

CENTRAL DARLING SHIRE COUNCIL

BOUNDARIES

Shires of Bourke, Cobar, Carrathool, Balranald, Wentworth and Unincorporated Area.

MEMBERS OF COUNCIL

A WARD - WILCANNIA

Cr Paul Brown
Cr Graham Wellings (Deputy Mayor)
Cr Eammon Sammon

B WARD - IVANHOE

Cr Ray Longfellow (Mayor)
Cr Clive Linnett
Cr Peter Sullivan

C WARD - MENINDEE

Cr Moya Reid
Cr Garry Astill (completed term Oct 2009)
Cr Ron Page
Cr Lorraine Looney (commenced term Feb 2010)

COUNCIL MEETINGS

Held on the third Tuesday of each month
Council Chambers, 21 Reid St, Wilcannia
(Varied on occasions)
Meetings commence at: 9.00am

COUNCIL OFFICES & CHAMBERS

21 Reid Street Wilcannia 2836

Telephone (08) 8083 8900
Facsimile (08) 8091 5994
Email council@centraldarling.nsw.gov.au
Website www.centraldarling.nsw.gov.au
Office Hours 9.00am to 5.00pm daily

Engineering Services

Office and Works Depot – Myer St. (Barrier Hwy)
Telephone (08) 8091 5927
Facsimile (08) 8091 5175
Email engineer@centraldarling.nsw.gov.au

BUSHFIRE CONTACT NUMBERS

Wilcannia	08 8091 5930
Darnick	02 6995 3901
Menindee Town	08 8091 4359
Menindee Rural	08 8091 4475
Ivanhoe	02 6995 1315
White Cliffs	08 8091 6626

MANAGEMENT TEAM

General Manager	Tim Hazell
Manager Technical and Engineering Services	Reece Wilson
Manager Environmental Services	Leeanne Ryan
Manager Community and Economic Development	Kym Fuller
Executive Manager	Mel Brown

ANCILLARY STAFF

For information on the following departments please contact the relevant personnel.

CORPORATE SERVICES

Accountant	vacant
Accounts Clerk	Nicole Sanderson
Debtors Clerk	Rowan Lawn
Payroll Clerk	Vera Pearson
Rates Clerk	Margaret Sanderson
Information Technology Support	Daniel Thornycroft/Jen Mitchell/Jacob Philp
Team Leader Corp Services	Kylie Smith
Admin Officer – Customer Service	Sissy Thompson

Community and Economic Development

RTC Coordinator- Wilcannia	Mardi-Anne Rogers
RTC Coordinator- Menindee	Margot Muscat
Multi-Service Outlet- Ivanhoe	Adrienne Whitchurch/Margie Barter

ENGINEERING

Works Engineer	vacant
Contract Administration Engineer	Kane Kreeck
Administration Officer	Joyanne Williams

Wilcannia Overseer

Geoff Sutton

Town Gangers	Ivanhoe	Stephen Hill
	Menindee	Kevin Pumphrey
	White Cliffs	Tony Latham
	Wilcannia	Jarid Cattermole

ENVIRONMENTAL SERVICES

Mandatory Inspections Officer	Tom Brown
Secretarial Support	Adelaide Elliott
Environmental Health Officer	Fran Scott
Animal Control Officer	Larry Bearman

ROAD CLOSURES

For up to date recorded information on road closures throughout the Shire area, phone 08 8091 5155 - 24 hours.

Road Closures for roads outside the Shire may be obtained by phoning the RTA on 08 8087 0660 or the relevant adjoining Shires.

Council is wasting valuable resources repairing damage done by vehicles using closed or wet roads. Police have been asked to prosecute offenders, who may be liable to a penalty of \$1000 and the cost of repairs.

Some property owners assist Council by using their own equipment to carry out emergency repairs on Council roads, often without advising Council. You should always seek prior approval for this work.

ELECTED MEMBERS OF CENTRAL DARLING SHIRE COUNCIL



Cr Moya Reid



Cr Ray Longfellow



Cr Ron Page



Cr Clive Linnett



Cr Paul Brown



Cr Eammon Sammon



Cr Garry Astill



Cr Peter Sullivan



Cr Graham Wellings

Cr Lorraine Looney

MANAGEMENT TEAM OF CENTRAL DARLING SHIRE COUNCIL



General Manager
Tim Hazell



Manager Technical and Engineering Services
Reece Wilson



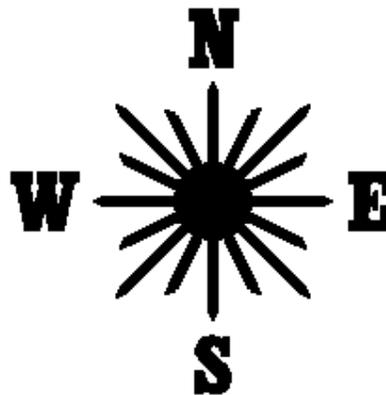
Manager Environmental Services
Leeanne Ryan



Manager Community and Economic Development
Kym Fuller



Executive Manager
Mel Brown



GENERAL MANAGER' REPORT

In presenting this annual report to the community I am pleased to mention the turn in weather events for the Central Darling Shire. In February and March 2010, the Shire was declared a Natural Disaster Zone on two occasions which saw the commencement of significant rainfall for the area to date. As a result of both Natural Disasters, much of the Shire road network suffered significant damage and I am able to report that three months on, repair and reconstruction works are nearing completion.

As a Council we have endeavored to continue to provide services for the community in the most efficient, effective and economic manner. This is evident in the continuation of a number of significant services to the community. Each of our four towns have made significant strides forward during the year, proving that as a community we can come together, working hard to overcome the hardships that so many have had to bear.

I would like to thank the Council for their support during a year which, at times, has been difficult. Again we have farewelled a number of staff over the past twelve months and have welcomed new faces to our organisation. I would to thank all staff for their continued support, dedication and loyalty. As a team we look forward to the challenges of the next twelve months, confident of working with our communities for the benefit of all.

Tim Hazell
General Manager

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Financial Statements Section 428 (2) (a)

Copies of the audit report, statement of financial performance and statement of financial position for the 2009/2010 financial years are attached as Annexure 'B'.

Further details can be obtained by contacting Council's office.

Performance of Principal Activities Section 428 (2) (b)

A complete report on achievements of the performance targets set out in Council's 2009/2010 Management Plan is set out in Annexure "A"

Corporate Objectives

Council has the following Mission Statement as the focus for its principal activities:

“To promote Central Darling Shire by encouraging development through effective leadership, community involvement and facilitation of services”.

State Of The Environment Section 428 (2) (c)

Interested persons are invited to contact the Council's office for details of its comprehensive State of the Environment Report.

PROGRAMS UNDERTAKEN TO PRESERVE, PROTECT, RESTORE AND ENHANCE THE ENVIRONMENT

During the year the following activities aimed at preserving or enhancing the environment were undertaken:

Monitoring of drinking water quality for Wilcannia, Ivanhoe and White Cliffs were undertaken on a regular basis and tested by a specialist laboratory in Sydney for chemical and microbiological analysis.

Fortnightly samples were taken in five locations along the Darling River from Tilpa in the north to "Culpaulin" station in the south, for analysis by the Department of Land and Water Conservation to determine the presence of Blue Green Algae in the river.

Council continue to monitor river heights, water consumption and evaporation, especially during dry periods.

As part of its contribution to the Clean Up Australia campaign, Council acted as co-ordinator of various work groups throughout the Shire.

The annual tree planting program was maintained.

Report on the condition of Buildings, Infrastructure and works							
Asset Class	Asset Category	Asset Condition	Written Down Value	Estimated Cost to bring to a Satisfactory Standard	Estimated Annual Maintenance Expense	Program Maintenance Works for Current Year	
			\$000	\$000	\$000	\$000	
Public Buildings	Council Offices	0 - 4		\$ 146	\$ 57	\$ 57	
	Works Depot	1,2,3,4		\$ 72	\$ 94	\$ 94	
	Halls	1,2		\$ 42	\$ 12	\$ 12	
	Houses	1,2,3		\$ 1,694	\$ 66	\$ 66	
	Recreation	1,2,3		\$ 40	\$ 17	\$ 17	
	Childcare Centres	2		\$ -	\$ 1	\$ 1	
	Amenities/Toilets	1,2,3		\$ -	\$ 73	\$ 73	
	Other Community	2 - 5		\$ 440	\$ 142	\$ 142	
	Subtotal			\$ 24,852	\$ 2,434	\$ 462	\$ 462
Public Roads	Sealed Roads	1,2	\$ 29,985	\$ 500	\$ 3,684	\$ 3,684	
	Unsealed Roads	1,2	\$ 27,004	\$ 2,361	\$ 1,236	\$ 1,236	
	Bridges	2,5	\$ 2,894	\$ 390	\$ 56	\$ 56	
	Footpaths	1,2	\$ 1,875	\$ 162	\$ 19	\$ 19	
	Kerb & Gutter	1,2,3	\$ 2,078	\$ 7	\$ 2	\$ 2	
	Aerodromes	1,2,3	\$ 586	\$ -	\$ 14	\$ 14	
	Other		\$ -				
	Subtotal			\$ 64,422	\$ 3,420	\$ 5,011	\$ 5,011
	Water	Treatment Plants	1 - 5		\$ 841	\$ 42	\$ 42
Bores		1,2		\$ -	\$ -	\$ -	
Weirs		1 - 4		\$ -	\$ 34	\$ 34	
Dams		0 - 5		\$ -	\$ 2	\$ 2	
Silt Traps		2		\$ -	\$ -	\$ -	
Tanks		2		\$ -	\$ -	\$ -	
Untreated Water		1,2,3		\$ 5,393	\$ -	\$ -	
Mains		1,2,3		\$ 73	\$ 30	\$ 30	
Reticulation		1,2,3		\$ 186	\$ 10	\$ 10	
Pump Stations		2		\$ 39	\$ 17	\$ 17	
Subtotal			\$ 30,301	\$ 6,532	\$ 135	\$ 135	
Sewerage	Pump Stations	1,2,3		\$ -	\$ 55	\$ 55	
	Ponds	1,2,3		\$ -	\$ 2	\$ 2	
	Rising Mains	1,2,3		\$ 18	\$ 1	\$ 1	
	Reticulation	1,2,3		\$ 195	\$ 10	\$ 10	
	Other			\$ -	\$ 4	\$ 4	
Subtotal			\$ 1,708	\$ 213	\$ 72	\$ 72	
Drainage Works			\$ -				
	Culverts	1,2,3		\$ 4	\$ 1	\$ 1	
	Concrete Drainage Pipes	1,2,3		\$ 6	\$ 32	\$ 32	
	Pits	1,2,3		\$ 8	\$ 2	\$ 2	
	Head Walls	1,2,3		\$ 4	\$ 1	\$ 1	
	Other	1,2,3		\$ -	\$ -	\$ -	
Subtotal			\$ 1,098	\$ 22	\$ 36	\$ 36	

Following a revaluation of a major portion of infrastructure, detailed splits of depreciation in the format in Schedule 7 are not as yet available for all classes of assets. This has resulted in sub-totals only being available for some asset classes.

Asset Conditions are determined as follows::

- 0 New to very good condition - Very high level of remaining service potential
- 1 Not new but in very good condition - No indicators of future obsolescence
- 2 Aged and in good condition - No signs of immediate or short term obsolescence
- 3 Adequate levels of remaining service potential with some short to medium term concerns
- 4 Indicators of renewal, upgrade or scrap in near future
- 5 At intervention point

Legal Proceedings Section 428 (2) (e)

A total of \$44,000 was expended on legal expenses in the 2009/2010 financial year.

Councillors' Fees And Expenses Section 428 (2) (f)

The following fees and allowances were paid during the year 2009/2010:

Position	\$'000
Mayoral Allowance	17
Councillors' Meeting Attendance Fees	91
Delegates Expenses	44

No overseas visits were undertaken by either Councillors or staff.

Mayoral and Councillors Fees are paid in accordance with those scales set by the Local Government Remuneration Tribunal.

Council Policy

Staff travel and sustenance allowances are paid in accordance with the Local Government (State) Award while Councillor travel and other expenses were paid in accordance with the following Council policy:

- 1.) All Travel on behalf of Council or Council Committees must be as a result of Council resolution. Reimbursements will be made for reasonable out of pocket expenses on the production of receipts for the expenditure concerned. Reasonable out of pocket expenses will be determined by the General Manager. Annual Shires Conference – Mayor or nominated delegate, General Manager and up to two observers and their spouse/partners be authorised to attend. Divisional Meeting Shires Association and Executive – Mayor and General Manager be authorised to attend.
- 2.) Travel, accommodation and meal expenses whilst away on Council business shall follow the following guidelines:
 - a. Travel is to be by car, rail or by air depending on the circumstances and subject to the approval of the Mayor for Councillors and the General Manager for staff.
 - b. Accommodation of an appropriate standard is to be approved by the Mayor or General Manager.
 - c. Meal expenses shall be reimbursed on the production of receipts or a statutory declaration where receipts are unable to be produced or have been lost. Meal

expenses are to be subject to the “reasonable” test applied in (1) above.

3.) Travel at night:

That it be Council's policy that Councillors and Staff generally avoid travelling long distances in this area at night to prevent accidental damage to vehicles and injury occasioned to animals on the road. In this circumstance reasonable accom-odation and meal expenses will be met by Council as determined by the Mayor or General Manager on production of receipts.

4.) Travel costs to Council approved meetings will be calculated using the actual cost of the fare (ie, plane or rail) or otherwise calculated using the prescribed rate per km under the State Award.

Please note it is illegal to claim a travel allowance where you are not the person meeting the cost of operating the vehicle during the journey.

5.) In cases of emergency travel where it is not possible to gain Council approval before travel is required, approval may be sought from the General Manager or the Mayor.

6.) Where a Councillor is travelling to a Council Meeting from a location outside the Shire boundaries, the travel claim will be restricted to the equivalent of travel allowance calculated on the distance travelled from the Shire boundary to the Meeting and return along the shortest possible route (weather permitting). In other cases, a Councillor will be entitled to the travel allowance calculated on the distance travelled from the Councillor's principle place of residence to the Council Meeting and return.

Senior Staff Section 428 (2) (g)

The Senior Staff position of the Council was as follows:

General Manager

The total value of the remuneration package payable for the position of General Manager during 2009/2010 was \$174,472.

The packages include payment for vehicle leases, house rental, FBT, superannuation and other benefits.

Major Contracts Awarded Section 428 (2) (h)

The Council, apart from its own labour, used plant hire contractors for the implementation of all road works.

Council did not award any contracts in excess of \$150,000 during the year.

Bush Fire Hazard Reduction Activities

Section 428 (2) (i)

Council continues to work towards production of its Bush Fire Management Committee's Fire Management Plan and Fuel Management Plan.

Funding from the Department of Bush Fire Services has allowed further equipment purchases.

Multicultural Services Section 428 (2) (j)

Council is required to report on programs undertaken during the year to promote services and access to services for people with diverse cultural and linguistic backgrounds.

Council believes that there is little need for these services within Central Darling Shire as there are no established ethnic groups within the Shire.

Council does provide a wide range of services and participates in community activities for and with the Aboriginal communities throughout the Shire.

Involvements include:

MaariMa Committee delegate in Wilcannia;

Jobskills programs throughout the Shire;

Contract works and resources to CDEP groups;

Provision of administrative services to Wilcannia Women's and Children's Safe House;

Delegate to Wilcannia Working Party.

Private Works Section 428 (2) (k)

Section 67(3) of the Local Government Act, 1993, requires that Council report on any works it carried out on private land and any associated costs to Council for such works.

Works were carried out to refurbish the toilet amenities at Copi Hollow.

Council Donations And Other Subsidy Payments Section 428 (2) (l)

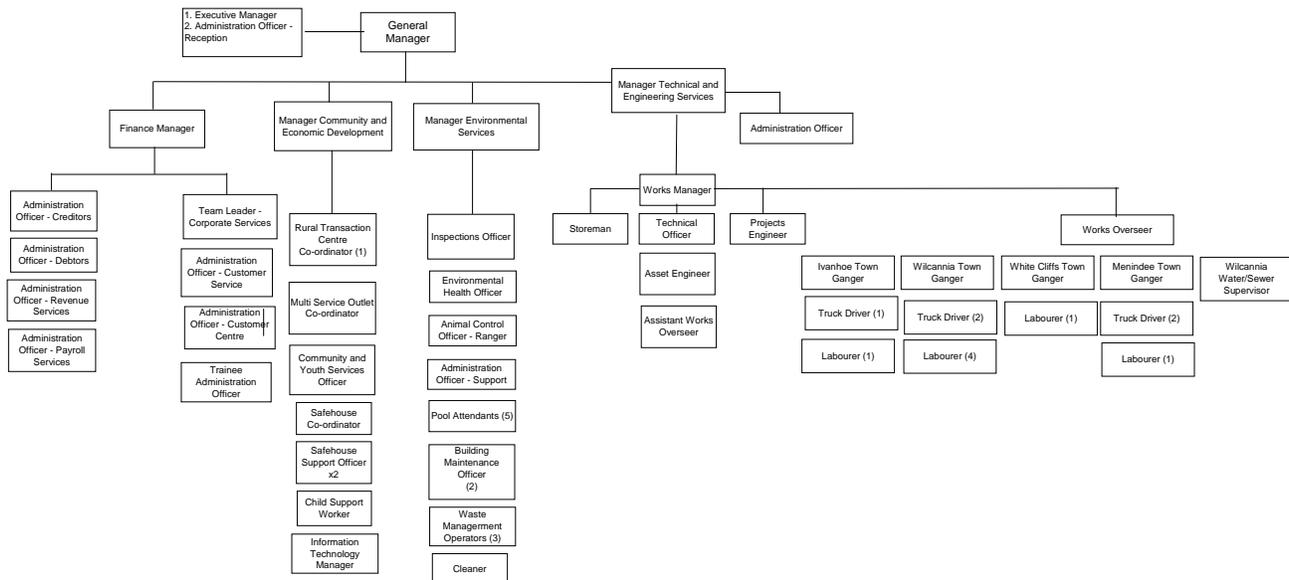
In the reporting period the following donations and subsidies were paid:

Recipient	\$
Donations	25,000
Menindee Regional Tourist Association	2,500
Tilpa Community Committee	250
Menindee Charities Inc	537
Menindee Uniting Church	295
White Cliffs Hall Committee	500
White Cliffs Miners Association	1,000
Menindee Common Committee	500
Wilcannia Rugby League Inc	1,000
Kilfera Field Day	1,000
Menindee Golf Club	650
Menindee CWA	249
Ivanhoe CWA	500
Momba Campdraft	1,000
Menindee Yabbies Rugby League Sporting Club	1,000
Parents and Citizens Association Menindee	1,000
Parish of West Darling	1,000
Ivanhoe Golf Club Inc	250
Wilcannia Hospital Auxillary	400
Wilcannia News	300
St Therese's Community School	1,000
Outback Theatre for the Young	1,000
Ivanhoe Youth Centre	1,000
Ivanhoe Revival Committee	1,000
Sunset Strip Progress Association	1,000
Total	43,931

Organisation Restructuring

Human Resource Activities Section 428 (2) (m)

With the implementation of the Local Government Act, 1993 Council restructured the organisation and determined those positions within the organisational structure that are senior staff positions (Sec 332,1). Sec 333 of the Act requires Council to re-determine the structure within 12 months after any ordinary election of the Council. The following structure has been refined from that adopted after the 2008 Council elections and represents what is believed to be the best overall structure for our organisation.



The appointment of senior staff follows the requirement under the Local Government Act, 1993 and Council has adopted a performance-based contract for all senior positions. Council has also adopted guidelines for assessing performance and will review these guidelines annually.

Salary Structure

Council engaged a consultant to review its' salary structure in 2000. This review resulted in the development and adoption of a twelve grade, competency based salary structure. This initial twelve grade salary system has been expanded to twenty three grades to allow greater flexibility for staff to move through the salary system. Position descriptions were reviewed and Competency statements developed following extensive consultation with staff and the MEU.

All staff will participate in Council's Staff Performance Appraisal and Development System, with any salary adjustments made effective to April each year.

Equal Employment Opportunity

Management Section 428 (2) (n)

The EEO Management Plan covers all aspects required under legislation. This includes plans for redeployment, retraining, retrenchment, and redundancy.

Specific Responsibilities

Managers

Each manager is required to ensure that this policy and the Award Restructuring program is effectively implemented in his or her area of

control and to support supervisors and hold them accountable for their specific responsibility.

Supervisors

Each first-line supervisor is responsible, and will be held accountable, for taking all practical measures to ensure the successful implementation of award restructuring initiatives in his/her area of responsibility.

Employees

All employees have a responsibility to support all H R Activities and co-operate with managers/supervisors in the

implementation of all new workplace initiatives.

Council Policy

The Central Darling Shire Council believes it has a responsibility to all members of its community to create an employment environment which is free of discrimination and which reflects the diversity and needs of the community it serves. The Council is formally committed to the principle of equal opportunity in employment for all employees and potential employees. Council therefore acknowledges its legal obligations under the Local Government Act, 1993 and the State and Federal Anti-Discrimination laws, in that it is unlawful to discriminate on the grounds of:

- Race
- Sex
- Sexuality
- Marital status
- Pregnancy
- Physical or Intellectual impairment

- Age

In the areas of employment, education, accommodation, provision of goods and services, and registered clubs.

Sexual harassment and victimisation are also unlawful.

The Local Government Act, 1993 requires that Council prepare and implement an Equal Employment Opportunity Management Plan.

When Developing and implementing this plan Council will:

- Incorporate the plan into its overall Management Plan
- Identify target groups (women, aborigines, people from non-English speaking background, people with physical and intellectual impairments, young people and older people) and processes, measures and schemes to redress any past disadvantages.
- Ensure that recruitment, selection, promotion, transfer and training are based solely on the merit principle. This means that selection will be based on skills, knowledge, qualifications and experience (including community experience), or any acceptable combination of these relevant to the job or situation.

Human Resource Activities

- Review existing training programs and change or develop them as necessary when providing services to residents ensure that they will be delivered in a fair and equitable manner.
- Provide all existing and new employees and elected members with Equal Employment Opportunity information and awareness training and any other training relevant to their position or responsibilities.
- Ensure that all employees and elected members have access to the EEO management plan and are aware of the goals and objectives Council wants to achieve.

The overall responsibility for implementing the EEO Management plan and monitoring the effectiveness of this policy is vested in the General Manager.

All employees have the responsibility to uphold the Equal Employment Opportunity principles outlined in the policy. However, specific responsibility rests with the Managers and Supervisors to promote anti-discrimination and

Equal Employment Opportunity within the workplace.

Employees are encouraged to raise EEO issues or grievances with the General Manager. Confidentiality will be respected. It should also be noted that it is the right of every person to seek advice or assistance from the Anti-Discrimination Board and the Equal Opportunity Tribunal of NSW.

Council believes that the implementation of the Equal Employment Opportunity Management Plan and Policy will result in a more productive workplace and increased job satisfaction and better services to the community.

Occupational Health And Safety

It is the policy of the Central Darling Shire Council to provide for and promote conditions of work which will facilitate a safe and healthy environment for all employees.

To be successful, dedication and co-operation by Council, management, supervisors and the workforce is continuously sought.

Particular attention is given to compliance with statutory requirements, established standards and safety principles and rules. Ongoing review and modification of safety conditions and activities also occurs as necessary.

Council, management, supervisors and employees have a commitment to expedite action and the Council's Safety Officer has the responsibility to co-ordinate the safety program throughout the whole of the organisation, which will ensure that standardisation applies.

It cannot be overstated that the intention of the Council is to provide and maintain:

- A safe place of work
- A safe system of work
- Safe plant and equipment, and
- A safe and competent workforce

Council has appointed, and supports the activities of an Occupational Health and Safety Committee as is required under the Award. This committee meets regularly and makes recommendations for improvements to further enhance Councils' commitment to safety.

Staff Training

Council is committed to provide adequate internal and external training for all staff and in 2009/2010 had set aside adequate training budgets.

Priority was given to providing training that is necessary to enable a person to fulfil the duties of

their position in a safe and effective manner, and to helping people develop the skills that would enable them to further their career with Council.

External bodies which exercised functions delegated by Council Section 428 (2) (o)

Council did not delegate any functions to external bodies.

Companies In Which Council Has A Controlling Interest Section 428 (2) (p)

Council does not have a controlling interest in any Companies.

Partnerships, Co-Operatives Or Other Joint Ventures To Which Council Was A Party

Section 428 (2) (q)

Council was not a party to any of the above activities during the reporting period.

Additional Information Section 428 (2) (r)

The Local Government Act, 1993, and other legislation requires Council's annual Report to contain certain information about its operations. This index outlines these requirements and where the relevant information may be located.

- a) details of overseas visits undertaken by Councillors and others representing the Council;
- b) value of the remuneration package payable to each Senior Staff member employed by the Council;
- c) details of the activities undertaken by the Council to develop and promote services and programs that provide for the needs of children; and
- d) a report on the Council's performance in relation to programs undertaken by the Council to promote services and access to services for residents and other users of those services.
- e) Rates and charges written off

In matter (a) Council has reported in 428 (2)

(f)

In matter (b) Council has reported in 428 (2)

(g)

In matter (c) Council has reported in PA4

In matter (d) Council has reported in PA3, PA4, PA5 and 428 (2) (j)

In matter (e) Council has reported on page 17

Rates & Charges Written Off

Clause 12 of the Rates and Charges Regulation made under the Local Government Act specifies

that Council's annual report must include the amount of rates and charges written off during the year.

	\$
Rates and Charges	13,000
Pensioner Concessions	16,000
Sundry Debtors	-
TOTAL	29,000

The amount written off for pensioner concessions is equivalent to forty five percent of the total concession given, with the State Government funding the remaining fifty five percent. The amounts abandoned under Rates and Charges predominately relate to charges being written off as previously formally resolved by Council.

Children's Services

Council maintained children's playgrounds in many parks throughout its area, as well as several swimming pools.

Library services and sporting facilities continued to be provided while a survey of existing sporting and recreational facilities is planned to help determine their adequacy.

The impact of crime prevention strategies on children was also under review.

Access & Equity

The Social Plan has been carefully reviewed and updated. A new social plan has been successfully adopted.

Privacy & Personal Information

In Accordance with Section 33(3) of the Privacy and Personal Information & Protection Act 1998, Council must include in its annual report a statement of the action taken in complying with the requirements of the Act.

Council has adopted the Model Privacy Management Plan and its Public Officer is available for contact on privacy matters. Council will review the Plan as more experience is gained from its implementation.

FOI Report

The Freedom of Information Act requires council to publish in its Annual Report statistical details of Freedom of Information requests for the reporting period.

For the reporting period only one Freedom of Information request was received and the request was met.

Freedom Of Information Statement – Summary Of Affairs

Policy Documents

Pursuant to the FREEDOM OF INFORMATION ACT, 1989, the CENTRAL DARLING SHIRE COUNCIL holds the following documents to be inspected by the general public free of charge:

- Agendas for Council and Committee meetings (except for those meetings closed to the public)
- Aggressive Behaviour
- Annual Financial Statements
- Annual Report
- Auditor's Report
- Australia Day Awards
- Award Restructuring
- Boundary Fencing
- Child Protection
- Closed Roads – Travel
- Community Awards and Recognition
- Community Housing
- Condolences
- Corporate Credit Cards
- Council Minutes of Confidential Meetings
- Debt Recovery
- Development Applications - Notification
- Disciplinary Procedures
- Disposal of Asbestos Waste
- Dog Control – Caravan Park
- Economic Hardship
- Election of Both Mayor and Deputy Mayor
- Electronic Mail Policy
- Emergency Situations – Staff Involvement
- Employment - secondary
- Equal Employment Opportunity
- Expenses – Councillors
- Expenses - Staff
- Financial Assistance Policy
- Fire Tankers – Use
- Gates, Grids and Stock Races on Public Roads
- Gifts, donations – Receipt of
- Graffiti Policy and Action Plan
- Grievance and Dispute Procedures
- Insurance Excess For Committees of Management
- Interview Expenses
- Investments
- Management of Barwon-Darling River System
- Media Relations
- Motor Vehicles– Use of
- Motor Vehicles - Prevention of Injury
- Motor Vehicles – Private Use of
- Natural Disasters – Establishment of an Emergency Fund
- Nuclear Waste – Disposal of
- Outdoor Settings – Community Land
- Outdoor Staff – Procedures for Employment
- Pool Management Guidelines – Wilcannia
- Privacy
- Protected Disclosures – Internal Reporting
- Purchase Preferences
- Recycling
- Removal Expenses
- References for Staff
- Rental Council Properties
- Risk Management
- Rural Property Water Connections
- Section 355 Committee's of Council – Rules Governing
- Senior Staff Selection
- Sewerage
- Smoking in the Work Place
- Special Leave
- Staff Uniforms
- State Emergency Vehicles
- State Emergency Service (SES) Vehicles – Registration and Insurance
- Telephone Expenses
- Trucks Entering Towns – Dropping Off Dust
- Unpaid Rates and Charges – Handing Back Land
- Use of Council Halls
- Use of Council Halls – Wilcannia
- Use of Council Halls for Emergency Purposes – Authority to Permit
- Use of Council Plant – General
- Vehicle Replacement
- Water Consumption – Shire Properties

All enquiries and applications under the Freedom of Information Act, 1989, should be directed to:

The Public Officer,
Central Darling Shire Council,
PO Box 165
WILCANNIA NSW 2836

Tel: (08) 8083 8900

Fax: (08) 8091 5994

Email: council@centraldarling.nsw.gov.au

Website: www.centraldarling.nsw.gov.au

Council's office hours are Monday to Friday, 9.00am to 5.00pm.

PRIVACY AND PERSONAL INFORMATION PROTECTION ACT 1998 (PPIP)

Appropriate policies have been developed and implemented to ensure Council complies with the PPIP Act. Extensive staff training has also been undertaken to ensure all staff are aware of the provisions of this Act.

To date no review under Part 5 has been deemed necessary.

THE PRINCIPAL ACTIVITIES AND THEIR GOALS

Statutory – this section highlights the level of compliance that is required, on an annual basis, for Councils to meet the legislative requirements of an extensive array of State and Federal legislation. This section shows the work that is required to be carried out before any service can be delivered to the community.

Core Activities – this section represents the services that are to be delivered to the community. Any additional services or changes to levels of service delivery are to be separately highlighted.

Political Projects – designed to detail those projects that will require extensive political lobbying from the organisation and the Councillors to achieve the overall outcome required.

Partnerships – highlights the extensive network of partnerships that the organisation is involved with in delivering services to the community.

The following details the various goals and strategies in detail required to achieve the principal activities, along with a set of performance measure for each strategy and monitor progress toward achieving each goal.

ANNEXURE A

Principal Activity	Section	Area	Activity	Legislation	Reviewed By	Actioned By	Status	Notes
Statutory								
Governance								
Council Meeting								
			To hold regular meetings of Council.	LG Act	GM	EM	Monthly	Achieved
			Present timley Agenda and Minutes.	LG Act	GM	EM	Monthly	Achieved
Council Administration								
			Provide admin support for the Mayor.		GM	EM	Ongoing	Achieved
			Ensure pecuniary interest returns are completed.	LG Act	GM	EM	Q1	Achieved
			Review Senior Officers contract for Council.	LG Act	GM	GM	Q4	
Other								
			Complete and present Annual Financial Report.	LG Act	GM	TLCS	Q2	Achieved
			Complete and present Annual Management Plan.	LG Act	GM	MANEX	Q4	Achieved
			Review Management Plan.	LG Act	GM	MANEX	Quarterly	Achieved
			Review Budget Statements.	LG Act	GM	MANEX	Quarterly	Achieved
			Complete and present Annual Report.	LG Act	GM	MANEX	Q2	Achieved
			Submit s252 policy for review.	LG Act	GM	Council	Q4	Achieved
			Submit FOI summaries for Gazettal.	FOI Act	GM	EM	Q2, Q4	Achieved
			Report investments to Council.	LG Act	GM	TLCS	Monthly	Achieved
Environmental								
Landfill Reporting								
			To report on landfill capacities	POEO Reg	MES	AO-Env Ser	Q1	Achieved
Companion Animals								
			To report on companion animal activities	CA Act	MES	ACO-Ranger	Q2	Achieved
			To update microchipping register	CA Act	MES	ACO-Ranger	On-going	Achieved
			To update companion animal register	CA Act	MES	ACO-Ranger	On-going	Achieved
State of the Environment								
			To review and update state of environment report	LG Act	MES	EHO	Q2	Achieved

ANNEXURE A

Principal Activity	Section	Area	Activity	Legislation	Reviewed By	Actioned By	Due Date	Notes
			Development Control					
			Monitor development in line with legislation	EP&A Act	MES	IO	On-going	Achieved
			Assess development applications	EP&A Act	MES	IO	On-going	Achieved
			Issue Construction Certificates	EP&A Act	MES	IO	On-going	Achieved
			Carry out mandatory inspections	EP&A Act	MES	IO	On-going	Achieved
			Issue Occupation Certificates	EP&A Act	MES	IO	On-going	Achieved
			Maintain Development Application database	EP&A Act	MES	IO	On-going	Achieved
			Issue Section 149 planning certificates	EP&A Act	MES	MES	On-going	Achieved
			Issue Building Certificates	EP&A Act	MES	IO	On-going	Achieved
			Issue Section 735A Certificates	LG Act	MES	MES	On-going	Achieved
			Issue Section 121ZP Certificates	EP&A Act	MES	MES	On-going	Achieved
			Assess Septic Tank Applications	LG Act	MES	IO	On-going	Achieved
			Lodge Planning Reform Fee Return	EP&A Act	MES	AO-Env Ser	Monthly	Achieved
			Lodge Building Long Service Levy Return	EP&A Act	MES	AO-Env Ser	Monthly	Achieved
			Lodge ABS Return	EP&A Act	MES	AO-Env Ser	Monthly	Achieved
			Town Planning					
			Undertake LEP Amendment	EP&A Act	MES	MES	On-going	Nearing Completion
			Update LEP to Comprehensive LEP; to be achieved under joint funding with Brewarrina and Bourke Shires	EP&A Act	MES	MES	2011	In Progress
			Approvals					
			Issue Activity Approvals	LG Act	MES	IO	On-going	Achieved
			Issue Approvals to Operate (caravan parks)	LG Act	MES	MES	On-going	Achieved
			Issue Place of Public Entertainment Approvals	LG Act	MES	MES	On-going	Achieved
			Environmental Pollution					
			Investigate pollution complaints	POEO Act	MES	EHO	On-going	Achieved

ANNEXURE A

Principal Activity	Section	Area	Activity	Legislation	Reviewed By	Actioned By	Due Date	Notes
			Health Inspections					
			Investigate sewer/septic complaints	PH Act	MES	IO, EHO	On-going	Achieved
			Investigate unhealthy/unsafe buildings; issue orders as necessary	LG Act	MES	IO	On-going	Achieved
			Undertake water samples (microbiology) for potable water supplies	PH Act	MES	EHO	Weekly/fortnightly	Achieved
			Undertake water samples (microbiology) for swimming pools	PH Act	MES	EHO	Monthly	Achieved
			Food					
			Register Food Business	Food Act	MES	EHO	On-going	Achieved
			Investigate complaints/forward to NSW Food Authority	Food Act	MES	EHO	On-going	Achieved
			Annual Inspections	Food Act	MES	EHO	Q3 & Q4	Achieved
			Crown Land					
			Issue temporary licences for Crown Land as required	CL Act	MES	MES	On-going	Achieved
			Issue leases for Crown Land as required	CL Act	MES	MES	On-going	Achieved
			Submit financial statements for Crown Land as required	CL Act	MES	MES	Annually	Achieved
			Corporate Returns					
			Complete Grants Commission return.	LG Act	MCED	MTES, TLCS	Q2	Achieved
			Complete all grant acquittals.	Various	MCED	TLCS	Ongoing	All acquittals completed to date
			Complete Fringe Benefits Tax return.	Tax Act	GM	ACCT	Q4	Achieved
			Complete all GST returns.	Tax Act	MG	ACCT	Quarterly	Achieved
			Complete pensioner concessions claims.	LG Act	TLCS	AO-Rates	Quarterly	Achieved
			Accounts					
			Levy rates.	LG Act	MCED	TLCS - AO-Rates	Quarterly	Achieved
			Levy water accounts.	LG Act	MCED	TLCS - AO-Rates	Quarterly	Achieved
			Levy sundry debtor accounts.	LG Act	TLCS	AO-Debtors	Monthly	Achieved

ANNEXURE A

ANNEXURE A

Principal Activity	Section	Area	Activity	Legislation	Reviewed By	Actioned By	Due Date	Notes
			Other					
			Formal Council resolution to make the rates.	LG Act	GM	MCED	Q4	
			Ensure interim and final external audits are completed.	LG Act	MCED	TLCS	Q1, Q4	Q1 Achieved
			Remit superannuation contributions.	Super	TLCS	AO-Payroll	Quarterly	Achieved
			Submit salary details for workers compensation.		TLCS	AO-Payroll	Q2	Achieved
			Submit details for annual insurance assessment.	Various	MCED	TLCS	Q3	Achieved
			Engineering Plans					
			Review Drought Management Plan		MTES	MTES	5 Yearly	Draft Complete
			Review Storm Water Management Plan		MTES	MTES	5 Yearly	To become part of the Integrated Water Management Plan
			Review Disaster Management Plan		MTES	MTES	5 Yearly	90% Complete - in conjunction with SES
			Core Activities					
			Human Resources					
			Ensure OH and S Committee meets on a regular basis.		GM	EM	Bi-monthly	Achieved
			Ensure Consultative Committee meets on a regular basis.		GM	EM	Bi-monthly	Achieved
			MANEX minutes are presented to staff and Council.		GM	EM	Ongoing	Achieved
			Review Council housing stocks.		MES	IO	Annually	Ongoing
			Conduct performance appraisals.		GM	MANEX	Q3	In Progress
			Conduct performance review for contract employees.		GM	GM	Q4	
			Customer Service Centre in Wilcannia					
			Maintain in-store Westpac Agency.	Various	TLCS	AO-Banking	Ongoing	Achieved
			Maintain RTA Agency.	Various	TLCS	AO-Banking	Ongoing	Achieved
			Maintain Country Link Agency.	Various	TLCS	AO-Banking	Ongoing	Achieved

ANNEXURE A

Principal Activity	Section	Area	Activity	Legislation	Reviewed By	Actioned By	Due Date	Notes
			TV Transmission					
			Continue to maintain Council owned TV transmission towers		MCED	IT	On-going	Achieved
			Halls					
			Continue to manage halls to an acceptable community standard		MES	AO-Env Ser	Ongoing	Achieved
			Support existing hall committees where applicable		MES	AO-Env Ser	Ongoing	Achieved
			Swimming Pools					
			Continue to maintain and operate swimming pools.		MES	MES/MTES	Q2-Q3	Achieved
			Cemeteries					
			Continue to maintain public cemeteries to an appropriate standard		MES	AO-Env Serv	On-going	In progress
			Ensure burials are conducted.	PH Reg	MES	AO-Env Ser	On-going	Achieved
			Council owned buildings					
			Provide maintainence to Council owned buildings as required		MES	IO	On-going	Achieved
			Seek funding for Council's heritage buildings		MES	MES	On-going	Achieved
			Waste Depots					
			Continue to improve waste depots at Menindee and Wilcannia				On-going	Achieved
			Implement improvements to Ivanhoe Waste Depot		MES	MES	On-going	Achieved
			Source contracts through Netwaste for sale of recyclables		MES	MES	On-going	Achieved

ANNEXURE A

Principal Activity	Section	Area	Activity	Legislation	Reviewed By	Actioned By	Due Date	Notes
			Street Trees					
			Support National Tree Day through tree allocations to local communities		MES	EHO	Q1-Q2	Achieved
			Road network throughout the Shire.	Roads Act 1993				
			Ensure all roads within the Shire are maintained		MTES	MTES	Ongoing	
			Develop maintenance program for the entire road network.		MTES	MTES	Ongoing	
			Roads and Traffic Authority	RTA				
			Acquit grant funds as required		MTES	Roads/Asset Manager	Monthly	Achieved
			Maintain Single Invitation Maintenance Contracts		MTES	Roads/Asset Manager	Monthly	Achieved
			White Cliffs Township Public Gazettal of Roads					
			Investigate the issue of public roads in White Cliffs.		GM	MTES/MES	Ongoing	In Progress
			Develop submission to have roads publicly gazetted.		GM	MTES/MES	Ongoing	In Progress
			Exhibit details for public submissions.		GM	MTES/MES	Ongoing	In Progress
			Present to Council for formal resolution.		GM	MTES/MES	Ongoing	In Progress
			Submit for gazettal and plan gazetted.		GM	MTES/MES	Ongoing	In Progress

ANNEXURE A

Principal Activity	Section	Area	Activity	Legislation	Reviewed By	Actioned By	Due Date	Notes
			Towns	LG Act				
			Amenities					
			Maintain the network of footpaths to an acceptable standard.		MTES	MTES	Ongoing	
			Maintain the network of roadside facilities to an acceptable standard		MTES	MTES	Ongoing	
			Programs of work to maintain cleanliness and general presentation of streetscape		MTES	MTES	Ongoing	
			Programs of work to maintain cleanliness and general presentation of streetscape		MTES	MTES	Ongoing	
			Maintain network of kerb, gutter and stormwater drainage.		MTES	MTES	Ongoing	
			Provide and maintain all sporting facilities to a level acceptable to the community.		MTES	MTES	Ongoing	
			Provide and maintain all public parks to a level acceptable to the community.		MTES	MTES	Ongoing	
						MTES		
			Water			MTES		
			White Cliffs primary treated water.			MTES		
			Maintain consistency of water supply to community expectations		MTES	MTES	Ongoing	
			Potable and raw water supplies Ivanhoe and Wilcannia.			MTES		
			Maintain consistency of water supply to community expectations		MTES	MTES	Ongoing	
						MTES		
			Sewer			MTES		
			Sewerage collection and treatment for Wilcannia.			MTES		
			Ensure that the current standard of sewerage collection is maintained.		MTES	MTES	Ongoing	
			Minimise complaints relating to odour and unacceptable service standard ensuring complaints are attended to within two days of receipt.					

ANNEXURE A

Principal Activity	Section	Area	Activity	Legislation	Reviewed By	Actioned By	Due Date	Notes
			Aerodromes					
			Maintain all strips to a minimum aviation standard	CAA	MTES	MTES	Quarterly	Achieved
			Undertake periodic maintenance to all strips as required.		MTES	MTES	Weekley	Awaiting funding approvals
			Funded					
			Wilcannia Womens and Childrens Safehouse					
			Annual Service Agreement is completed and signed.	DOCS	MCED	Coordinator	Q4	
			Develop programs for inclusion in funding application.	DOCS	MCED	Coordinator	Q4	
			Develop annual budget for funding application.	DOCS	MCED	Coordinator	Q4	
			Community Access Bus program for Wilcannia and Menindee					
			Provide continued support to facilitate the provision of the two health buses		GM	MCED	Ongoing	Achieved
			Ensure service is maintained to agreed levels		GM	MCED	Ongoing	Achieved
			Support the Operation of the Ivanhoe Multi Service Outlet					
			Ensure the service is operated to the funded guidelines		MCED	Ivanhoe MSO Co-	Ongoing	Achieved
			Ensure the service meets and anticipates the communities expectations		GM	MCED	Ongoing	Achieved
			Health					
			Companion Animal Control					
			To implement companion animal control measures	CA Act	MES	ACO-Ranger	On-going	
			To encourage registrations and microchipping	CA Act	MES	ACO-Ranger	On-going	
			To assist with de-sexing clinics and education programs as required	CA Act	MES	ACO-Ranger	On-going	

ANNEXURE A

Principal Activity	Section	Area	Activity	Legislation	Reviewed By	Actioned By	Due Date	Notes
Engineering								
Committees								
			District Emergency Management Committee	SERM Act	MTES	MTES	3 Monthly	Achieved
			Local Emergency Management Committee	SERM Act	MTES	MTES	3 Monthly	Achieved
			Ivanhoe Local Emergency Management Committee		MTES	MTES	3 Monthly	N/A - part of CDSC Emergency Management Committee
			White Cliffs Local Emergency Management Committee		MTES	MTES	3 Monthly	N/A - part of CDSC Emergency Management Committee
			Traffic Management Committee	Roads Act	MTES	MTES	3 Monthly	Date to be confirmed by RTA
			Bush Fire Advisory Committee		GM	MTES	3 Monthly	Achieved
			Rural Bush Fire Committee	RFA	GM	MTES	3 Monthly	Achieved
			Menindee-Pooncarie Road Committee		GM	MTES	3 Monthly	To be reinstated
			Barwon Darling Drought Committee		MTES	MTES	Monthly	Achieved
			Lachlan Drought Committee		MTES	MTES	Monthly	Achieved
Community Service								
Financial Assistance Grants								
			Advertise for Community donations and financial assistance grants on an annual basis		GM	MCED	Q4	currently being advertised
			Collate community requests for donations		GM	MCED	Q4	Achieved
			Submit priority list to council for approval		GM	MCED	Q4	Achieved
			Ensure agreed donations are remitted as required		GM	MCED	Q1	Achieved
Community and Social Plans								
			Assist communities to further develop plans for adoption		GM	MCED	Ongoing	Ongoing
			Ensure s355 Committees report to Council.	LG Act	GM	MCED	Q1	Achieved
			Review Crime Prevention Plan		GM	MCED	Q4	Ongoing
Develop and coordinate youth services								
			Support community driven youth development		MCED	YSO	Ongoing	Achieved
			Monitor and assess youth services throughout the shire		MCED	YSO	Ongoing	Achieved

ANNEXURE A

Principal Activity	Section	Area	Activity	Legislation	Reviewed By	Actioned By	Due Date	Notes
			Support the Operation of the Menindee Transaction in Menindee					
			Ensure the Transaction Centre is maintained to community expectations		MCED	MTC - Co-Ord	Ongoing	
			Support the Community Working Parties of the Shire					
			Support CWP's in achieving their Community Action Plans		GM	MANEX	Ongoing	Achieved
			Economic Development					
			Tourism Development					
			Support the Menindee and White Cliffs Tourism Associations		GM	MCED	Ongoing	
			Assist Wilcannia and Ivanhoe to develop tourism groups			MCED	Ongoing	
			Maintain membership in the Outback Regional Tourism Organisation		GM	MCED	Annually	
			Support the Long Paddock and Darling River Run touring route projects		GM	MCED	Annually	
			Attend relevant events and conferences on behalf of the shire		GM	MCED	Ongoing	Achieved
			Creative Industries					
			Maintain membership in West Darling Arts/ Regional Arts NSW		GM	MCED	Annually	Achieved
			Actively support the Australian Research Council Linkage Project		GM	MCED	Annually	
			Encourage community arts projects and events		GM	MCED	Ongoing	Achieved
			Business Development					
			Maintain memberships on regional Economic Development boards		GM	MCED	Ongoing	Achieved
			Liase and support local business operators		GM	MCED	Ongoing	Achieved
			Actively seek new agency agreements to provide communities with essential services		GM	MANEX	Ongoing	Achieved

ANNEXURE A

Principal Activity	Section	Area	Activity	Legislation	Reviewed By	Actioned By	Due Date	Notes
			Public Relations					
			Maintain solid relations with local media		GM	MCED	Ongoing	Achieved
			Deliver timely and effective notice to all communities of council activities		GM	MANEX	Ongoing	Achieved
			Events					
			Assist community groups to stage regular and ongoing events		GM	MCED	Ongoing	Achieved
			Ensure that the Managing your Event guide is utilised and understood		GM	MANEX	Ongoing	Achieved
			Political Projects					
			Corporate					
			Sustainability					
			To review the future sustainability of the Shire.	LG Act	GM	MANEX	On-going	
			Menindee Sewerage Scheme					
			Reticulated System					
			Continue to lobby/encourage Country Water to implement reticulated sewerage system for Menindee		MES	MES/MTES	On-going	Achieved
			Lake Woytchugga					
			Wetlands Management Plan					
			Assist DPI to generate Wetlands Management Plan for Lake Woytchugga		MES	MES	On-going	Completed
			Seek funding from Western Catchment Management Authority to implement management strategies in accordance with plan		MES	MES	On-going	Completed

ANNEXURE A

Principal Activity	Section	Area	Activity	Legislation	Reviewed By	Actioned By	Due Date	Notes
Roads								
Cobb Highway								
			Continue to advocate for the Mount Manara deviation.		MTES	MTES	On-going	
			Advocate for funding for the upgrading to an all-weather surface		MTES	MTES	On-going	
			Cobb Highway Action Group		MTES	MTES	On-going	
Pooncarie Road								
			Advocate for funding for the upgrading to bitumen standard.		MTES	MTES	On-going	
			Support regular meetings of the Menindee/Pooncarie Road Committee.		MTES	MTES	On-going	
Ivanhoe - Balranald Road (Wool Track)								
			Advocate for funding for the upgrading to bitumen standard.		MTES	MTES	On-going	
Partnerships								
Netwaste								
Waste Management/Recycling								
			Continue to be a member Council of Netwaste		MES	MES	On-going	Achieved
Brewarinna/Bourke Shire								
Planning Reform Funding								
			Proceed with preparation of Comprehensive LEP under funding arrangement		MES	MES	2011	In Progress
Ryde								
			Maintain effective communications		GM	MCED	Ongoing	Achieved
			Action any agreed commitments		GM	MANEX	Ongoing	Achieved
Barwon Darling Alliance								
			Continue to be a member of the Alliance		GM	MANEX	Ongoing	Achieved

ANNEXURE A

Principal Activity Section Area Activity	Legislation	Reviewed By	Actioned By	Due Date	Notes
Regional Development Australia					
Continue representation on this Committee		GM	MANEX	Ongoing	Achieved
CDEP's		GM	MANEX	Ongoing	Achieved
Continue to provide support to the CDEP					
West Darling Arts		MCED	MCED	Ongoing	Achieved
Outback Regional Tourism Organisation		MCED	MCED	Ongoing	Achieved
Regional Arts NSW		MCED	MCED	Ongoing	Achieved
Murdi Paaki		GM	MANEX	Ongoing	Achieved
PACT		GM	MANEX		Achieved
Community Working Parties		GM	MANEX	Ongoing	Achieved
Darling River Run		MCED	MANEX	Ongoing	Achieved
Long Paddock		Council	Council	Ongoing	Achieved
Netwaste		MES	MES	Ongoing	Achieved
Local Aboriginal Land Councils		GM	MANEX	Ongoing	
Wentworth/Balranald Shires		GM	GM	Ongoing	

PROPOSED CAPITAL WORKS PROJECTS

PRINCIPAL ACTIVITY	COMPLETION DATE	PROJECT DESCRIPTION
Administration Services	Ongoing	Plant Replacement Program
Recreation & Culture	Complete	Restoration – Post Office and Council Chambers, Wilcannia
Transport and Communication	Ongoing	Construct and seal further 4.7kms of MR 68B, Wilcannia to Menindee MR68B Culvert replacement

Central Darling Shire Council

INCOME STATEMENT

for the year ended 30th June 2010

Budget 2010	\$'000	Notes	Actual 2010	Actual 2009
INCOME				
1,191	Rates & Annual Charges	3(a)	1,192	1,288
1,929	User Charges & Fees	3(b)	1,995	2,840
278	Investment Revenues	3(c)	154	317
901	Other Revenues	3(d)	375	211
6,543	Grants & Contributions - Operating	3(e)	7,433	7,472
1,510	Grants & Contributions - Capital	3(e)	1,453	403
12,352	Total Income from Continuing Operations		13,102	12,531
EXPENSES				
4,173	Employee Costs	4(a)	4,575	4,135
3,979	Materials & Contracts	4(c)	4,672	5,280
50	Borrowing Costs	4(b)	34	49
1,500	Depreciation & Amortisation	4(d)	2,413	1,483
1,155	Other Expenses	4(e)	1,062	1,137
(15)	Loss from Disposal of Assets	5	3	17
10,842	Total expenses from Continuing Operations		12,759	12,101
1,510	NET OPERATING RESULT FOR YEAR		343	430
-	<i>Net operating result before capital grants and contributions</i>		<i>(1,110)</i>	<i>27</i>

STATEMENT OF COMPREHENSIVE INCOME

for the year ended 30th June 2010

1,510	Net operating result for year from Income Statement	343	430
-	Other comprehensive income		
	Revaluation of infrastructure, property, plant & equipment	30,529	-
1,510	TOTAL COMPREHENSIVE INCOME	30,872	430

These Statement is to be read in conjunction with the attached Notes.

Central Darling Shire Council

BALANCE SHEET as at 30th June 2010

\$'000	Notes	2010	2009
CURRENT ASSETS			
Cash & cash equivalents	6(a)	1,173	1,222
Investments	6(b)	905	451
Receivables	7	1,445	972
Inventories	8	145	146
Other	8	7	160
TOTAL CURRENT ASSETS		3,675	2,951
NON-CURRENT ASSETS			
Infrastructure, Property, Plant & Equipment	9	135,494	104,789
TOTAL NON-CURRENT ASSETS		135,494	104,789
TOTAL ASSETS		139,169	107,740
CURRENT LIABILITIES			
Payables	10(a)	954	514
Borrowings	10(b)	54	51
Provisions	10(c)	805	740
TOTAL CURRENT LIABILITIES		1,813	1,305
NON-CURRENT LIABILITIES			
Borrowings	10(b)	185	239
Provisions	10(c)	746	643
TOTAL NON-CURRENT LIABILITIES		931	882
TOTAL LIABILITIES		2,744	2,187
NET ASSETS		136,425	105,553
EQUITY			
Accumulated Surplus	20(a)	104,011	103,668
Revaluation Reserves	20(b)	32,414	1,885
TOTAL EQUITY		136,425	105,553

This Statement is to be read in conjunction with the attached Notes

Central Darling Shire Council
STATEMENT OF CHANGES IN EQUITY
for the year ended 30th June 2010

\$'000	Note	Retained Earnings	Asset Revaluation Reserve	Total
2010				
Balance at end of previous reporting period		103,668	1,885	105,553
Net Operating Result for the year		343	-	343
Other comprehensive income				
Revaluation of infrastructure, property, plant & equipment	20	-	30,529	30,529
Total other comprehensive income		-	30,529	30,529
Balance at end of the reporting period		104,011	32,414	136,425

\$'000	Note	Retained Earnings	Asset Revaluation Reserve	Total
2009				
Balance at end of previous reporting period		84,132	1,885	86,017
Effect of correction of errors in previous years on retained earnings due to assets being over depreciated		19,106	-	19,106
Restated opening balance		103,238	1,885	105,123
Net Operating Result for the year		430	-	430
Total other comprehensive income		-	-	-
Balance at end of the reporting period		103,668	1,885	105,553

This Statement is to be read in conjunction with the attached Notes

Central Darling Shire Council

STATEMENT OF CASH FLOWS for the year ended 30th June 2010

Budget 2010	\$'000	Notes	Actual 2010	Actual 2009
CASH FLOWS FROM OPERATING ACTIVITIES				
<u>Receipts</u>				
1,191	Rates & Annual Charges		1,192	1,301
1,929	User Charges & Fees		1,888	3,506
278	Investments Income		157	321
6,419	Grants & Contributions		9,444	8,712
901	Other operating receipts		251	232
<u>Payments</u>				
(4,173)	Employee Costs		(4,522)	(3,908)
(3,979)	Materials & Contracts		(4,600)	(6,000)
(50)	Borrowing Costs		(17)	(49)
(1,155)	Other operating payments		(1,199)	(1,427)
1,361	Net Cash provided by (or used in) Operating Activities	11(b)	2,594	2,638
CASH FLOWS FROM INVESTING ACTIVITIES				
<u>Receipts</u>				
200	Proceeds from sale of Infrastructure, Property, Plant & Equipment		155	207
<u>Payments</u>				
(3,510)	Purchase of Infrastructure, Property, Plant & Equipment		(2,747)	(3,962)
(1,310)	Net Cash provided by (or used in) Investing Activities		(2,592)	(3,755)
CASH FLOWS FROM FINANCING ACTIVITIES				
<u>Receipts</u>				
-	Nil		-	-
<u>Payments</u>				
(51)	Repayments of Borrowings & Advances		(51)	(46)
(51)	Net Cash provided by (or used in) Financing Activities		(51)	(48)
-	Net Increase (Decrease) in cash held		(49)	(1,155)
1,222	Cash Assets at beginning of reporting period	11(c)	1,222	2,387
1,222	Cash Assets at end of reporting period	11(c)	1,173	1,222

This Statement is to be read in conjunction with the attached Notes

INDEPENDENT AUDITOR'S REPORT
ON THE GENERAL PURPOSE FINANCIAL REPORT OF
CENTRAL DARLING SHIRE COUNCIL

Report on the Financial Report

We have audited the accompanying general purpose financial report of Central Darling Shire Council for the financial year ended 30 June 2010. The financial report comprises the Statement by Council, Income Statement, Statement of Comprehensive Income, Balance Sheet, Statement of Changes in Equity, Statement of Cash Flows and accompanying Notes to the Financial Statements. Our audit responsibility does not extend to the original budget figures included in the Income Statement and Statement of Cash Flows, the original budget disclosures in Notes 2(a) and 16, and accordingly, we express no opinion on them.

Council's Responsibility for the Financial Report

The Council is responsible for the preparation and fair presentation of the financial report in accordance with the Local Government Act 1993. This responsibility includes establishing and maintaining internal controls relevant to the preparation and fair presentation of the financial report that is free from material misstatement whether due to fraud or error; selecting and applying appropriate accounting policies; and making accounting estimates that are reasonable in the circumstances.

Auditor's Responsibility

Our responsibility is to express an opinion on the financial report based on our audit. We conducted our audit in accordance with Australian Auditing Standards. These Auditing Standards require that we comply with relevant ethical requirements relating to audit engagements and plan and perform the audit to obtain reasonable assurance whether the financial report is free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial report. The procedures selected depend on the auditor's judgement, including the assessment of the risks of material misstatement of the financial report, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the financial report in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of accounting estimates made by Council, as well as evaluating the overall presentation of the financial report.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

Independence

In conducting our audit, we followed applicable independence requirements of Australian professional ethical pronouncements.



Chartered Accountants



COURAGE OF EXCELLENCE

Liability limited by the Accountants Scheme, approved under the Professional Standards Act 1994 (NSW)

Matters Relating to the Electronic Presentation of the Audited Financial Report

This auditor's report relates to the financial report of Central Darling Shire Council for the year ended 30 June 2010 included on Council's web site. Council is responsible for the integrity of Council's web site. We have not been engaged to report on the integrity of the web site. The auditor's report refers only to the statements named above. It does not provide an opinion on any other information which may have been hyperlinked to/from these statements. If users of this report are concerned with the inherent risks arising from electronic data communications they are advised to refer to the hard copy of the audited financial report to confirm the information included in the audited financial report presented on this web site.

Basis for Qualified Auditor's Opinion

Since July 2007, global financial markets have experienced a period of high volatility led by events in the US housing market, particularly sub prime loans, which has impacted the value, recoverability, liquidity, cash flows and rates of return of many financial assets including Collateralised Debt Obligations (CDO's), Equity Linked Notes (ELN's) and certain other Managed Funds.

As at 30 June 2010, Central Darling Shire Council's investment portfolio totalled \$2,078,000 and included securities totalling \$905,000 that have been impacted by this market volatility. The impact on individual securities varies depending on their degree of exposure to affected markets.

Many of these securities do not have market values that are independently quoted and they are not widely traded. Independent market valuations are not readily available and in many cases, values are assessed based on estimates from issuers and/or evaluation models for which there is limited market evidence available to verify their reasonableness. Further, the ongoing volatility of financial markets creates greater uncertainty to the valuation process.

These circumstances have resulted in our inability to obtain sufficient appropriate audit evidence to satisfy ourselves as to the fair value and recoverability of \$905,000 of Council's total investment portfolio.

Qualified Audit Opinion

In our opinion, except for the effects on the financial statements of the matter referred to in the paragraph above titled Basis for Qualified Auditor's Opinion,

- (a) the Council's accounting records have been kept in accordance with the requirements of the Local Government Act 1993, Chapter 13, Part 3, Division 2;
- (b) the Council's financial report:
 - (i) has been prepared in accordance with the requirements of this Division;
 - (ii) is consistent with the Council's accounting records;
 - (iii) presents fairly the Council's financial position, the results of its operations and cashflows; and
 - (iv) is in accordance with applicable Australian Accounting Standards, and other mandatory professional reporting requirements.
- (c) all information relevant to the conduct of the audit has been obtained; and
- (d) there are no material deficiencies in the accounting records or financial report that have come to light in the course of the audit.

MORSE GROUP

2 River Street
Dubbo
Date: 26 October 2010

JM SHANKS
PARTNER

MORSE | GROUP
ACCOUNTANTS & ADVISORS

**INDEPENDENT AUDITOR'S REPORT
ON THE CONDUCT OF THE AUDIT OF
CENTRAL DARLING SHIRE COUNCIL**

We have audited the financial reports of Central Darling Shire Council for the financial year ended 30 June 2010. The financial reports include the general purpose consolidated accounts of the economic entity comprising the Council and its controlled entities and the special purpose financial report detailing the income and expenditure of Council's business units and their financial position at balance date. The contents of both of these reports include the Council's Certificate as required by section 413(2)(c) of the Local Government Act 1993. The Council is responsible for the preparation and presentation of the financial reports and the information they contain. We have conducted an independent audit of these financial reports in order to express an opinion on them to the Council.

In accordance with Section 417 of the Local Government Act 1993 we submit our report on the conduct of the audit of Central Darling Shire Council for the year ended 30 June 2010. Our audit reports on the general purpose financial statements of Council and the special purpose financial statements on Council's business units outline the legislative framework of our audit and should be referred to in order to establish the context in which our comments are made.

Council's Responsibility for the Financial Report

The Council is responsible for the preparation and fair presentation of the financial report in accordance with the Local Government Act 1993. This responsibility includes establishing and maintaining internal controls relevant to the preparation and fair presentation of the financial report that is free from material misstatement, whether due to fraud or error; selecting and applying appropriate accounting policies; and making accounting estimates that are reasonable in the circumstances.

Auditor's Responsibility

Our responsibility is to express an opinion on the financial report based on our audit. We conducted our audit in accordance with Australian Auditing Standards. These Auditing Standards require that we comply with relevant ethical requirements relating to audit engagements and plan and perform the audit to obtain reasonable assurance whether the financial report is free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial report. The procedures selected depend on the auditor's judgement, including the assessment of the risks of material misstatement of the financial report, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the financial report in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of accounting estimates made by Council, as well as evaluating the overall presentation of the financial report.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.



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Review of the Financial Statements

(a) Result from Continuing Operations

As disclosed in Council's Income Statement the year's operations resulted in a surplus from continuing operations after capital amounts of \$343,000 (2009 - \$430,000 surplus). Some items of note in the income statement include:

- The operating deficit from continuing operations *before* capital amounts was \$1,110,000 (2009 - \$27,000 surplus).
- Rates and annual charges decreased by \$93,000 to \$1,197,000 (2009 - \$1,288,000). Ordinary rates moved in accordance with rate pegging limits and normal land movements. Annual charges decreased by \$91,000 to \$574,000. Domestic waste management services decreased by \$23,000 to \$744,000. Water supply services decreased by \$34,000 to \$230,000 due to good rainfall in the second half of the year and the easing of drought conditions.
- User charges and fees decreased by \$845,000 to \$1,995,000 (2009 - \$2,840,000). Water supply services decreased by \$69,000 to \$317,000 due to good rainfall and the easing of drought conditions. Private works decreased by \$333,000 to \$236,000 due to less works being performed during the year. RTA charges – state roads decreased by \$470,000 to \$1,218,000 due to less works orders from the RTA on state roads being performed during the year.
- Investment revenues decreased by \$163,000 to \$154,000 due to a lower average bank balance compared to the prior year and lower interest rates.
- Grant and contributions provided for operating purposes decreased by \$39,000 to \$2,433,000 (2009 - \$7,472,000). The financial assistance grant decreased by \$764,000 to \$3,280,000 due to Council receiving five instalments payment in the prior year compared to four this year as payments were made in advance. Roads and bridges increased to \$976,000 due to grant funding for flood damage repairs to local and regional roads. Community infrastructure decreased by \$350,000 due to the federal governments' stimulus package for community halls in the prior year. RTA contributions increased by \$194,000 to \$2,214,000 due additional funding for flood damage repairs on local and regional roads.
- Grants and contributions provided for capital purposes increased by \$1,050,000 to \$1,453,000 (2009 - \$403,000). Roads and bridges increased by \$464,000 to \$703,000 due to the new roads to recovery program commencing during the year compared to the lower final instalment in the previous year. Community infrastructure increased by \$586,000 to \$750,000 due to funding for the restoration of the Wilcannia Council Chambers and Wilcannia Post Office.
- Other revenues increased by \$664,000 to \$875,000 due to a \$454,000 revaluation increment in relation to Council's CDO investment. In the prior year the CDO had a revaluation decrement of \$474,000.
- Employee benefits and on-costs increased by \$440,000 to \$4,575,000 (2009 - \$4,135,000). Salaries and wages increased by \$146,000 to \$3,565,000 due to a 4% increase of employee salaries and wages. Employee leave entitlements increased by \$116,000 to \$283,000 due more leave being utilised by employees. Workers' compensation insurance increased by \$38,000 to \$145,000 due to a worsening rolling claims history over the past three years.
- Depreciation expense increased by \$930,000 to \$2,413,000 due to the revaluation of buildings, other structures, roads, bridges and footpaths, stormwater drainage, water supply network and sewerage network on 1 July 2009. In particular depreciation for roads, bridges and footpaths increased by \$472,000 to \$1,065,000 and water supply network increased by \$332,000 to \$625,000.
- Other expenses decreased by \$75,000 to \$1,062,000 (2009 - \$1,137,000). This was due to an increase in bad and doubtful debts of \$353,000 after the prior year was reduced due to Council being certain to collect two large and long outstanding balances that had previously formed part of the provision for impairment. Insurances increased by \$78,000 to \$404,000 due to an increase in premiums.

- Materials and contracts decreased by \$608,000 to \$4,672,000 (2009 - \$5,280,000). This was consistent with Council's maintenance programme.

(b) Financial Position

The Balance Sheet disclosed that for the year ended 30 June 2010 Council's net assets stood at \$136,425,000 (2009 - \$105,353,000) which represents an increase of \$343,000 being the surplus from continuing operations after capital amounts and a revaluation increment of \$30,529,000 due to the revaluation of buildings, other structures, roads, bridges and footpaths, stormwater drainage, water supply network and sewerage network during the year.

To assess the appropriateness or otherwise of Council's net current asset position (available working capital) it is necessary to review the level of restrictions placed against the use of Council's assets. The notes to the financial statements indicate clearly where restrictions exist and the effect of the restrictions is summarised as follows:-

	2010 \$'000	2009 \$'000
Net current assets	1,862	1,646
Less: Amounts externally restricted for special purposes (refer Notes 6; 7; & 8 of financial statements)	(1,798)	(1,203)
Less: Council internally imposed restrictions (refer Notes 6 of financial statements)	(508)	(517)
Add: Applicable liabilities (refer Note 10)		
- Water	19	56
- Sewerage	2	35
Add: Employee leave entitlements classified as current, but not expected to be settled within 12 months	528	495
Unrestricted net current asset surplus/(deficit)	105	510
Unrestricted net current assets comprise:		
<i>Unrestricted Current Assets</i>		
Cash and Investments	39	3
Receivables	1,178	922
Inventories	145	146
Other assets	2	140
Less:	1,367	1,231
<i>Unrestricted Current Liabilities</i>		
Payables	(933)	(514)
Provisions	(605)	(651)
Borrowings	(54)	(51)
Unrestricted net current asset surplus/(deficit)	(1,792)	(1,214)
Add: Employee leave entitlements classified as current but not expected to be settled within 12 months	528	495
	105	510

Council's surplus of net assets to cover the restrictions in place has decreased over the past year to \$105,000. Council needs to be mindful that a net surplus of current assets is important to maintain if it wishes to fund restrictions without the reliance on future revenues or loan funding.

Since July 2007, global financial markets have experienced a period of high volatility led by events in the US housing market, particularly sub prime loans, which has impacted the value, recoverability, liquidity, cash flows and rates of return of many financial assets including Collateralised Debt Obligations (CDO's), Equity Linked Notes (ELN's) and certain other Managed Funds.

As at 30 June 2010, Central Darling Shire Council's investment portfolio totalled \$2,078,000 and included securities totalling \$905,000 that have been impacted by this market volatility. The impact on individual securities varies depending on their degree of exposed to affected markets.

Many of these securities do not have market values that are independently quoted and they are not widely traded. Independent market valuations are not readily available and in many cases, values are assessed based on estimates from issuers and/or evaluation models for which there is limited market evidence available to verify their reasonableness. Further, the ongoing volatility of financial markets creates greater uncertainty to the valuation process.

These circumstances have resulted in our inability to obtain sufficient appropriate audit evidence to satisfy ourselves as to the fair value and recoverability of \$905,000 of Council's total investment portfolio. Accordingly we have issued a qualified auditor's opinion on Council's general purpose financial statements for the year ended 30 June 2010.

Liquidity

Note 6 to the accounts discloses total cash and investments of \$2,078,000 (2009 - \$1,673,000). Of this amount \$1,531,000 (2009 - \$1,153,000) is subject to external restrictions requiring Council to commit those funds to the purposes for which they were provided and \$508,000 (2009 - \$512,000) is subject to internal restrictions agreed upon by Council for designated purposes which may be altered at the discretion of Council, consistent with their management plan.

The unrestricted balance of \$39,000 (2009 - \$3,000) represents funds available to cover non-budgeted discretionary expenditure and short-term cash flow requirements. While Council's cash position has improved slightly, and it is anticipated over the coming year that Council will receive significant grant funding for repairs of flood damaged roads, Council will need to tighten its budgetary expenditure to improve its cash position. In addition, Council may need to consider loan funding for an appropriate project.

(c) Performance Indicators

Note 13 to the Financial Statements provides a measure of Council's performance using a number of selected ratios as follows.

Unrestricted Current Ratio

The unrestricted current ratio is a measure of Council's liquidity and demonstrates Council's ability to satisfy obligations out of short-term and immediate asset balances. Council's ratio of 1.40:1 (2009 - 2.42:1) is considered sound. We stress the importance of considering these ratios in conjunction with other performance indicators and not in isolation.

Debt Service Ratio

The cost of repaying debt is reflected in the debt service ratio, which expresses that cost as a percentage of revenue from ordinary activities. Whilst there is no definitive guide on what constitutes an acceptable ratio it is generally accepted that a ratio of 10% to 20% is considered tolerable depending on the level of long-term development (infrastructural) plans and funding of entrepreneurial activities. At 0.92% (2009 - 0.79%), Central Darling Shire Council's ratio is well below these industry benchmarks.

Rate Coverage Ratio

The rate coverage ratio indicates the proportion of total revenue that is generated by rates. A changing ratio may indicate a change in the mix of Council's revenue streams. These revenue streams would include rates, user charges, grants, contributions and income from entrepreneurial activities.

Council's ratio of 9.10% (2009 - 10.28%) is lower than the previous year. This ratio is extremely low in relation to other Council's due to the shires' location and population demographics. As a result it highlights Council's dependence on grant revenues and is critical in terms of the perspective that it places on Council's unrestricted current and debt service ratios.

Rates and Annual Charges Outstanding Ratio

The rates and annual charges outstanding percentage is a measure of management efficiency. Whilst prevailing economic conditions may influence Council's ability to collect revenue, the efficiency and application of collection procedures are still the largest determinant of this ratio.

Central Darling Shire Council's rates and annual charges outstanding percentage of 24.37% has decreased since the prior year (2009 - 27.8%). This ratio still remains very high compared to previous years due to two large debtors that were expected to pay during the year not eventuating, but Council is certain payment will be received and as a result have not adjusted the provision for impairment.

Typically the provision for impairment is high for Council which in turn reduces this ratio due to the poor financial position of many of Council's ratepayers who have continued to be adversely affected by the drought, as well as the high level of unemployment in the Shire's towns.

Building and Infrastructure Renewals Ratio

The purpose of this ratio is to assess the rate at which infrastructure assets are being renewed against the rate at which they are depreciating.

While the distinction between replacements, renewals and repairs is not well defined, making it difficult to make meaningful analysis with this ratio, the fact that this ratio was in excess of 100% for the past two years may suggest that Council is effectively maintaining its infrastructure assets.

(d) Statement of Cash Flows

The Statement of Cash Flows reports a net decrease in cash assets held of \$49,000 (2009 - \$1,165,000 decrease) as follows:

	2010 \$'000	2009 \$'000	Movement \$'000
Cash flow provided by / (used in)			
Operating activities	2,594	2,638	(44)
Investing activities	(2,592)	(3,755)	1,163
Financing activities	(51)	(48)	(3)
Net increase / (decrease) in cash held during the year	(49)	(1,165)	1,116

Cash Flows from Operating Activities

The net cash flow provided by operating activities totalled \$2,594,000 (2009 - \$2,638,000). The decrease of \$44,000 was largely as a result of a decrease in user charges and fees of \$1,618,000, an increase of \$732,000 in grants and contributions, an increase in employee costs of \$614,000 and a decrease in materials and contracts of \$1,400,000.

Cash Flows from Investing Activities

The net cash flow used in investing activities totalled \$2,892,000 (2009 – \$3,755,000). The major cash outflow related to the purchase of infrastructure, property, plant and equipment of \$2,747,000.

Cash Flows from Financing Activities

The net cash flow used in financing activities was \$51,000 (2009 –\$48,000). This represents normal repayments of the loan during the year.

(e) Comparison of Actual and Budgeted Performance

Council's change in net assets from operations for the year of was a surplus of \$343,000 compared to a balance budget.

The purpose of this report is not to provide detailed analysis of individual budget variations. Council's financial statements include Note 16, which addressed the contributing factors to these variations in detail.

Other Matters

(a) National Competition Policy

In accordance with the requirements of National Competition Policy guidelines, Central Darling Shire Council has prepared a special purpose financial report on its business units for the year ended 30 June 2010. Council has determined that it has two business units within its operations: Water and Sewerage.

The Division of Local Government's July 1997 guidelines 'Pricing and Costing for Council Businesses: A Guide to Competitive Neutrality' outlines the process for identifying and allocating costs of activities and provide a standard of disclosure requirements. These disclosures are reflected in Council's pricing and/or financial reporting systems and include taxation equivalents, Council subsidies, rate of return on investments in business units and dividends paid.

An unqualified audit report on the special purpose reports for the year ended 30 June 2010 has been issued.

(b) Management Letters

A final management letter will be issued within the next few weeks.

(c) Legislative Compliance

As a result of our audit we advise that there are no material deficiencies in the accounting records or financial reports that have come to our attention during the conduct of the audit and that Central Darling Shire Council's accounting records have been kept in accordance with the requirements of the Local Government Act, 1993 and regulations.

(d) Qualified Auditor's Opinion on Council's General Purpose Financial Report

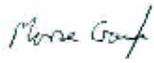
Council's general purpose financial report was issued subject to a qualified auditor's opinion in relation to our inability to obtain sufficient appropriate audit evidence to satisfy ourselves as to the fair value and recoverability of \$905,000 of Council's total investment portfolio.

(e) Matters Relating to the Electronic Presentation of the Audited Financial Report

This auditor's report relates to the financial report of Central Darling Shire Council for the year ended 30 June 2010 included on Council's web site. Council is responsible for the integrity of Council's web site. We have not been engaged to report on the integrity of the web site. The auditor's report refers only to the statements named above. It does not provide an opinion on any other information which may have been hyperlinked to/from these statements. If users of this report are concerned with the inherent risks arising from electronic data communications they are advised to refer to the hard copy of the audited financial report to confirm the information included in the audited financial report presented on this web site.

Conclusion

- (a) Central Darling Shire Council's accounting records have been kept in a manner and form that facilitated the preparation of the general purpose financial report and allowed proper and effective audit of this report;
- (b) Central Darling Shire Council's accounting records have been kept in a manner and form that facilitated the preparation of the special purpose financial reports and allowed proper and effective audit of this report; and
- (c) all information relevant to the conduct of the audit has been obtained.



MDRSE GROUP

2 River Street
Dubbo
Dated: 26 October 2010



JM SHANKS
PARTNER