70		
31/12/2020	\$ 1,000,000.00	Fully Funded	
30/06/2020	\$ 60,000.00	Fully Funded	
3/03/2020	\$ 10,000.00	Fully Funded	
30/06/2021	\$ 100,000.00	\$ for \$	
30/06/2024	\$ 3,500,000.00	Fully Funded	
	\$ 3,500,000.00	\$ for \$	
	\$ 2,500,000.00	\$ for \$	
30/06/2023	\$ 1,000,000.00	Fully Funded	
30/06/2024	\$ 1,502,727.00	\$ for \$	
30/06/2021	\$ 12,500,000.00	\$ for \$	
30/06/2021	\$ 80,000.00	\$ for \$	\$ 80,000.00
30/06/2021	\$ 760,340.00	\$ for \$	
30/06/2020	\$ 2,808,000.00	\$ for \$	
30/05/2020	\$ 400,000.00	\$ for \$	
30/06/2021	\$ 1,001,818.00	\$ for \$	
30/08/2021	\$ 200,000.00	\$ for \$	
30/06/2021	\$ 15,000.00	\$ for \$	
30/06/2021	\$ 220,000.00	\$ for \$	
30/06/2021	\$ 150,000.00	\$ for \$	
30/06/2021	\$ 1,430,000.00	\$ for \$	
	\$ 80,000.00	\$ for \$	
30/06/2021	\$ 130,000.00	\$ for \$	
31/12/2022	\$ 150,000.00	\$ for \$	
31/05/2021	\$ 400,000.00	\$ for \$	\$ 600,000.00
30/06/2021	\$ 853,629.00	\$ for \$	
30/06/2021	\$ 2,233,338.00	\$ for \$	
30/07/2021	\$ 90,000.00	\$ for \$	
30/06/2021	\$ 1,500,000.00	Fully Funded	

Amount Billed	Amount Operational	Amount Capital	Expended 18-19
\$ -	\$ -	\$ 5,500,000.00	\$ -
		\$ 446,820.00	\$ 214,577.62
\$ 446,820.00	\$ -	\$ -	\$ 235,325.39
\$ -		\$ 300,000.00	
		\$ 842,523.60	
		\$ 2,070,210.00	
\$ 175,183.00			
\$ 121,011.00			
\$ 57,227.00			
		\$ 68,133.00	
		\$ 60,000.00	
	\$ 9,335.70		
		\$ 500,000.00	
		\$ 42,671.00	
\$ 10,000.00	\$ 10,000.00		
		\$ 60,000.00	
		\$ 1,502,727.00	
		\$ 500,000.00	
		\$ 64,000.00	
		\$ 2,618,000.00	
		\$ 300,000.00	
\$ 60,000.00	\$ 60,000.00		
\$ 15,000.00			
\$ 55,000.00			
\$ 37,500.00			
\$ 476,500.00			
\$ 80,000.00			
		\$ 853,629.00	
		\$ 2,233,338.00	

Expended 19-20	Expended 20-21	Amount Unexpended YTD	Amount to be Claimed
\$ 180,815.77		\$ 5,319,184.23	\$ 5,500,000.00
\$ 502,355.46		\$ 176,706.92	\$ 893,640.00
\$ 341,037.55		\$ 818,721.06	\$ 948,264.00
\$ 321,630.74		-\$ 21,630.74	\$ 300,000.00
\$ 1,418,618.02		-\$ 576,094.42	\$ 842,523.60
		\$ 2,070,210.00	\$ 2,070,210.00
\$ 15,663.81		\$ 184,336.19	\$ 24,817.00
\$ 5,745.00		\$ 128,712.00	\$ 13,446.00
\$ 4.65		\$ 95,078.35	\$ 37,856.00
\$ 18,991.67		\$ 690,138.33	\$ 709,130.00
		\$ 127,402.00	\$ 127,402.00
\$ 4,627.04		\$ 4,708.66	\$ 9,335.70
\$ 249,848.98		\$ 750,151.02	\$ 1,000,000.00
\$ 69,448.38		-\$ 9,448.38	\$ 60,000.00
\$ 10,000.00		\$ -	\$ -
\$ 78,440.77		\$ 21,559.23	\$ 100,000.00
		\$ 3,500,000.00	\$ 3,500,000.00
		\$ 3,500,000.00	\$ 3,500,000.00
		\$ 2,500,000.00	\$ 2,500,000.00
\$ 6,702.86		\$ 993,297.14	\$ 1,000,000.00
\$ 1,329,427.26		\$ 173,299.74	\$ 1,502,727.00
\$ 864,029.69		\$ 11,635,970.31	\$ 12,500,000.00
\$ 16,385.00		\$ 63,615.00	\$ -
		\$ 760,340.00	\$ 760,340.00
\$ 147,370.03		\$ 2,660,629.97	\$ 2,808,000.00
\$ 495,909.22		-\$ 95,909.22	\$ 400,000.00
		\$ 1,001,818.00	\$ 1,001,818.00
\$ 60,000.00		\$ 140,000.00	\$ 140,000.00
		\$ 15,000.00	\$ -
		\$ 220,000.00	\$ 165,000.00
		\$ 150,000.00	\$ 112,500.00
		\$ 1,430,000.00	\$ 953,500.00
\$ 36,355.00		\$ 43,645.00	\$ -
		\$ 130,000.00	\$ 130,000.00
		\$ 150,000.00	\$ 150,000.00
		\$ 400,000.00	-\$ 200,000.00
		\$ 853,629.00	\$ 853,629.00
		\$ 2,233,338.00	\$ 2,233,338.00
		\$ 90,000.00	\$ 90,000.00
		\$ 1,500,000.00	\$ 1,500,000.00

SUNSET STRIP PROGRESS ASSOCIATION INC. (No: 9895710)**PO BOX 7712 SUNSET STRIP NSW 2879**

**BOB STEWART
GREG HILL
CENTRAL DARLING SHIRE COUNCIL
PO BOX 165
WILCANNIA NSW 2836**

DEAR BOB & GREG**SUBJECT: SUBMISSION FOR 2020/2021 – CDSC OPERATIONAL BUDGET.**

SSPAI Meetings have requested that the following items be considered for the Operational Budget. Some of these items were discussed with Greg Hill at CDSC/SSPAI Consultation Meeting on the 7/1/2019 and Bob Stewart Administrator Liaison Meeting of 25th July 2020.

Firstly, our members wish to acknowledge CDSC achievements for the Village in 2019/20.

- Sponsorship of the Village community events.
- Annual funding provided to the Pensioner's Association.
- C-wealth Drought Package - \$15,000 – Drought Proofing - Stage one - Landcare.
- Minor Grants - \$1,000 – Bocce pitch, \$500 – golf club toilets and \$1,000 SSCI – Landcare.

The following items were submitted as budget items (2019/2020) and are a continuing need in the 2020/2021 budget.

- Service Partnership – submitted in 2016/2017 – Administrator 25/7/2019.
2019/20 - Underspending Parks & Gardens/Sporting Facilities – \$55,884. Ancillary Works \$190,500. Balance - \$46,509. Street Cleaning/Bins \$116,000. Balance - \$26,703.
- Increase public toilet contribution – currently \$600.
- Increase community events funding – currently \$250.
- Two additional traffic calming units in Lakeview & Kingfisher Avenues. Since 2010.
- Sunset Strip Waste Facility – renewal of the Service Agreement – expired in Sept 2019.
- Sunset Strip Waste Facility – Stage 3 Improvements – CDSC labour commitment.
- Village Information Booklet – CDSC contribution to printing & direct mail to ratepayers.
- Differential Rating for Sunset Strip Village due to Council's no service provision.

The following projects have been submitted previously and are a continuing need.

(Budget 2020/21)

- Village Drainage Plan – guttering and drainage submitted annually since 2014. Sunset Strip is the only community without guttering. Wilcannia and Menindee have guttering where no houses have ever existed?
- Village Tourist Sign - \$20,000 allocated to each town in 2011. Villages to follow?

The following new items are submitted for 2020/2021 budget.

- Outdoor infrastructure (\$645k) – Led street lighting upgrade for Sunset Strip Village.
- Outdoor infrastructure (\$645k) – tree grinding, paving and guttering – Charles Sturt Park – bus/car parking part of new public toilet, bus shelter and SSB Walk of Fame.
- Roads Upgrades (\$2.577) - road re-construction – turning circles – Kingfisher/Lakeview.
- Minor Grants Program – Landcare, sporting and recreation – increase to \$2,000 each.
- Tourism Association – branding, etc. – Sunset Strip Boulevard – Walk of Fame.
- Bushfire & Emergency Services - NSW Rural Fire Service – Village fire breaks.

Grant and Contributions Register – Sunset Strip Funding Needs.

SSPAI commends CDSC for obtaining \$44 million in grant funding.

SSPAI seeks a fair and equitable distribution for our Village in view of past practice in favour of towns. Sunset Strip has 70 less ratepayers than Ivanhoe with a population of 180 people. The Village has been impacted by a range of adversities and our response is the Recovery Strategy.

- Stronger Country Communities Fund – RD3 – Children’s Adventure Playground. \$80,002.
- Drought Communities Programme - \$15,000 – Drought Proofing Stage 2.
Submitted by Sunset Strip Conservation Inc. on 3rd February 2020.
(Drought Community Events & Projects - \$3,739.39.)
- FWJO – Tourism Infrastructure –
Village Entrance Signage – same as other CDSC Communities. \$20,000 – 2011 costing by CDSC.
New Public Toilet Block – Charles Sturt Park/Arboretum site. \$58,707.
Sunset Strip Boulevard - Walk of Fame – The Movies & Stars of Outback Australia. \$66,065.
Aboriginal Locality Signage – Aboriginal Heritage Protected Site – Sunset Strip. \$4,043.
Outdoor Fitness Trail – to follow the Sunset Strip Boulevard. \$53,252.
- DITRDC (C-wealth) – Local Roads – Community Infrastructure – Sunset Strip Boulevard – two kilometers walking path. Supply cracker dust, delivery and earthworks. \$34,782.
- DIRDC (C-wealth) – Roads to Recovery – RD1 - road re-construction – turning circles – Kingfisher/Lakeview. Charles Sturt Park - tree grinding, paving and guttering – bus/car parking for the new public toilet, bus shelter and SSB Walk of Fame.
- NSW Dept. PIE – Infra, Employment, Community Projects -
Sunset Strip Boulevard - Walk of Fame – The Movies & Stars of Outback Australia. \$66,065.
Outdoor Fitness Trail – to follow the Sunset Strip Boulevard. \$53,252.
Electronic Community Events Board - \$20,000.

As per Administrators Report, SSPAI looks forward to working together in our country’s spirit of mateship and solidarity as we face the many challenges ahead.

Yours sincerely,

Barry Fowler

Secretary

30th June 2020

ABN: 47976025521

CHARITY NO: CFN/22062

Central Darling Shire

**DELIVERY PROGRAM 2018-21
DRAFT OPERATIONAL PLAN 2020-21**





Table of Contents

Operating Environment	5
About the Shire and Council	5
Major Towns.....	6
Population	6
Economy	7
Regional Issues.....	7
Council Wards	7
Administration	8
Vision	8
Mission.....	8
Organisational Chart	9
Delivery Program Activities (2017-2021) and Operational Plan (2020-2021)	10
About the Delivery Program	10
About the Operational Plan	11
Financial Summary	11
Income and Expenses Statement	12
Revenue.....	34
Rates and Charges Policy.....	34
General Rates	34
Farmland	34
Residential	34
Business	34
Property Valuations	34
Rating Structure	35
Ordinary Rates.....	35
Waste Charges	37
Waste Charges	37
Statement of Charges	38
Domestic Waste Management Charge	38
Waste Management Charge – Sunset Strip.....	39
Waste Management Charge – White Cliffs	39
Garbage Service – Commercial Garbage	40
Water Supply Charges	41
Wilcannia Water Supply Service.....	41
Ivanhoe Water Supply Service	42
White Cliffs Water Supply Service	43
Wilcannia Sewerage Service.....	43
Loan Borrowings 2020-21	44
Proposed Borrowings.....	44
Financial Statements.....	45
Income and Expense Statement.....	45
Income	45
Expenses	45
Income from Continuing Operations	46
Income	46
Annual Charges	46
(b) User Charges.....	46
(b) Fees.....	47



(c) Investment Revenues.....	47
(d) Other Revenues.....	47
(e) Grants - Operating.....	48
(f) Grants - Capital.....	48
(g) Contributions & Donations.....	48
Expense from Continuing Operations.....	49
Expenses.....	49
(a) Employee Costs.....	49
(b) Borrowing Costs.....	49
(c) Materials & Contracts.....	50
(d) Depreciation & Impairments.....	50
(e) Other Expenses.....	51
Statement of Cash Flows.....	52
Cash Flows from Operating Activities.....	52
Capital Works Program.....	54
Financial Assistance Grants.....	57
Annual Assistance Scheme.....	57
Senior Citizens.....	57
Youth Week.....	57
Schools.....	57
Australia Day activities.....	57
ANZAC Day activities.....	57
Christmas.....	57
Other.....	57
Minor Grants Scheme.....	57
Statement Relating to Access and Equity.....	58
Appendix.....	59
Fees and Charges.....	59
Hire of Council Facilities as Approved by Council.....	60
Menindee Community Hall.....	60
Ivanhoe (Committee).....	60
White Cliffs Community Hall (Committee).....	61
Tilpa Community Hall (Committee).....	61
Title of Fee Charge.....	62
Wilcannia Community Hall.....	62
Swimming Pools.....	63
Other (Facilities).....	63
Rates.....	64
Government Information (Public Access).....	64
Companion Animals Act (Dogs and Cats) Effective 1 st July 1999.....	65
Lifetime Registration.....	65
Animal Detainment Fees.....	Error! Bookmark not defined.
Cat, Dog, Pig-Release Fee.....	Error! Bookmark not defined.
Goat, Sheep-Release Fee.....	66
Horse, Cattle-Release Fee.....	66
Title of Fee Charge.....	67
Planning Certificates.....	67
Swimming Pool Inspections.....	67
Footway Restaurant Permit.....	67
Food Premises Inspection.....	67
Domestic Waste Collection.....	68
Public Cemeteries.....	68
Water Supply.....	69
Sewerage Services.....	69
Septic Tank and Chemical Closet.....	69
Building Certificates.....	70
Development Applications.....	71
Basic Development Applications.....	71
Constructions Certificate Application Fees.....	73
Reinstatement Fees.....	74
Caravan Park Tariffs.....	75
White Cliffs Caravan Park.....	75

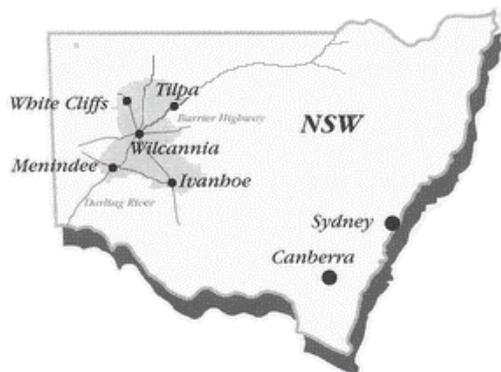


Victory Park Caravan Park (Wilcannia).....	75
Ivanhoe/Menindee/Wilcannia Waste Depot Fees.....	76
Waste.....	76
Ivanhoe Multi Service Outlet - Menindee Rural Transaction Centre – Wilcannia Local Post Office	77
Printing/Scanning	77
Photocopying/FAX Services	78
Misc. Services	78
Menindee Rural Transaction Centre – Ivanhoe Multi Service Outlet	79
VENUE HIRE Meeting/Function room	79
Plant Hire Rates	80



Operating Environment

About the Shire and Council



The Central Darling area has significant Indigenous cultural heritage being home to the Paakantji people and later the Ngiyampaa (Nyampa) or camp people who moved into the Menindee area from Carowra Tank in the 1930's. Many of the Aboriginal people living in Wilcannia, Menindee and Ivanhoe today belong to these tribes, with Elders and Community Leaders being traditional custodians of the area. Originally the Paakantji people covered a very wide area and

spoke the same language with some variations. Archaeologists have positive evidence of occupation dating back 26,000 years.

European settlement along the Darling commenced around 1840 when pastoralists began to move into the area. The Central Darling runs were gradually consolidated following the opening up of the River for steamboat navigation. Central Darling Shire was constituted on the 1st of May, 1959 encompassing an area of over 53,000 square kilometres, making it the largest Local Government Area (LGA) in New South Wales. Conversely, population figures for the Shire are one of the lowest at 2,070 residents (ABS 2013) dispersed throughout the towns of Ivanhoe, Menindee, Wilcannia and White Cliffs, and its localities of Darnick, Mossgiel, Sunset Strip and Tilpa. 98% of the Shire is divided into approximately 270 grazing properties. The Shire suffers from isolation with Wilcannia, its main population centre, located about 200 kilometres east of Broken Hill.

The Shire is characterised by a small and relatively static (ABS: 2005 - 2096 persons to 2013-2070 persons). Approximately 38% of the population consists of Aboriginal people who live mainly in Wilcannia, Menindee and Ivanhoe. Women are in a minority in the Shire consisting of about 46% of the total population. The median age of the population (38.8) is slightly higher than the state average (37.3).

Major issues include lack of employment opportunities, health, education, public order and safety, transport, communication, housing and lack of 'normal' community services.

The principal economic activities within the Shire include pastoral, horticulture, agriculture, opal mining and tourism. Rural grazing properties represent the largest land use within the Shire, accounting for 97% of the entire area.

Tourism is Central Darling Shire's developing industry, directly employing 100 residents and providing economic benefit to a further 200 businesses, community groups and individuals throughout the Shire. Tourism's economic benefit per annum is significant to the region.

Tourism in the Central Darling Shire is based on the region's many significant natural and man-made attractions, and its unique cultural and heritage resources.

Central Darling Shire



Major Towns

The Shire is extremely diverse with four main communities that are all different in their commerce, geography and cultures.

Wilcannia is the administration centre of the Shire which has a fascinating history of river heritage having once been the prime port for the shipping of wool for the entire western district of NSW.

Menindee also located on the banks of the Darling River once was renowned for its strong and quickly developing horticulture industry and a growing tourism destination, but the recent emerging issues associated with the lack of available water in the Darling River has had a severe negative impact on these industries in recent times.

Ivanhoe was once a thriving rail town as the positioning point for change-over crews on the transcontinental rail line. It is the centre of a traditional pastoral area and still provides agricultural products and services for a large part of the Shire.

White Cliffs is an opal-mining town. There is more tourism activity than mining these days with opportunities to stay in an underground motel, to visit art galleries or even a unique jewellery manufacturer.

Population

Census figures have identified that the population of the Shire is relatively static at about 2,000 persons with Wilcannia, Menindee and Ivanhoe having a significant Indigenous population, ranging from nearly half to two thirds of the town. High levels of unemployment are experienced in a number of towns within the Shire, many above the national average. Family income levels within the Council are just over half of the national average.



Economy

Central Darling Shire economic activities include pastoral, horticultural, agricultural, mining and tourism. Rural grazing properties represent the largest land use within the Shire, accounting for 97% of the entire area.

Regional Issues

The Shire and its residents continue to face significant local government and regional issues. Some of the major issues within the Shire are the continuing lack of employment opportunities, high unemployment, a low rate income, low educational attainment, public order and safety issues and a high dependence on grants. The continuing lack of water in the Darling River has also brought about significant economic impact on some of the Shire's communities, particularly in Menindee and surrounding areas.

In recent times, the Council has experienced severe financial pressure, resulting in the dismissal of the Council by the Minister of Local Government in 2014. The Council continues to operate as a local government entity under strict oversight by the Ministerial appointed Administrator, Bob Stewart.

Council Wards

The Council area is divided into three wards; A Ward, B Ward and C Ward.



Administration

On 14 November 2014, the NSW Minister for Local Government, the Hon Paul Toole MP, announced that a permanent Administrator would be appointed at Central Darling Shire Council, following recommendations made by Commissioner Richard Colley who headed a public inquiry into Central Darling Shire Council, due to concerns having been expressed that the Council was in an extremely serious financial position.

Mr. Greg Wright, who had previously been appointed as Interim Administrator, was appointed as the permanent Administrator.

Mr. Robert 'Bob' Stewart was appointed as Administrator by the Minister for Local Government. Mr. Stewart commenced the appointment on 25 January 2019. Mr. Stewart has more than 40 years' experience in the local government sector.

Vision

Central Darling Shire will be a great place to live and visit.

Mission

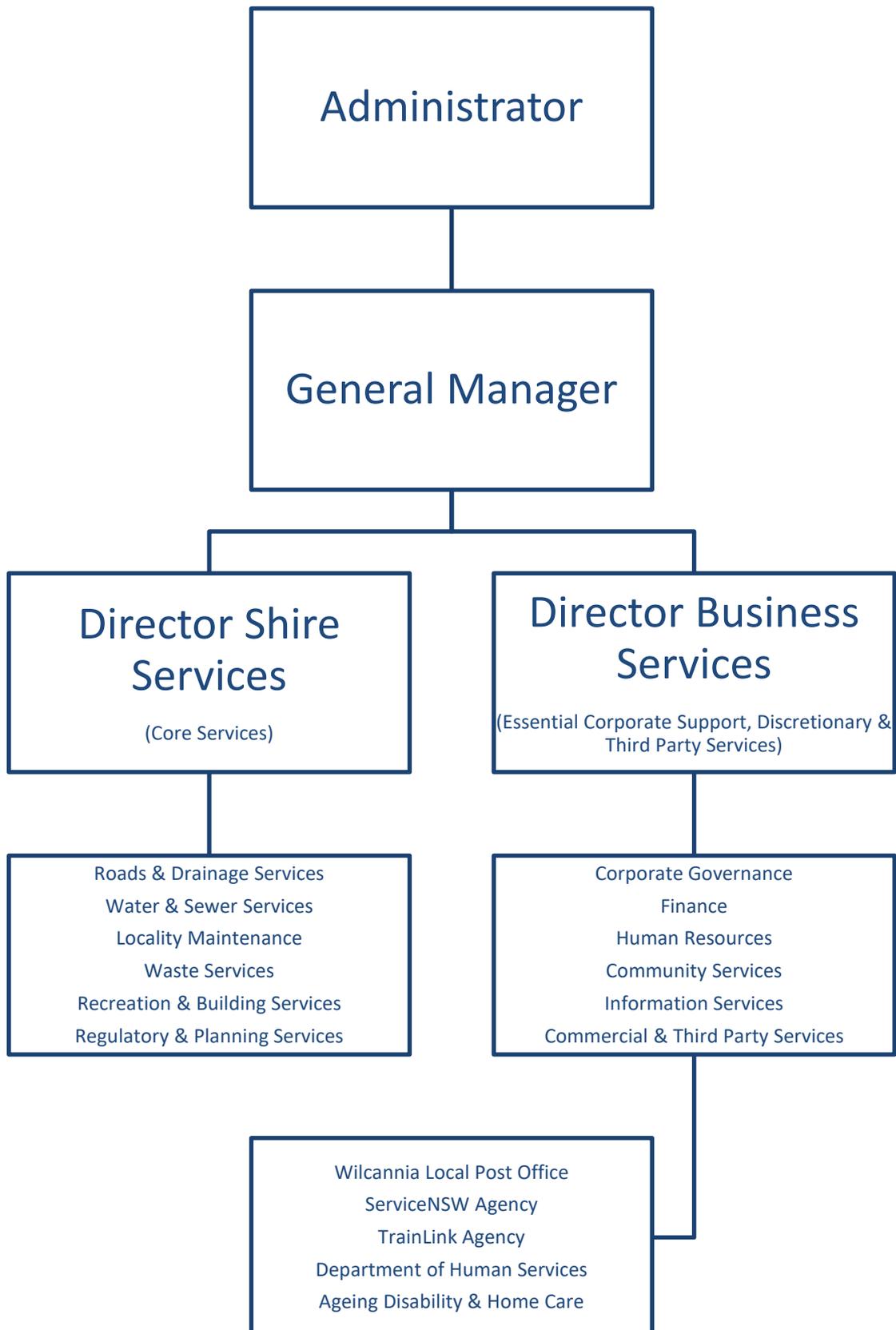
Realising quality opportunities for all in the Central Darling Shire through:

- Effective leadership
- Community development through involvement, participation, partnership, ownership and collaborative approach
- Facilitation of services
- Community ownership
- Delivery of consistent, affordable and achievable services and facilities.



Organisational Chart

The Central Darling Shire Council has recently adopted a two Directorate structure.





Delivery Program Activities (2017-2021) and Operational Plan (2020-2021)

About the Delivery Program

The Central Darling Shire Council Delivery Program identifies the key strategies/activities that are actioned through the Operational Plan and deliver on the community's strategic goals and outcomes.

The Delivery Program is a statement of commitment to the community from each newly elected Council. In preparing the program, Council is accounting for its stewardship of the community's long-term goals, outlining what it intends to do towards achieving these goals during its term of office and what its priorities will be.

Section 404 of the Local Government Act 1993 states the requirements of the Delivery Program:

- A Council must have a Delivery Program, detailing the principal activities to be undertaken to achieve the strategies established in the Community Strategic Plan, within the resources available under the Resourcing Strategy.
- The Delivery Program must include a method of assessment to determine the effectiveness of each principal activity detailed in the Delivery Program in achieving the objectives at which the activity is directed.
- A council must prepare a new Delivery Program after each ordinary election of Councillors to cover the principal activities of the Council for the 4 year period commencing on 1 July following the election.
- The draft Delivery Program is to be on public exhibition for at least 28 days where public submissions can be made to Council before the program is adopted.
- The General Manager must ensure that progress reports are provided to the Council, with respect to the principal activities detailed in the Delivery Program, at least every 6 months.



About the Operational Plan

The Central Darling Shire Council Operational Plan 2020-21 includes actions that are linked to the Delivery Program 2017-2021. This is set out from page 12 of this document.

Section 405 of the Local Government Act 1993 sets out the requirements for a Council's Operational Plan as follows:

- Council must have an annual Operational Plan that is adopted before the beginning of each financial year detailing the activities to be undertaken during that year, as part of the Council's Delivery Program.
- The Operational Plan must include the Statement of Revenue Policy for the year covered by the Plan.
- The draft Operational Plan is to be on public exhibition for at least 28 days where public submissions can be made to Council before the program is adopted.
- The exhibition must be accompanied by a map showing where the various ordinary and special rates included in the draft plan will apply.
- The Council must consider any submissions made concerning the draft Operational Plan before adopting the Operational Plan.
- The Council must post a copy of its Operational Plan on the Council's website within 28 days after the plan is adopted.

Financial Summary

Council has budgeted for a rate increase of 2.6%, the maximum allowed under the rate pegging arrangements that apply in NSW. This will only provide a minimal increase in rate income for Council with the total ordinary rate income projected to be \$856,901.

Perusal of the draft income schedule foreshadows that the total rates for 2019/20 were \$2,287,377 and for 2020/21 are \$2,362,868. In 2018/19 and in 2019/20, these amounts have been "netted off", thereby reducing the income and expenses items in the schedule.

In presenting a budget a range of decisions had to be made in relation to various programs and services. This has been done on the basis of providing a platform from which Council can progress to re-build its levels of programs and service improvements are made to how various programs are managed and operated.

A summary of the draft budget is shown on the following pages.



Income and Expenses Statement

Year ending 30th June 2021

	Budget 2019/20 (000's)	Budget 2020/21 (000's)
Income		
Rates & Annual Charges	2,303	2,298
User Charges & Fees	4,165	8,712
Interest & Investment Revenue	77	79
Other Revenues	324	331
Operating Grants & Subsidies	8,380	8,253
Capital Grants & Subsidies	2,750	15,450
Operating Contributions	2,757	2,777
Gain on Disposal of Assets	0	2,298
Total Income from Continuing Operations	20,756	37,900
Expenses		
Employee Costs	4,838	5,606
Borrowing Costs	120	88
Materials & Contracts	7,259	9,146
Depreciation/Impairment	4,342	3,960
Other Expenses	992	3,014
Loss on Disposal of Assets	-	-
Total Expenses from Continuing Operations	17,551	21,814
Net Operating Profit / (Loss)	3,205	16,086
Net Operating Result before Capitalised Items	455	636



Further information in relation to the above statement is included from Page 43 Financial Statements, of the document. Revenue policies used in formulation of the budget are included in the [Rates and Charges Policy](#).



GOAL 1 A healthy and cohesive community receiving recognition and supported by coordinated, appropriate and affordable services

GOAL OUTCOME 1.1 Closer cooperation and cohesion between community groups

Delivery Plan (2017-2021)	Operational Plan (2019-20)			
Strategy	Action	Performance Target	Responsibility	By When
1.1.1 Relevant and quality health and family support services for all members of our community	<ul style="list-style-type: none"> Advocate for the continual funding of services and programs 	<ul style="list-style-type: none"> Retain and enhance existing health services Continuous improvement program (as part of the operational plan - service level agreements) 	Business Services	Ongoing
	<ul style="list-style-type: none"> Advocate for appropriate and accessible health services 		Business Services	Ongoing
	<ul style="list-style-type: none"> Advocate for services that support healthy lifestyles 		Business Services	Ongoing
	<ul style="list-style-type: none"> Support services that address alcohol and substance misuse in our communities. 		Business Services	Ongoing



GOAL OUTCOME 1.2 Improved community services and facilities

Delivery Plan (2017-2021)		Operational Plan (2019-20)		
Strategy	Action	Performance Target	Responsibility	By When
1.2.1 Health, improved aged care and disability services in collaboration with service providers	<ul style="list-style-type: none"> Investigate possible government policy change to better reflect the aged care needs of rural and remote communities 	<ul style="list-style-type: none"> Develop strategies that encourage older residents to remain within our communities Investigate strategies that provide for aged care that enables older residents to be integrated and active in our communities Continuous improvement program (as part of the operational plan- service level agreements) 	Business Services	Ongoing
	<ul style="list-style-type: none"> Ensure that services to the ageing are coordinated, effective and appropriate 		Business Services	Ongoing
	<ul style="list-style-type: none"> Investigate options to deliver aged care facilities 		Business Services	Ongoing
	<ul style="list-style-type: none"> Ensure the continuation of funding to assist in the provision of home care services 		Business Services	Ongoing
	<ul style="list-style-type: none"> Ensure the on-going review and implementation of disability improvement programs 		Business Services	Ongoing
	<ul style="list-style-type: none"> Liaise with appropriate local health services on public health related matters. 		Business Services	Ongoing
	<ul style="list-style-type: none"> Develop and review a Disability Inclusion Action Plan 		Business Services	Complete



GOAL OUTCOME 1.3 Enhanced community spirit, cultural and arts awareness and pride

Delivery Plan (2017-2021)		Operational Plan (2019-20)		
Strategy	Action	Performance Target	Responsibility	By When
1.3.1 Culture and Art: Development of creative industries, culture and art	<ul style="list-style-type: none"> Advocate for increased local participation opportunities for community based arts and cultural groups 	<ul style="list-style-type: none"> Maintain relationships with Regional and State Arts organisations 	Business Services	Ongoing



GOAL OUTCOME 1.4 Improved opportunities for our communities

Delivery Plan (2017-2021)		Operational Plan (2019-20)		
Strategy	Action	Performance Target	Responsibility	By When
1.4.1 Youth, Sport and Recreation Options for the whole community	<ul style="list-style-type: none"> Investigate options for external funding to provide additional and enhanced recreational facilities 	<ul style="list-style-type: none"> Enhance sporting facilities and opportunities in the communities Provide active and passive recreational facilities Investigate the provision of leadership opportunities for our young people Investigate possible options for funding longer opening hours for swimming pools. Discussions are in progress with the Broken Hill YMCA. 		Ongoing
	<ul style="list-style-type: none"> Investigate the provision of youth recreational facilities 			Ongoing
	<ul style="list-style-type: none"> Ensure adequate budget allocation in annual Operational Plan to assist with grant applications for additional and enhanced recreational facilities 			Ongoing
	<ul style="list-style-type: none"> Investigate options for the provision of contractual arrangements for the operation of swimming pools across the Shire 			Ongoing
1.4.2 Community Housing	<ul style="list-style-type: none"> Liaise and facilitate partnership with housing providers. 	<ul style="list-style-type: none"> Maintain partnerships with community housing providers, Aboriginal Land Councils and Aboriginal Housing Office. 	Business Services	Ongoing



GOAL OUTCOME 1.5 Enhanced public order and safety

Delivery Plan (2017-2021)		Operational Plan (2019-20)		
Strategy	Action	Performance Target	Responsibility	By When
1.5.1 Public Order and Safety	<ul style="list-style-type: none"> Continue partnership with Police to enforce Alcohol Free Zones in our communities 	<ul style="list-style-type: none"> Ensure the continuation and enforcement of alcohol free zones Promote programs that will minimize crime and assist in crime protection in our communities In conjunction with other agencies, promote development of crime prevention programs that focus on healthier and safer communities Investigate the implementation of CCTV crime prevention strategies when funding available Continued provision of enforcement of animal control services 	Shire Services	Ongoing
	<ul style="list-style-type: none"> Develop strategies with government agencies to addresses crime prevention issues 		Shire Services	Ongoing
	<ul style="list-style-type: none"> Liaise with NSW Police through attendance and participation on the Community Safety Precinct Committee 		Shire Services	Ongoing
	<ul style="list-style-type: none"> Investigate funding opportunities for the implantation of CCTV as required 		Shire Services	2020-21
	<ul style="list-style-type: none"> Support and assist emergency services by participating in scheduled meetings and reporting to Council 		Shire Services	Ongoing
	<ul style="list-style-type: none"> Ensure availability of microchipping and veterinary services as funding available 		Shire Services	Ongoing
	<ul style="list-style-type: none"> Maintain consistent animal control practices 		Shire Services	Ongoing
	<ul style="list-style-type: none"> Develop partnership with AMRRIC to assist with education programs for Council and communities. 		Shire Services	Ongoing
	<ul style="list-style-type: none"> Review of Strategic Companion Animal Management Plan 		Shire Services	Ongoing



GOAL 2 A strong regional economy supported by developing industries, strong businesses and increased employment

GOAL OUTCOME 2.1 Expansion of industries and growth in businesses

Delivery Plan (2017-2021)	Operational Plan (2019-20)			
Strategy	Action	Performance Target	Responsibility	By When
2.1.1 Sustainable economic development of Shire towns	<ul style="list-style-type: none"> Review and update Tourism and Economic Development Strategy 	<ul style="list-style-type: none"> Develop an economic development strategic framework that supports the retention and growth of existing businesses Encourage the establishment of new and expansion of existing industries and businesses Investigate funding opportunities to support retention of heritage buildings 	Business Services	Ongoing
	<ul style="list-style-type: none"> New plans and strategies are developed in line with community needs that encourages economic growth 		Business Services	Ongoing
	<ul style="list-style-type: none"> Review opportunities and benefits of membership of the relevant regional/state tourism board 		Business Services	Ongoing
	<ul style="list-style-type: none"> Ensure that all policies, plans and procedures are updated and appropriate to maintain development in the Shire 		Business Services	Ongoing
	<ul style="list-style-type: none"> Monitor population projections and statistical data relating to the Shire to assist in making informed decisions 		Business Services	Ongoing
	<ul style="list-style-type: none"> Seek and apply for grant funding to enable opportunities to support the retention of heritage buildings 		Business Services	Ongoing



GOAL OUTCOME 2.2 Employment growth

Delivery Plan (2017-2021)	Operational Plan (2019-20)			
Strategy	Action	Performance Target	Responsibility	By When
2.2.1 Succession Planning – employment strategy	Job Creation: <ul style="list-style-type: none"> Develop partnership with job network agencies to identify employment opportunities 	<ul style="list-style-type: none"> Maintain relationships with job networks. Develop traineeship opportunities- two per annum. 	Business Services	Ongoing
	Job Creation: <ul style="list-style-type: none"> Research and develop opportunities for traineeships 		Business Services	Ongoing

GOAL OUTCOME 2.3 Education and Training

Delivery Plan (2017-2021)	Operational Plan (2019-20)			
Strategy	Action	Performance Target	Responsibility	By When
2.3.1 Opportunities for the highest level of education and training for all members of the community	<ul style="list-style-type: none"> Lobby government bodies for support and financial assistance for educational programs 	<ul style="list-style-type: none"> Increased number of locally offered traineeships and educational programs 	Business Services	Ongoing
	<ul style="list-style-type: none"> Encourage the take up of educational opportunities 		Business Services	Ongoing
	<ul style="list-style-type: none"> Assist in promoting traineeships and career paths post traineeship 		Business Services	Ongoing
	<ul style="list-style-type: none"> Encourage participation of traineeship and educational opportunities through effective communication 		Business Services	Ongoing



GOAL OUTCOME 2.4 Improved infrastructure across the Shire

Delivery Plan (2017-2021)	Operational Plan (2019-20)			
Strategy	Action	Performance Target	Responsibility	By When
2.4.1 Enhance tourism assets	<ul style="list-style-type: none"> Inspect and maintain Heritage Trail Interpretive panels (tourism signage) 	<ul style="list-style-type: none"> 100% of interpretive panels and relevant signage inspected and repaired/ updated 	Shire Services	Ongoing
	<ul style="list-style-type: none"> Investigate the options for dissemination of tourist information in each community 	<ul style="list-style-type: none"> Increased dissemination streams of tourist information 	Business Services	Ongoing
	<ul style="list-style-type: none"> Investigate the opportunity for community/tourism/educational use of the solar power station site in White Cliffs 	<ul style="list-style-type: none"> A memorandum of understanding has been signed with the White Cliffs Solar Thermal Power Station Friends Inc, for the purpose of tourism 	Shire Services	Ongoing



GOAL 3 A protected and supported natural environment and a sustainable and well maintained built environment

GOAL OUTCOME 3.1 Environmental management and protection

Delivery Plan (2017-2021)	Operational Plan (2019-20)			
Strategy	Action	Performance Target	Responsibility	By When
3.1.1 Environmental and education	<ul style="list-style-type: none"> Environmental issues are included in Council staff induction and review programs 	<ul style="list-style-type: none"> Council staff trained in environmental issues 	Shire Services	Ongoing
	<ul style="list-style-type: none"> Continue to lobby to increase environmental flows in the Darling River 		Shire Services	Ongoing
3.1.2 Tree Planting	<ul style="list-style-type: none"> Free trees distributed as part of National Tree Day 	<ul style="list-style-type: none"> Actively support and contribute to National Tree Day 	Shire Services	Ongoing
3.1.3 Plastic Bag reduction	<ul style="list-style-type: none"> Investigate strategies to eradicate plastic bags from all communities 	<ul style="list-style-type: none"> Decline in plastic bag supply and use 	Shire Services	2020-21
3.1.4 Waste Management	<ul style="list-style-type: none"> Review tip and waste operations, access and recycling programs 	<ul style="list-style-type: none"> Reduction in waste going to landfill; minimal number of issues raised by EPA; increased level of recycling Container deposit outlet has commenced in Wilcannia 	Shire Services	Ongoing
	<ul style="list-style-type: none"> Continue to engage NetWaste to explore recycling options 		Shire Services	Ongoing
	<ul style="list-style-type: none"> Lobby government for re-introduction of container deposit levy 		Shire Services	Ongoing
3.1.5 Weed Management	<ul style="list-style-type: none"> Investigate the Shire's responsibility for weed control and seek appropriate opportunities for funding 	<ul style="list-style-type: none"> Meetings held with relevant government agencies 	Shire Services	2020-21



GOAL OUTCOME 3.2 Improved town entrances and streetscapes

Delivery Plan (2017-2021)	Operational Plan (2019-20)			
Strategy	Action	Performance Target	Responsibility	By When
3.2.1 Visually attractive and functional town entrances and streetscapes	<ul style="list-style-type: none"> Complete review of Central Darling Shire Council's Local Heritage Strategy 	<ul style="list-style-type: none"> Review Central Darling Shire Council's Local Heritage Strategy Heritage Advisor engaged Investigate opportunities to redevelop and enhance streetscapes and entrances to all towns 	Shire Services	2020-21
	<ul style="list-style-type: none"> External Heritage Advisor to visit area three times per year 		Shire Services	Ongoing
	<ul style="list-style-type: none"> Continue to seek funding (State and Federal) for heritage projects 		Shire Services	Ongoing
	<ul style="list-style-type: none"> Continue to seek funding to provide for privately owned heritage buildings 		Shire Services	Ongoing
	<ul style="list-style-type: none"> Seek funding to enable opportunities to redevelop and enhance streetscapes and entrances to all towns 		Shire Services	2020-21



GOAL OUTCOME 3.3 Safe and reliable water supplies and road networks for Shire communities

Delivery Plan (2017-2021)	Operational Plan (2019-20)			
Strategy	Action	Performance Target	Responsibility	By When
3.3.1 Stormwater is managed throughout each community	<ul style="list-style-type: none"> Stormwater drainage system functions to an acceptable standard 	<ul style="list-style-type: none"> Stormwater Management Plan to be reviewed 	Shire Services	Ongoing
	<ul style="list-style-type: none"> Develop a plan to identify, investigate and design suitable solutions for storm water issues in communities 		Shire Services	2020-21
	<ul style="list-style-type: none"> Maintain network of kerb, gutter and stormwater drainage to an appropriate standard 		Shire Services	Ongoing
3.3.2 Safe and reliable water supply for Shire communities	<ul style="list-style-type: none"> Lobby for the completion of the Wilcannia Weir 	<ul style="list-style-type: none"> \$30m Funding from State & Federal Governments for replacement of the Wilcannia Weir Develop integrated water management plans for each community 	Shire Services	Ongoing
	<ul style="list-style-type: none"> Ensure that potable and raw water supplies are provided within designated water districts of Ivanhoe and Wilcannia 		Shire Services	Ongoing
	<ul style="list-style-type: none"> Maintain the consistency of water supply to the White Cliffs community and investigate and improve the provision of a potable supply as a matter of urgency 		Shire Services	Ongoing
	<ul style="list-style-type: none"> Construct the new water treatment plant and associated infrastructure to ensure improved water supply for White Cliffs 		Shire Services	Ongoing
3.3.3 Water testing and treatment	<ul style="list-style-type: none"> Ensure that potable water meets the guidelines set by NSW Health 	<ul style="list-style-type: none"> Quality Water Testing meets the NSW Health standards 	Shire Services	Ongoing
3.3.4 Water Management	<ul style="list-style-type: none"> Review and improve water supply management strategies 	<ul style="list-style-type: none"> All relevant water plans are reviewed 	Shire Services	Ongoing

Central Darling Shire



	<ul style="list-style-type: none">Review contingency plans for each community to maintain water supplies		Shire Services	Ongoing
--	--	--	----------------	---------



GOAL OUTCOME 3.4 Improved infrastructure across the Shire

Delivery Plan (2017-2021)	Operational Plan (2019-20)			
Strategy	Action	Performance Target	Responsibility	By When
3.4.1 Safe and reliable network of roads throughout the Shire	<ul style="list-style-type: none"> Investigate alternative options for road surfaces 	<ul style="list-style-type: none"> All roads throughout the Shire meet RMS standards 	Shire Services	Ongoing
	<ul style="list-style-type: none"> Ensure all roads within the Shire are maintained at an appropriate standard 		Shire Services	Ongoing
	<ul style="list-style-type: none"> Review road hierarchy with standard levels and priority roads listing 		Shire Services	Ongoing
	<ul style="list-style-type: none"> Prepare costing report for roads in the Shire to establish and maintain to current identified standard. Determine short fall from specified standard to current condition of roads 		Shire Services	Ongoing
	<ul style="list-style-type: none"> Continue to lobby for road funding for all roads in the Shire, specifically Cobb Highway, Wooltrack Road and Pooncarie-Menindee Road 	<ul style="list-style-type: none"> \$25m from State and Federal Governments has been allocated to the bitumen sealing of the Pooncarie Road. 	Shire Services	Complete
3.4.2 Traffic Management	<ul style="list-style-type: none"> Review the usage of signage on Council owned area and/or operated land 	<ul style="list-style-type: none"> Traffic management committee meetings as required to review traffic issues 	Shire Services	Ongoing
	<ul style="list-style-type: none"> Conduct street signage audit in each Shire town and replace as required 		Shire Services	Ongoing
3.4.3 Maintain Airports to acceptable condition	<ul style="list-style-type: none"> Conduct weekly inspection and maintenance program to Airports 	<ul style="list-style-type: none"> Maintenance programs completed in accordance with CASA standards 	Shire Services	Ongoing
	<ul style="list-style-type: none"> A qualified aerodrome reporting officer to be present in each community 		Shire Services	Ongoing
	<ul style="list-style-type: none"> Continue to liaise with RFDS and RFS 		Shire Services	Ongoing
	<ul style="list-style-type: none"> Seek funding to upgrade Airports 		Shire Services	Ongoing



GOAL OUTCOME 3.4 Improved infrastructure across the Shire

Delivery Plan (2017-2021)	Operational Plan (2019-20)			
Strategy	Action	Performance Target	Responsibility	By When
3.4.4 Council and Community assets are maintained and managed responsibly	<ul style="list-style-type: none"> Complete development of asset management plans 	<ul style="list-style-type: none"> Asset maintenance program developed and operational (see Asset Maintenance Program) 	Shire Services	2020-21
	<ul style="list-style-type: none"> Develop asset maintenance program 		Shire Services	2020-21
	<ul style="list-style-type: none"> Asset register reviewed and updated 		Shire Services	2020-21
	<ul style="list-style-type: none"> Identify and rectify high-risk footpath hazards in a coordinated and systematic manner 		Shire Services	2020-21
	<ul style="list-style-type: none"> Develop a Disability Inclusion Action Plan 	<ul style="list-style-type: none"> Development of a Disability Inclusion Action Plan to address access issues 	General Manager	Complete
3.4.5 Ensure that public toilet facilities are maintained to a standard acceptable to the wider community and visitors	<ul style="list-style-type: none"> Toilets cleaned in accordance with regular cleaning schedule 	<ul style="list-style-type: none"> Prompt response to complaints about cleanliness 	Shire Services	Ongoing
3.4.6 Maintain Cemeteries	<ul style="list-style-type: none"> Encourage more community involvement in local committees – cemetery beautification programs 	<ul style="list-style-type: none"> Support current committee structure 	Business services	Ongoing
	<ul style="list-style-type: none"> Maintain and update cemetery records as information becomes available 		Shire Services	Ongoing
3.4.7 Playgrounds are provided and maintained to meet community standards	<ul style="list-style-type: none"> Review the audit of all playgrounds within the Shire 	<ul style="list-style-type: none"> One compliant (Australian Standards) playground in each town 	Shire Services	As required
	<ul style="list-style-type: none"> Plan for new playgrounds and the upgrade of existing playgrounds in consultation with the community 		Shire Services	Ongoing
	<ul style="list-style-type: none"> Ensure maintenance schedule for all playgrounds within the Shire is compliant 		Shire Services	Ongoing
	<ul style="list-style-type: none"> Research and apply for funding for playground renewal 		Shire Services	Ongoing



OUTCOME 3.5.1 Well planned towns in accordance with LEP and sound planning principles

Delivery Plan (2017-2021)	Operational Plan (2019-20)			
Strategy	Action	Performance Target	Responsibility	By When
3.5.1 To provide a well skilled and resourced planning and development function that ensures orderly development	<ul style="list-style-type: none"> Management of all planning, development and building regulatory functions in accordance with legislative and LEP requirements 	<ul style="list-style-type: none"> Development Applications, inspections and certifications undertaken within customer charter timeframes 	Shire Services	Ongoing



GOAL 4 A consultative and professional organisation providing a high standard and efficient delivery of services

GOAL OUTCOME 4.1 Effective communication and consultation with Shire communities

Delivery Plan (2017-2021)	Operational Plan (2019-20)			
Strategy	Action	Performance Target	Responsibility	By When
4.1.1 Effective communication and consultation with Shire communities	<ul style="list-style-type: none"> Liaise with Aboriginal and Torres Strait Islander representatives to identify service needs and assist in planning for improved service delivery 	<ul style="list-style-type: none"> Enhanced communication activities with community groups and residents Develop a governance framework that underpins openness and transparency for stakeholders 	General Manager	Ongoing
	<ul style="list-style-type: none"> Continue Administrator and General Manager consultations with communities on a regular basis 		General Manager	Ongoing
	<ul style="list-style-type: none"> Develop a Community Engagement Strategy 		General Manager	Complete
	<ul style="list-style-type: none"> Foster and co-ordinate an extensive network of partnerships in delivering services to the community 		General Manager	Ongoing
	<ul style="list-style-type: none"> Proactively encourage community members to take an interest in community leadership 		General Manager	Ongoing



	<ul style="list-style-type: none">Identify and conduct appropriate levels of training for Councillors on their roles, responsibilities and leadership aspirations		General Manager	Ongoing
--	---	--	-----------------	---------



GOAL OUTCOME 4.2 Efficient and effective services

Delivery Plan (2017-2021)	Operational Plan (2019-20)			
Strategy	Action	Performance Target	Responsibility	By When
4.2.1 Effective community service provision in the Shire through a strategic and collaborative approach	<ul style="list-style-type: none"> Provide information about volunteering via CDSC website and through a flyer in rates notice 	<ul style="list-style-type: none"> Information uploaded to CDSC website and is regularly updated Volunteer Policy and Guidelines has been developed and implemented. Support educational institutions and organisations in the Shire to encourage youth leadership and positive community behaviour 	Business Services	Ongoing
	<ul style="list-style-type: none"> In partnership with community organisations encourage an increase in the number of volunteers and their skills 		Business Services	Ongoing
	<ul style="list-style-type: none"> Identify events and programs to engage students and schools in appropriate activities including in collaboration with Young Leaders Program 		Business Services	2020-21
	<ul style="list-style-type: none"> Participate in remote service delivery team meetings 		Business Services	Ongoing
	<ul style="list-style-type: none"> Management of Council's finances in accordance with, accepted local government financial sustainability principles and adopted Council strategies 		Business Services	Ongoing



OUTCOME 4.3 Skilled and informed Councillors and Staff

Delivery Plan (2017-2021)		Operational Plan (2019-20)		
Strategy	Action	Performance Target	Responsibility	By When
4.3.1 A professional and cohesive organisational climate	<ul style="list-style-type: none"> Identify and conduct appropriate levels of training for Councillors and staff on their roles and responsibilities 	<ul style="list-style-type: none"> Improved internal communication outcomes Develop internally targeted training sessions to address any identified communication issues Determine internal and external reporting needs through review of statutory reporting requirements 	General Manager	2020-21
	<ul style="list-style-type: none"> Review of organisational structure in consultation with Council and staff 		General Manager	Complete
	<ul style="list-style-type: none"> Review of Council's Delegation Register to ensure staff are aware of their legislative responsibilities and limits of authority 		General Manager	Complete
	<ul style="list-style-type: none"> Provision of an active training regime for all staff to ensure skills are current and numeracy and literacy skills are satisfactory 		General Manager	Ongoing



OUTCOME 4.4 Engaged leaders and volunteers in each community

Delivery Plan (2017-2021)		Operational Plan (2019-20)		
Strategy	Action	Performance Target	Responsibility	By When
4.4.1 Leadership and community involvement	<ul style="list-style-type: none"> Councillors and senior management be actively involved in community groups 	<ul style="list-style-type: none"> Councillors and senior management be actively involved in community groups 	General Manager	Ongoing
	<ul style="list-style-type: none"> Ensure opportunity in each community to review Council's Operational Plan 		General Manager	Ongoing
Education	<ul style="list-style-type: none"> Liaise with school communities on Education and Community issues 	<ul style="list-style-type: none"> Engage school representative groups in response to any community or educational concerns Assist prospective persons interested in standing for election for Council 	General Manager	Ongoing
	<ul style="list-style-type: none"> Conduct information sessions for prospective persons interested in standing for election for Council 		General Manager	2020-21



Revenue

Rates and Charges Policy

General Rates

Central Darling Shire Council levies ordinary rates on three categories of property:

- Farmland
- Residential
- Business

Farmland

Section 515(1) of the Local Government Act 1993 identifies land to be categorised as Farmland, if it is a single parcel of land valued as one assessment and its dominant use is for farming.

The activity undertaken must be of a significant and substantial commercial purpose or character and engaged in for the purpose of profit on a continuous or repetitive basis. Whether or not a profit is actually made will not affect the categorisation of the land.

Residential

The category of Residential Land can be applied according to section 516, if it is valued as one assessment and if its dominant use is for residential accommodation. Under the Act properties engaged in the area of hotels, motels, guesthouses, boarding houses, lodging houses and nursing homes are not categorised as residential.

Determination of dominant use of the parcel of land will be identified, rather than the area, when it comes to applying this category.

Business

Land will be categorised as Business in accordance with Section 519 if it does not meet the criteria for categorisation as farmland or residential.

Property Valuations

Individual parcels of land are currently valued by the Valuer-General in accordance with the Valuation of Land Act 1916. As required by legislation, the NSW Valuer-General re-valued all land within the Shire as at 6 September 2019, with an effective date for rating purposes of 1 July 2019. Since that date, the Valuer-General has advised of changes due to deletions, additions and changes in categories and the values to be used for rating in the 2020/21 year as compared to 2019/20 will be:



Rating Category	2019/20	2020/21	Change	Change
	\$ LV	\$ LV	\$ LV	%
Residential	3,596,121	3,472,130	-123,991	-3.44
Business	601,558	552,990	-48,568	-8.07
Farmland	215,706,804	423,684,150	207,977,346	96.41
Total	219,904,483	427,709,270	177,133,556	

Rating Structure

Council's proposed rating structure for 2020/21 is presented in the table below and complies with the requirements of the Local Government (General) Regulation 2005, clause 201 Section (1).

The maximum allowable increase in rates in 2020/21 is 2.6% as determined by the Independent Pricing and Regulatory Tribunal (IPART). This budget has been prepared on the basis of applying the maximum allowable rate increase.

The interest rate has been set at 0.0% for the first half of the 2020-21 financial year being 1 July 2020 to 31 December 2020 in response to the financial impacts faced by the community as a result of the COVID-19 Pandemic.

The maximum interest rate that Council may apply to overdue rates and charges for the period 1 January 2021 to 30 June 2021 (Inclusive) of 7.0% p.a is the amount determined by the Minister for Local Government in accordance with Section 566 (3) of the Local Government Act 1993.

Ordinary Rates

Council is proposing to raise a total of \$856,901 from ordinary rates in 2020/21. Of the total rates raised, residential rates will comprise 40.53% of the total ordinary rates, farmland 53.93% and business 5.53%.

Council's ordinary rates are comprised of two components, the Base Rate and the Ad Valorem rate. The Base Rate for 2020/21 is set at \$130.00. Base rates comprise \$206,700 of the ordinary rates proposed to be raised in 2020/21.

The Ad Valorem rate is calculated by multiplying the rate in the dollar and the value of the property. Ad Valorem rates comprise \$650,201 of the ordinary rates proposed to be raised in 2020/21.



General Rate	2019/20	2019/20	2020/21	Change	Change
	\$	Actual	\$	\$	%
Residential	338,512	338,415	347,314	8,802	2.60
Business	46,216	46,211	47,418	1,202	2.60
Farmland	450,458	448,310	462,170	11,712	2.60
Total	835,187	832,938	856,901	21,716	2.59

Perusal of the rate table above foreshadows that the total rates for 2019/20 decreased from the budget by 0.02% due to subdivision of land, objections and property changes. The actual raised was \$832,938 and the increase under the maximum allowable increase for 2020/21 will be \$856,901. In 20120/21, these amounts have been “netted off”, thereby reducing the income and expenses items in the schedule.

Category	Number of properties	Base amount \$	Base Yield \$	Rate in \$	Property Valuations	Ad Valorem Rates \$	Total Ordinary Rates
Farmland	376	130.00	48,880	0.00098349	420,229,450	413,290	462,170
Residential	1076	130.00	139,880	0.06125838	207,434	207,434	347,314
Business	138	130.00	17,940	0.05359833	549,980	29,478	47,418
Total	1,593		206,700		424,165,640	650,201	856,901

The Base Rate is levied by Council to ensure that properties with a low land value pay at least a minimum amount of rates, that otherwise would not be able to be levied under the Ad Valorem method of rates calculation.



Waste Charges

Waste Charges

Council levies charges for the provision of waste management services in Wilcannia, Ivanhoe and Menindee, in accordance with the relevant provisions of the Local Government Act 1993.

In addition to the waste management charge, fees are payable for the disposal of waste at Council's waste depots by commercial and industrial users.

Under the Local Government Act 1993, Council must ensure that no cross subsidisation occur with domestic waste management services. Specifically, Section 504 provides that:

(1) A council must not apply income from an ordinary rate towards the cost of providing domestic waste management services.

(1A) Subsection (1) does not prevent income from an ordinary rate from being lent (by way of internal loan) for use by the council in meeting the cost of providing domestic waste management services.

(2) Income to be applied by a council towards the cost of providing domestic waste management services must be obtained from the making and levying of annual charges or the imposition of charges for the actual use of the service, or both.

(3) Income obtained from charges for domestic waste management must be calculated so as to not exceed the reasonable cost to the council of providing those services.

This financial year will see the Council continuing to take a more proactive approach to reducing the cross subsidisation between the general rate and the cost of the provision of this service, with the aim to reduce the cross subsidisation within 5 years.

The issue of gate fees and illegal dumping are complex within any community. In July 2015, Council determined to discontinue to charge gate fees for its waste management facilities for domestic refuse. However, business, commercial and industrial waste will continue to attract fees for waste disposal at the waste management facilities.

In calculating the cost to the consumer, an allowance has been included for remedial clean up works in each of the townships. This work is considered to be imperative in Council's aim to manage the waste depots in accordance with the relevant legislation



The proposed waste management charges for 2020/21 are detailed in the tables below:

DESCRIPTION	TOWN	2019/20 PER SERVICE	2020/21 PER SERVICE
Domestic & Commercial Occupied Land	Wilcannia	617	633
	Ivanhoe	617	633
	Menindee & Environs	617	633
All Unoccupied Land		293	300

Statement of Charges

Council intends to make and levy an annual charge for the following services provided on an annual basis under s501 (1) of the Local Government Act 1993.

- Wilcannia Garbage Service - Business Only
- Ivanhoe Garbage Service - Business Only
- Menindee Garbage Service – Business only
- Wilcannia Water Supply and Service
- Ivanhoe Water Supply and Service
- White Cliffs Water Supply and Service
- Wilcannia Sewerage Service

Domestic Waste Management Charge

S496 of the Local Government Act 1993 required all Councils to introduce a Domestic Waste Management Charge from 1 July 1994.

Domestic Waste Management covers services comprising the periodic collection of domestic waste, and other related services, from individual parcels of rateable land. Domestic Waste Management, for example, may include recycling, weekly pick-up and annual domestic clean-up services, and use of a waste tip site that may also accommodate non-domestic waste collection.

Under the new legislation, all rateable land situated within the area in which a domestic waste management service is available, whether occupied land or vacant land, must be subject to an annualised domestic waste management charge.

It should be noted that this is a charge for *Domestic* waste only and the cost of removal of all kinds of waste from business, commercial or industrial premises cannot be included in this charge.



The townships of Wilcannia, Ivanhoe, Menindee and Menindee Environs have access to garbage collection services as well as refuse disposal sites. The villages of White Cliffs, Tilpa and Sunset Strip have access to tip sites that Council is responsible for maintaining and replacing.

TOWN	PROPERTY TYPE	NO. SERVICES	SERVICE CHARGE	TOTAL CHARGES \$
Wilcannia	Occupied	231	633	146,223
	Unoccupied	102	300	30,600
Ivanhoe	Occupied	113	633	71,529
	Unoccupied	38	300	11,400
Menindee & Environs	Occupied	298	633	188,634
	Unoccupied	76	300	22,800
Total Charges				471,186

Waste Management Charge – Sunset Strip

As per previous years, a domestic waste management charge is to be levied to contribute to the running and cost of replacement of the Sunset Strip Waste Depot.

SPECIAL RATE LEVIED	PROPERTIES AFFECTED	RATE CHARGED \$	RATE YIELD \$
Residential	135	76	10,260

Waste Management Charge – White Cliffs

In line with previous years, the domestic waste management charge is to be levied to contribute to the running and cost of replacement of the White Cliffs Waste Depot.

SPECIAL RATE LEVIED	PROPERTY TYPE	PROPERTIES AFFECTED	RATE CHARGED \$	RATE YIELD \$
Residential	Occupied	197	62	12,214
Residential	Unoccupied	1	62	62



Garbage Service – Commercial Garbage

The service is provided to properties classified as Business to collect and dispose of garbage not including industrial waste or hazardous materials.

The charge is set to recover operating costs of the domestic waste management service and to provide for the eventual replacement and restoration of tip sites in each of the three towns.

TOWN	PROPERTY TYPE	NO. SERVICES	SERVICE CHARGE	TOTAL CHARGES \$
Wilcannia	Occupied	95	633	60,135
	Unoccupied	12	300	3,600
Ivanhoe	Occupied	44	633	27,852
	Unoccupied	4	300	1,200
Menindee	Occupied	53	633	33,549
	Unoccupied	8	300	2,400
Total Charges				128,736



Water Supply Charges

In accordance with guidelines produced by the NSW Office of Water, Council is required to adopt an appropriate pricing policy for water supply services and sewerage services delivery charges.

This financial year will see the Council continue to take a more proactive approach to reducing the cross subsidisation between the general rate and the cost of the provision of this service, with the aim to reduce the cross subsidisation within 5 years.

Such a pricing policy requires that all relevant costs are charged to the correct area and charges for the services are calculated on a complete user pays system.

In recognising Council's obligation to adopt an appropriate pricing policy, all former water allowances have been eliminated. All consumers will now receive a water rate or base charge, which reflects the fact that a water service is available within close proximity to the property.

Consumers will then have a per kilolitre charge for all water consumed. A meter connected to the supply, with accounts issued on a quarterly basis, determines this. How much a consumer will be required to pay is now entirely dependent on their consumption patterns – that is, a user pays system. This removes any possibility of any cross subsidisation and will over time, with further modelling, assist in assessing the true value of a reticulated water supply.

Wilcannia Water Supply Service

The Service is provided to supply both filtered and raw water to residents in the township of Wilcannia and also to provide a rural water supply. The rural supply does not have an annual usage allowance, and as such is charged a standard excess water charge per kilolitre used. The Service is available 24 hours a day all year round.

This service benefits residents in a specific area of the Council and as such should not receive a subsidy from the general rate.

The price of this service should be set at a rate sufficient to enable the recovery of annual operating and maintenance costs and to enable a contribution to be made towards the cost of replacement of the infrastructure assets utilised in providing the service.

While a number of options are being explored the current pricing structure is based on sourcing and treating water from existing bores and the Darling River.



In the event of severe water shortage, Rural users will no longer be connected to the town supply until such time as water supply has been increased. Rural users can obtain water by carting from the bore located at Warrawong Farm in Wilcannia.

<u>Proposed Minimum Charge</u>	2019/20	2020/21
Properties Connected:		
Raw Water / Rural	\$943.00	\$967.00
Filtered Water	\$240.00	\$246.00
Properties not Connected:		
Raw Water	\$158.00	\$162.00
Filtered Water	\$158.00	\$162.00
 <u>Water Charges</u>	 2019/20	 2020/21
Charge per kilolitre used		
Rateable Properties - Urban		
Raw Water	\$0.00/kl	\$0.00/kl
Filtered Water	\$3.50/kl	\$3.50/kl
Rateable Properties – Rural		
Raw Water	\$3.50/kl	\$3.50/kl
Filtered Water	\$3.50/kl	\$3.50/kl
Non-rateable properties		
Raw Water	\$3.50/kl	\$3.50/kl
Filtered Water	\$3.50/kl	\$3.50/kl

Ivanhoe Water Supply Service

The Service is provided to supply both filtered and raw water to residents in the township of Ivanhoe and also to provide a rural water supply. The rural supply does not have an annual usage allowance, and as such is charged a standard excess water charge per kilolitre used. The Service is available 24 hours a day all year round.

The price of this service should be set at a rate sufficient to enable the recovery of annual operating and maintenance costs and to enable a contribution to be made towards the cost of replacement of the infrastructure assets utilised in providing the service.

<u>Proposed Minimum Charge</u>	2019/20	2020/21
Properties Connected:		
Raw Water / Rural	\$469.00	\$481.00
Filtered Water	\$280.00	\$287.00
Properties not Connected:		
Raw Water	\$210.00	\$215.00
Filtered Water	\$210.00	\$215.00
 <u>Water Charges</u>	 2019/20	 2020/21
Charge per kilolitre used		
Rateable Properties		
Raw Water	\$1.70/kl	\$1.70/kl
Filtered Water	\$3.90/kl	\$3.90/kl
Non-rateable properties		
Raw Water	\$3.90/kl	\$3.90/kl
Filtered Water	\$4.70/kl	\$4.70/kl



White Cliffs Water Supply Service

The service is provided to supply non-potable water to residents in the township of White Cliffs. The service is available 24 hours a day all year round.

This service benefits residents in a specific area of the Council and as such should not receive a subsidy from the general rate.

The price of this service should be set at a rate sufficient to enable the recovery of annual operating and maintenance costs and to enable a contribution to be made towards the cost of replacement of the infrastructure assets utilised in providing the service.

<u>Proposed Minimum Charge</u>	2019/20	2020/21
Properties Connected:		
Non Potable Water	\$908.00	\$931.00
Properties not Connected:		
Non Potable Water	\$795.00	\$815.00
Non-rateable		
Non Potable Water	\$908.00	\$931.00
<u>Water Charges</u>	2019/20	2020/21
Charge per kilolitre used		
Rateable Properties		
Non Potable Water	\$3.80/kl	\$3.80/kl
Non-rateable properties		
Non Potable Water	\$3.80/kl	\$3.80/kl

Wilcannia Sewerage Service

This service benefits residents in a specific area of the Council and as such should not receive a subsidy from the general rate.

The price of this service should be set at a rate sufficient to enable the recovery of annual operating and maintenance costs and to enable a contribution to be made towards the cost of replacement of the infrastructure assets utilised in providing the service.

Each service is entitled to two sewerage fittings. Additional fittings are charged extra.

The service is provided as a means of disposing of household effluent.

<u>Proposed Minimum Charge</u>	2019/20	2019/20
Proposed Charge per service	\$853.00	\$875.00
Proposed Additional Fitting Charge	\$294.00	\$301.00



Loan Borrowings 2020-21

Proposed Borrowings

Nil



Financial Statements

Income and Expense Statement

Year Ending 30th June 2021

	Budget 2018/19	Budget 2019/20	Budget 2020/21
	(000's)	(000's)	(000's)
Income			
Rates & Annual Charges	2,199	2,303	2,298
User Charges & Fees	2,493	4,165	8,712
Interest & Investment Revenue	75	77	79
Other Revenues	352	324	331
Operating Grants & Subsidies	7,134	8,380	8,253
Capital Grants & Subsidies	4,175	2,750	15,450
Operating Contributions	4,120	2,757	2,777
Gain on Disposal of Assets	-	-	-
Total Income from Continuing Operations	20,548	20,756	37,900
Expenses			
Employee Costs	4,554	4,838	5,606
Borrowing Costs	84	120	88
Materials & Contracts	7,137	7,169	9,146
Depreciation/Impairment	3,582	4,342	3,960
Other Expenses	873	1,082	3,014
Loss on Disposal of Assets	-	-	-
Total Expenses from Continuing Operations	16,230	17,551	21,814
Net Operating Profit / (Loss)	4,318	3,205	16,086
Net Operating Result before Capitalised Items	143	455	636



Income from Continuing Operations

Year Ending 30th June 2021

	Budget 2018/19	Budget 2019/20	Budget 2020/21
	(000's)	(000's)	(000's)
Income			
(a) RATES & ANNUAL CHARGES			
Ordinary Rates			
Residential	332	339	347
Pensioner Rebate	-	-	19
Farmland	439	450	462
Business	45	46	47
Total Ordinary Rates	817	835	875
Annual Charges			
Domestic Waste Management	604	606	659
Water Supply Services	573	618	249
Sewerage Services	206	244	515
Other	-	-	-
Total Annual Charges	1,383	1,468	1,423
Total Rates & Annual Charges	2,199	2,303	2,298
(b) User Charges			
User Charges			
Water Supply Services	301	301	307
Other	2	2	8
Total User Charges	303	303	315



	Budget 2018/19	Budget 2019/20	Budget 2020/21
(b) Fees			
RMS Claims	2,100	3,730	8,244
Private Works	36	37	38
Eliminate Plant Running Costs	-	-	-
Rent and Hire of Council Property	13	13	11
Planning and Building Regulation	16	16	33
Waste Disposal Tip Fees	-	31	24
Other	24	35	47
Total Fees	2,189	3,882	8,397
Total User Charges & Fees	2,492	4,165	8,712
(c) Investment Revenues			
On overdue rates & charges	67	69	71
On cash & investments	8	8	8
Impairment Gain	-	-	-
Total Investment Revenues	75	77	79
(d) Other Revenues			
Rental income	69	70	73
Insurance Claim Recoveries	31	32	32
Commissions & Agency Fees	185	154	157
Traineeship Recoveries	-	-	-
Sales	65	66	67
Other	2	2	2
Total Other Revenues	352	324	331



	Budget 2018/19	Budget 2019/20	Budget 2020/21
(e) Grants - Operating			
Financial Assistance - General	3,628	3,701	3,775
Financial Assistance - Roads	1,549	1,580	1,612
Roads to Recovery	695	1,286	1,127
Heritage & Cultural Services	17	17	18
Community Services	57	59	59
Bushfire & Emergency Services	164	167	125
Water Supply	108	167	105
Other	1	2	2
Stronger Country Communities	895	1,382	-
Drought Stimulus			1,430
Total Operating Grants & Subsidies	7,133	8,380	8,253
(f) Grants - Capital			
White Cliffs Water Treatment Plant	2,750	2,750	2,750
Infrastructure	400	-	80
Wilcannia Water Treatment plant			3,000
Pooncarie Road	-	-	8,000
Wool Track	1,025	-	-
Drought Stimulus/Relief	-	-	1,620
Total Capital Grants & Subsidies	4,175	2,750	15,450
(g) Contributions & Donations			
Regional Road Block Funding	2,640	2,757	2,777
Total Contributions & Donations	4,120	2,757	2,777
TOTAL GRANTS & CONTRIBUTIONS	15,428	13,887	26,480
TOTAL INCOME	20,547	20,791	37,900



Expense from Continuing Operations

Year Ending 30th June 2021

	Budget 2018/19	Budget 2019/20	Budget 2020/21
	(000's)	(000's)	(000's)
Expenses			
(a) Employee Costs			
Salaries and Wages	4,007	4,203	4,803
Travelling	-	-	-
Employee Leave Entitlements	-	-	-
Superannuation	385	399	456
Workers' Compensation Insurance	80	154	114
Fringe Benefits Tax	52	52	52
Training	30	30	181
Other			
Less: Capitalised and distributed costs			
Total Operating Employee Costs	4,554	4,838	5,606
Total Number of Employees	52	52	52
(Full time equivalent at end of reporting period)			
(b) Borrowing Costs			
Interest on Overdraft	-	-	-
Interest on Loans	52	50	12
Interest Right of Use Assets	-	38	43
Tip Remediation	32	32	33
Total Interest Charges	84	120	88



	Budget 2018/19	Budget 2019/20	Budget 2020/21
Expenses (con't)			
(c) Materials & Contracts			
Materials & Contractor & Consultants Costs	6,667	7,144	9,121
Operating Leases	358	25	25
Total Materials & Contracts	7,025	7,169	9,146
(d) Depreciation & Impairments			
Plant and Equipment	197	154	137
Right of Use Assets	-	258	258
Furniture & Fittings	-	-	-
Buildings	756	843	843
Other Structures	275	236	23
Infrastructure			
- roads, bridges & footpaths	1,600	2,077	1,911
- stormwater drainage	16	17	25
- water supply network	616	628	628
- sewerage network	78	86	86
Remediation			
-Tip	44	43	49
Total Depreciation & Amortisation	3,582	4,342	3,960



	Budget 2018/19	Budget 2019/20	Budget 2020/21
Expenses (con't)			
(e) Other Expenses			
Bad and Doubtful Debts	-	-	-
Mayoral fee	-	-	-
Councillors' Fees & Allowances	-	-	-
Councillors' (incl. Mayor) Expenses	-	-	-
Insurances	371	387	344
Legal Fees	57	35	60
Light, Power & Heating	179	164	314
Telephone & Communications	80	87	116
Donations & Contributions to Local & Regional Bodies	36	21	25
Printing and Stationery	32	32	25
Advertising	5	10	16
Bushfire Control	105	100	100
Subscriptions & Publications	42	166	181
Auditor's Remuneration	55	55	55
Rent & Hire Fees	-	-	-
Consultants	-	-	1,384
Other	23	25	394
Total Other Expenses	985	1,082	3,014
TOTAL EXPENSES	16,230	17,551	21,814



Statement of Cash Flows

Year Ending 30th June 2021

Cash Flows from Operating Activities

Receipts

Rates & Annual Charges

1,979 2,104 1,839

User Charges & Fees

2,443 4,081 8,625

Investment Income

75 77 79

Grants & Contributions - Capital

4,175 2,750 15,450

Grants & Contributions - Other

7,134 11,137 11,030

Other Operating Receipts

4,119

Payments

Employee Costs

(4,554) (4,838) (5,606)

Materials & Contracts

(7,137) (7,921) (11,430)

Borrowing Costs

(52) (52) (12)

Other Operating Payments

(552) - -

7,630 7,338 19,975

Cash Flows from Investing Activities

Proceeds from Sales

- - -

Purchase of Assets

(7,073) (6,632) (19,596)

(7,073) (6,632) (19,596)

Cash Flows from Financing Activities

Lease Payments

- (338) (442)

Repayment of Borrowings

(99) (113) (153)

(99) (451) (595)



Net Increase/(Decrease) in Cash & Cash Equivalents

Cash & Cash Equivalents - Beginning of Year

Cash & Cash Equivalents - End of Year

	Budget 2018/19	Budget 2019/20	Budget 2020/21
Net Increase/(Decrease) in Cash & Cash Equivalents	457	255	(216)
Cash & Cash Equivalents - Beginning of Year	2,375	4,214	3,830
Cash & Cash Equivalents - End of Year	2,833	4,469	3,614

DRAFT



Capital Works Program

Year Ending 30th June 2021

	Expenditure 2020/21	Funding		
		2020/21 Grants	Carried Forward	Operations
	(000's)	(000's)	(000's)	(000's)
New/Upgrade Assets				
Tilpa Village Bore	250	250		
5 New Bores for Roadworks	325	325		
White Cliffs WTP and Retic	2,750	2,750		
Mobile VMS	60			60
Trailer Broom	35			35
White Cliffs Truck	180			180
Ivanhoe Truck	180			180
Wilcannia Skid Steer	90			90
Wilcannia Forklift	30			30
Pooncarie Road	8,000	8,000		
Ivanhoe & Wilcannia WTP	3,000	3,000		
Streetlighting LED Upgrade	150	150		
Wilcannia Plot Works	15			15
Sewer Pump Station Upgrades	125	75		50
Capital Grants Matching Fund	220			220
Playground Upgrades	100	100		
Ivanhoe Oval Lighting	60	60		
Total New/Upgrade	15,570	14,710		860



	Expenditure 2020/21	Funding		
		2020/21 Grants	Carried Forward	Operations
Renewals & Replacements	(000's)	(000's)	(000's)	(000's)
Regional Roads	1,450	1,450		
Local roads	1,127	1,127		
Wilcannia Pump Station Electrical	50	50		
Valve Replacements	50			50
Reservoir Mercury Switches	10			10
Wilc WTP - Bore Pipework	25			25
Water Meters	40			40
White Cliffs Footpaths	120	120		
Ivanhoe Paving	40	40		
Aerodrome Tilpa Reseal	160	80		80
Community Halls, Wilc & Menindee	20	20		
Staff Accommodation	330	330		
Depot Office Extension	120			120
Ivanhoe Depot Storage Shed	55			55
Wilcannia Depot Storage Shed	55			55
Menindee Depot Storage Shed	50			50
Housing 44 Woore St	15			15
Housing 47-49 Hood St	20			20
Victory Park Caravan Park Residence	20			20
Council Flats 1-6	16			16



**Expenditure
2020/21**

	Funding			
	2020/21 Grants	Carried Forward	Operations	
(000's)	(000's)	(000's)	(000's)	
Atco/ Enviro/ Storage	15			15
Administration Building	30			30
Locks and Keys	60			60
Wilcannia Plumbing and Civils	100	100		
Stormwater Management	48			48
Total Renewal	4,026	3,317		709

Total Capital Expenditure	19,956	18,027		1,569
----------------------------------	---------------	---------------	--	--------------



Financial Assistance Grants

Annual Assistance Scheme

Each year, Council allocates funding to community organisations for the hosting of events and for undertaking various activities. In 2020/21 the following assistance will be provided:

Senior Citizens

\$800 To each pensioner association in Ivanhoe, White Cliffs, Menindee, Sunset Strip and Wilcannia

Youth Week

\$500 To each township for organized activities to celebrate Youth Week.

Schools

\$250 To each school to assist with costs associated with presentation of awards

Australia Day activities

\$250 Provision to each community conduction a celebration.

ANZAC Day activities

Provision of a wreath for each community. Closure of roads as required.

Christmas

\$200 Ivanhoe Hospital Auxiliary for the best Christmas lights display

\$250 To each other town being Wilcannia, Menindee, Sunset Strip and White Cliffs for general Christmas Community Celebrations.

\$350 To assist with holding senior Christmas Parties in each town in Wilcannia, White Cliffs, Menindee, Sunset Strip and Ivanhoe.

Other

\$600 To the Broken Hill Speedboat Club Inc. for maintaining public toilets at Copi Hollow

\$600 To the Sunset Strip Progress Association for maintaining public toilets at Sunset Strip

\$1250 To provide assistance for youth throughout the Shire to attend leadership training opportunities (maximum \$250/per applicant/per annum).

Minor Grants Scheme

Council has previously allocated funding to community organisations to assist them with projects or activities specific to their town or area of interest. In 2020/21 an amount of \$15,000 has been allocated.



Statement Relating to Access and Equity

The Shire's Community Strategic Plan, Delivery Program and Operational Plan are based on the four interrelated social justice principles of equity, access, participation, and rights.

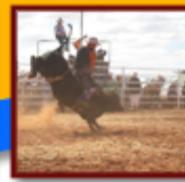


Equity – there should be fairness in decision making, prioritising and allocation of resources, particularly for those in need. Everyone should have a fair opportunity to participate in the future of the community. The planning process should take particular care to involve and protect the interests of people in vulnerable circumstances.

Access – all people should have fair access to services, resources and opportunities to improve their quality of life.

Participation – everyone should have the maximum opportunity to genuinely participate in decisions which affect their lives

Rights – equal rights should be established and promoted, with opportunities provided for people from diverse linguistic, cultural and religious backgrounds to participate in community life.



Appendix

Fees and Charges

In accordance with Section 608 of the Local Government Act 1993 and other relevant legislation, Council charges and recovers approved fees and charges for any services it provides.

In cases where the amount of fees and charges for service is determined under another Act or regulatory body, Council's policy is not to determine an amount that is inconsistent with the amount determined under the other Act or regulatory body.

All of Council's fees and charges not subject to statutory control are reviewed on an annual basis prior to finalisation of Council's annual operational budget. In special circumstances, fees and charges can be reviewed and approved by Council in accordance with the Local Government Act and regulations.



Title of Fee Charge	Unit/ Note	2019/20 Charge Inc. GST	Unit/Note	2020/21 Charge Inc. GST
---------------------	---------------	----------------------------	-----------	----------------------------

Hire of Council Facilities as Approved by Council

Menindee Community Hall

Discos, Parties, Presentations, Movies	Day or Night	\$280.00		\$280.00
Supper Room	Day or Night	\$95.00		\$95.00
Club Fundraising Discos-Seniors	Day or Night	\$125.00		\$125.00
Club Fundraising Discos-Juniors	Day or Night	\$65.00		\$65.00
Fundraising-Charities	Day or Night	\$85.00		\$85.00
Government Agencies	Day or Night	\$280.00		\$280.00
Meetings	Day or Night	\$60.00		\$60.00
Bond-Refundable if Hall is cleaned and left in a reasonable condition	Day or Night	\$270.00		\$270.00

Ivanhoe (Committee)

Hall Hire	Day Rate	\$200.00		\$200.00
Hall Hire	Evening Rate	\$250.00		\$250.00
Bond-Refundable if Hall is cleaned and left in a reasonable condition	Day or Night	\$500.00		\$500.00



Title of Fee Charge	Unit/Note	2019/20 Charge Inc. GST	Unit/Note	2020/21 Charge Inc. GST
White Cliffs Community Hall (Committee)				
Hall Hire	Day or Night	\$110.00		\$110.00
Local Activities (Supper Room)	Day or Night	\$5.00		\$5.00
Local Events (Supper Room)	Day or Night	\$15.00		\$15.00
Supper Room Hire	Day or Night	\$25.00		\$25.00
Hire of Table and Chairs		\$50.00		\$50.00
Rally's/Treks	Per Day	\$110.00		\$110.00
Tilpa Community Hall (Committee)				
Hall Hire	Day or Night	\$50.00		\$50.00
Community Centre Hire-Includes Hall and Kitchen	Day or Night	\$100.00		\$100.00



Title of Fee Charge	Unit/Note	2019/20 Charge Inc. GST	Unit/Note	2020/21 Charge Inc. GST
Wilcannia Community Hall				
Discos, Parties, Presentations, Movies (Inc Kitchen)	Day or Night	\$280.00		\$280.00
Supper Room (Inc Kitchen)	Day or Night	\$95.00		\$95.00
Club Fundraising Discos-Seniors	Day or Night	\$125.00		\$125.00
Club Fundraising Discos-Juniors	Day or Night	\$65.00		\$65.00
Fundraising-Charities-Not For Profits	Day or Night	\$85.00		\$85.00
Meetings	Day or Night	\$65.00		\$65.00
Bond-Refundable if Hall is cleaned and left in a reasonable condition	Day or Night	\$270.00		\$270.00



Title of Fee Charge	Unit/Note	2019/20 Charge Inc. GST	Unit/Note	2020/21 Charge Inc. GST
Swimming Pools				
Casual Hirers Fee (All Pools)	Each Event	\$60.00		\$60.00
Family Season Ticket	Season	\$100.00		\$100.00
Wilcannia	Per Person	Gold Coin		Gold Coin
Ivanhoe	Per Person	Gold Coin		Gold Coin
Menindee	Per Person	Gold Coin		Gold Coin
White Cliffs	Per Person	Gold Coin		Gold Coin
Other (Facilities)				
Hire of BBQ Trailer (Wilcannia Only, pick up from Council Depot)		\$65.00		\$65.00
<i>Delivery/Pickup additional \$20 fee will be incurred</i>				
Ovals/Parks/Reserves (Excluding not for profit & community events)	\$100.00 Bond	\$65.00		\$65.00
Hire of Wilcannia ATCO's	Per Person/Per Night	\$60.00		\$60.00
Hire of Projector for functions (In Council facilities)	\$100.00 Bond	\$30.00 Per Day	\$100.00 Bond	\$30.00 Per Day



Title of Fee Charge	Unit/Note	2019/20 Charge Inc. GST	Unit/Note	2020/21 Charge Inc. GST
Rates				
Interest on Overdue Rates and Charges 1 July 2020 – 31 December 2020				0.0% p.a
Interest on Overdue Rates and Charges 1 January 2021 – 30 June 2021		7.5% p.a		7.0% p.a
Rate Enquiry Fee: (Written response to bona fide purchaser or owner)	Per Property	\$75.00		\$75.00
Section 603 Certificate		\$85.00		\$85.00
Returned or Dishonoured Payment Fee		\$45.00		\$45.00
Rates Administration/Refund Fee		\$20.00		\$20.00
Government Information (Public Access)				
Government Information (Public Access)	Fixed Act	\$30.00		\$30.00
Application Internal Review	Fixed Act	\$40.00		\$40.00



Title of Fee Charge	Unit/Note	2019/20 Charge Inc. GST	Unit/Note	2020/21 Charge Inc. GST
Companion Animals Act (Dogs and Cats) Effective 1st July 1999				
NSW Office of Local Government (OLG) set the registration fees on an annual basis in July/August. The fees and charges will be update when this information is made available.				
Lifetime Registration				
Dog – Desexed (by relevant age)				\$60.00
Dog – Desexed (by relevant age eligible pensioner)				\$26.00
Dog – Desexed (sold by pound/shelter)				\$30.00
Dog – Not Desexed or Desexed (after relevant age)				\$216.00
Dog – Not Desexed (not recommended)				\$60.00
Dog – Not Desexed (recognised breeder)				\$60.00
Dog – Working or Assistance Animal				\$0.00
Cat – Desexed or Not Desexed				\$50.00
Cat – Eligible Pensioner				\$26.00
Cat – Desexed (sold by pound/shelter)				\$25.00
Cat – Not Desexed (not recommended)				\$50.00
Cat – Not Desexed (recognised breeder)				\$50.00



Title of Fee Charge	Unit/Note	2019/20 Charge Inc. GST	Unit/Note	2020/21 Charge Inc. GST
Microchip & Implantation		\$45.00		\$45.00
Inspection of Dangerous dog facilities		\$150.00		\$150.00
Animal Detainment Fees				
Cat, Dog, Pig-Release Fee		\$22.00		\$22.00
Release Fee Second Offence		\$44.00		\$44.00
Maintenance/Sustenance Fee-Per Day		\$16.50		\$16.50
Goat, Sheep-Release Fee		\$16.50		\$16.50
Release Fee Second Offence		\$44.00		\$44.00
Maintenance/Sustenance Fee-Per Day		\$16.50		\$16.50
Horse, Cattle-Release Fee		\$66.00		\$66.00
Release Fee Second Offence		\$93.50		\$93.50
Maintenance/Sustenance Fee-Per Day		\$27.50		\$27.50



Title of Fee Charge	Unit/Note	2019/20 Charge Inc. GST	Unit/Note	2020/21 Charge Inc. GST
Planning Certificates				
Planning Certificate 10.7 – Part 2 (Formerly 149 (2))		\$53.00		\$53.00
Requiring additional information Part 5 (Formerly 149 (5))		\$80.00		\$80.00
Certificate Under Section 735A		\$80.00		\$80.00
Certificate as to Orders 121ZP		\$40.00		\$40.00
Urgent Fee		\$75.00		\$75.00
Swimming Pool Inspections				
First Visit		\$150.00		\$150.00
Second Visit		\$100.00		\$100.00
Footway Restaurant Permit				
1 Table and 4 Chairs		\$60.00		\$60.00
Food Premises Inspection				
1st Inspection		\$60.00		\$60.00
Additional Inspection		\$80.00		\$80.00



Title of Fee Charge	Unit/Note	2019/20 Charge Inc. GST	Unit/Note	2020/21 Charge Inc. GST
Domestic Waste Collection				
Replacement of lost or damaged Wheelie Bin	New Bin	\$105.00		\$105.00
	Second-Hand Bin	\$45.00		\$45.00
Public Cemeteries				
Grave Digging		\$450.00		\$450.00
Land for grave under right of burial		\$280.00		\$280.00
Surcharge for Grave Digging Out of Hours, Urgent, Out of Cemetery Grounds		\$220.00		\$220.00
<i>For out of Cemetery Grounds Council will need to calculate transport costs.</i>				
Burial Ashes in pre-existing grave		\$450.00		\$450.00
Re-Opening and closing of Grave		\$450.00		\$450.00
Slab removal/replacement prior to re-opening and closing of grave		\$220.00		\$220.00
Weekend Surcharge for re-opening and closing		\$220.00		\$220.00
Plaque for Memorial Wall (Includes Purchase, Inscription & Installation)		\$150.00		\$150.00



Title of Fee Charge	Unit/Note	2019/20 Charge Inc. GST	Unit/Note	2020/21 Charge Inc. GST
Water Supply				
Water Connection, Tapping fee only per service (standard meter)(Filtered & Raw)	(Min)	\$750.00		\$750.00
Water Reconnection to existing service per service		\$125.00		\$125.00
Water Reconnection after cut off for non-payment		\$145.00		\$145.00
Special meter reading or testing		\$60.00		\$60.00
Sewerage Services				
Connection to Effluent main		\$1,580.00		\$1,580.00
Minimum includes \$700.00 pump & \$850.00 Labour				
**Connection fee as stated is the minimum fee applicable to a conduit length no greater than 10m.				
Additional charges will be incurred for conduit length in excess of 10m and be subject to a quotation.				
Septic Tank and Chemical Closet				
Septic Tank, Chemical Closet and aerated water system Application		\$150.00		\$150.00
Septic Tank: Amended Application		\$25.00		\$25.00



Title of Fee Charge	Unit/Note	2019/20 Charge Inc. GST	Unit/Note	2020/21 Charge Inc. GST
Building Certificates				
(Fixed by Statute) Per dwelling in building or in any other building on allotment				
Class 1 and/or 10 Building	Excluding GST	\$250.00		\$250.00
Classes 2-9 (not exceeding 200 sqm)		\$250.00		\$250.00
Exceeding 200sqm but less than 2000sqm		\$250 + \$0.50 /sqm over 200 sqm		\$250 + \$0.50 /sqm over 200 sqm
Exceeding 2000sqm		\$1,165 + \$0.075 /sqm>2,000sqm		\$1,165 + \$0.075 /sqm>2,000sqm
Additional Inspection		\$90.00		\$90.00
Occupation Certificate		\$90.00		\$90.00
Building Surveyor Certificate search of records> 2yrs Copy of Building Plans		\$60.00		\$60.00
Swimming Pool		\$200.00		\$200.00
Commercial Change of Use:		\$200.00		\$200.00
Bed & Breakfast		\$200.00		\$200.00
Activity Approvals		\$20.00		\$20.00



Title of Fee Charge	Unit/Note	2019/20 Charge Inc. GST	Unit/Note	2020/21 Charge Inc. GST
Maintenance/Handywork/private works	Per Hour	\$60.00		\$60.00

Development Applications

Basic Development Applications:

Up to \$5000	Up to \$5000	\$110.00		\$110.00
\$170.00, plus an additional \$3 for each \$1,000 or part thereof of the by which the estimated cost exceeds \$100,000.00	\$5,001 to \$50,000	\$170.00		\$170.00
\$352, plus an additional \$3.64 for each \$1,000 or part thereof by which the estimated cost exceeds \$50,000	\$50,001 to \$250,000	\$352.00		\$352.00
\$1,160 plus an additional \$2.34 for each \$1,000 or part thereof by which the estimated cost exceeds \$250,000	\$250,001 to \$500,000	\$1,160.00		\$1,160.00
\$1,745.00 plus an additional \$1.64 for each \$1,000 or part thereof by which the estimated costs exceeds \$500,000	\$500,001 to \$1,000,000	\$1,745.00		\$1,745.00
\$2,615 plus an additional \$1.44 for each \$1,000 or part thereof by which the estimated cost exceeds \$1,000,000	\$1,000,001 to \$10,000,000	\$2,615.00		\$2,615.00
\$15875 plus an additional \$1.19 for each \$1,000 or part thereof by which the estimated cost exceeds \$10,000,000	More than \$10,000,000	\$15,875.00		\$15,875.00
Erection of Dwelling House \$100,000 or less		\$455.00		\$455.00



Title of Fee Charge	Unit/Note	2019/20 Charge Inc. GST	Unit/Note	2020/21 Charge Inc. GST
Application for Demolition		\$110.00		\$110.00
Development not involving a dwelling or subdivision		\$285.00		\$285.00
Subdivision-Opening a public road	+ \$65 additional lot	\$665.00		\$665.00
Subdivision-Not opening a public road	+ \$53 additional lot	\$330.00		\$330.00
Designated Development	Above other fees	\$920.00		\$920.00
Lodgement of Complying Development Certificate				
Advertising Developments-Designated		\$2,220.00		\$2,220.00
Advertising Developments-Advertised, prohibited or under LEP/DCP		\$1,105.00		\$1,105.00
Development requiring Concurrence		\$250.00		\$250.00
Integrated Development		\$250.00		\$250.00
Plan FIRST Fee (Over \$50,000)	\$0.64 per extra \$1,000			
Long Service Levy (Over \$25,000)	0.35% of value of works			



Title of Fee Charge	Unit/Note	2019/20 Charge Inc. GST	Unit/Note	2020/21 Charge Inc. GST
Constructions Certificate Application Fees				
Not Exceeding \$5,000		\$79.00		\$79.00
From \$5,001 to < \$250,000		\$40 + 0.43% of building cost.		\$40 + 0.43% of building cost.
More than \$250,000		\$490 + 0.12% of building cost.		\$490 + 0.12% of building cost.



Title of Fee Charge	Unit/Note	2019/20 Charge Inc. GST	Unit/Note	2020/21 Charge Inc. GST
Reinstatement Fees				
Road Opening (roads or footpaths)	service - unsealed	\$500.00		\$500.00
	service - sealed	\$750.00		\$750.00
Restoration of Road or Footpath	Minimum Charge/m	\$60.00		\$60.00
	Bitumen/m	\$90.00		\$90.00
	Concrete/m	\$130.00		\$130.00



Title of Fee Charge	Unit/Note	2019/20 Charge Inc. GST	Unit/Note	2020/21 Charge Inc. GST
Caravan Park Tariffs				
White Cliffs Caravan Park				
		\$15.00		\$20.00
Unpowered Campsite	Daily	\$5.00 per Additional Person	Daily	\$5.00 per Additional Person
		\$20.00		\$25.00
Powered Site-Double	Daily	\$7.00 per Additional Person	Daily	\$7.00 per Additional Person
Cabins (Sleeps 4)	Daily	\$35.00	Daily	\$35.00
Shower Only	Per 5 Mins	\$1.00	Per 5 Mins	\$1.00
Victory Park Caravan Park (Wilcannia)				
Unpowered Campsite	Daily	\$15.00	Daily	\$15.00
Powered Site	Daily	\$25.00	Daily	\$25.00
Shower Only		\$5.00		\$5.00



Title of Fee Charge	Unit/Note	2019/20 Charge Inc. GST	Unit/Note	2020/21 Charge Inc. GST
---------------------	-----------	----------------------------	-----------	----------------------------

Ivanhoe/Menindee/Wilcannia Waste Depot Fees

Waste

Council has determined to discontinue to charge gate fees for its waste management facilities for domestic refuse. However, business, commercial and industrial waste will continue to attract fees for waste disposal at the waste management facilities.

Truck/Bin/Trailer		\$50 up to 1m ³ + \$10 per m ³ over		\$50 up to 1m ³ + \$10 per m ³ over
Dumping of car bodies	Per Body	\$20.00		\$20.00
Septic Tank Contents	Per Septic Tank	\$40.00		\$40.00
Asbestos (plastic wrapped and labelled) Part thereof Asbestos	Per m ³ Prior Council Consent	\$350.00		\$350.00
Animal Carcass	Per Carcass	\$20.00		\$20.00



Title of Fee Charge	Unit/Note	2019/20 Charge Inc. GST	Unit/Note	2020/21 Charge Inc. GST
Tyres				
Motorbike / Car Tyre	Per Tyre	\$10.00	Per Tyre	\$10.00
Truck / Tractor Tyre	Per Tyre	\$20.00	Per Tyre	\$20.00
Ivanhoe Multi Service Outlet - Menindee Rural Transaction Centre - Wilcannia Local Post Office				
Printing/Scanning				
Scanning	Per Page	\$0.30		\$0.30
Printing-Black and white text	Per Page	\$0.40		\$0.40
	With Own Paper	\$0.15		\$0.15
Black and white text + graphics being less than 1/4 of page	Per Page	\$1.00		\$1.00
All other black and white graphics	Per Page	\$2.00		\$2.00
Coloured graphics (pictures)	1/2 Page	\$2.00		\$2.00
Coloured graphics (pictures)	Per Page	\$4.60		\$4.60
Coloured text and graphics with graphics being less than 1/4 of page	Per Page	\$1.60		\$1.60
photographic printing A4		\$4.60		\$4.60



Title of Fee Charge	Unit/Note	2019/20 Charge Inc. GST	Unit/Note	2020/21 Charge Inc. GST
Photocopying/FAX Services				
Photocopying Black and White-A4 (Unassisted)	Per Page	\$0.40		\$0.40
Photocopying Colour-A4 (Wilcannia Only)	Per Page	\$4.80		\$4.80
Photocopying Black and White-A3 (Unassisted)	Per Page	\$0.40		\$0.40
FAX Transmission	Per Page	\$2.00		\$2.00
Receive	Per Page	\$0.40		\$0.40
Misc. Services				
Laminating A4		\$2.00		\$2.00
A3		\$4.00		\$4.00
Binding-Per A4 Book Binding	Up to 100 Sheets	\$2.60		\$2.60
	100-250 Sheets	\$3.60		\$3.60
	250-500 Sheets	\$4.60		\$4.60
Secretarial Assistance	Per Hour	\$40.00		\$40.00
	Per Day (8Hrs)	\$80.00		\$80.00



Title of Fee Charge	Unit/Note	2019/20 Charge Inc. GST	Unit/Note	2020/21 Charge Inc. GST
Menindee Rural Transaction Centre – Ivanhoe Multi Service Outlet				
VENUE HIRE Meeting/Function room				
Room Only	Per Hour	\$20.00		\$20.00
	Per Day (8Hrs)	\$150.00		\$150.00
	Per Week (5 Days)	\$500.00		\$500.00
Computer/Internet in room	/hour + \$14.00 Setup	\$6.00		\$6.00
Data Projector	Per Day	\$30.00		\$30.00
PA System	Per Day	\$25.00		\$25.00
<i>Catering Contacts Available</i>				



Plant Hire Rates

(Includes Operator and GST)

Plant Item	Rate Per Hour	Rate Per Day or km
Backhoe/Loader	\$160.00	
Loader	\$160.00	
Excavator	\$120.00	
Forklift	\$80.00	
Lawnmowers – Ride On	\$60.00	
Mobile Toilets		\$60.00 / Day
Skid Steer Loaders	\$120.00	
Skid Steer Attachment	\$10.00	
Tractor 4WD	\$120.00	
Tractor Attachment	\$10.00	
Trucks – Light	\$80.00	\$0.85 / km
Trucks – Medium Rigid	\$120.00	\$0.85 / KM
Trailers – Standard		\$60.00 / Day
Car Trailer		\$100.00 / Day

[Return to Report](#)

Central Darling Shire

**DRAFT LONG TERM FINANCIAL PLAN
2021-30**





Table of Contents

EXECUTIVE SUMMARY	4
FINANCIAL RESOURCES	5
Financial Modelling	5
Objectives of the Long Term Financial Plan	5
Modelling Methodology	6
Key Assumptions of the 10 Year Financial Model	6
Summary of Key Outcomes	7
Income Statement Projections	8
Consolidated	8
General Rates	8
Annual Charges	8
Government Grants	9
User Charges & Fees	9
Interest on Investments	9
Employee Benefits	9
Materials & Contracts	9
Depreciation and Amortisation	9
Gross Written Down Value (WDV) of Non-Current Assets Sold	9
Borrowing Cost Expenses	10
Key Information Relayed by Statement	10
Water Services	10
Annual Charges	10
Government Grants	11
User Charges & Fees	11
Materials & Contracts	11
Depreciation and Amortisation	11
Key Information Relayed by Statement	11
Sewer Services	12
Annual Charges	12
Government Grants	12
User Charges & Fees	12
Materials & Contracts	12
Depreciation and Amortisation	13
Key Information Relayed by Statement	13
Balance Sheet Projections	13
Cash Assets and Cash Equivalents	14
Receivables	14
Inventories	14
Prepayments	14
Fixed Assets	14
Accounts Payable	14
Provisions	14
Accumulated Surplus & Reserves	14
Key Information Relayed by Statement	14
Cash Flow Projections	15
Key Information Relayed by this Statement	15
Capital Works	16
Level and Nature of Capital Works	16
Capital Funding Sources	17
Long Term Borrowing Strategies	17
Risks to The Financial Plan	18
Financial Ratio Analysis of Central Darling Shire Council	19
Working Capital Ratio	19
Debt Servicing Ratio	20
Own Source Revenue Ratio	20
Operating performance Ratio	21



Renewal/Depreciation Ratio	21
Rates, Annual Charges, Interest & Extra Charges Outstanding	22
Cash Expense Cover Ratio	22

DRAFT



EXECUTIVE SUMMARY

The Central Darling Shire Council's Long Term Financial Plan 2021-2030 has been developed using a 10 year Financial Model to ensure Council's future financial sustainability. The financial model is a dynamic tool which analyses financial trends over a ten year future period based on a range of assumptions and produces a means by which Council can assess its financial requirements balanced with its strategic objectives.

The Plan has been developed on the following broad assumptions:

- Rates are forecast to increase in line with rate capping predictions being 2.6% for each year.
- Annual charges for water, sewer and waste services to increase by 2.6% for the period 2021 to 2023 then 5% for the remainder of the plan. This assumption will be reviewed during the preparation of the next plan.
- No additional long-term debt
- All revenue sources other than rates and annual charges to rise by inflation, except if better information is available.
- Net staff levels will remain constant in line with current service provision
- No reduction in the level of services provided
- Assets that provide an income stream or allow Council to reduce operating costs may be leased
- As it is expected that the shire's population will remain static for the life of the plan, no population growth factors have been factored into the plan.
- It is acknowledged that some assumptions used within the plan may become less relevant over a 10 year period

The key outcomes from the Long Term Financial Plan include the following:

- Council's liquidity improves over the life of the plan
- Capital Works Program has been increased for the life of the plan
- Funding is being allocated for the renewal of assets must ensure sustainability in the longer term
- Council's service levels have been maintained at the current level and will be reviewed during the term of the Plan
- Funding of Council's liabilities for employee leave entitlements and landfill rehabilitation.
- Council's overall financial position strengthens throughout the Plan.
- It is proposed that 1% of the surplus on RMS works goes to a Plant Replacement Reserve

The Plan highlights the ongoing sustainability of the Council into the future and this is further enhanced by asset management programs and strategies that are being implemented. Council will continue to develop these programs over the next ten years and this will provide confidence for the expenditure levels required in the future.

The continued allocation of funding towards the renewal of assets and the consistent level of funds applied to upgrade and maintenance of assets will result in a positive investment for the community in the future.

Overall, the Long Term Financial Plan provides Council with a sustainable financial outlook for the next ten years. Its continued commitment to provide efficient services and to fund the renewal and upgrade of its assets will result in a positive long term viability for the community.

The plan will be a living document and will be updated each year.



FINANCIAL RESOURCES

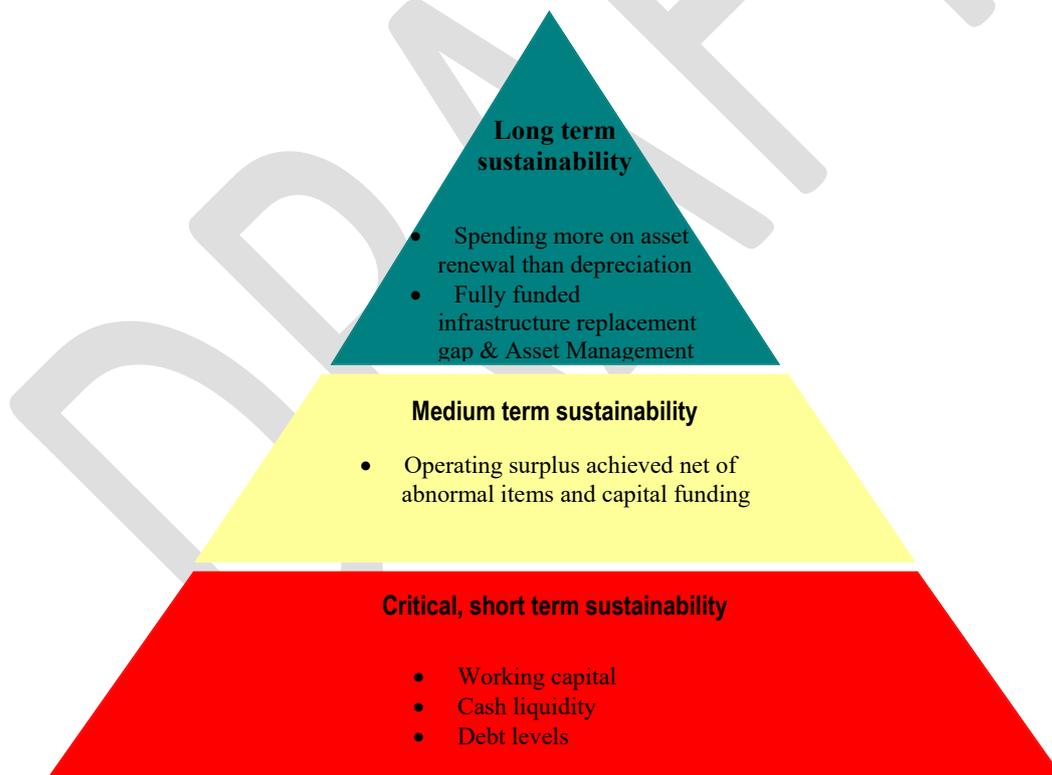
Financial Modelling

Objectives of the Long Term Financial Plan

The overall goal of the LTFP is to ensure that Central Darling Shire Council remains financially sustainable in the long term. It is intended that the 2021-2030 LTFP be based on the following guidelines:

- rate increases are in line with estimated inflation
- a pricing strategy for services based on Council's preferred options for service delivery and subsidisation vs. user pays principles
- increased funding levels for capital works and infrastructure asset maintenance
- improved liquidity
- achievement of Operating Statement surpluses with the exclusion of all non operational items such as granted assets, developer contributions and capital income.

Financial sustainability is a poorly defined term within Local Government. In order to clarify its meaning in the terms of this LTFP, the below diagram illustrates sustainability on a hierarchy of needs basis.



The most basic level of the pyramid diagram relates to issues of liquidity, debt ratios and working capital, which have an urgent, short-term focus. Without these building blocks in place, Council cannot operate successfully.

The success of this LTFP will be to progress in a structured and transparent way towards the two higher levels of sustainability that have a longer-term focus than the length of this Plan.



Modelling Methodology

Council maintains the ten year financial model on an ongoing basis. The model is based on a series of assumptions that drive the model and any changes made to the assumptions influence the results.

The base point used for modelling this year's LTFP is the budgeted result for 30 June 2021.

Key Assumptions of the 10 Year Financial Model

The model is best described as a 'business as usual' scenario with a view to ensure the long-term financial sustainability of Council, and is based on the following assumptions:

- Existing service levels will be maintained.
- There will be no significant changes to the level of subsidization that existing services receive from general revenue.
- Net staff levels will remain constant in line with current service provision.
- Inflation is forecasted at 2.0% per annum for the life of the plan.
- Staff costs will increase by an average of 2.57% per annum.
- All revenue sources other than rates, annual charges and statutory charges to rise by inflation within reason
- The replacement / refurbishment of existing assets will be maintained at current levels.
- Any new borrowings will be on a principal and interest basis.
- Assets that provide income streams or allow Council to reduce operating costs may be leased
- As it is expected that the shire's population will remain static for the life of the plan, no population growth factors have been factored into the plan.



Summary of Key Outcomes

The following table shows the Summary of Key outcomes over the next 10 years.

Central Darling Shire Council 10 Year Financial Projections Summary of Key Outcomes										
	2020/21	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	2029/30
	Budget									
	'000s	'000s	'000s	'000s	'000s	'000s	'000s	'000s	'000s	'000s
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
Surplus (deficit) from Operations (Before Capital funding)	16,091	11,250	8,927	939	972	852	813	808	808	791
Underlying Surplus	641	500	527	539	572	452	413	408	408	391
Net Cashflow from Operations	19,975	14,645	12,611	5,101	5,217	5,767	5,818	5,896	5,976	6,046
Projected Capital Expenditure	19,596	15,274	12,677	4,758	4,873	4,604	5,270	5,177	5,184	5,191
Closing Cash Balance	3,599	2,463	1,955	1,855	1,757	2,477	2,583	2,859	3,209	3,622
Long Term Borrowings	(165)	(65)	-	-	-	-	-	-	-	-

Key points of note:

- A net surplus before capital funding for each year of the plan
- An improving cash position
- An increase in capital works
- Council's current long-term debt is paid out in 2022



Income Statement Projections

The following tables show the income statement forecasted results, consolidated and for water and sewer, for 2021-30. Explanations on the major components of the statement are included below.

Consolidated

Central Darling Shire Council Projected Consolidated Income Statement Year Ending 30 June										
	2020/21 Budget	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	2029/30
	'000s \$	'000s \$	'000s \$	'000s \$	'000s \$	'000s \$	'000s \$	'000s \$	'000s \$	'000s \$
INCOME										
Rates										
Residential	366	375	385	395	405	415	426	437	448	460
Farmland	462	474	486	499	512	525	539	553	567	582
Business	47	48	50	51	52	54	55	56	58	59
Total Rates	875	897	921	944	969	994	1,020	1,046	1,073	1,101
Annual Charges										
Water	659	676	710	745	782	821	863	906	951	998
Sewer	249	256	269	282	296	311	326	343	360	378
Waste	515	528	555	583	612	642	674	708	744	781
Total Annual Charges	1,423	1,460	1,533	1,610	1,690	1,775	1,863	1,957	2,054	2,157
User Charges & Fees	8,712	9,117	9,649	9,842	10,239	10,644	10,856	11,074	11,645	11,871
Interest & Investment Revenue	79	80	82	83	85	87	88	90	92	94
Other Revenues	331	363	420	429	437	446	455	464	473	483
Contributions	2,777	2,833	2,889	2,947	3,006	3,166	3,229	3,394	3,462	3,531
Operating Grants	8,253	8,668	8,169	8,333	8,459	8,779	8,954	9,183	9,367	9,604
Capital Grants	15,450	10,750	8,400	400	400	400	400	400	400	400
Total income	37,900	34,167	32,063	24,587	25,285	26,289	26,866	27,607	28,566	29,240
EXPENSES										
Employee Benefits	5,606	5,823	5,934	5,922	6,033	6,594	6,605	6,716	6,993	6,941
Borrowing Costs	83	83	80	81	82	82	83	84	85	85
Materials & Contracts	9,146	9,478	9,817	10,163	10,517	10,877	11,244	11,618	12,000	12,390
Depreciation	3,960	4,868	5,103	5,204	5,312	5,404	5,507	5,603	5,699	5,797
Other Expenses	3,014	2,665	2,201	2,277	2,370	2,480	2,614	2,778	2,981	3,236
Total expenses	21,809	22,917	23,135	23,648	24,313	25,437	26,053	26,799	27,758	28,450
Surplus(deficit) from Operations	16,091	11,250	8,927	939	972	852	813	808	808	791
Less CAPITAL FUNDING										
Capital Grants	15,450	10,750	8,400	400	400	400	400	400	400	400
Gross W.D.V. of Disposed Assets	-	-	-	-	-	-	-	-	-	-
Proceeds from sale of fixed assets	-	-	-	-	-	-	-	-	-	-
	15,450	10,750	8,400	400						
Net Surplus(deficit)	641	500	527	539	572	452	413	408	408	391

General Rates

General land is the balance of land defined by exception to the general rate. General land therefore consists of residential, commercial and agricultural properties and vacant land.

Council applies a Base Rate and an Ad Valorem rate when calculating the rate to be levied.

The current rate cap of 2.6% has been applied for the life of the plan.

Annual Charges

Annual charges for water, sewer and waste services to increase by 2.6% for the period 2021-2023 then 5% for the remainder of the plan.



Government Grants

Council is in the lower range of grants received for regional centres. It actively seeks grants. However, its major grant funding is from the NSW Grants Commission which Council is unable to influence to a large degree.

In broad terms, a 2% per annum increase has been allowed for recurrent grants reflecting the nature of this revenue type.

Capital grant funding will be received to complete:

- Water Treatment Plants at White Cliffs, Wilcannia and Ivanhoe
- Sealing of the Pooncarie Road

User Charges & Fees

Fees and charges have been increased by inflation, however a number of fees are set by legislation and are not under Council's control e.g. Planning Permits.

Interest on Investments

Interest on investments has been based upon year-end cash and investment balances. It has been assumed an average 1.5% return on funds over the life of the model.

Employee Benefits

Increases in labour and oncosts are composed of two elements. The elements are Enterprise Agreement increments and movements within bandings as part of the annual review process. Council's negotiated Enterprise Agreement increase has been 2.8% per annum, so given this and movements within banding levels, a 2.57% average increase in total employee benefits has been factored into the Plan. Influencing this figure is the allocation of expenditure previously treated as wages to contractors.

Materials & Contracts

The broad assumption in materials and contracts is for an increase by inflation per annum based on our CPI assumptions.

Depreciation and Amortisation

Depreciation estimates have been based on the projected capital works outlays contained within this LTFP document. Future asset revaluations, levels of developer contributed infrastructure and unanticipated externally funded capital upgrade and expansion expenditure may further influence depreciation estimates. Additional depreciation will be charged in the 2022 year as the new water treatment plant comes online, and the Pooncarie Road Project is completed

Gross Written Down Value (WDV) of Non-Current Assets Sold

All written down values relate to plant items disposed as part of the plant replacement program. No asset sales are predicted for the life of the plan.



Borrowing Cost Expenses

Interest costs have been assessed on the basis of Council not having any new borrowings over the life of the plan. Also included in borrowing costs is the discount adjustments relating to movements in the Provision for Landfill Rehabilitation.

Key Information Relayed by Statement

One of Council's first goals must be to achieve an operational surplus without the inclusion of any capital income (against which there is no matching expenditure in the Operating Statement) and abnormal items such as gifted assets. The LTFP as provided achieves this result.

Water Services

Central Darling Shire Council										
Projected Water Income Statement										
Year Ending 30 June										
	2020/21	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	2029/30
	Budget									
INCOME	'000s	'000s	'000s	'000s	'000s	'000s	'000s	'000s	'000s	'000s
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
Annual Charges										
Water	659	676	710	745	782	821	863	906	951	998
Total Annual Charges	659	676	710	745	782	821	863	906	951	998
User Charges & Fees	307	313	319	326	332	339	346	353	360	367
Interest & Investment Revenue	29	29	30	30	31	32	32	33	33	34
Capital Grants	5,750	2,750	400	400	400	400	400	400	400	400
Total income	6,744	3,768	1,459	1,501	1,545	1,592	1,640	1,691	1,744	1,799
EXPENSES										
Employee Benefits	-	-	-	-	-	-	-	-	-	-
Borrowing Costs	-	-	-	-	-	-	-	-	-	-
Materials & Contracts	761	773	784	796	808	820	832	845	858	871
Depreciation	747	759	770	782	793	805	817	829	842	855
Other Expenses	-	-	-	-	-	-	-	-	-	-
Total expenses	1,509	1,531	1,554	1,578	1,601	1,625	1,650	1,674	1,700	1,725
Surplus(deficit) from Operation	5,235	2,237	(96)	(77)	(56)	(33)	(9)	17	44	74
Less CAPITAL FUNDING										
Capital Grants	5,750	2,750	400	400	400	400	400	400	400	400
Gross W.D.V. of Disposed Assets	-	-	-	-	-	-	-	-	-	-
Proceeds from sale of fixed assets	-	-	-	-	-	-	-	-	-	-
	5,750	2,750	400	400	400	400	400	400	400	400
Net Surplus(deficit)	(515)	(513)	(496)	(477)	(456)	(433)	(409)	(383)	(356)	(326)

Annual Charges

Council has the power to levy a service rate or service charge or combination service rate and charge to fund the provision of water supply, sewerage or waste services. Council need not necessarily use property value as the basis for levying a service rate or charge and could use some other criteria.

The most commonly used service rate or charge is that used to defray the cost of water/sewer supply and waste collection/recycling.

Due to the ongoing Drought and other external issues a decision was taken to increase the annual charges for water by 2.6% for the period 2021-2023, 5% for the remainder of the plan. This was implemented to provide some financial relief for the community in difficult times and in no way recovers the cost of providing water services. It must be noted that these assumptions will be reviewed in line with the preparation of any new plan.



Government Grants

Represent capital grants to provide water infrastructure. The \$8.5 million to be received over the 2020-21 and 2021-22 years is to fund a new water treatment plant for the White Cliffs community, and the upgrading of the water treatment plants at Wilcannia and Ivanhoe.

User Charges & Fees

Fees and charges generally represent excess water usage by consumers, as this is difficult to predict a conservative approach has been adopted, but in broad terms the increase will be in line with inflation.

Materials & Contracts

The broad assumption is materials and contracts will increase in line with inflation per annum based on our CPI assumption. However additional maintenance costs for the new White Cliffs water treatment plant, have been factored in from the 2021-22 year.

Depreciation and Amortisation

The anticipated increase in depreciation for the White Cliffs water treatment plant has been factored in from the 2021-22 year. However, it is acknowledged that this figure is conservative.

Key Information Relayed by Statement

One of Council's first goals must be to achieve an operational surplus without the inclusion of any capital income (against which there is no matching expenditure in the Operating Statement) and abnormal items such as gifted assets.

The Projected Income Statement for the Water Fund does not achieve this objective over the life of this plan. This is mainly attributable to the increase in maintenance and depreciation for the new water treatment plants the water pricing policies of the Council prior to the 2014-15 year and Council's decision to be conservative with any increase to the Annual Charge for Water.



Sewer Services

Central Darling Shire Council Projected Sewer Income Statement Year Ending 30 June

	2020/21	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	2029/30
	Budget									
	'000s									
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
INCOME										
Annual Charges										
Sewer	249	256	269	282	296	311	326	343	360	378
Total Annual Charges	249	256	269	282	296	311	326	343	360	378
User Charges & Fees	-	-	-	-	-	-	-	-	-	-
Interest & Investment Revenue	3	3	3	3	3	3	3	4	5	5
Other Revenues	-	-	-	-	-	-	-	-	-	-
Contributions	-	-	-	-	-	-	-	-	-	-
Operating Grants	170	172	175	177	180	183	185	188	191	194
Capital Grants	-	-	-	-	-	-	-	-	-	-
Total income	422	431	446	462	479	497	515	535	556	577
EXPENSES										
Employee Benefits	-	-	-	-	-	-	-	-	-	-
Borrowing Costs	-	-	-	-	-	-	-	-	-	-
Materials & Contracts	190	192	195	198	201	204	207	210	214	217
Depreciation	83	84	85	87	88	89	90	92	93	95
Other Expenses	-	-	-	-	-	-	-	-	-	-
Total expenses	273	276	281	285	289	293	298	302	307	311
Surplus(deficit) from Operations	149	154	166	178	190	203	217	233	249	265
Less CAPITAL FUNDING										
Capital Grants	-	-	-	-	-	-	-	-	-	-
Gross W.D.V. of Disposed Assets	-	-	-	-	-	-	-	-	-	-
Proceeds from sale of fixed assets	-	-	-	-	-	-	-	-	-	-
Net Surplus(deficit)	149	154	166	178	190	203	217	233	249	265

Annual Charges

Due to the ongoing Drought and other external issues a decision was taken to increase the annual charges for sewer services by 2.6% for the period 2021-2023, 5% for the remainder of the plan. This was implemented to provide some financial relief for the community in difficult times. It must be noted that these assumptions will be reviewed in line with the preparation of any new plan.

Government Grants

Represent grants provided under the Aboriginal Sewer Scheme. It is expected this grant will continue for the life of the plan.

User Charges & Fees

Fees and charges in broad terms will increase in line with our estimates for inflation.

Materials & Contracts

The broad assumption in materials and contracts is for an increase in line with our estimates for inflation.



Depreciation and Amortisation

Depreciation of sewer infrastructure, no major capital works programs for the sewer system are expected for the life of the plan.

Key Information Relayed by Statement

One of Council's first goals must be to achieve an operational surplus without the inclusion of any capital income (against which there is no matching expenditure in the Operating Statement) and abnormal items such as gifted assets.

The Projected Income Statement for the Sewer Fund achieves this objective for the life of the plan and can be attributed to the increase in annual charges.

Balance Sheet Projections

The following table shows the balance sheet result for 2022-2031. Explanations on the major components of the statements are included below.

Central Darling Shire Council										
Projected Balance Sheet										
As At 30 June										
	2020/21	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	2029/30
	Budget									
	'000s									
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
ASSETS										
Current Assets										
Cash & Cash Equivalents	3,599	2,462	1,954	1,854	1,756	2,476	2,582	2,858	3,208	3,621
Receivables and other debtors	2,434	2,123	2,336	2,349	2,358	2,313	2,329	2,598	2,868	3,074
Inventories	520	516	513	509	505	501	497	497	497	497
Prepayments	20	24	27	31	35	40	40	40	40	40
	6,573	5,125	4,830	4,744	4,654	5,330	5,447	5,993	6,613	7,232
Non-current Assets										
Investment in JO	1,461	1,461	1,461	1,461	1,461	1,461	1,461	1,461	1,461	1,461
Property, plant and equipment	277,489	293,948	308,131	314,278	320,749	326,328	332,527	338,335	344,170	350,089
Accumulated Depreciation	(88,359)	(92,319)	(97,187)	(102,289)	(107,494)	(112,805)	(118,209)	(123,716)	(129,319)	(135,018)
	190,591	203,090	212,406	213,449	214,716	214,983	215,779	216,080	216,312	216,532
Total assets	197,164	208,215	217,235	218,193	219,370	220,313	221,226	222,073	222,925	223,764
LIABILITIES										
Current Liabilities										
Payables	895	913	951	970	1,007	1,038	1,048	1,048	1,054	1,063
Income received in advance	88	88	88	88	88	88	88	88	88	88
Interest bearing liabilities	165	65	-	-	-	-	-	-	-	-
Provisions	980	1,040	1,124	1,088	1,221	1,245	1,297	1,297	1,297	1,297
	2,128	2,105	2,163	2,146	2,316	2,371	2,433	2,433	2,439	2,448
Non-current Liabilities										
Interest bearing liabilities	210	-	-	-	-	-	-	-	-	-
Lease liability	354	354	354	354	354	354	354	354	354	354
Provisions	785	819	853	888	924	960	997	1,035	1,074	1,113
	1,349	1,173	1,207	1,242	1,278	1,314	1,351	1,389	1,428	1,467
Total liabilities	3,477	3,278	3,370	3,388	3,593	3,685	3,785	3,822	3,867	3,916
Net Assets	193,687	204,937	213,865	214,804	215,776	216,628	217,442	218,250	219,058	219,848



Cash Assets and Cash Equivalents

Cash funds improves throughout the ten-year period. No overdraft requirements are planned.

Receivables

A conservative approach has been taken on this item as review of previous years activity reveals fluctuations in the balances.

Inventories

Although inventory levels have remained relatively constant in recent years, modelling assumptions are such that purchase prices will increase in line with CPI and this is reflected in the future asset values.

Prepayments

A lack of a discernible trend has resulted in a conservative approach taken to prepayments and a CPI inflation factor applied.

Fixed Assets

The fixed asset balance is the outcome of projected levels of capital expenditure, depreciation, gifted assets and asset disposals shown in the Income Statement.

Accounts Payable

A lack of a discernible trend has resulted in a conservative approach taken to accounts payable and a CPI inflation factor applied.

Provisions

It has been assumed in the model that the trend for employee provisions (Annual leave and Long Service Leave) will basically increase as staff wages increase.

Accumulated Surplus & Reserves

The accumulated equity of Council (including Reserve funds) continues to increase during the life of the LTFP in line with projected stable reserves and operating surpluses.

Key Information Relayed by Statement

The Balance Sheet highlights a number of key points:

- Council will pay out its long-term loan in 2022.
- Council continues to grow its equity and fixed asset levels.
- No use of Council's overdraft facility for the life of the plan.



Cash Flow Projections

The Statement of Cash Flows illustrated below is drawn directly from the cash-based transactions shown in the Income Statement and Balance Sheet.

Central Darling Shire Council Cashflow Projections Year Ending 30 June										
	2020/21 Budget	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	2029/30
	'000s	'000s	'000s	'000s	'000s	'000s	'000s	'000s	'000s	'000s
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
Cash Flows from Operating Activities										
Receipts										
Rates & Annual Charges	1,839	1,886	1,963	2,043	2,127	2,215	2,306	2,402	2,502	2,606
User Charges & Fees	8,625	9,025	9,552	9,743	10,136	10,537	10,748	10,963	11,529	11,752
Investment and interest Revenue Received	79	80	82	83	85	87	88	90	92	94
Grants & Contributions	26,480	21,138	18,486	11,096	11,272	12,345	12,583	12,977	13,229	13,535
Payments										
Employee Benefits & Oncosts	(5,606)	(5,823)	(5,934)	(5,922)	(6,033)	(6,594)	(6,605)	(6,716)	(6,993)	(6,941)
Materials and Contracts	(11,430)	(11,658)	(11,537)	(11,943)	(12,371)	(12,823)	(13,304)	(13,821)	(14,382)	(15,001)
Borrowing Costs	(12)	(3)	-	-	-	-	-	-	-	-
Cash flow from Operations	19,975	14,645	12,611	5,101	5,217	5,767	5,818	5,896	5,976	6,046
Cash Flows from Investing Activities										
Receipts										
Proceeds from sale of non-current assets	-	-	-	-	-	-	-	-	-	-
Payments										
Purchase of Assets	(19,596)	(15,274)	(12,677)	(4,758)	(4,873)	(4,604)	(5,270)	(5,177)	(5,184)	(5,191)
Cash flow from investing activities	(19,596)	(15,274)	(12,677)	(4,758)	(4,873)	(4,604)	(5,270)	(5,177)	(5,184)	(5,191)
Cash Flows from Financing Activities										
Payments										
Leasing payments	(442)	(442)	(442)	(442)	(442)	(442)	(442)	(442)	(442)	(442)
Loan repayments	(153)	(65)	-	-	-	-	-	-	-	-
Cash flow from financing activities	(595)	(507)	(442)	(442)	(442)	(442)	(442)	(442)	(442)	(442)
Net Increase/(Decrease) in Cash and Cash Equivalents	(216)	(1,136)	(508)	(99)	(99)	721	105	277	350	413
Plus Cash and Cash Equivalents - Beginning of Year	3,815	3,599	2,463	1,955	1,855	1,757	2,477	2,583	2,859	3,209
Plus Cash and Cash Equivalents - End of Year	3,599	2,463	1,955	1,855	1,757	2,477	2,583	2,859	3,209	3,622

Key Information Relayed by this Statement

The cash flow statement shows a continual improvement in Council's cash reserves throughout the life of the plan.

It needs to be noted that for a number of years prior to this plan council has accrued liabilities for employee entitlements and landfill rehabilitation. These liabilities have mostly remained unfunded. Council's intention is that these liabilities will be funded from 2025 onwards.



Capital Works

Level and Nature of Capital Works

The Capital Works Program is based on what is considered to be known and required expenditures. The program is based upon the fundamental elements of asset renewal, asset upgrade and asset expansion.

The table below sets out the proposed level and nature of capital works in the LTFP 2021-2030, based on Council's activities.

Central Darling Shire Council Projected Capital Works Program As At 30 June										
Capital Works Program	2020/21	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	2029/30
	Budget									
	'000s									
	\$									
Renewal										
Roads	2,577	2,609	2,642	2,675	2,688	2,702	3,500	3,500	3,500	3,500
Water Infrastructure	175	100	103	106	109	113	116	119	123	127
Sewer Infrastructure	-	60	115	115	115	115	115	115	115	115
Outdoor Infrastructure	320	336	353	370	389	408	400	400	400	400
Buildings	806	250	263	276	289	300	300	200	200	200
Stormwater Management	48	50	53	56	58	61	64	68	71	74
Swimming Pools	100	-	-	-	50	50	-	-	-	-
Waste Management	-	120	120	100	80	80	80	80	80	80
Total Renewal	4,026	3,526	3,648	3,698	3,779	3,829	4,575	4,482	4,489	4,496
New Assets										
Water Infrastructure	3,325	2,750	-	-	-	-	-	-	-	-
Sewer Infrastructure	-	-	-	-	-	-	-	-	-	-
Outdoor Infrastructure	-	95	95	95	95	95	95	95	95	95
Buildings	-	-	-	-	-	-	-	-	-	-
Plant	575	604	634	666	699	380	300	300	300	300
Swimming Pools	-	-	-	-	-	-	-	-	-	-
Waste Management	-	-	-	-	-	-	-	-	-	-
Capital Grant Matching Fund	220	300	300	300	300	300	300	300	300	300
Total Asset Expansion	4,120	3,749	1,029	1,061	1,094	775	695	695	695	695
Upgrade Assets										
Roads	8,000	8,000	8,000	-	-	-	-	-	-	-
Water Infrastructure	3,000	-	-	-	-	-	-	-	-	-
Sewer Infrastructure	125	-	-	-	-	-	-	-	-	-
Outdoor Infrastructure	325	-	-	-	-	-	-	-	-	-
Buildings	-	-	-	-	-	-	-	-	-	-
Total Upgrade	11,450	8,000	8,000	-						
Total	19,596	15,274	12,677	4,758	4,873	4,604	5,270	5,177	5,184	5,191

Apart from the current year forecast, the table shows a degree of variation over time, but this correlates generally with the level of projects and renewal expenditure proposed. The current year forecast level is a result of 'one off' fully grant funded infrastructure projects and expenditure against capital grant funding.

An amount of \$300,000 has been allocated each year to take advantage of any capital grants available on a expenditure matching basis.



Capital Funding Sources

In achieving the above capital works program, capital funding is a critical component and variations in this type of funding will have an immediate impact (positive or negative) on the level of works that can be performed. The table below highlights the capital funding sources.

Central Darling Shire Council Projected Funding for Capital Works As At 30 June										
Capital Works Program	2020/21	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	2029/30
	Budget									
	'000s									
External										
Grants	\$ 16,577	\$ 12,000	\$ 9,675	\$ 1,700	\$ 1,726	\$ 1,753	\$ 1,780	\$ 1,807	\$ 1,835	\$ 1,864
Contributions	1,450	1,479	1,509	1,539	1,570	1,601	1,633	1,666	1,699	1,733
Total External	18,027	13,479	11,183	3,239	3,296	3,354	3,413	3,473	3,534	3,597
Internal										
Accumulated Funds	1,569	1,796	1,494	1,519	1,578	1,250	1,858	1,704	1,650	1,594
Total Internal	1,569	1,796	1,494	1,519	1,578	1,250	1,858	1,704	1,650	1,594
TOTAL	19,596	15,275	12,677	4,758	4,874	4,604	5,271	5,177	5,184	5,191

The importance of increased capital expenditure is crucial to establishing a position of long-term sustainability.

Long Term Borrowing Strategies

There are currently no plans to undertake long term borrowings

Other Scenarios

Council's small rate base, limited ability to generate revenue and the reliance on government funding somewhat limits the influence Council can exert on its financial plan, when you consider the main financial aim of Central Darling Shire Council is to remain financially sustainable in the long-term. However, council management did model a number of different scenarios with a view to relieving some financial stress to its residents particularly in the area of provision of water services.



Risks to The Financial Plan

Long term financial plans have a level of uncertainty as they are based on a number of assumptions that relate to income, expenditure, capital works and population growth. Some of these assumptions have a relatively minor impact if incorrect; others may have a major impact on future financial plans. By assessing risks associated with assumptions made within the plan, sensitivity scenarios can be considered. The LTFP is updated annually to ensure the assumptions and projections are based upon the latest information.

Changes in Economic Conditions

Changes in inflation will impact revenue and expenditure.

Changes in Employee Costs and Liability Conditions

Forecast employee costs have been adjusted to reflect any identified changes in staff numbers, as well as growth in staff numbers required to satisfy increased service levels. Council re-calculated its provision for leave entitlements on an annual basis.

Rate Pegging

Changes in rate pegging will impact revenue forecasts however rate pegging is aligned with the CPI (rate pegging is aligned to the Local Government Cost Index development by IPART each year) therefore any fluctuation in rate pegging will have the opposite effect on the expected expenditure forecast

Grant Funding

Due Council's limited ability to generate its own revenue there is a reliance on government grants to fund Council operations. Any significant reduction in unrestricted government funding would seriously affect the operations of Council.

Further to this, the provision of capital funding for major works, will place pressure on future year budgets as Council will need to fund maintenance and depreciation out of its own source revenue.

Loss of Road Maintenance Contracts

Council is able to generate income from the provision of roads maintenance services to RMS.

Conditions of Infrastructure Assets and Aging

The identified shortfall in infrastructure renewal expenditure and a substantial backlog in infrastructure spending is a major issue facing local government.

The development of asset management plans has confirmed that Council's infrastructure continues to deteriorate, and that current levels of maintenance and renewal fall short of that required to maintain some assets in a satisfactory condition. This infrastructure challenge may place pressure on Council's ability to remain financially sustainable in the long term.

Landfill Rehabilitation

Council owns a number of landfill sites. These landfill sites will need to be rehabilitated sometime in the future. Council has maintained a provision for landfill rehabilitation, but as future costs are difficult to estimate, there is a risk that Council's current provision may not be adequate.



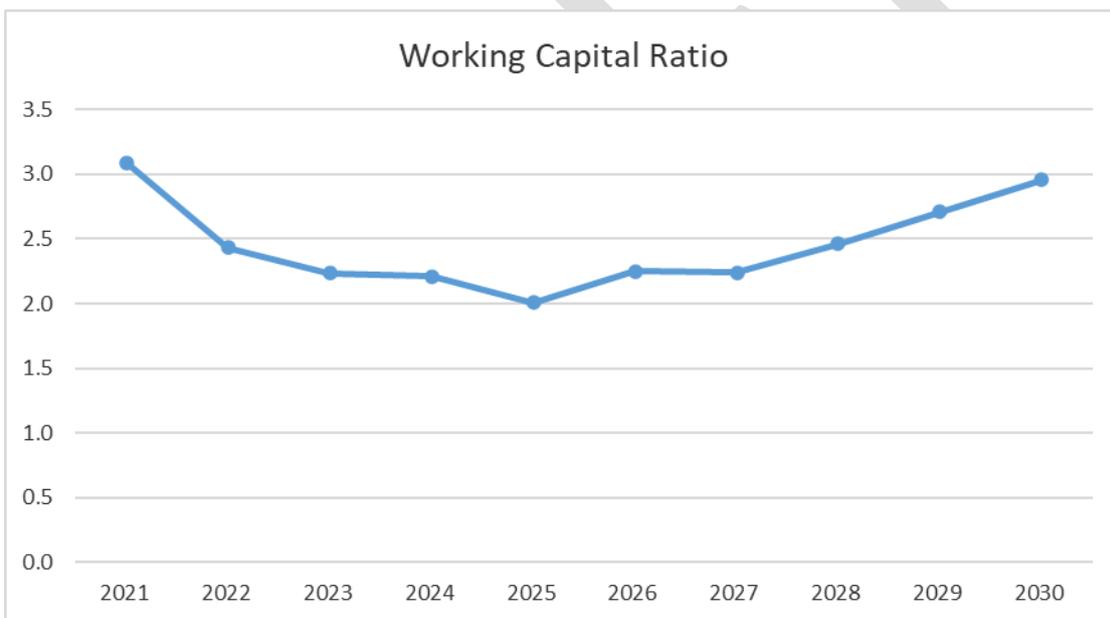
COVID-19

At the time of preparing this Long Term Financial Plan the financial impacts of the COVID-19 pandemic are being felt across the whole community. Council is not immune to these financial impacts and it is expected that the financial impact will be across both 2020-2021 and 2021-2022 financial years. Due to the long term nature of this document it remains drafted on the basis of business as usual. This provides the necessary alignment with the draft 2020-2021 budget which has also been prepared on a business as usual approach. When the full length and financial consequence of COVID-19 is better understood any direct impacts will be factored into an amended Long Term Financial Plan or as part of the next iteration of this document.

Financial Ratio Analysis of Central Darling Shire Council

It is important that Council regularly assesses its financial performance and position against the projections contained in the LTFP. The planned model has been developed so that its implementation will meet a set of financial indicators:

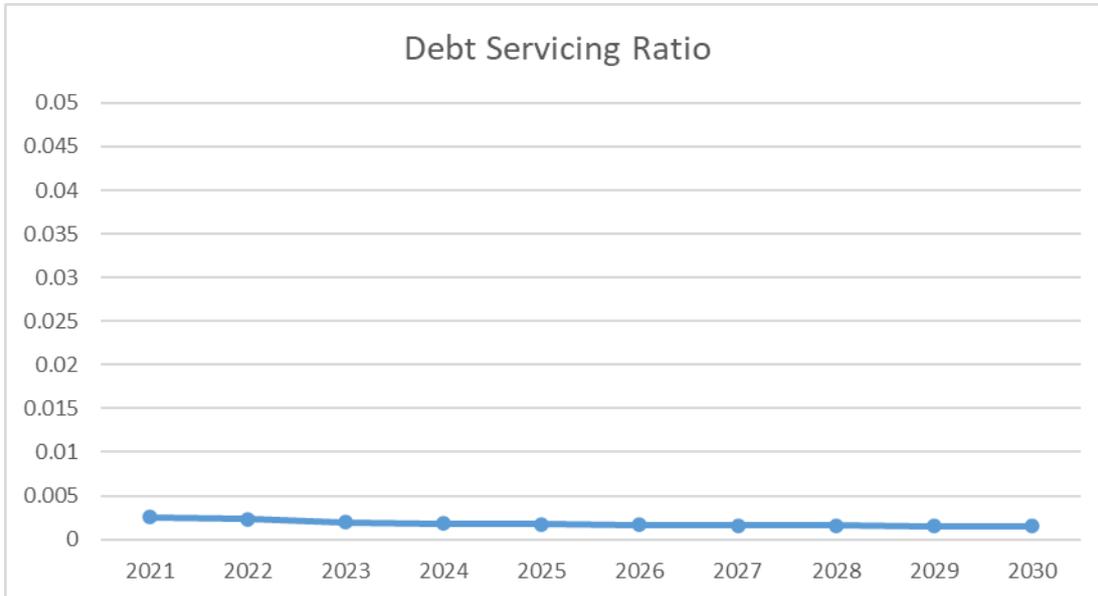
Working Capital Ratio



This ratio measures Council's ability to pay its debts as they fall due. A ratio of 1.5 is a key threshold for testing liquidity issues, and is the benchmark set by the Local Government Accounting Code for NSW. Council's working capital ratio remains above this level for the life of the plan. This ratio may be influenced by any external restrictions placed on Council funds.

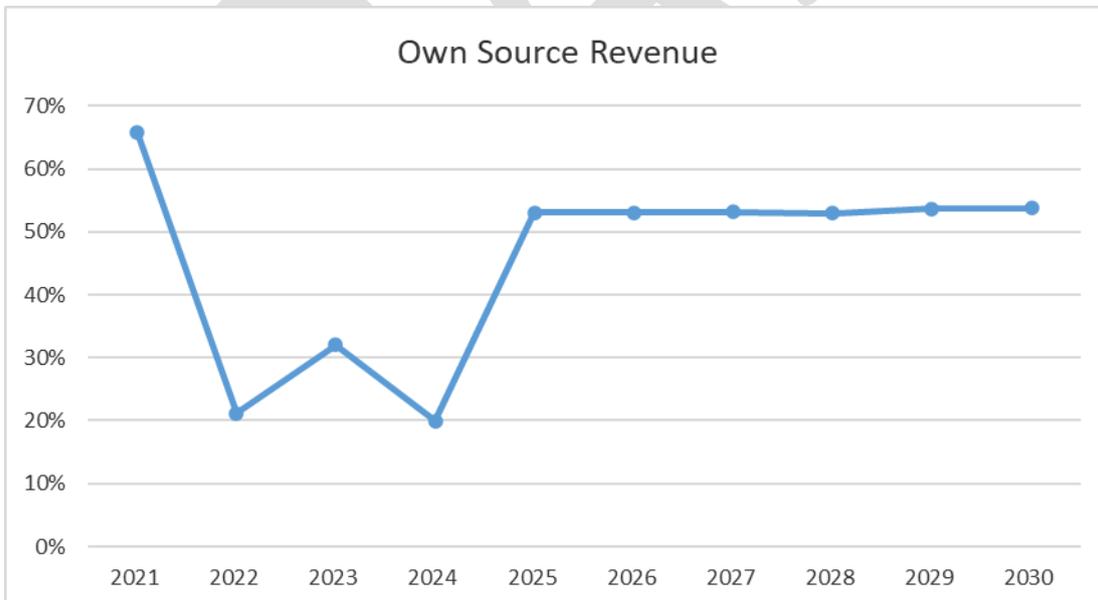


Debt Servicing Ratio



The debt service ratio is a measure of the degree to which revenues are committed to servicing debt. The purpose of the ratio is to assess the impact of loan principal and interest repayments on the discretionary revenue of Council. The debt servicing ratio trends downward in line with repayments made and no overall increase in Council's borrowing or leasing arrangements. As this ratio remains low there is no appreciable risk of Council not being able to fund its debt.

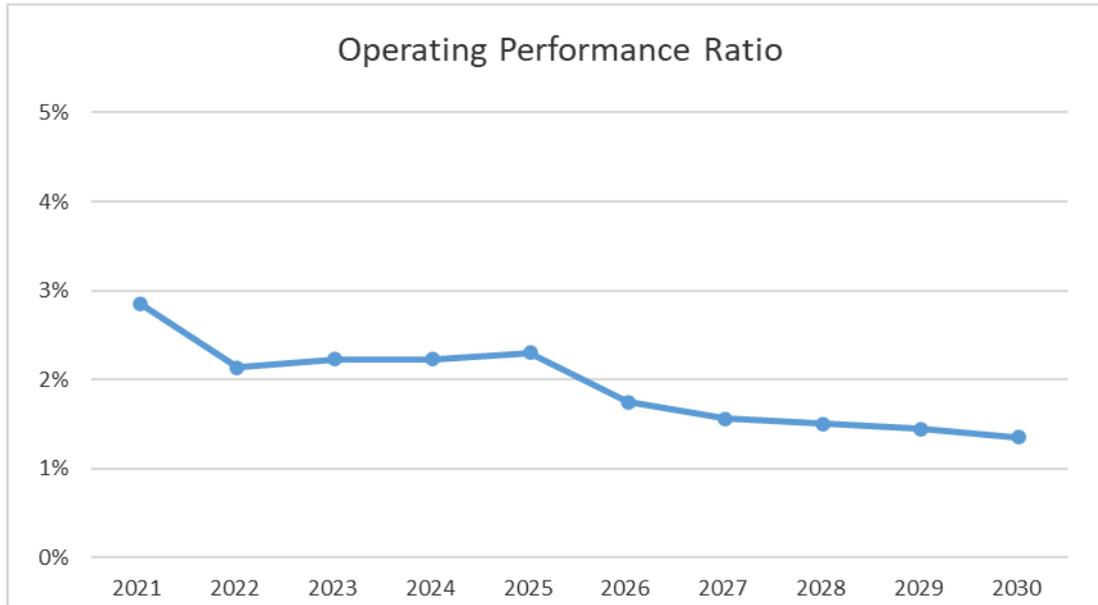
Own Source Revenue Ratio



This ratio shows the degree of reliance on external funding sources such as operating grants and contributions and its ability to generate own-source revenue. The benchmark for this ratio is >60%. Apart from years 2021 to 2024 when a number of large grants are expected to be received, Council has a relatively static Own Source Revenue Ratio which reflects a number of issues including, reliance on government grants, a static population base and a reliance on RMS works to drive income other than rates and charges.

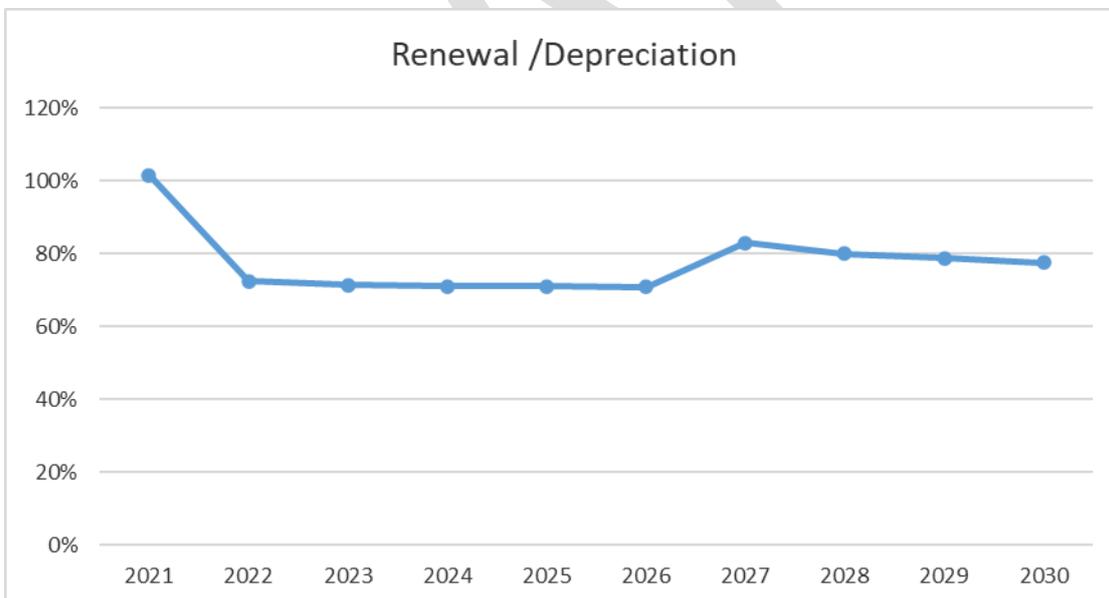


Operating performance Ratio



This ratio indicates Council's ability to contain operating expenditure within operating revenue. The benchmark for this ratio is 0.00. Council remains above this benchmark for the life of the plan, indicating Council is committed to containing expenditure within operating revenue.

Renewal/Depreciation Ratio

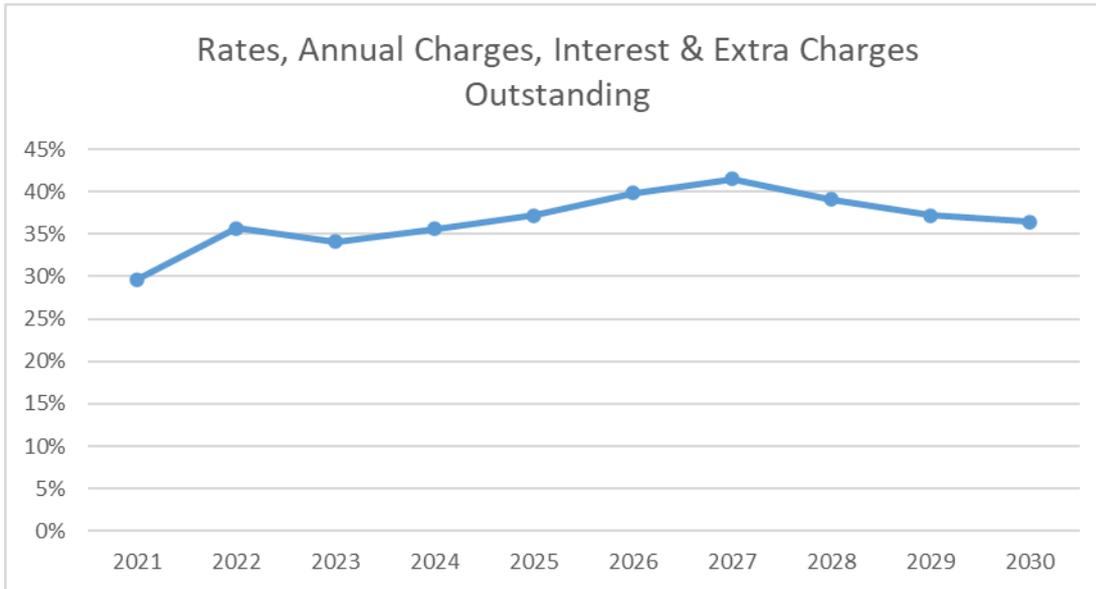


The Renewal/Depreciation Ratio compares capital expenditure on renewal to depreciation. The threshold for this ratio is 100%. A ratio of less than 100% indicates that the capital being consumed in an accounting sense exceeds the capital being replaced into the asset base.

Council forecasted expenditure on renewal is adequate, however any unidentified backlog in renewal expenditure is not currently addressed in this plan.

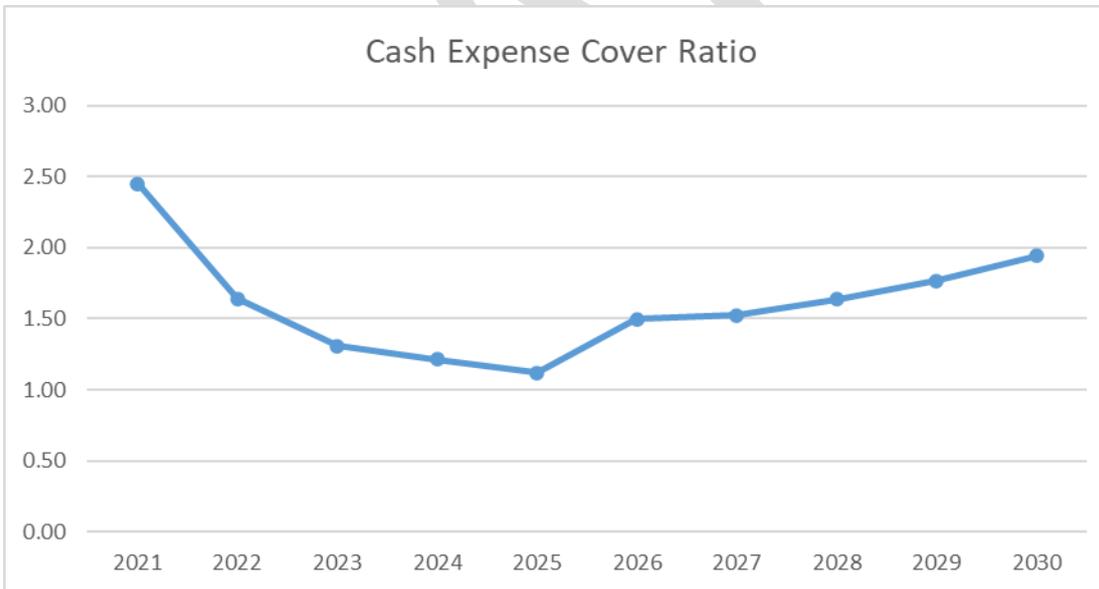


Rates, Annual Charges, Interest & Extra Charges Outstanding



The rates and annual charges outstanding percentage is a measure of the impact of uncollected rates and annual charges on liquidity and the adequacy of recovery efforts. The benchmark for this ratio is <5%. The ratio indicates Council's ongoing issues with debt recovery due to a number of economic factors associated with smaller councils.

Cash Expense Cover Ratio



This ratio shows the number of months Council can continue to pay its immediate expenses without additional cashflow. The benchmark for this ratio is >3 months. Council remains below this benchmark for the life of the plan, which is not unusual for a Council that has a small rate base.



Ongoing Performance Measurement

The annual budgets are set to meet the financial indicator benchmarks. Consequently, budget control and monitoring is paramount for Council achieving the outcomes of this plan. Budgets are monitored internally via Quarterly Budget Reviews.

Conclusion

In the past Council has endured a number of financial difficulties, but with responsible financial management and strong leadership a clear plan for the ongoing financial stability has been developed.

The Council will continue to operate within the principle of a balanced budget and strive to provide excellent services to its community.

DRAFT

[Return to Report](#)

NOTICE OF AGM

The Murray Darling Association Region 4 Annual General Meeting will be held on 8 September 2020 at Midway Centre, Buronga.

Nominations are now invited for the position of Chair and executive committee members for those wishing to serve on the Region 4 executive committee.

Nominations should include

- a) a completed [Nomination Form](#);
- b) a copy of the extract of council minutes including the resolution of council acknowledging their commitment to and endorsement of their delegate's nomination;
- c) a brief biography or CV of the nominating delegate;
- d) a statement of commitment from council acknowledging the obligations of the Region Chair under Part 5, 16 (5) of the [MDA Constitution](#) (for nominations to Regional Chair).

Nominations must be lodged with the Returning Officer by email to ceo@mda.asn.au no later than 5.00pm on Thursday 27 August 2020.

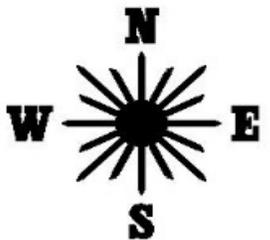
All nominations will be distributed to member councils with the meeting papers and agenda on 1 September 2020 for your consideration in advance of the election at the AGM.

All councils within MDA Region 4 are warmly invited and encouraged to consider the importance of your council's active participation.

For further information, please contact the Emma Bradbury on 03 5480 3805 or e.bradbury@mda.asn.au, or your Region 4 Chair, Cr Jane MacAllister crmacallister@wentworth.nsw.gov.au or visit www.mda.asn.au.

Central Darling Shire Council

Organisational Structure

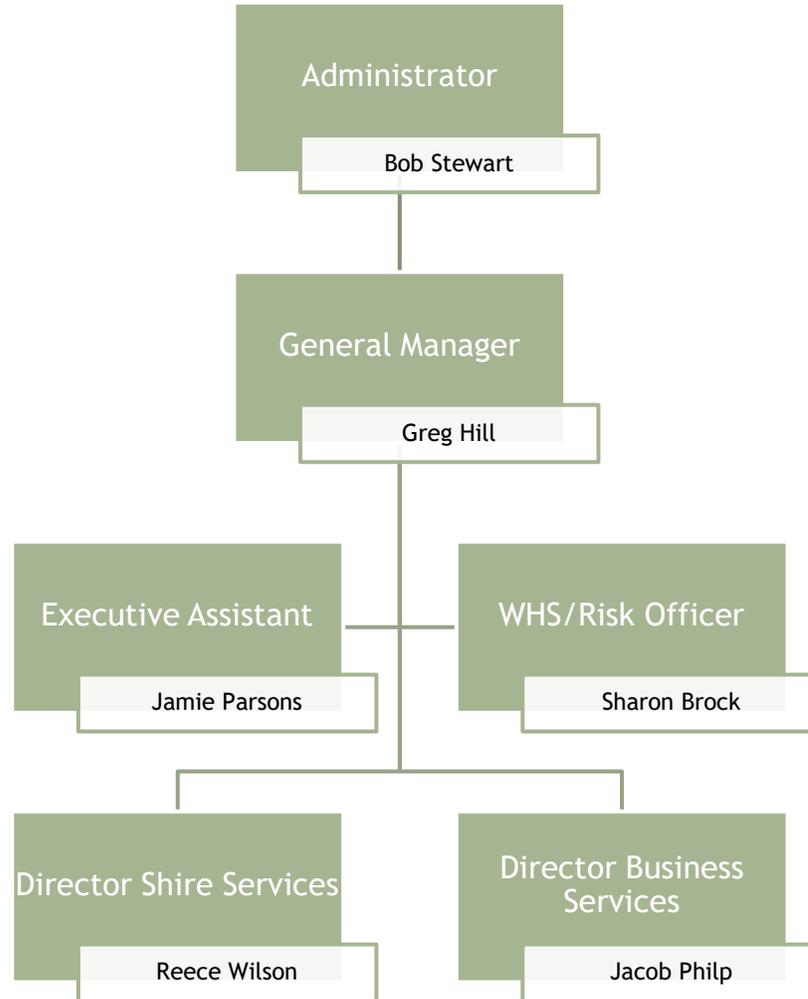


Central
Darling
Shire



Central
Darling
Shire

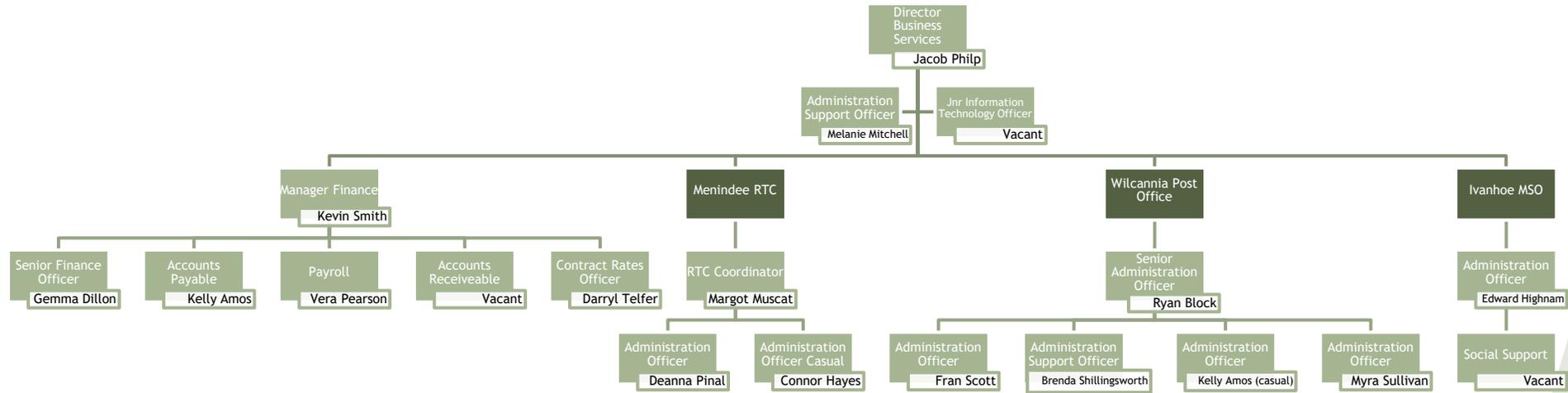
Executive Team





Central
Darling
Shire

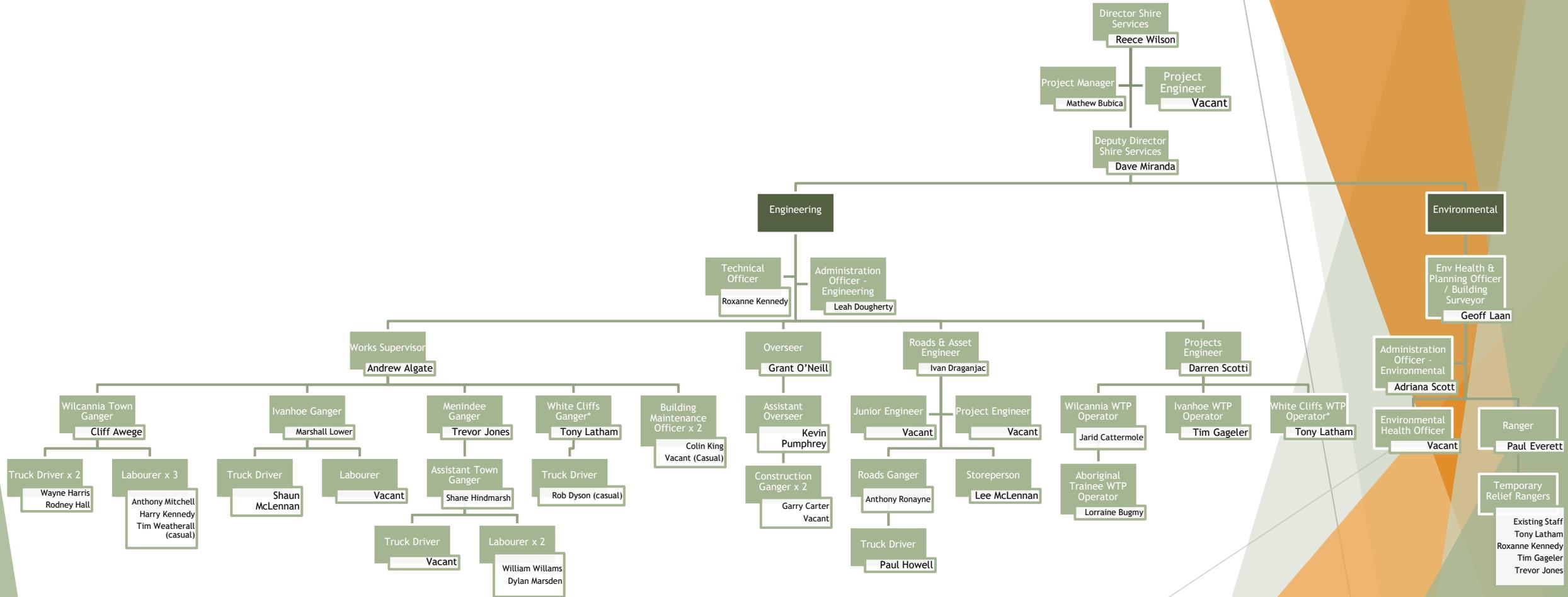
Business Services

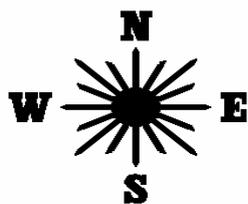




Central Darling Shire

Shire Services





Central Darling Shire Council

Title of Policy	DRAFT Community Service Awards		
This applies to			
Author		Date approved:	
Position of Author		Authorised by:	General Manager
Legislation, Australian Standards, Code of Practice	Local Government Act 1993		
Related Policies/Procedures	Community Service Awards Application Form		

1 POLICY STATEMENT

Council recognizes that the community is enhanced through the endeavours of its residents and volunteers who work to improve the lives of others and make the Central Darling Shire a better place to live. Council's Community Service Awards recognize the outstanding contributions by publicly acknowledging and thanking them in a spirit of community pride.

2 DEFINITIONS

Event: An activity or thing that happens or takes place as a singular occurrence though that may be over more than one day.

3 SCOPE AND APPLICATION

This policy applies to all employees, agents, officers, councillors and committee members of Central Darling Shire.

4 PRINCIPLES

1. That Council recognises the outstanding contribution of Central Darling Shire volunteers throughout the year where appropriate.
2. That this program includes Outstanding Community Service Awards

3. That the Outstanding Community Service Awards focus on recognising Central Darling Shire residents who have made a significant contribution to the Central Darling Shire and its community.
4. That a Panel comprising four community members and the General Manager or his/her delegate be convened to judge the nominations received. In addition, one staff member will serve as facilitator on the panel – they will not vote.
5. That the judging Panel be provided with all necessary information to assist them with their deliberations including information relating to any other awards those nominees may have received.

Table 1: Annual Award Categories

Outstanding Community Service Awards
Citizen of the Year
Young Citizen of the Year
Service to the Community

The guidelines and eligibility criteria for each category will be reviewed annually and promoted via Council’s communication channels.

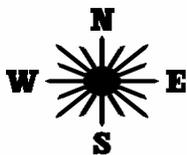
All nominees must be residents of, or events held within, the Central Darling Shire Local Government Area.

Recipients are objectively selected by a Selection Panel on merit and against the Award criteria. The panel is made up of four community members and the General manager or his/her delegate (provided they have not nominated someone for an award). One members will serve as facilitator on the panel, but will not vote. A member of the panel is to declare an interest and stand aside from the Panel should they be related to a nominee, or consider that for any reason a conflict of interest may arise.

The Community Service Awards are announced and presented at or around the timing of the Central Darling Australia Day celebrations on 26 January each year.

5 HISTORY

Date	Version Number	Activity log	Resolution Number	Resolution date
22/07/20	1	DRAFT Community Service Awards Policy referred to Council for adoption.		



2020 COMMUNITY SERVICE AWARDS CENTRAL DARLING SHIRE COUNCIL

Please select the appropriate category for your nomination (*please tick*):

Citizen of the
Year

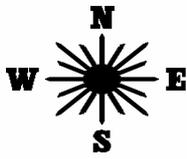
Young Citizen of the
Year

Service to the
Community

NOMINEE (*the person you are nominating*)

Name:			
Address:			
Email:		Phone:	

TELL US ABOUT YOUR NOMINEE *and why they stand out from the next person (Please include involvement, achievements and contribution made individually or with others including any outstanding contributions made to the community. Please also include any additional information you feel may assist in the consideration of your candidate for the award)*



2020 COMMUNITY SERVICE AWARDS CENTRAL DARLING SHIRE COUNCIL

NOMINATOR *(your details)*

Name:			
Address:			
Email:		Phone:	

Declaration: I hereby declare that the information contained in this nomination form for the Central Darling Shire Council Community Service Awards, is to my knowledge, true and correct *(please tick)*

SUBMISSION OF YOUR NOMINATION

Electronically: email to

By Post: PO Box 165 Wilcannia NSW 2836

In person: 21 Reid Street Wilcannia NSW 2836

APPLICATION CLOSE 5PM FRIDAY 4 DECEMBER 2020



Attachment 11

Our Ref: BH-0446

1 July 2020

Mr Robert Stewart
Administrator
Central Darling Shire
PO Box 165
Wilcannia NSW 2836

Via email: council@centraldarlingshire.nsw.gov.au

Dear Bob,

I write to you in regards to previous conversations surrounding the implementation of a Community Reference Group within the Central Darling Shire.

Constituents within the Shire have been in contact with my office, and are keen to have input into their communities during the administration period.

As the Administrator, have you been able to design a plan that will both engage community members and address individual communities' independent viewpoints on operational and financial matters?

How do you plan to engage community members within the Shire to participate and join the group, and when do you see the implementation of the Community Reference Group occurring?

It is important that this group is elected to ensure community confidence in the process and allow certainty over the final proposal to leave administration. To that end, I am willing to financially support a mail out to the entire Central Darling Shire to facilitate providing information or an actual postal vote.

In correspondence received on the 29 October 2019 from the Minister for Local Government, Ms Hancock directed the Office of Local Government to utilize the extended period of administration to continue its work with the Shire, the Administrator and local communities to develop a robust and effective plan for council future governance.

I am eager to keep the planning and discussions moving forward and see the implementation of the group.

I am available to discuss should you require.

Yours faithfully,

Roy Butler MP
Member for Barwon



12 June 2020

Attachment 12

By email: mark.coulton.mp@aph.gov.au

The Hon Mark Coulton, MP
Minister for Regional Health, Regional Communications and Local Government
Federal Member for Parkes
3/153 Brisbane Street
Dubbo NSW 2830

Dear Minister

Television coverage in Menindee

Thank you for your letter dated 14 May 2020. I only received your letter by mail this week, and apologise that this reply has therefore been somewhat delayed.

Menindee NSW falls under the **Remote Central & Eastern Australia TV 1 (RCE)** licence area. Southern Cross Austereo (SCA) broadcasts Seven and Ten (Melbourne) program feeds to this licence area via affiliation agreements with the metropolitan networks. Imparja Television broadcasts Nine network content.

The RCE licence area covers a very large geographical area and two or three time zones, dependent on the time of year. The RCE licence area includes parts of NSW, Queensland, South Australia, Victoria and the Northern Territory. From a broadcast engineering perspective, regional broadcasters are far more complex businesses than metropolitan operations, covering larger geographic areas with multiple signals that service a large number of local areas across regional Australia. Additions or changes to channels are technically challenging, take time and require substantial capital investment, which is not available in the current economic environment.

Tailoring of programming and commercial content to individual local communities in the RCE licence area is not technically or commercially practical. However, within these constraints, SCA strives to give all of our viewers in this licence area the most appropriate content.

Many viewers in the RCE licence area are eligible to access free-to-air television services via the Viewer Access Satellite Television (VAST) service. The VAST service provides an additional regional news channel to allow remote communities to view regional news bulletins from many locations. The availability through the VAST service of this local news channel may alleviate some of the confusion caused by different state government policies and communications about the current COVID-19 pandemic. Viewers can find out more information about VAST at the MySat website maintained by the Australian Communications and Media Authority: <https://www.mysattv.com.au/>.

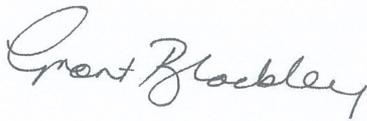
The federal government's Digital Ready government website allows viewers to plug in their address to obtain information about free-to-air television services available to them, along with information about VAST: <https://myswitch.digitalready.gov.au/>. (You should note that the government has not updated this website to reflect current affiliation arrangements between metropolitan and regional television broadcasters.)

G020/23059.

Menindee sits very close to the **Broken Hill TV1** licence area boundary. Some viewers in Menindee might be able to receive the broadcast channels for the Broken Hill licence area due to "overspill" of broadcast signals from this licence area. SCA broadcasts a common Adelaide feed for all three commercial networks (Seven, Nine and Ten) to the Spencer Gulf and Broken Hill TV1 licence areas, with local commercial content. This is made possible because the two licence areas share the same time zone due to Broken Hill's historic link with Adelaide. Under existing classification time band constraints in the Commercial Television Code of Practice, and the prohibitive cost involved with broadcast engineering and operations, SCA is not able to alter the source feed for the Broken Hill TV1 licence from Adelaide to Sydney.

If you like any further information, please don't hesitate to contact me.

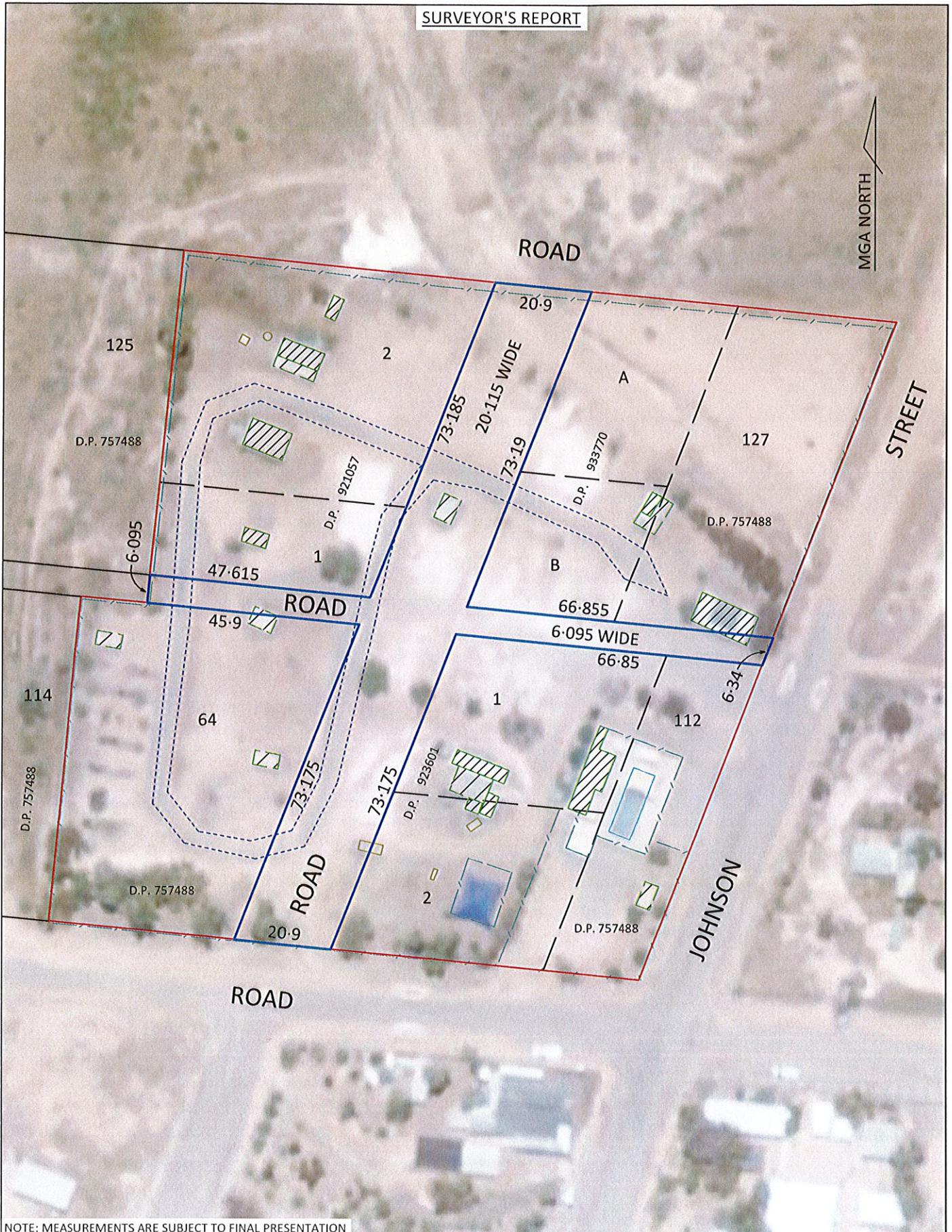
Yours faithfully,



Grant Blackley
CEO and Managing Director

Copy: Mr. Greg Hill
General Manager
Central Darling Shire Council
PO Box 165
Wilcannia NSW 2836

SURVEYOR'S REPORT



NOTE: MEASUREMENTS ARE SUBJECT TO FINAL PRESENTATION

LAND AT WHITE CLIFFS LGA: CENTRAL DARLING SHIRE PARISH OF KIRK COUNTY OF YUNGNULGRA	CENTRAL DARLING SHIRE COUNCIL WHITE CLIFFS CARAVAN PARK PROPOSED ROAD CLOSURE				
	LENGTHS ARE IN METRES		GRAHAM F. HOWE REGISTERED SURVEYOR PH/FAX 08 8087 3660 515 WYMAN LANE, BROKEN HILL P.O. BOX 317 N.S.W. 2860	SIGNED: <i>Graham Howe</i>	
	SCALE 1:750 (A3)			29-6-2020	W7-2

Application to transfer Crown road/s

Use this form to apply for consideration to transfer a Crown road to another roads authority.

Contact us

For more information, please contact us at:

NSW Department of Industry—Lands & Water
PO Box 2155
DANGAR NSW 2309

Phone: 1300 886 235

Fax: 02 4925 3517

Email: cl.enquiries@crowmland.nsw.gov.au

Web: industry.nsw.gov.au/lands

Lodgement

Email the completed form to: cl.enquiries@crowmland.nsw.gov.au

or

Mail to:

NSW Department of Industry
PO Box 2155
DANGAR NSW 2309

Roads Authority details

Council Name			
Contact Officer			
Contact Officer Declaration	<input type="checkbox"/> I lodge this application under instruction from council and have attached a letter from council (with council letterhead) giving consent to Department of Industry – Lands & Water to transfer the Crown road described in this application to council. Signed: _____ Date: _____		
Postal Address			
Phone		Mobile	
Email			
Reference			

Description of Crown road to be transferred

Property Name			
Property Address			
Town / Locality		LGA	
Parish		County	
General Description of Road (include adjoining Lot/DP number)			
Area (m ² /ha)			
Requested road transfer area shown by		colour on the attached diagram	

Crown road transfer information

Reasons for requesting Crown road transfer:	
Is there a Development Application in progress or approved over the Crown road?	<input type="checkbox"/> Yes <input type="checkbox"/> No
Is there a subdivision application in progress or approved over the Crown road?	<input type="checkbox"/> Yes <input type="checkbox"/> No
Is the Crown road constructed or formed?	<input type="checkbox"/> Yes <input type="checkbox"/> No
Is the road to be used in compensation for a road opening?	<input type="checkbox"/> Yes <input type="checkbox"/> No
Have adjoining landholders been identified and notified of the transfer request? Please provide copies of any consents of adjoining / affected landowners.	<input type="checkbox"/> Yes - provide responses below <input type="checkbox"/> No

Supporting documentation checklist

- Copy of letter with council letterhead, giving consent for Crown road to be transferred to council.
- Diagram identifying Crown road requested for transfer

© State of New South Wales through Department of Industry 2018. The information contained in this publication is based on knowledge and understanding at the time of writing (May 2018). However, because of advances in knowledge, users are reminded of the need to ensure that the information upon which they rely is up to date and to check the currency of the information with the appropriate officer of the Department of Industry or the user's independent adviser.

TfNSW Western Region - Fund Allocation for 2020/21 REPAIR Program Projects - In Council Order

Attachment 15

Council	Road No	Description	Nature of project	Final Points	Total Project cost	Council Share	20/21 Funds sought from TfNSW	TfNSW contribution
Bathurst Regional Council	MR390	Curve lane widening for 26m B Doubles hauling timber from Colo Road plantations	Development	15	\$300,000	\$150,000	\$150,000	
Blayney Shire Council	MR390	Widen shoulders approximately 1m each side, stabilise existing subgrade/sub-base and overlay with nominal 175mm gravel to achieve suitable pavement depth	Rehabilitation	32	\$488,000	\$244,000	\$244,000	\$244,000
Bogan Shire Council	RR7514	The section of Cockies Road that is in this project proposal is an unsealed 2km section. The scope of work will include the formation of the sub-base, 100mm overlay of crushed rock (total width of 10m), realignment of slight horizontal & vertical curves, removal of some trees on shoulder, and improvements to drainage. This current section presently is 2 lanes with a formation of 6-8m's, the proposed construction will increase the formation width to 10m's.	Development	20	\$300,000	\$150,000	\$150,000	\$150,000
Bogan Shire Council	MR57	The scope of the project is as follows, box out shoulders and push to the shoulders, import crushed rock to increase the shoulders to increase formation to 9m, import an overlay of 50mm road base to correct any defects in surface shape, apply prime seal.	Development	20	\$400,000	\$200,000	\$200,000	\$200,000
Bourke Shire Council	MR404	Formation of existing sub grade to form a 10m wide pavement, roll and compact to specification with a 3 to 4% cross fall. Import gravel base material and spread at 9m width at 200mm depth roll water and compact to specification. Replacement of culverts and stock grids if required. Seal with a 7.2m wide 14mm and 7mm aggregate Double Double C170 Bitumen. Replacement of all road furnishings.	Development	22	\$1,000,000	\$600,000	\$400,000	\$400,000
Brewarrina Shire Council	MR437	Full pavement rehabilitation and seal widening for the 2km section.	Rehabilitation	17	\$400,000	\$200,000	\$200,000	

TfNSW Western Region - Fund Allocation for 2020/21 REPAIR Program Projects - In Council Order

Broken Hill City Council	RR7507	Kanandah Road is Heavy Vehicle Route and is currently being used as primary route for drought relief program with water standpipes installed along the route in addition to regular mining and regional route activities. The axle load on the route has increased recently with RMS approving 52m trailers from Silver City Hwy SHW22 turning into Kanadah Rd and joining Barrier SHW08. Currently, three different sections at location1 -140m, location 2-100 and location 3 – 100m which are in the worst condition with edge break and crocodile cracking require immediate attention of heavy patch to cater for the increased traffic and load. The scope of work will be to remove the 250mm of subsurface material and replace with DGB20 base course material for maximum dry density and finally 2 layers of Bituminous Dressing with 14 mm and 7mm aggregate.	Rehabilitation	26	\$752,000	\$376,000	\$376,000	\$376,000
Cabonne Council	MR237	100 mm pavement overlay with 9 m width seal on 9 m formation	Development	25	\$800,000	\$400,000	\$400,000	\$400,000
Central Darling Shire	MR68	Replace 15 single grids with new double grids. 150mm gravel overlay at 9m width and seal approaches 50m either side of new grids	Development	20	\$1,000,000	\$600,000	\$400,000	\$400,000
Cobar Shire Council	MR416	5.0km of seal extension - raise formation, base overlay 150 - 200mm thick gravel layer for 9m wide formation and seal 7m wide. Establish drains	Development	21	\$800,000	\$400,000	\$400,000	\$400,000
Cobar Shire Council	MR407	5.0km of seal extension - raise formation, base overlay 150 - 200mm thick gravel layer for 9m wide formation and seal 7m wide. Establish drains	Development	21	\$800,000	\$400,000	\$400,000	
Coonamble Shire Council	MR129B	Full width rehabilitation and widening: insitu stabilisation 8.5m wide to a depth of 200mm (sub-babse) with 1.5% lime; 8m wide 14mm/10mm double double seal.	Development	24	\$633,675	\$316,838	\$316,838	\$316,838
Cowra Council	MR576	Establish 9mtr formation and table drains, overlay with 100mm DGB20. Stabilised pavement to 200mm correct shape and seal 7mtr 10/7.	Rehabilitation	19	\$228,000	\$114,000	\$114,000	
Cowra Council	RR7511	Establish 9mtr formation and table drains, overlay with 100mm DGB20. Stabilised pavement to 200mm correct shape and seal 7mtr 10/7.	Rehabilitation	18	\$300,000	\$150,000	\$150,000	

TfNSW Western Region - Fund Allocation for 2020/21 REPAIR Program Projects - In Council Order

Dubbo Regional Council	MR573	Reconstruction to address deficiencies in formation and seal widths. This will be achieved by increasing the existing formation width from <8.0m to 10.0m and increasing the seal width from 6.3m to 9.0m. This will provide 3.5m travel lanes, 1.0m sealed and 0.5m unsealed shoulders. The project will also include improvement to the superelevation to curves, batter slope improvements, improved table drain width and capacity, improved clear zones, and the extension of existing culverts to suit the improved formation width.	Development	23	\$800,000	\$400,000	\$400,000	\$400,000
Dubbo Regional Council	MR573	Pavement rehabilitation to address poor pavement shape, roughness and width deficiencies. Roughness, ride quality and poor pavement strength will be improved by the addition of 150mm of base course material and installing a new two coat seal. The width will be improved by increasing the existing formation width from <8.0m to 10.0m and increasing the seal width from 6.2m to 9.0m. This will provide 3.5m travel lanes, 1.0m sealed and 0.5m unsealed shoulders. The project will also include batter upgrades, improved table drain capacity, clear zone improvements, and the extension of existing culverts to suit the new formation width.	Development	23	\$800,000	\$400,000	\$400,000	\$400,000
Dubbo Regional Council	MR573	Pavement rehabilitation to address poor horizontal pavement shape, poor curve geometry and formation width deficiencies. The pavement shape and curve geometry will be improved by design and addition of a nominal 150mm of base course material and improvement to superelevation at two curves and the installation of a two coat seal. The width will be improved by increasing the existing formation width from 9.0m to 10.0m and increasing the seal width from 7.5m to 9.0m. This will provide 3.5m travel lanes, 1.0m sealed and 0.5m unsealed shoulders. The project will also include batter upgrades, table drain improvements, clear zone improvements, and the extension of existing culverts to suit the new formation width.	Development	20	\$640,000	\$320,000	\$320,000	\$320,000
Forbes Shire Council	MR377	Inadequate width which is leading to edge break and edge drop. To address safety deficiency, widen each side by 1.5m and widen culvert. Each shoulder to be milled 150mm deep, then reinstated with DGB20 HD spec material.	Development	21	\$260,000	\$130,000	\$130,000	\$130,000

TfNSW Western Region - Fund Allocation for 2020/21 REPAIR Program Projects - In Council Order

Forbes Shire Council	MR377	Scope of works designed to address pavement failure and width deficiencies. Remove 175mm pavement and incorporate into batters. Compact and in-situ stabilise sub base 200mm with 1.5% 70/30 slag lime. Import lay 175mm DGB20HD. 10m wide formation, 3.25m wide lanes with 1m sealed shoulder.	Rehabilitation	20	\$320,000	\$160,000	\$160,000	\$160,000
Gilgandra Shire Council	TO4053	Widen pavement width to 8m, rehabilitate existin pavement with in-situ satibilisation and seal with 14/7mm C240 bitumen.	Rehabilitation	10	\$400,000	\$200,000	\$200,000	
Lachlan Shire Council	MR57	Rip and remake road formation with 150mm overlay to create 10 m wide formation, then seal with 8 m wide seal	Rehabilitation	22	\$600,000	\$300,000	\$300,000	\$300,000
Lachlan Shire Council	RR7513	Widen shoulder 1m both sides and seal, undertake heavy patching as required. reseal 8km of road	Development	22	\$800,000	\$400,000	\$400,000	
Lachlan Shire Council	MR231	widen shoulder 1.5m both side and seal to 8.0 m width, 3 locations totally 8.0 km length over 11.6 km, heavy patch as required, reseal widened road.	Development	19	\$800,000	\$400,000	\$400,000	
Mid-Western Regional Council	MR216	Widen the formation and strengthen the pavement to provide an 8m seal on a 10m pavement over a 0.9km length	Rehabilitation	25	\$330,000	\$165,000	\$165,000	\$165,000
Moree Plains Shire Council	MR232	Rehabilitation of two sections of Boonangar, 3.2km in total. This will widen the road from its existing approx. 6m to an 8m seal. The works include the removal of the existing pavement, widening of the formation, stabilisation of sub-base and road-base then place a new wearing surface of 14mm-7mm double-double C170 seal.	Rehabilitation	26	\$800,000	\$400,000	\$400,000	\$400,000
Narrabri Shire Council	MR133	Widen shoulders by approx 1m both sides to achieve 9m formation. Provide 200m gravel overlay full width. With a 7m wide double souble spray seal and centreline marking.	Rehabilitation	22	\$800,000	\$400,000	\$400,000	\$400,000
Narromine Shire Council	MR354	Rectification of a safety deficiency with the sharp abnormal "S-bend" geometry, and increase line of sight approaching the bridge from the Northern (Narromine LGA) side of the Oaks Bridge. Includes construction of small retaining structure, extending 2 x single cell RC Culverts, erosion protection, and batter fill on the western side of the road between the Bogan River and the new alignment of the road. Additionally the new road will be constructed wider than the existing road to provide a carriageway and surfaced widths of 9m, consisting of two 3.5m travel lanes with 1m sealed shoulder each side. Final alignment and pavement parameters will be subject to design.	Development	29	\$800,000	\$400,000	\$400,000	\$400,000

TfNSW Western Region - Fund Allocation for 2020/21 REPAIR Program Projects - In Council Order

Oberon Council	MR253	Widen bitumen seal & shoulder 1.0 metres both sides on Edith Road. Correct camber & superelevation of 2 curves and straight to correct drainage issues. Rehab entire width of road pavement to strengthen, suitable for use with guardrail to be installed at future date.	Rehabilitation	20	\$800,000	\$400,000	\$400,000	\$400,000
Orange City Council	MR245	Widen Seal, Widen Pavement and Shoulders, Stabilise and Overlay existing pavement, improve drainage	Rehabilitation	24	\$800,000	\$400,000	\$400,000	
Orange City Council	MR245	Widen shoulder both sides 1.0m, stabilise existing pavement, overlay 200m new pavement, widen seal both sides 1.0m, improve drainage, improve superelevation and geometry	Rehabilitation	23	\$800,000	\$400,000	\$400,000	\$400,000
Orange City Council	MR245	Widen Seal, Widen Pavement and Shoulders, Stabilise and Overlay existing pavement, improve drainage	Rehabilitation	22	\$800,000	\$400,000	\$400,000	
Walgett Shire Council	MR333	Rehabilitation of failed geotextile pavement (outer wheel path) by removing and replacing with 200 mm thick road base and sealing with two coats in various sections. The approximate length is 6 km and width of work will be 2.4m to 4m	Rehabilitation	25	\$800,000	\$400,000	\$400,000	\$400,000
Walgett Shire Council	MR329	Rehabilitation of failed geotextile pavement (outer wheel path) by removing and replacing with 200 mm thick road base and sealing with two coats in various sections. The approximate length is 6.5km and width of work is 3m.	Rehabilitation	24	\$800,000	\$400,000	\$400,000	
Walgett Shire Council	MR426	Reconstruction and sealing with 200mm thick road base overlay. Road length 3km and pavement width will be 9m and sealed width will be 8m	Development	22	\$839,880	\$439,880	\$400,000	
Warren Shire Council	MR347	The upgrade of three segments (6km) 347.14, 347.16 and 347.18 is required. However, because of the cost of the proposed 6km of upgrade this submission is relevant to the upgrade of Segment 347.14 only, a 2km in length. The works to be undertaken include the following: clearing of the roadside verges, replacement of the three existing culverts, widening of the road formation, upgrade of the existing pavement material and the application of a heavy bitumen prime surface 8m wide.	Development	25	\$800,000	\$400,000	\$400,000	\$400,000
Warrumbungle Shire Council	MR55	Rehabilitation of pavement on MR55, segments 53, 54 & 55. Project includes pavement widening up to 1.5m both sides, pavement overlay up to 200mm and extension of drainage culverts	Rehabilitation	29	\$800,000	\$400,000	\$400,000	\$400,000

TfNSW Western Region - Fund Allocation for 2020/21 REPAIR Program Projects - In Council Order

Warrumbungle Shire Council	MR55	Rehabilitation of pavement on MR55, segments 1030 & 1040(pt). Project includes pavement widening up to 1.5m on both sides, pavement overlay up to 200mm and extension of drainage culverts.	Rehabilitation	29	\$800,000	\$400,000	\$400,000	
Warrumbungle Shire Council	MR55	Rehabilitation of pavement on MR55, segments 38,39 & 40. Project involves overlying existing pavement with up to 250mm of road base	Rehabilitation	27	\$800,000	\$400,000	\$400,000	
Weddin Shire Council	MR237	Strengthening the pavement (identified failed area) by lime stabilisation to a depth of 200mm including removing unsuitable material, incorporating DGB 20, compaction, primerseal with 10mm & 5mm scatter, linemarking etc. in order to improve pavement performance, safety & also to extend the life of existing pavement structure.	Rehabilitation	19	\$260,000	\$130,000	\$130,000	
Weddin Shire Council	MR398	Widen shoulders 1m, repair, compact, strengthening & sealing of the shoulder to keep the road in a safe & trafficable condition for B-doubles. Minor crack sealing, Replacement of structurally unsound box culvert CU0780, CU0781, CU0796 and CU0802, repair including primerseal, guidepost installation, linemarking and placement of safety signage.	Rehabilitation	0	\$435,000	\$217,500	\$217,500	
				TOTAL	\$25,886,555	\$13,163,218	\$12,723,338	\$7,241,838



SF2019/241429

23 June 2020

Mr Greg Hill
 General Manager
 Central Darling Shire
 greg.hill@centraldarling.nsw.gov.au

Dear Mr Hill

REPAIR 2020/21 PROJECT FUNDING

Transport for NSW (TfNSW) is pleased to advise **indicative** NSW Government funding for the below project under the REPAIR Program. Please note funding for the below project will be confirmed once the NSW State Budget for financial year 2020/21 has been announced.

Program	Project Number	Project Description	NSW Funding Offered	Council Contribution
REPAIR	TBA	MR68 Tilpa West Rd Replace 15 single grids with new double grids. 150mm gravel overlay at 9m width and seal approaches 50m either side of new grids . As per enclosed project submission.	\$400,000	\$600,000

A copy of council's funding submission is attached. Copies of the funding distribution in both Council order and assessed points order are also attached. The cut off level for funding under this year's Program was 20 points.

This letter also documents the procedures TfNSW and Council must follow so that funding to Councils is administered in accordance with TfNSW's *Financial Arrangements with Councils for Road Management* (see internet page Local Government Relations under <https://www.rms.nsw.gov.au/business-industry/partners-suppliers/lgr/arrangements-councils/index.html>).

TfNSW has a considerable amount of funds invested in a range of traffic, safety and active transport projects that are to be delivered by Councils. As a consequence, both TfNSW and Council need to adhere to this process and the schedule for the effective delivery of these projects under the various programs. The key requirements that Council must adhere to as part of its acceptance of project funding, as outlined below, with further detail and key dates provided in Attachments A and B.

1. Council provides written acceptance of funding (Attachments C and D).
2. Council submits monthly status reports.
3. Council submits invoices and evidence of work completed.
4. The project is to be completed by 31 May 2021
5. Any variations to scope or cost must be discussed and approved by TfNSW Manager Local

Roads and Maritime Services

Government.

Attachments:

- A. Key requirements for acceptance of NSW Government funding
- B. Key Dates
- C. Council acceptance of NSW Government funding
- D. Council initial financial forecast and Key Milestone Dates

Please complete Attachments C and D and return a signed copy of each to TfNSW by 5pm Tuesday 30 June 2020 via email: lgwestern@rms.nsw.gov.au

For any further enquiries about information in this letter please contact TfNSW Local Government Program Coordinator, Harley Tom.

Via email: lgwestern@rms.nsw.gov.au
Telephone: 02 6861 1476 or 0488 349 183

Yours sincerely



Jodi McIntyre
Manager Local Government
Western Region

Attachment A - Key Requirements for Approval of Funding

Key requirements for funding

There are several compliance phases throughout the life of a project that need to be adhered to if funding is to be offered and maintained. The performance of Council against these compliance phases will be monitored and reported on by Transport for NSW (TfNSW).

1. Council acceptance of funds and Council project program plan

Council must notify TfNSW that they will accept the funding offered by TfNSW by **Tuesday 30 June 2020**. If Council requires more time to process the funding approval they should advise TfNSW before this date. Council is required to submit "*Council acceptance of TfNSW funding*" form when accepting the funds offered by TfNSW (Attachment C).

In addition to the acceptance Council should also submit the financial forecast sheet (Attachment D).

2. Council monthly reporting

Each month, Council shall submit a report in the Council monthly invoice that includes the project detailed in this letter and its attachments.

The monthly report includes:

- The program and project numbers for each project along with a description / scope of each project in accordance with that funded proposal.
- Details of the progress of all works and the start and completion dates of construction.
- Cost estimation / actuals as follows:
 - Actual costs for each month prior to the current reporting month.
 - Actual costs for reporting month including an estimate for the value of works to be completed to the end of the month.
 - Forecast for each month after the reporting month to the end of the financial year.
 - Note that the cost estimate represents the works completed, not when Council receives invoices. Also, Council should be aware that this forecasting process does not generate payment.
- Risks, mitigations and comments on the project. Comments should be detailed enough to give an accurate view as to the current status of the project.
- Work Health Safety (WHS) occurrences (any events or conditions that resulted in or had the potential to result in a noteworthy amount of damage of injury including any notifiable incidents).

Monthly reports shall be provided by no later than the dates in the attached schedule (Attachment B). Reports are encouraged to be submitted earlier than this. A report is still required to be submitted even if there has been no change to the previous month – in this case it should be noted that there is no change.

3. Invoicing

TfNSW will email Council the monthly Council Payment Invoice link by the first week of the month.

Council is to update the invoice including populating the milestone, forecast, expenditure and comments fields, as well as signing the Works Progress Certifications. The claim must not include GST. The invoice is to be updated and signed by the specified date in the TfNSW email. The council invoice functions as a monthly report, monthly financial forecast and certification of expenditure.

4. Project finalisation

The project is to be completed by **31 May 2021**. Any completion date later than 31 May 2021 being sought by Council must be accompanied by a formal variation request letter from Council's General Manager (GM). The final tax invoice and completion report are to be submitted as soon as practicable after completion. **Note that any approved allocated funding not spent prior to 30 June 2021 will lapse.** TfNSW will only pay for actual and completed works at this date and is unable to pay bills for any incomplete project works not billed at this date. No project funds will be rolled over to the next financial year. For works completed in June 2021 but not claimed in the June invoice, Council are to provide evidence of completed work and expenditure of completed work and expenditure to enable an accrual of funds. If evidence is not provided, funds will lapse and will not carry beyond 30 June 2021 and Council will be responsible for covering all remaining costs to complete the project.

On completion of the works the TfNSW post completion report is to be completed.

5. Scope changes / variations

Any change of scope, including time or cost, for projects **MUST** be discussed as soon as possible with the TfNSW Manager Local Government. Council must formally request (letter from GM) and detail in writing the proposed scope changes to the Manager Local Government. No works are to commence prior to receiving written approval for the change of scope from TfNSW and a revised forecast is agreed to in writing. Note that a change of scope may result in a revised funding allocation.

6. Media Communications

Council must notify TfNSW before making any public announcement regarding the above project.

7. Work Health and Safety

Council will comply with WHS Laws (*Work Health and Safety Act 2011, Work Health and Safety Regulation 2011*).

Council acknowledges that under WHS Laws, it has a primary duty of care to ensure, so far as is reasonably practicable:

- The health and safety of workers; and
- That's the health and safety of others is not put at risk from the works.

Council acknowledges and agrees to consult, cooperate and coordinate with other relevant persons about matters relating to shared risks and the health, safety and welfare of the workers.¹

Council will have a system in place to manage work health and safety risks that is sufficiently resourced and implemented.

If a notifiable incident occurs, the Council must notify:

- SafeWork NSW (formerly WorkCover) immediately, and
- TfNSW within 24 hours.

Council will exercise due diligence in the selection of workers to carry out works and impose the requirements set out above, to the extent possible.

8. NSW Funding Acknowledgement Guidelines

Please note that acknowledgement of NSW Government Funding is a condition of the funding. Please refer to the Funding Acknowledgement guidelines (<https://www.nsw.gov.au/sites/default/files/2020-02/Funding-acknowledgement-guidelines.pdf>), for recipients of NSW Government Infrastructure grants, as provided in Roads and Maritime's correspondence to Council, dated 7 February 2018 (Ref: SF2018/042108).

For relevant projects, Councils are required to send in photographic evidence of the appropriate signage in place at both the beginning of the project (within 30 days of construction start date) and also at the end of the project (permanent signage within 30 days of the completion of construction). Signage must remain in place for one year after project completion. Road projects, including bridges, must have a sign at each end of the project. Final payments for projects are conditional on compliance with this requirement.

TfNSW may undertake random audits of Council projects, at any time, to ensure compliance is being met.

TfNSW looks forward to working with Council to achieve the successful delivery of this project.

Attachment B-Key Milestones/Dates

Milestone	Submission Date
Council accepts funding and provides initial forecasts.	30 June 2020
Completion of project	31 May 2021
Submission of post completion reports	14 June 2021
Monthly Council Invoice	Work day 3

Attachment C - Council acceptance of Transport for NSW (TfNSW) funding

Central Darling Shire hereby accepts TfNSW funding for the following project:

Program	Project Number	Project Description	2020/21 Funding Offered	Council Contribution
REPAIR	TBA	MR68 Tilpa West Rd Replace 15 single grids with new double grids. 150mm gravel overlay at 9m width and seal approaches 50m either side of new grids . As per enclosed project submission	\$400,000	\$600,000

Council confirms acceptance of TfNSW funding on the terms and conditions outlined in TfNSW's funding letter and attachments.

- Council will complete all necessary planning, design, road safety audit, public consultation, WHS considerations and environmental assessment for this project.
- Council will satisfy the requirements of the NSW Government Funding Acknowledgement Guidelines. More information on use of the NSW Government brand is available at <http://sc.dpc.nsw.gov.au/branding>
- Council will complete the project in accordance with the agreed scope and meet all specified completion dates noted in the TfNSW letter and attached notes.
- Council will submit a monthly financial and milestone report.
- **Council will complete the project by 31 May 2021.** TfNSW will only pay for actual and completed works and is unable to pay bills for any incomplete project works. No funds will be rolled over to the next financial year. Note: If Council advise TfNSW that a project is being withdrawn, any costs relating to the withdrawn project will be the responsibility of Council.
- Council will complete the Post Completion Report to certify that the approved scope of work has been completed and the final costs incurred.

General Manager Signature:

Print Name:

Date:

Please retain a copy of this funding acceptance letter for Council records.

Attachment D - Initial financial forecast and key milestone dates

Please provide an initial financial forecast of the expected dollar value and key milestone dates in the tables below.

Monthly reporting will also be required to be completed via Council's monthly invoice and must include an estimate of the cost of works to be completed up to the end of the current month for TfNSW accrual purposes. This does not generate payment. Forward months should show a forecasted figure of expected work completed.

Financial Forecast

Please provide an initial financial forecast of the expected dollar value of works to be completed for the year against the project in the table below.

Program	Project Number	Project Description	Funding Offered	Jul 2020	Aug 2020	Sep 2020	Oct 2020	Nov 2020	Dec 2020	Jan 2021	Feb 2021	Mar 2021	Apr 2021	May 2021	Jun 2021
REPAIR	TBA	MR68 - Tilpa West Rd. As per enclosed project submission.	\$400,000												

Roads and Maritime Services

51-55 Currajong Street Parkes NSW 2870 | PO Box 334 Parkes NSW 2870 |
T 02 6861 1444 | F 02 6861 1414

www.rms.nsw.gov.au | 131 782

Milestone Dates

Please provide key milestone dates for the project below.

Program	Project Number	Project Description	Funding Offered	Start of Project Development	Detailed design approved	Start of Construction	Construction complete
REPAIR	TBA	MR68 - Tilpa West Rd. As per enclosed project submission.	\$400,000				

"I have the authority to complete the monthly financial report on behalf of Central Darling Shire":

Council Contact Name:

Title:

Contact Number:

Signature:

#3

INCOMPLETE

Collector: Web Link 1 (Web Link)
Started: Thursday, February 13, 2020 10:54:39 AM
Last Modified: Thursday, February 13, 2020 12:42:35 PM
Time Spent: 01:47:56
IP Address: 203.54.179.162

Page 1: 20/21 REPAIR PROGRAM PROJECT SUBMISSION

Q1 is this a resubmitted project? **No**

Q2 Council Name

Central Darling Shire

Q3 Project priority number (maximum of three submissions per Council) **1**

Q4 Council reference

Grid Replacements MR68A

Q5 Road number

MR68

Q6 Road name

Tilpa West Rd

Q7 Project start (km)

0km

Q8 Project end (km)

80.1km

Q9 Total length (km)

80.1km

Q10 From/Origin (town name)

Wilcannia NSW 2836

Q11 GPS reference -start

31 33 32.11, 143 22 42.78

Q12 GPS reference - end

31 10 15.72, 144 02 28.32

Q13 Location sketch

Tilpa West Rd Grids.pdf (124.3KB)

Q14 Project description (Please ensure there is adequate detail provided in the project description. Scope of work to be clearly defined - e.g. widen shoulder 1m both side, 150mm overlay total width, etc.)

Replace 15 single grids with new double grids. 150mm gravel overlay at 9m width and seal approaches 50m either side of new grids

Q15 Nature of Project

Development (work that develops the road system to increase capacity and/or safety, and improves performance)

Q16 Total Project Cost (Council and TfNSW shares) use format: \$000,000

\$1,000,000

Q17 Project Duration in weeks (includes EIS, REF, design, construction)

14

Q18 Construction Time - Earliest possible start date

Date

01/07/2020

Q19 Funding Profile - Funds sought from TfNSW in 2020/21 (maximum total amount \$400,000 per council)

\$400,000

Q20 Financial Commitment - Will Council provide funds to meet 50% of Total Project Cost

Yes

Q21 Maximum amount of Council's funds (Council's share) available in 2020/21 is

\$600,000

Q22 Does this project support freight connections to rail at a town/city for a type of freight

No - 0 points

Q23 If yes, please specify town and type of freight	Respondent skipped this question
Q24 Does this project support a school bus route to a town/city and/or public transport to a town/city	No - 0 points
Q25 If yes, please specify bus route town/city and/or public transport town/city	Respondent skipped this question
Q26 Does this project support regional tourism? (Road provides the most direct linkage for significant flows of tourists between local tourist origins and destinations and the nearest State Road):	Yes (Regional Tourist Listed Route) - 1 point
Q27 If yes, please specify from which location and to which location	
From	Wilcannia
To	Tilpa
Q28 Please upload any supporting evidence to justify tourism support	
Destination NSW - Darling River Run.png (123.8KB)	
Q29 Please upload any other supporting information for tourism	Respondent skipped this question
Q30 Is the road classified as Rural or Urban	Rural
Q31 If Rural, please provide the latest counts and indicate the traffic volume category (points: <25 = 0; 25 to < 100=1; 100 to < 250=2; 250 to <500 =3; 500 to <750=4; 750 to 1000=5; >1000=6)	
AADT (axle pairs)	30
Year the count was measured or if the count is estimated	2015
traffic counts	25 to <100
Q32 If Urban (60km/h or under), please provide the latest counts and indicate the traffic volume category(points: <500 = 0; 500 to < 1000=1; 1000 to < 2000=2; 2000 to <3000=3; 3000 to <4000=4; 4000 to <5000=5; =>5000=6)	Respondent skipped this question
Q33 Please upload traffic count data to support your application	
MR68A Traffic Count 2015.pdf (847KB)	

Q34 For Heavy Vehicles, please provide the latest counts and indicate the traffic volume category (points: <25 = 0; 25 to < 50=1; 50 to < 100=2; 100 to 200=4; <200=6, B-Double usage =1; Road Train (includes B-Double usage) =2; none=0)

AADT (axle pairs)	6
Year the count was measured or if the count is estimated	2015
traffic counts	<25
Road Train or B-double usage (must be an approved route not trial)- please indicate B-double, Road Train or none	Road Train

Q35 Please upload traffic count data to support your application **Respondent skipped this question**

Q36 For road condition, please provide the following information

Roughness - year measured or estimate	Unsealed
Rutting classification (points: 0, S1, S2 = 0; S3, M1, M2 = 2; M3, X1, X2 = 4; X3=6; unsealed=5)	Unsealed

Q37 Please upload roughness survey data to support your application **Respondent skipped this question**

Q38 Please upload rutting survey data to support your application **Respondent skipped this question**

Q39 Please upload edge failure survey data to support your application **Respondent skipped this question**

Q40 Please upload any other evidence to support road condition **Respondent skipped this question**

Q41 Does this project rectify an existing seal or formation width deficiency? (these points are not applicable for unsealed roads) **Respondent skipped this question**

Q42 Please upload supporting evidence to justify deficiency **Respondent skipped this question**

Q43 If the project is an unsealed road serving a community with no alternative sealed access please provide details below:(points: <20=1; 20 to <50 = 2; 50 to <100 = 3; 100 to 150 = 4; >150=5)

Name of community	Tilpa
Population	159
Year of the population count	2006
source of population data	Census

Q44 If the project is sealing a missing seal gap between towns please provide detail below

km of proposed seal	1.2km
km of seal gap	123km
between town or place name	Wilcannia
and town or place name	Tilpa
% of gap sealed (% of unsealed section to be sealed as part of the project) (points:<10%=0, 10% to <40%=2, 40% to <70%=3; 70% to 100% = 4)	<10%

Q45 Please upload any files to support

Respondent skipped this question

Q46 Economic performance, please provide details below

Benefit Cost Ratio (to be calculated using SIMCBA (June'14)& code descriptions provided. Please ensure result sheet is attached)Note: For initial seal projects, a justified first principles approach may be more appropriate as SIMCBA is based on sealed road economic parameters. (points: NK or <1=0; 1 to 1.5=1; >1.5 to 2 =2; >2=3)	<1
Number of Bonus points. Councils which do not receive any funding at all in a financial year and resubmit the same (or similar) project, on the same road, the following year, will receive three bonus points in the first year they are resubmitted. These bonus points will accumulate with four additional bonus points being awarded in the second year and five additional bonus points being awarded in the third year. Such bonus points would only accrue if the initial project submission was assessed at a minimum of 17 points, and would only accrue for a maximum period of three years (i.e. maximum of 12 bonus points).	Nil
Year project was initially submitted	2020-2021
Assessed point score of initially submitted project	-

Q47 Please upload BCR result sheet

Respondent skipped this question

Q48 Please upload any other evidence/data you would like to submit please ensure the file name identifies what the document is

Respondent skipped this question

Q49 Please fill in the below to confirm your authorisation to submit the proposal: I confirm the project submission has been completed with true and accurate data and that I am authorised to submit this proposal on behalf of Council.

Name	Reece Wilson
Council	Central Darling Shire
Email Address	wilsonr@centraldarling.nsw.gov.au
Phone Number	0429915992

Q50 To complete your submission please press Submit Proposal below. Please indicate below if you would like a summary of your application sent to you (please note: this may take up to five working days and no summaries will be sent between 20 December and 6 January).

Yes , please send me a pdf summary of this submission

Works Program July 2020

ID	Task Mode	Task Name	Duration	Start	Finish	Predecessors	Resource Names	Calendar																														
								1 Jun '20	8 Jun '20	15 Jun '20	22 Jun '20	29 Jun '20	6 Jul '20	13 Jul '20	20 Jul '20	27 Jul '20	3 Aug '20	10 Aug '20	17 Aug '20	24 Aug '20	31																	
1	➡	State Roads	206 days?	Tue 21/01/20	Sun 1/11/20			[Gantt bars for State Roads tasks]																														
2	➡	SH21 Yelta IS Project	106 days	Tue 21/01/20	Sun 14/06/20			[Gantt bar for SH21 Yelta IS Project]																														
3	➡	SH21 Maintenance Grading	15 days	Tue 23/06/20	Sat 11/07/20			[Gantt bar for SH21 Maintenance Grading]																														
4	➡	SH8 Shoulder Grading	30 days	Tue 18/08/20	Thu 24/09/20	21		[Gantt bar for SH8 Shoulder Grading]																														
5	➡	SH8 Heavy Patching	20 days	Tue 29/09/20	Thu 22/10/20	4		[Gantt bar for SH8 Heavy Patching]																														
6	➡	SH21 Glen Albyn IS Project	100 days	Mon 15/06/20	Sun 1/11/20	2		[Gantt bar for SH21 Glen Albyn IS Project]																														
7	➡?							[Gantt bar for Task 7]																														
8	➡	Regional Roads	329 days	Tue 17/03/20	Wed 30/06/21			[Gantt bars for Regional Roads tasks]																														
9	➡	MR68C Pooncarie Rd MG	23 days	Tue 28/04/20	Thu 28/05/20			[Gantt bar for MR68C Pooncarie Rd MG]																														
10	➡	MR433 Ivanhoe-Menindee Rd MG	30 days	Tue 18/08/20	Thu 24/09/20	32		[Gantt bar for MR433 Ivanhoe-Menindee Rd MG]																														
11	➡	MR416 Ivanhoe-Cobar RD MG	10 days	Tue 17/03/20	Thu 26/03/20			[Gantt bar for MR416 Ivanhoe-Cobar RD MG]																														
12	➡	MR68A Tilpa West Rd Grids	43 days	Mon 6/04/20	Wed 3/06/20			[Gantt bar for MR68A Tilpa West Rd Grids]																														
13	➡	MR68B Wilcannia-Menindee West Rd MG	40 days	Fri 29/05/20	Thu 23/07/20	9		[Gantt bar for MR68B Wilcannia-Menindee West Rd MG]																														
14	➡	MR68A Tilpa West Rd MG	41 days	Thu 4/06/20	Thu 30/07/20	12		[Gantt bar for MR68A Tilpa West Rd MG]																														
15	➡	MR428 Kayrunnera Rd MG	7 days	Fri 17/04/20	Thu 23/04/20			[Gantt bar for MR428 Kayrunnera Rd MG]																														
16	➡	MR68A Tilpa West Rd Grids	60 days	Tue 27/10/20	Thu 28/01/21	5		[Gantt bar for MR68A Tilpa West Rd Grids]																														
17	➡	Pooncarie Rd IS Project	187 days	Thu 1/10/20	Wed 30/06/21			[Gantt bar for Pooncarie Rd IS Project]																														
18	➡							[Gantt bar for Task 18]																														
19	➡	Local Roads	162 days	Fri 21/02/20	Sat 3/10/20			[Gantt bars for Local Roads tasks]																														
20	➡	SR10 Wilcannia West Rd MG	30 days	Fri 24/07/20	Thu 3/09/20	13		[Gantt bar for SR10 Wilcannia West Rd MG]																														
21	➡	SR7 Dry Lake Road	10 days	Tue 4/08/20	Thu 13/08/20	14		[Gantt bar for SR7 Dry Lake Road]																														
22	➡	SR9 Norma Downs Rd MG	30 days	Sat 13/06/20	Fri 24/07/20	23		[Gantt bar for SR9 Norma Downs Rd MG]																														
23	➡	SR3 Tongo Rd MG	4 days	Tue 9/06/20	Fri 12/06/20			[Gantt bar for SR3 Tongo Rd MG]																														
24	➡	SR20 Baden Park Rd Construction	50 days	Tue 14/04/20	Thu 18/06/20			[Gantt bar for SR20 Baden Park Rd Construction]																														
25	➡	SR15 Darnick-Pooncarie Rd MG	1 day	Fri 21/02/20	Fri 21/02/20			[Gantt bar for SR15 Darnick-Pooncarie Rd MG]																														
26	➡	SR1 Tilpa East Rd MG	20 days	Sat 25/07/20	Fri 21/08/20	22		[Gantt bar for SR1 Tilpa East Rd MG]																														
27	➡	SR32 Glendara Rd MG	15 days	Tue 23/06/20	Sat 11/07/20	30		[Gantt bar for SR32 Glendara Rd MG]																														
28	➡	SR4 Monolon Rd MG	30 days	Sun 12/07/20	Sat 22/08/20	27		[Gantt bar for SR4 Monolon Rd MG]																														
29	➡	SR6 Mandalay Rd MG	10 days	Tue 28/04/20	Thu 7/05/20			[Gantt bar for SR6 Mandalay Rd MG]																														
30	➡	SR5 Wanaaring Rd MG	30 days	Sun 23/08/20	Sat 3/10/20			[Gantt bar for SR5 Wanaaring Rd MG]																														
31	➡	SR12 Teryawynia Rd MG	10 days	Sun 12/07/20	Sat 25/07/20	3		[Gantt bar for SR12 Teryawynia Rd MG]																														
32	➡	SR13 Ashmont Rd MG	15 days	Sun 26/07/20	Thu 13/08/20	31		[Gantt bar for SR13 Ashmont Rd MG]																														

Project: Works Program July 20
Date: Tue 14/07/20

Task		Summary		Inactive Milestone		Duration-only		Start-only		External Milestone		Manual Progress	
Split		Project Summary		Inactive Summary		Manual Summary Rollup		Finish-only		Deadline			
Milestone		Inactive Task		Manual Task		Manual Summary		External Tasks		Progress			

WHITE CLIFFS HALL COMMITTEE

ANNUAL GENERAL MEETING – 24TH JUNE, 2020

Opened Chairman, Ron Dowton, opened the meeting at 2 pm and welcomed those present.

Present Bob Stewart, Administrator, CDSC
 Greg Hill, General Manager, CDSC
 Ron Dowton Paul Webber Sue Dowton
 Clair Inness Enid Black Anne Baker
 Irmhild Bakker
 Annette Turner, who expressed her interest in joining the committee.

Apologies Robyn Taylor.

Minutes of AGM held 27th February, 2019, which Ron pointed out was actually our 2018 AGM, were read and confirmed by Irmhild Bakker and Sue Dowton.

Treasurer's Report

Books for Financial Year 2018/19's audit although ready in July 2019, were not sent in to the Shire until February when it was thought Jacob would have time. They were returned in April, and it was then that Clair discovered that she had not included the cheque and pay-in books, for which she apologised profusely. Nonetheless, Jacob had indicated to Ron that he would be able to issue clearance of the audit, but this had not been forthcoming. Ron therefore sought confirmation from Bob and Greg that the Books could be considered to be in order, which they gave. They added that arrangements were being made to improve the audit process.

Income for 2018/19 was \$4,909.00, Expenditure \$2,136.50, giving an operating surplus of \$2,772.50, and a balance at Bank of \$25,286.13.

Report received: Enid Black Anne Baker.

Correspondence Nil.

Election of Office Bearers

All positions were declared vacant, and Greg called for nominations. The following were re-elected unopposed:

Chairman: Ron Dowton
 Vice Chairman: Paul Webber
 Secretary/Treasurer: Clair Inness

Committee: Sue Downton Irmhild Bakker
Enid Black Anne Baker
Robyn Taylor Cree Marshall

Application: Annette Turner.

Meeting closed 2.15 pm.

Signed as true and correct: Date:

WHITE CLIFFS HALL COMMITTEE

GENERAL MEETING – 24TH JUNE, 2020

Opened 2.15 pm.

Present Bob Stewart, Administrator, CDSC
Greg Hill, General Manager, CDSC
Ron Dowton Paul Webber Sue Dowton
Clair Inness Enid Black Anne Baker
Irmhild Bakker

Apologies Robyn Taylor.

Minutes of Meeting held 27th September, 2019 were read and confirmed by members present
Sue Dowton Irmhild Bakker.

Treasurer's Report

Clair tabled Cash Book and Report showing income to 31st May to be \$5,838.51, expenditure \$1,373.71, giving an operating surplus of \$4,464.80, and a balance at Bank of \$29,750.93.

Report received: Paul Webber Enid Black.

Correspondence

Card from the School apologising for late payment.

Received: Irmhild Bakker Sue Dowton.

General Business

Work under Round 1 Funding would resume soon, and Ron will be able to discuss with the builder the feasibility of a complete revamp of the toilet block when including the disabled toilet.

Round 2 will include the playground, for which the Toy Library already have equipment; also the storage container.

Electricity Costs. Council would look into a plan.

Amalgamation of Committees. In White Cliffs only the swimming pool committee is interested in this. Policy on this will be issued in a couple of months.

Next Meeting. It was too early to set a date for this, but it would be an Annual General Meeting in August/September to keep us in line with requirements.

Ron thanked those attending, and closed the meeting at 2.30 pm.

Signed as true and correct: Date:

WHITE CLIFFS HALL COMMITTEE

Treasurer's Report to Meeting to be held 24th June, 2020

Balance at Bank as at 1 st July, 2019		\$25,286.13
Income to 31 st May 2020	\$5,838.51	
Expenditure to 31 st May, 2020	\$1,373.71	
Operating Surplus	\$4,464.80	
<u>Balance at Bank as at 31st May, 2020</u>		<u>\$29,750.93</u>
Plus unbanked income		
Table Tennis Receipt 36	\$ 120.00	
Less Chq.984728		
2.6.20 Origin Energy	\$ 417.10	
<u>Cash Book as at 22nd June, 2020</u>		<u>\$29,453.83</u>

Petty Cash in hand \$66.45

WHITE CLIFFS HALL COMMITTEE

INCOME		CASH BOOK					Financial Year 2019/20	
<u>Date</u>	<u>Particulars</u>	<u>Receipt</u>	<u>Hall Hire</u>	<u>Catering</u>	<u>Equipment Hire</u>	<u>Sundries</u>	<u>Donation</u>	<u>Balance at Bank</u>
01.07.19	Balance at Bank							\$25,286.13
19.07.19	REDI Invoice 17	23	\$300.00					\$25,586.13
31.07.19	Mines Safety Courses 2018+19	24	\$150.00					\$25,586.13
09.08.19	REDI Invoice 18	23	\$325.00					\$26,061.13
22.08.19	Western Landcare	28	\$25.00					\$26,086.13
23.08.19	Table Tennis	21	\$90.00					
	Sporting Club	22			\$50.00			}
	Gemfest	25	\$330.00					}
	Miners' Association Mtgs.	26	\$30.00					}
01.10.19	Historic Vehicle Club	27	\$35.00					}
	Arts Festival	29	\$5.00					}
27.11.19	Westpac	31	\$25.00]
17.12.19	School (unpaid 2018/19)	32			\$50.00			\$26,189.34
28.12.19	Western Landcare	33	\$25.00					\$26,114.34
14.01.20	Table Tennis	30	\$220.00					\$25,798.48
21.02.20	Shitbox Rally	35					\$4,178.51	\$25,823.48
								\$26,043.48
								\$30,221.99
Income to 31 May 2020			<u>\$1,560.00</u>		<u>\$100.00</u>		<u>\$4,178.51</u>	<u>\$29,750.93</u>
			<u>\$5,838.51</u>					

EXPENDITURE

WHITE CLIFFS HALL COMMITTEE
CASH BOOK

Financial Year 2019/2020

<u>Date</u>	<u>Particulars</u>	<u>Cheque #</u>	<u>Electricity</u>	<u>Catering Costs</u>	<u>Repairs</u>	<u>Sundries</u>	<u>Kitchen Cleaning</u>	<u>Freight</u>	<u>Balance at Bank</u>
01.07.19									\$25,286.13
06.09.19	Origin Energy	984724	\$436.79						\$26,149.34
15.10.19	Petty Cash	984725				\$100.00			\$26,089.34
03.12.19	Origin Energy	984726	\$365.86						\$25,748.48
09.03.20	Origin Energy	984727	\$471.06						\$29,750.93
Expenditure to 31 May			\$1,273.71			\$100.00			\$29,750.93
									<u>\$1,373.71</u>

Petty Cash

			<u>In Hand</u>
01.07.19			\$26.95
23.09.19	2 bottles handwash	\$6.50	\$20.45
15.10.19	Chq,984725 - \$100		\$120.45
21.10.19	2 bottles detergent	\$12.00	\$108.45
30.10.19	Cleaning stuff and brooms	\$42.00	<u>\$66.45</u>

WHITE CLIFFS HALL COMMITTEE

ANNUAL GENERAL MEETING – 24TH JUNE, 2020

Opened Chairman, Ron Dowton, opened the meeting at 2 pm and welcomed those present.

Present Bob Stewart, Administrator, CDSC
Greg Hill, General Manager, CDSC
Ron Dowton Paul Webber Sue Dowton
Clair Inness Enid Black Anne Baker
Irmhild Bakker
Annette Turner, who expressed her interest in joining the committee.

Apologies Robyn Taylor.

Minutes of AGM held 27th February, 2019, which Ron pointed out was actually our 2018 AGM, were read and confirmed by Irmhild Bakker and Sue Dowton.

Treasurer's Report

Books for Financial Year 2018/19's audit although ready in July 2019, were not sent in to the Shire until February when it was thought Jacob would have time. They were returned in April, and it was then that Clair discovered that she had not included the cheque and pay-in books, for which she apologised profusely. Nonetheless, Jacob had indicated to Ron that he would be able to issue clearance of the audit, but this had not been forthcoming. Ron therefore sought confirmation from Bob and Greg that the Books could be considered to be in order, which they gave. They added that arrangements were being made to improve the audit process.

Income for 2018/19 was \$4,909.00, Expenditure \$2,136,50, giving an operating surplus of \$2,772.50, and a balance at Bank of \$25,286.13.

Report received: Enid Black Anne Baker.

Correspondence Nil.

Election of Office Bearers

All positions were declared vacant, and Greg called for nominations. The following were re-elected unopposed:

Chairman: Ron Dowton
Vice Chairman: Paul Webber
Secretary/Treasurer: Clair Inness

Committee: Sue Downton Irmhild Bakker
Enid Black Anne Baker
Robyn Taylor Cree Marshall

Application: Annette Turner.

Meeting closed 2.15 pm.

Signed as true and correct: Date:

WHITE CLIFFS HALL COMMITTEE

GENERAL MEETING – 24TH JUNE, 2020

Opened 2.15 pm.

Present Bob Stewart, Administrator, CDSC
Greg Hill, General Manager, CDSC
Ron Dowton Paul Webber Sue Dowton
Clair Inness Enid Black Anne Baker
Irmhild Bakker

Apologies Robyn Taylor.

Minutes of Meeting held 27th September, 2019 were read and confirmed by members present
Sue Dowton Irmhild Bakker.

Treasurer's Report

Clair tabled Cash Book and Report showing income to 31st May to be \$5,838.51, expenditure \$1,373.71, giving an operating surplus of \$4,464.80, and a balance at Bank of \$29,750.93.

Report received: Paul Webber Enid Black.

Correspondence

Card from the School apologising for late payment.

Received: Irmhild Bakker Sue Dowton.

General Business

Work under Round 1 Funding would resume soon, and Ron will be able to discuss with the builder the feasibility of a complete revamp of the toilet block when including the disabled toilet.

Round 2 will include the playground, for which the Toy Library already have equipment; also the storage container.

Electricity Costs. Council would look into a plan.

Amalgamation of Committees. In White Cliffs only the swimming pool committee is interested in this. Policy on this will be issued in a couple of months.

Next Meeting. It was too early to set a date for this, but it would be an Annual General Meeting in August/September to keep us in line with requirements.

Ron thanked those attending, and closed the meeting at 2.30 pm.

Signed as true and correct: Date:

WHITE CLIFFS HALL COMMITTEE

Treasurer's Report to Meeting to be held 24th June, 2020

Balance at Bank as at 1 st July, 2019		\$25,286.13
Income to 31 st May 2020	\$5,838.51	
Expenditure to 31 st May, 2020	\$1,373.71	
Operating Surplus	\$4,464.80	
<u>Balance at Bank as at 31st May, 2020</u>		<u>\$29,750.93</u>
Plus unbanked income		
Table Tennis Receipt 36	\$ 120.00	
Less Chq.984728		
2.6.20 Origin Energy	\$ 417.10	
<u>Cash Book as at 22nd June, 2020</u>		<u>\$29,453.83</u>

Petty Cash in hand \$66.45

WHITE CLIFFS HALL COMMITTEE

INCOME

CASH BOOK

Financial Year 2019/20

<u>Date</u>	<u>Particulars</u>	<u>Receipt</u>	<u>Hall Hire</u>	<u>Catering</u>	<u>Equipment Hire</u>	<u>Sundries</u>	<u>Donation</u>	<u>Balance at Bank</u>
01.07.19	Balance at Bank							\$25,286.13
19.07.19	REDI Invoice 17	23	\$300.00					\$25,586.13
31.07.19	Mines Safety Courses 2018+19	24	\$150.00					\$25,586.13
09.08.19	REDI Invoice 18	23	\$325.00					\$26,061.13
22.08.19	Western Landcare	28	\$25.00					\$26,086.13
23.08.19	Table Tennis	21	\$90.00					
	Sporting Club	22			\$50.00		}	
	Gemfest	25	\$330.00				}	
	Miners' Association Mtgs.	26	\$30.00				}	
01.10.19	Historic Vehicle Club	27	\$35.00				}	\$26,586.00
	Arts Festival	29	\$5.00				}	
27.11.19	Westpac	31	\$25.00]	\$26,189.34
17.12.19	School (unpaid 2018/19)	32			\$50.00			\$26,114.34
28.12.19	Western Landcare	33	\$25.00					\$25,798.48
14.01.20	Table Tennis	30	\$220.00					\$25,823.48
21.02.20	Shitbox Rally	35					\$4,178.51	\$26,043.48
								\$30,221.99
Income to 31 May 2020			<u>\$1,560.00</u>		<u>\$100.00</u>		<u>\$4,178.51</u>	<u>\$29,750.93</u>
			<u>\$5,838.51</u>					

EXPENDITURE

WHITE CLIFFS HALL COMMITTEE
CASH BOOK

Financial Year 2019/2020

<u>Date</u>	<u>Particulars</u>	<u>Cheque #</u>	<u>Electricity</u>	<u>Catering Costs</u>	<u>Repairs</u>	<u>Sundries</u>	<u>Kitchen Cleaning</u>	<u>Freight</u>	<u>Balance at Bank</u>
01.07.19									\$25,286.13
06.09.19	Origin Energy	984724	\$436.79						\$26,149.34
15.10.19	Petty Cash	984725				\$100.00			\$26,089.34
03.12.19	Origin Energy	984726	\$365.86						\$25,748.48
09.03.20	Origin Energy	984727	\$471.06						\$29,750.93
Expenditure to 31 May			\$1,273.71			\$100.00			\$29,750.93
									<u>\$1,373.71</u>

Petty Cash

			<u>In Hand</u>
01.07.19			\$26.95
23.09.19	2 bottles handwash	\$6.50	\$20.45
15.10.19	Chq,984725 - \$100		\$120.45
21.10.19	2 bottles detergent	\$12.00	\$108.45
30.10.19	Cleaning stuff and brooms	\$42.00	<u>\$66.45</u>