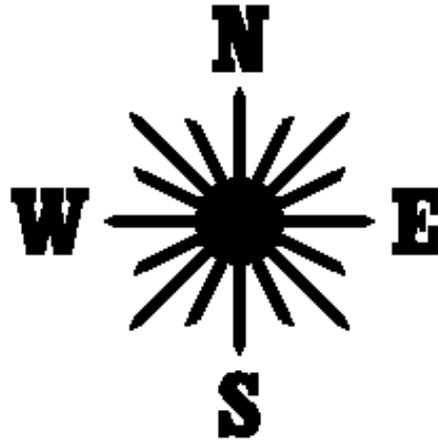


CENTRAL DARLING



SHIRE COUNCIL

ORDINARY COUNCIL MEETING

BUSINESS PAPER

27 MAY 2020

The Meeting will be held at 9.00am from the Administrators residence, 37 Green Lane, Orange NSW 2800. Video link can be viewed from the Council Chambers, 21 Reid Street, Wilcannia NSW 2836.

MISSION STATEMENT

To promote the Central Darling Shire area by encouraging development through effective leadership, community involvement and facilitation of services.

RECORDING AND WEBCAST OF COUNCIL MEETINGS

Council meetings are recorded and webcast on Council's website, your attendance and/or input may be recorded and publicly broadcast.

PUBLIC RECORDING PROHIBITED WITHOUT COUNCIL AUTHORITY

A person may only use a recording device, including audio and visual recording and any device capable of recording speech, to record a Council meeting by the resolution of the Council.

A person may be expelled from a Council meeting for having used a recording device without consent.

PHOTOGRAPHY PROHIBITED WITHOUT PERMISSION

Photography is not permitted at a Council meeting without the Consent of the General Manager.

PUBLIC FORUM - EXTRACT FROM THE CODE OF MEETING PRACTICE POLICY

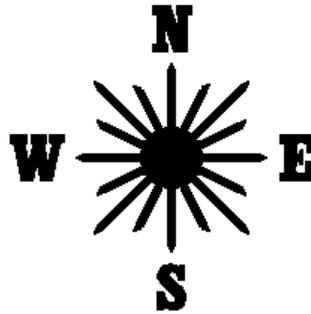
1. The Council may hold a public forum prior to each Ordinary Meeting of the Council for the purpose of hearing oral submissions from members of the public on items of business to be considered at the meeting. Public forums may also be held prior to Extraordinary Council meetings and meetings of Committees of the Council.
2. Public forums are to be chaired by the Mayor or their nominee.
3. To speak at a public forum, a person must first make an application to the Council in the approved form. Applications to speak at the public forum must be received by same day 8.50am before the date on which the public forum is to be held, and must identify the item of business on the Agenda of the Council meeting the person wishes to speak on, and whether they wish to speak 'for' or 'against' the item.
4. A person may apply to speak on no more than two (2) items of business on the Agenda of the Council meeting.
5. Legal representatives acting on behalf of others are not to be permitted to speak at a public forum unless they identify their status as a legal representative when applying to speak at the public forum.
6. The General Manager or their delegate may refuse an application to speak at a public forum. The General Manager or their delegate must give reasons in writing for a decision to refuse an application.
7. No more than three (3) speakers are to be permitted to speak 'for' or 'against' each item of business on the agenda for the Council meeting.
8. If more than the permitted number of speakers apply to speak 'for' or 'against' any item of business, the General Manager or their delegate may request the speakers to

nominate from among themselves the persons who are to address the Council on the item of business. If the speakers are not able to agree on whom to nominate to address the Council, the General Manager or their delegate is to determine who will address the Council at the public forum.

9. If more than the permitted number of speakers apply to speak 'for' or 'against' any item of business, the General Manager or their delegate may, in consultation with the Mayor or the Mayor's nominated Chairperson, increase the number of speakers permitted to speak on an item of business, where they are satisfied that it is necessary to do so to allow the Council to hear a fuller range of views on the relevant item of business.
10. Approved speakers at the public forum are to register with the Council any written, visual or audio material to be presented in support of their address to the Council at the public forum, and to identify any equipment needs no more than three (3) days before the public forum. The General Manager or their delegate may refuse to allow such material to be presented.
11. The General Manager or their delegate is to determine the order of speakers at the public forum.
12. Each speaker will be allowed five (5) minutes to address the Council. This time is to be strictly enforced by the Chairperson.
13. Speakers at public forums must not digress from the item on the Agenda of the Council meeting they have applied to address the Council on. If a speaker digresses to irrelevant matters, the Chairperson is to direct the speaker not to do so. If a speaker fails to observe a direction from the Chairperson, the speaker will not be further heard.
14. A Councillor (including the Chairperson) may, through the Chairperson, ask questions of a speaker following their address at a public forum. Questions put to a speaker must be direct, succinct and without argument.
15. Speakers are under no obligation to answer a question put under Clause 4.14. Answers by the speaker, to each question are to be limited to three (3) minutes.
16. Speakers at public forums cannot ask questions of the Council, Councillors or Council staff.
17. The General Manager or their nominee may, with the concurrence of the Chairperson, address the Council for up to three (3) minutes in response to an address to the Council at a public forum after the address and any subsequent questions and answers have been finalised.
18. Where an address made at a public forum raises matters that require further consideration by Council staff, the General Manager may recommend that the Council defer consideration of the matter pending the preparation of a further report on the matters.
19. When addressing the Council, speakers at public forums must comply with this code and all other relevant Council Codes, Policies and Procedures. Speakers must refrain from engaging in disorderly conduct, publicly alleging breaches of the Council's Code of Conduct or making other potentially defamatory statements.

20. If the Chairperson considers that a speaker at a public forum has engaged in conduct of the type referred to in Clause 4.19, the Chairperson may request the person to refrain from the inappropriate behaviour and to withdraw and unreservedly apologise for any inappropriate comments. Where the speaker fails to comply with the Chairperson's request, the Chairperson may immediately require the person to stop speaking.
21. Clause 4.20 does not limit the ability of the Chairperson to deal with disorderly conduct by speakers at public forums in accordance with the provisions of Part 14 of this code.
22. Where a speaker engages in conduct of the type referred to in Clause 4.19, the General Manager or their delegate may refuse further applications from that person to speak at public forums for such a period as the General Manager or their delegate considers appropriate.
23. Councillors (including the Mayor) must declare and manage any conflicts of interest they may have in relation to any item of business that is the subject of an address at a public forum, in the same way that they are required to do so at a Council or Committee meeting. The Council is to maintain a written record of all conflict of interest declarations made at public forums and how the conflict of interest was managed by the Councillor who made the declaration.

CENTRAL DARLING



SHIRE COUNCIL

ORDINARY COUNCIL MEETING

Wednesday, 27 May 2020
9.00am
Administrators Residence
37 Green Lane, Orange NSW 2800.

BUSINESS PAPER AGENDA

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1. OPENING OF MEETING

The Council Meeting will be declared open by the Mayor/Administrator.

2. ACKNOWLEDGEMENT OF COUNTRY

We would like to acknowledge the traditional custodians of this land and pay respects to Elders past and present.

3. APOLOGIES AND LEAVE OF ABSENCE

NIL

4. DISCLOSURES OF INTEREST

Pursuant to the Model Code of Conduct for Local Councils in NSW Councillors and Council staff are required to declare any pecuniary or non-pecuniary conflicts of interest.

Recommendation:

That the Disclosures of Interest – Pecuniary and Non-Pecuniary be received and noted.

5. CONFIRMATION OF MINUTES

5.1 ORDINARY MEETING – 22 APRIL 2020

Recommendation:

That the Minutes of the Ordinary Council Meeting held on 22 April 2020 be received and confirmed as an accurate record.

Attachments:

1. [Ordinary Council Meeting Minutes 22 April 2020](#)

5.2 BUSINESS ARISING

NIL

6. MAYORAL (ADMINISTRATOR) MINUTE(S)

6.1 ADMINISTRATORS REPORT

REPORT AUTHOR: ADMINISTRATOR
RESPONSIBLE DIRECTOR: ADMINISTRATOR

COVID-19 continues to impact on all, our way life. It appears we are on the way out and Australia has been lucky through its proactive Management of Public Health and the goodwill of its people to abide by the imposed restrictions.

However, we need to continue to listen and comply with public health requirements.

All this has come at an enormous cost to our country, businesses, towns, regions, and individuals. In terms of individuals the mental pressures cannot be underestimated and we all must support each other. One simple way to do this is to ask RUOK?

There are a number of support agency's out there available to assist and all you have to do is reach out.

Council has continued is day to day operations with appropriate Guidelines and Procedures in place to protect staff, its customers, and the community.

Council was saddened to hear of the passing of former Administrator, Greg Wright after a long battle with illness.

Mr Wright had a long and successful career in Local Government and took on the role of Administrator, at Central Darling Shire from the 23 December 2013 until February 2019 and set in place the Recovery Plan to return Council to organisational sustainability.

Mr Wright lost his battle with ongoing health issues on Friday, May 15, 2020.

Greg was passionate about Local Government and was not afraid to make tough decisions in the best interest of the whole community. He was well respected by all those that came in contact with him.

On behalf of myself, Council Staff, and the Central Darling community, I extend our deepest sympathy to his wife Donna and family.

Vale Greg Wright

Attachments

1. NIL

7. FINANCIAL REPORTS

7.1 QUARTLERY BUDGET REVIEW AS AT 31 MARCH 2020

REPORT AUTHOR: MANAGER FINANCE
RESPONSIBLE DIRECTOR: DIRECTOR BUSINESS SERVICES

EXECUTIVE SUMMARY:

This report is to provide a summary of Council's financial performance against Budget as at 31 March 2020.

RECOMMENDATION:

That Council will:

- 1. Receive and adopt the 3rd Quarter Budget Review as at 31 March 2020.**
- 2. Note that the projected Surplus/Deficit for the Financial Year 2019/20 is \$345,000 surplus.**
- 3. Note that there are variations for this quarter review.**

BACKGROUND:

Regulation 203 of the Local Government (General) Regulation 2005 provides a requirement that:

1. No later than 2 months after the end of each quarter (except the June quarter), the responsible accounting officer of a Council must prepare and submit to the Council a Budget Review Statement that shows, by reference to the estimate of Income and Expenditure set out in the Statement of the Council's Revenue Policy included in the Operational Plan for the relevant year, a revised estimate of the Income And Expenditure for that year.
2. A Budget Review Statement must include or be accompanied by:
 - a. Report as to whether or not the responsible Accounting Officer believes that the Statement indicates that the financial position of the Council is satisfactory, having regard to the original estimate of Income and Expenditure, and
 - b. if that position is unsatisfactory, recommendations for remedial action.

The projected year-end balance is \$345,000 Surplus, which includes Council's proposed writing-off of \$1.120 Million in Rates Debtors.

LINKS TO THE COMMUNITY STRATEGIC PLAN AND DELIVERY PROGRAM AND OPERATIONAL PLAN:

Community Strategic Plan Outcome

GOAL 4: A consultative and professional Council providing relevant, attainable, and efficient delivery of services.

Delivery Outcome

OBJECTIVE 4.2: Efficient and effective services.

SUSTAINABILITY ASSESSMENT:

Financial and Resource Implications:

Monitoring of the Quarterly Budget Review enables timely Financial management.

Policy, Legal and Statutory Implications:

Clause 203 (1) of the Local Government (General) Regulation 2005 requires Council's Responsible Accounting Officer to prepare and submit a Quarterly Budget Review Statement to the governing body of Council.

Risk Management – Business Risk/Work Health and Safety/Public:

Quarterly reporting allows Council to keep informed of the progress of the budget to actual income and costs.

OPTIONS:

Nil

COUNCIL SEAL REQUIRED:

No

COMMUNITY ENGAGEMENT AND COMMUNICATION:

Nil

Attachments

2. [Quarter 3 – Quarterly Business Review Statement](#)

7.2 CASH AND INVESTMENTS – APRIL 2020

REPORT AUTHOR: MANAGER FINANCE
RESPONSIBLE DIRECTOR: DIRECTOR BUSINESS SERVICES

EXECUTIVE SUMMARY:

This report is to provide a summary of Council's Cash and Investments as at 30 April 2020.

RECOMMENDATION:

That Council will:

1. Receive and note the report

REPORT:

In accordance with Clause 212 of the *Local Government (General) Regulations 2005*, a monthly report setting out details of all money that Council has invested under Section 625 of the *Local Government Act 1993* is required to be submitted to Council.

Cash and Investment Accounts

Cash & 11am Accounts	Current Month	Last Month	Movement	Interest Rate	Current Month Interest	YTD Interest
Westpac 11am	\$4,050,000.00	\$3,000,000.00	\$1,050,000.00	0.10%	\$17042	\$2,676.06
Operating Account	\$161,486.17	\$569,430.20	(\$407,944.03)	0.01%	\$6.24	\$176.48
Post Office Clearing Account	\$1,230.00	\$148,139.54	(146,909.54)			
Total Cash at Bank as at 30 April 2020					\$4,212,716.17	

Restrictions

Restriction Type	Restriction Amount	
Internal	\$260,000	
External	\$1,565,000	
Total Restrictions as at 30 April 2020		\$1,825,000

Loan Accounts

Loan Account	Current Month	Last Month	Movement	Interest Rate	Current Month Interest	YTD Interest
Garbage Trucks	\$332,192.33	\$344,796.01	(\$12,603.68)	3.66%	\$989.14	\$12,300.18
Total Loan Liability as at 30 April 2020					\$332,192.33	

Attachments

Nil

7.3 DRAFT 2020-21 OPERATIONAL PLAN AND DELIVERY PROGRAM 2018-21 FOR PUBLIC EXHIBITION

REPORT AUTHOR: DIRECTOR BUSINESS SERVICES
RESPONSIBLE DIRECTOR: GENERAL MANAGER

EXECUTIVE SUMMARY:

In 2009 the Local Government Act 1993 was amended to introduce Integrated Planning and Reporting, which places an obligation on all NSW Councils to develop a suite of long-term planning documents based on comprehensive community engagement.

This report presents the Draft Operational Plan (2020-2021) Incorporating, Draft Fees and Charges (2020-2021) and Draft Operational Budget (2020-2021) to the community for review and feedback ahead of adoption.

It is important to note that the NSW Government has permitted Councils to continue to operate under the current 2019-2020 Operational Plan until 31 July 2020, the timing having been extended to allow councils additional time to prepare their 2020-21 Operational Plan because of extenuating circumstances under the COVID-19 emergency.

The Operational Plan (2020-21) must be developed for adoption before 1 August 2020, reflecting the existing Delivery Program (2018-2021).

RECOMMENDATION:

That Council will:

- 1. Receive the report on DRAFT 2020-21 Operational Plan and Delivery Program 2018-21 for Public Exhibition**
- 2. Endorses the DRAFT 2020-21 Operational Plan and Delivery Program 2018-21 incorporating:**
 - a. Draft 2020-21 Operational Plan**
 - b. Draft 2020-21 Revenue Policy**

c. Draft 2020-21 Fees and Charges Schedule

d. Draft 2020-21 Operational Budget

BACKGROUND:

The Integrated Planning and Reporting legislation requires all NSW Councils to have:

- A ten-year Community Strategic Plan.
- A four-year Delivery Program.
- An annual Operational Plan.
- A Resourcing Strategy including an asset management plan, a long-term Financial Plan, and a Workforce Management Plan.

In line with the Legislation, Council needs to provide an annual Operational Plan, Fees and Charges and Operational Budget that can be shared in Draft form with the community for feedback ahead of adoption by 1 August 2020, noting the extended timeline as approved by the NSW Office of Local Government in response to the COVID-19 emergency.

Where amendments are made to the Long-Term Financial Plan and Delivery Program, these must be shared and revised using the same process.

REPORT:

As a result of COVID-19, the NSW Government announced the due date for Councils to finalise the Operational Plan and budget for 2020-2021 was extended from 30 June 2020 to 1 August 2020. Given this extension, the matters relating to the 2020-2021 suite of Integrated Planning and Reporting documents can be considered in the Ordinary Meetings of Council in May (endorse for public exhibition) and July (for adoption).

The Draft Operational Plan 2020-2021 supports the Delivery Program 2018-2021 and specifies the actions of Council's key functional and operational areas that will be conducted in the coming year, funded through the 2020-2021 budget.

The Draft Operational Plan has been developed by Council staff in conjunction with the Administrator during the time where the ongoing COVID-19 on Council's Budget and resources for 2020-2021 was not yet fully known.

As a result, it is anticipated that throughout 2020-2021, Council will be required to assess the need for changes to budget allocation and priorities for action in response to the evolving community and organisational impacts of COVID-19.

Changes to the Budget and Action Plan, along with progress updates of Council's work across the year will be reported to the community through quarterly reviews to Council, the publication of a half yearly update on the Operational Plan and in Council's Annual Report.

The Operating Budget indicates that Central Darling Shire Council will have an operating Surplus (after Capital Grants) of \$636,000.

The total 2020-2021 budgeted operating expenditure will be \$21.814 Million, Capital Expenditure will be \$19.596 Million, with total revenues expected to be \$37.900 Million.

Further information relating to the Draft 2020-2021 Budget can be found in the attached documents.

LINKS TO THE COMMUNITY STRATEGIC PLAN AND DELIVERY PROGRAM AND OPERATIONAL PLAN:

Community Strategic Plan Outcome

GOAL 4: A consultative and professional Council providing relevant, attainable, and efficient delivery of services.

Delivery Outcome

OBJECTIVE 4.2: Efficient and effective services.

SUSTAINABILITY ASSESSMENT:

	Positive	Negative
Social	Ensuring adequate services are provided to the community and transparent planning provides confidence in Council's ability to deliver on the community's priorities.	The proposed Fees and Charges changes may be seen as having potential social impacts.
Environmental	Planning for the provision of services that improve environmental outcomes within Council's area of influence.	Environmental impacts will need to be identified and managed closely given the scale of developments outlined in the Operational Plan.
Economic	Improve budgetary control & cashflows.	Nil
Governance	This report is required to demonstrate to the community and Government the appropriateness and transparency of Council's decision making processes.	With current COVID-19 restrictions, face to face consultation on the Draft Plans are not able to be undertaken.

Financial and Resource Implications:

The adoption of these Plans will incur associated expenses and resource implications for their successful implementation. These commitments are outlined in the budget provided.

Policy, Legal and Statutory Implications:

In response to the COVID-19 emergency, the NSW Government has provided an extension to the timeframe for which Council is required to adopt a full suite of Integrated Planning and Reporting documents, being before 1 August 2020 (previously 30 June 2020).

Risk Management – Business Risk/Work Health and Safety/Public:

There is a risk that the Draft Plans provided with this report are not understood by the community and therefore, a detailed communications and engagement approach will be applied, as outlined below.

OPTIONS:

1. Council endorses the Plans as presented and places them on public exhibition.
2. Council may opt to amend the Plans and place them on public exhibition.
3. Council may opt not to endorse any of the Plans presented at this time, being aware that Councils are mandated to have the plans adopted by 1 August 2020.

COUNCIL SEAL REQUIRED:

No

COMMUNITY ENGAGEMENT AND COMMUNICATION:

Internal Consultation

A review of the Delivery Program commitments, the current 2019-20 Operational Plan progress, priority organisational projects was undertaken with the Management Executive team to develop and confirm the priorities in the 2020-2021 Operational Plan.

The Operational Budget has been developed in consultation with the Management Executive team.

The Draft Plans have been presented to the Administrator in workshops held in April and in early May.

External Consultation

The Operational Plan reflects the upcoming year's actions in order for Council to deliver on its commitments in the Delivery Program 2018-2021.

Formal public exhibition of the Draft Operational Plan 2020-2021 incorporating the Draft Operational Budget 2020-2021, Draft Fees and Charges 2020-21 will be conducted in accordance with the requirements of the Local Government Act 1993 and the provisions as mandated by the NSW Government in response to the COVID-19 pandemic, being:

"IP&R documents can be published on Council's website and made available for inspection electronically or in such other form as determined by the Council" – NSW Office of Local Government Circular to Councils 20-15 / 1 May 2020 / A700190.

Public exhibition will include the document being available electronically on Council's website and advertisements in local newspapers and electronic media. Viewing of hardcopies at customer service counters may take place, however this is dependent on instructions with the changing climate of COVID-19.

Community feedback from the public exhibition period will be considered by Council before the final document is adopted at July's (2020) Ordinary Council meeting.

Attachments

3. [DRAFT Operation Plan 2020-21 and Delivery Program 2018-21.](#)

7.4 COUNCIL 2019-20 CURRENT GRANTS REGISTER

REPORT AUTHOR: SENIOR FINANCE OFFICER
RESPONSIBLE DIRECTOR: DIRECTOR BUSINESS SERVICES

EXECUTIVE SUMMARY:

This report is to provide a summary of Council's current Grants and Contributions reconciliation 2019-20 as at 20 May 2020.

RECOMMENDATION:

That Council will:

1. **Receive and adopt the report.**

BACKGROUND:

Council's commitment to transparency and greater Financial Management have at the request of the Administrator, developed a Grants and Contributions Register for public access to be presented during Ordinary Council Meetings.

REPORT:

Council's current Grants Register is not in line with current best practice due to the limitations of Council's General Ledger and Job Cost systems. Council is currently in the process of improving those systems in line with best practice reporting. This process is expected to be completed by September 2020.

LINKS TO THE COMMUNITY STRATEGIC PLAN AND DELIVERY PROGRAM AND OPERATIONAL PLAN:

Community Strategic Plan Outcome

GOAL 4: A consultative and professional Council providing relevant, attainable, and efficient delivery of services.

Delivery Outcome

OBJECTIVE 4.2: Efficient and effective services.

Financial and Resource Implications:

Monitoring of the Current Grants and Contributions Reconciliation 2019/2020 enables timely Financial Management and improved cash flow processes.

Policy, Legal and Statutory Implications:

Regulation 208 of the Local Government (General) Regulation 2005 provides a requirement that:

A member of the staff of a Council who has control of any of the Council's accounting records must —

- a. produce those records for Inspection and Audit in proper order whenever directed or requested to do so by the Council's Mayor/Administrator, Responsible Accounting Officer, General Manager (if not the Council's Responsible Accounting Officer) or Auditor or by the Director-General or a person to whom the Director-General's functions under section 430 of the Act have been delegated or subdelegated under section 745 of the Act, and

- b. render all practicable assistance to the Mayor/Administrator, Responsible Accounting Officer, General Manager, Auditor, the Director-General, or such a delegate or subdelegate with respect to those records.

Risk Management – Business Risk/Work Health and Safety/Public:

Monthly reporting allows Council to keep informed of the process of the Grants Register to actual Income and Costs.

OPTIONS:

There are no alternative options.

COUNCIL SEAL REQUIRED:

No

COMMUNITY ENGAGEMENT AND COMMUNICATION:

Nil

Attachments

4. [Council Current Grants and Contribution Reconciliation.](#)

8. GOVERNANCE REPORTS

8.1 CORRESPONDENCE RECEIVED – TABLED FOR PUBLIC INFORMATION

REPORT AUTHOR: GENERAL MANAGER
RESPONSIBLE DIRECTOR: GENERAL MANAGER

EXECUTIVE SUMMARY:

Recent correspondence received by the General Manager has been tabled as Public Information.

RECOMMENDATION:

That Council will:

- 1. Receive and note the report**

REPORT:

The Murray Darling Association (MDA) is Australia's peak body representing Local Government across the Murray-Darling Basin. MDA Delegate's Report is from its Ordinary Meeting of the Board Meeting (396) on Monday 23rd March 2020. The attached delegate's report provides a detailed report, including a summary of MDA Board Meeting 396, MDA reports, CEO's report, region meetings and the latest edition of the Basin Bulletin.

The NSW Government announced a \$395 Million Economic Stimulus Package to safeguard council jobs, and local services and infrastructure in the wake of the COVID-19 pandemic.

- The NSW Government's Local Government Economic Stimulus Package includes a \$250 Million increase in low-cost loans to eligible Councils through the State's borrowing facility provided by TCorp to kick-start community infrastructure projects. Note - Council will not be taking any loans in the near future.
- Up to \$112.5 Million from the NSW Government's 'Jobs for NSW' Fund to support a Council Job Retention Allowance of \$1,500 per fortnight per employee to limit job losses in the NSW Local Government Sector. The allowance will be paid for up to three (3) months to qualifying staff working in the NSW Local Government Sector. Note - Council hasn't stood down any staff due to COVID-19.
- \$32.8 Million to assist Councils meet the cost of the FY2020/21 increase in the Emergency Services Levy. Central Darling Shire Council increase for 2020-21 is \$75,663. Note - Last Year Emergency Service Levy Council paid \$138,833; YTD paid \$85,585.

New Integrated Planning and Reporting requirements for NSW Councils (Circular 20-15 1 May 2020). This Circular provides advice to Councils in relation to their Integrated Planning and Reporting (IP&R) requirements until the next Local Government Elections. The main points of interest are:

- The existing Delivery Program will apply for a further 12 months, maintaining the key themes and any activities not yet completed.
- Councils will have adopted their 2019-20 Operational Plan and should continue to operate under this plan until 31 July 2020.
- A new Operational Plan (2020-21) must be developed for adoption by 1 August 2020, reflecting the existing Delivery Program.

Correspondence received by Office of Local Government regarding the announcement on the 4 May 2020 by the Minister for Local Government, the Hon. Shelly Hancock MP, that the NSW Government has provided a \$500,000 funding boost for Council Pounds. Central Darling Shire Council has been provided with \$4,000 by Direct Deposit to the Councils bank account. Funds provided can be used for the following purposes:

- Food for the animals, staffing costs and/or vet bills,
- Capital works including minor site upgrades and maintenance works,
- Purchasing of new equipment.

Attachments

5. [The Murray Darling Association Ordinary Meeting of the Board Meeting 396 on Monday 23rd March 2020.](#)
6. [Shelly Hancock MP Media Release \\$395M Economic Stimulus Package](#)
7. [Emergency Services Levy Table - COVID-19 Council Update](#)
8. [New Integrated Planning and Reporting requirements for NSW councils Circular 20-15](#)
9. [Office of Local Government – NSW Government funding for Council Pounds](#)

8.2 MAARI MA HEALTH ABORIGINAL CORPORATION – PROPOSED NEW PRIMARY HEALTH CARE FACILITY IN WILCANNIA

REPORT AUTHOR: GENERAL MANAGER
RESPONSIBLE DIRECTOR: GENERAL MANAGER

EXECUTIVE SUMMARY:

This report is seeking Council approval “in principle” for the sale of land at the end of Bonney Street, Wilcannia, to Maari Ma Health Aboriginal Corporation. Their intention is to develop a new Primary Health Care Facility. To enable the sale of land to proceed, it will be required for the land to be reclassified from Community to Operational land pursuant to the terms of the *Local Government Act (1993)*. As there is four (4) lots involved in the proposal, the consolidation of the lots would be necessary to extinguish internal boundaries which may otherwise require firewalls or separation from boundaries.

RECOMMENDATION:

That Council:

- 1. Receive the report regarding Maari Ma Health Aboriginal Corporation - Proposed new Primary Health Care Facility in Wilcannia.**
- 2. Support “in principle” the change of the Lots from Community to Operational land, to enable sale to Maari Ma Health Aboriginal Corporation. The lots involved are:**
 - Lot 2, DP 1201089
 - Lot 3, DP 1201089
 - Lot 4, DP 120189
 - Lot 111, DP 1201028
- 3. Support “in principle” the sale of Lots 2, 3, 4 & 111 to Maari Ma Health Aboriginal Corporation, subject to the following conditions:**
 - a. that there is community support at the time of the Public Consultation process, for reclassification of the land from Community to Operational land.**
 - b. if reclassification of the land is agreed, consolidation of the four aforementioned Lots into one title is required to ensure the practicality and viability of the project.**
 - c. require all costs associated with the land reclassification and consolidation of Lots 2, 3, 4 & 111 be at the expense of Maari Ma Health Aboriginal Corporation.**
 - d. the land value and transfer costs to be determined at later stage by a qualified land valuer, with a detailed report to Council.**
- 4. Endorse staff action in proceeding to prepare the land reclassification and consolidation of lots as detailed in this report.**

BACKGROUND:

Maari Ma has been an important feature in the Health Service scene in Wilcannia since Maari Ma's first days in 1995. As NSW's first Aboriginal community controlled Regional Health Service, Maari Ma had members and an elected Board member drawn from each of the seven (7) communities in Far West NSW (Broken Hill, Wilcannia, Menindee, Ivanhoe, Dareton, Balranald and Tibooburra).

Under the Lower Western Sector (LWS) Agreement, signed with Far West Area Health Service in 1995, Maari Ma was responsible for the management of the Wilcannia Health Service and all mainstream health services outside of Broken Hill. This agreement continued under the Greater Western Area Health Service until 2012.

With the advent of the Far West Local Health District (FWLHD), the LWS Agreement was abandoned and Maari Ma was subsequently contracted to provide services to the town of Wilcannia and others.

The LWS Agreement is an important part of the history of Maari Ma and Aboriginal Health in NSW, winning many State and National awards for the unique partnership between mainstream and Aboriginal community-controlled health entities.

Maari Ma's service delivery in Wilcannia has grown dramatically over the years, with outreach services from Broken Hill and subsequent resident services now providing an impressive array of visiting specialist services.

In the last few years, Maari Ma has been responsible for the Administration of the Primary Health Care activities in Wilcannia under a licence with FWLHD. This has taken place from the heritage end of the Wilcannia hospital and overflowed to the old Community Wellbeing Building which has been retrofitted to the fullest extent possible to accommodate Primary Health Care service delivery.

What has been clear for more than 5 years, is that the existing space is insufficient for the services and level of need of the community and a purpose-built facility is required.

Maari Ma's preferred outcome is a community-controlled health service, operating out of a community-owned and designed facility. Maari Ma has applied numerous times for funding to undertake the required capital works and was not successful until 2018.

The Indigenous Australians Health Program (IAHP) Capital Works program required applicants to own the land on which the proposed project would be built. At the time of application, Maari Ma owned a parcel of land in Bourke Street. This is not their preferred location given its distance from the health precinct in Ross Street and considering that the facility proposed for the Bourke Street block would only be of similar size to their existing clinic space (about 260sq.m.).

In May 2019, Maari Ma applied for funding and received \$2.1M and immediately met with FWLHD and the Centre for Aboriginal Health (within the NSW Ministry of Health), to see if they could negotiate to build on a parcel of land closer to, or within, the health precinct in Ross Street. Maari Ma was wanting to build a facility with at least 500sq.m. floor space - the blocks offered for consideration were either constrained in some way (land claim or heritage tree protection zone) or impacted by Hospital maintenance services.

The FWLHD Board agreed to gift Maari Ma a parcel of land, however an appropriate parcel of land could not be agreed upon.

Maari Ma identified land adjacent to the health precinct and discussions commenced with Council between Maari Ma CEO, Mr Bob Davis, and Council's General Manager. A site meeting was arranged on Tuesday 3 March 2020 with representatives from Maari Ma and Council, where suitable land was identified at the end of Bonney Street, within close vicinity to the hospital precinct (Refer to attached site plan):

- Lot 2, DP 1201089
- Lot 3, DP 1201089
- Lot 4, DP 120189
- Lot 111, DP 1201028

Maari Ma has suggested, based on the Historical growth of the service over time, future service projections and the need for functional general practice/primary care space, that the new facility will require approximately 500 – 600m². Additional land would also be required for further expansion of the facility as demand grows, with the potential for Independent Living Units for disabled or high care needs.

Estimates provided to Maari Ma for Stage 1 of the project is valued at \$3.8M, based on 500 - 600m². Maari Ma have secured \$2.1M from the Commonwealth IAHP Capital Works program and a further \$200,000 from another Commonwealth IAHP allocation.

Maari Ma's Board has agreed to taking out a loan for the remainder of the cost, however, have recently applied for a NSW MoH Aboriginal Minor Capital Works Grant, which if successful, would lessen the quantum of the loan required.

Maari Ma has an annual budget of almost \$20 Million and has managed a number of capital works projects in the last 10 years, amongst which include, but are not limited to:

- | | |
|---|-------------|
| - A new Early Years building at 428 Argent St, Broken Hill in the yard of the old Silver King Hotel | \$ 350,000 |
| - 5 x residential staff units in Reid St, Wilcannia | \$ 560,000 |
| - Redevelopment of Maari Ma's regional office at 439 Argent St, Broken Hill, into their purpose-built Primary Health Care Service | \$4,500,000 |

Maari Ma is committed to the provision of quality Primary Health Care, services, and programs, to and for the Aboriginal people of the Far West as well as being the largest employer of Aboriginal people in the Far West. The current Maari Ma facilities in Wilcannia limits their capacity to deliver quality general practice/primary care service.

The preliminary conceptual designs provided in this report are reflective of the community and Barkindji Culture. The preliminary designs appended in this report have been developed through early discussions with both Aboriginal and non-Aboriginal staff and community members and will be further discussed and refined once the parcel of land is determined.

REPORT:

The land which Maari Ma proposes to purchase is currently owned by Central Darling Shire Council (copies of titles annexed) and is classified as 'Community' land. If Council is agreeable to Maari Ma's request to purchase the land, a planning proposal would seek to

reclassify this land to 'Operational' land to enable the Maari Ma to obtain/ purchase it for the purpose of building a Primary Health Care Facility.

The reclassification of the land is necessary because 'Community' land owned by Council cannot be sold. The current land use description of the subject sites is for water supply, as it is adjacent to the Darling River.

At this stage there is no dollar value on the land, and no discussion has been had to date with Maari Ma about the land value. If the land is to be sold to Maari Ma, Council would seek an independent licenced valuer to determine the land value prior to sale, with all land transfer costs associated with sale to be covered by Maari Ma unless Council decides differently.

At a later stage of the project, Council will need to include the closure of Bonney Street (from discussion with DPI Crown Lands, it has been confirmed that Bonney Street is under the jurisdiction of the Central Darling Shire Council and as such, should street closure be necessary, it is up to CDSC to perform that closure by following legislative provisions). The street closure and consolidation of the various Lots is part of the project which will be necessary to extinguish internal Lot boundaries.

The requirement to reclassify the land from 'Community' land to 'Operational' land at Bonney Street, Wilcannia, relates to the following Lots:

- Lot 2, DP 1201089
- Lot 3, DP 1201089
- Lot 4, DP 120189
- Lot 111, DP 1201028

In order to reclassify 'Community' land to 'Operational' land, and to prepare the land for sale requires the following steps:

1. Community consultation by Public Notice to be distributed to the community advising of the planning proposal, detailing the changes of the land purpose (i.e. from Community to Operational land) and the intended sale of land.
2. Send formal letter to the Department of Planning, Industry and Environment regarding the planning proposal for the reclassification of the land, including the potential closure of Bonney Street to enable the sale of the land to Maari Ma for purpose of establishing a Medical Clinic.
3. Begin background research for the Planning Proposal, including the preparation of the base Planning Proposal document.
4. Written consultation with State agencies who have an interest in the project, including, but not limited to: NSW Water, EPA, Department of Planning, Industry and Environment (Office of Environment), NSW Office of Local Government, NSW Health and the NSW Aboriginal Land Council.
5. Written consultation with the Department of Lands regarding the consolidation of the four Lots to one Lot, and the potential closure of Bonney Street.
6. Prepare a draft of the Planning Proposal Report. Other issues to be addressed may include land contamination, potential flooding issues, threatened species, water contamination during construction etc.
7. Prepare Council Report summarising Planning Proposal with Council support for Gateway approval.

8. Presentation of Report to Council meeting for adoption for Gateway approval.
9. Submit Planning Proposal (and Summary Report + Council Business Agenda item endorsing Gateway submission) to Department of Planning, Industry and Environment for Gateway approval.
10. Prepare draft changes to Legislation Clauses regarding the amendment of the LEP.
11. Either gain approval from the Department of Planning, Industry and Environment to advertise and hold public meetings, or address the Department's request for further information.
12. Prepare public consultation material, including a public exhibition and community meeting regarding the Planning Proposal and sale of land.
13. Prepare a report to Council meeting, summarising the response to submissions.
14. Amend Planning Proposal as necessary and finalise mapping.
15. Send the Planning Proposal to Department of Planning, Industry and Environment to make amendment to the LEP for the reclassification of the land.
16. Prepare Council Business Agenda item regarding the gazetted amendment to the LEP and for the advertising of the sale of the land to Maari Ma.
17. Prepare Information sheet regarding the amendment to the Central Darling Local Environmental Plan and the sale of the land (to be distributed to residents).
18. Ensure the subject Lots have been consolidated, and a new Lot and DP number issued by Department of Lands prior to the sale of the land and the commencement of the development application process.

It is anticipated that this process will take between 6-12 months, dependant on the outcomes of community consultation and further requirements needed in reclassification of the land required by State Government Agencies and resources Council has on hand.

During the entire process it will be clearly articulated in all aspects of the proposal, that the land is intended to be disposed to Maari Ma specifically, for the development of a Primary Health Care Facility.

Once the sale of the land has been finalised, Maari Ma can lodge a Development Application to Council for the construction of the facility. Due to the size and nature of the project, consideration will be given to outsource the Development Application to an external party.

Recently, Council has engaged City of Ryde Council to assist in the Development Application for the Baaka Culture Centre, likewise, Council may seek their assistance with public consultation during the land classification and development approvals.

LINKS TO THE COMMUNITY STRATEGIC PLAN AND DELIVERY PROGRAM AND OPERATIONAL PLAN:

Community Strategic Plan Outcome

Goal 1: A Healthy and cohesive community receiving recognition and supported by coordinated, appropriate and affordable services.

Goal 2: A strong regional economy supported by developing industries, strong businesses, and increased employment.

Delivery Outcome

Goal 1.2: Improved community services and facilities.

Goal 1.4: Improved opportunities for our communities.

Goal 2.1: Expansion of industries and growth in businesses.

Goal 2.3: Improved infrastructure across the Shire.

SUSTAINABILITY ASSESSMENT:

	Positive	Negative
Social	Strong community engagement	Nil
Environmental	Community support for Environmental issues	Nil
Economic	Support community economic initiatives	Nil
Governance	Compliance within legislative requirements	Nil

Financial and Resource Implications:

There will be no direct cost to Council. However, Council will be required to commit a considerable amount of time with Council staff to implement the reclassification and preparing the land for sale.

Policy, Legal and Statutory Implications:

Referenced to: *Local Government Act 1993*, Division 1 Classification, and reclassification of public land

Risk Management – Business Risk/Work Health and Safety/Public:

There may be the potential risk that the process may extend beyond 12 months, due to unknown legislative requirements encountered during the reclassification of land.

OPTIONS:

Council may wish not to proceed with the recommendation in this report and not make available the land to Maari Ma Health Aboriginal Corporation.

COUNCIL SEAL REQUIRED:

No

COMMUNITY ENGAGEMENT AND COMMUNICATION:

Internal Exhibition

Some discussions about the conceptual plans have been had with Senior Management Team.

External Exhibition

Extensive public consultation will be required throughout the reclassification and sale of the land.

Attachments

[10. 200520 - 480 MAARI MA WELL BEING CENTRE - CDS SITE PLANNING.pdf](#)

- 11. [Copies of titles](#)
- 12. [Letters from Maari Ma Health Aboriginal Corporation](#)

8.3 PUBLIC CONSULTATION FOR CORONAVIRUS (COVID-19) POLICY

REPORT AUTHOR: WORK, HEALTH AND SAFETY OFFICER
RESPONSIBLE DIRECTOR: GENERAL MANAGER

EXECUTIVE SUMMARY:

The purpose of this report is to seek the endorsement of the Coronavirus (COVID-19) Policy as internal document.

RECOMMENDATION:

That Council will:

1. **Receive the report; and**
2. **Resolve to endorse the Coronavirus (COVID-19) Policy**

BACKGROUND:

This policy applies to all Council premises and public spaces where Council workers and others may work or be potentially put at risk from harmful effects of Coronavirus (COVID-19).

- *Work Health and Safety Act 2011 (NSW)*
- *Work Health and Safety Regulation 2017*

REPORT:

Central Darling Shire Council

- is committed to providing employees with a safe, healthy, and supportive environment in which to work.
- recognises that the health and wellbeing of our employees is important.
- is committed to providing a supportive workplace culture where healthy lifestyle choices are valued and encouraged.

LINKS TO THE COMMUNITY STRATEGIC PLAN AND DELIVERY PROGRAM AND OPERATIONAL PLAN:

Community Strategic Plan Outcome

GOAL 1: Enhanced Public Order and Safety

Delivery Outcome

OBJECTIVE 1.1: Closer cooperation and cohesion between community groups, Council, and health services.

SUSTAINABILITY ASSESSMENT:

	Positive	Negative
Social	Promote a Coronavirus free environment throughout the Shire liaising with	

	appropriate local health services.	
Governance	This policy sets out how the Central Darling Shire council COVID-19 Policy and principles guide Councils Management of training, understanding, PPE and hygiene for all workers, contractors, and visitors to the Council. This includes the requirement to comply with State legislation as well as NSW Local Government by-laws and policies.	

Financial and Resource Implications:

There are some financial implications in adopting the Coronavirus Policy with the purchase of sanitizer, disinfectant, detergent, and specific PPE.

Policy, Legal and Statutory Implications:

The Coronavirus Policy is to be placed on public exhibition for a period of 28 days in accordance to the *Local Government Act 1993*, Section 160. Council then consider any community comment before considering the adoption of the proposed Policy within 42 days of ceasing public consultation.

Risk Management – Business Risk/Work Health and Safety/Public:

The purpose for the Policy is to work in conjunction with local health facilities and emergency services to have effective and efficient risk management strategies and planning.

OPTIONS:

No options

COUNCIL SEAL REQUIRED:

No

COMMUNITY ENGAGEMENT AND COMMUNICATION:

Internal Exhibition

Discussion will be held at MANEX, OLG and health services level as to how this will impact Central Darling Shire Council and their staff.

External Exhibition

The COVID-19 Policy to be placed on public exhibition following at the May 2020 Council meeting for a period of 28 days.

Attachments

13. [Coronavirus \(COVID-19\) Policy](#)

8.4 MEETINGS AND WORKSHOPS ATTENDED BY THE GENERAL MANAGER

REPORT AUTHOR: GENERAL MANAGER
RESPONSIBLE DIRECTOR: GENERAL MANAGER

EXECUTIVE SUMMARY:

The information provided is meetings and workshops which the General Manager has attended up to May's Council meeting. The report excludes staff meetings and other confidential discussions that the General Manager has been involved. Due to COVID-19 most meetings have been either video/teleconferences or webinars.

RECOMMENDATION:

That Council will:

1. Receive and note the report

REPORT:

Wednesday 22 April	Internal Audit and Risk Committee Meeting
Thursday 23 April	Wilcannia Radio interview
Friday 24 April	Far West Joint Organisation General Managers meeting
Monday 27 April	Local Emergency Management Committee meeting
Wednesday 29 April	Work Health and Safety Management meeting
Thursday 30 April	Community meeting at Wilcannia Police Station
Monday 4 May	Local Emergency Management Committee meeting Baaka Cultural Centre, Ryde City Council
Tuesday 5 May	Maari Ma Development proposal Rates Workshop with Administrator and Senior Management Water NSW Western Weirs Questionnaire
Wednesday 6 May	Water User Reference Group - First Flush Barwon/Darling COVID-19 Live Event LGA
Thursday 7 May	Baaka Cultural Centre/Wilcannia Weir, Training Employment opportunities Far West Joint Organisation Tourism meeting
Tuesday 12 May	Water NSW, discussion about Wilcannia, Ivanhoe and White Cliffs Water Treatment Plants
Wednesday 13 May	Planning and Assessment for Councils during COVID-19 Videoconference

Thursday 14 May	Baaka Cultural Centre Project Control meeting
Friday 15 May	RDA Far West Committee meeting Wilcannia Weir Replacement
Monday 18 May	Local Emergency Management Committee meeting
Thursday 21 May	Water User Reference Group - First Flush Barwon/Darling (Meeting 2)
Friday 22 May	Members' Forum: Renegotiation of the Local Government (State) Award 2017

Attachments

Nil

9. CORPORATE SERVICES REPORTS

NIL

10. SHIRE SERVICES REPORTS

10.1 2019 CDSC LOCAL STRATEGIC PLANNING STATEMENT – PROGRESS REPORT

REPORT AUTHOR: INSPECTIONS OFFICER/ EHO
RESPONSIBLE DIRECTOR: DIRECTOR SHIRE SERVICES

EXECUTIVE SUMMARY:

The CDSC LSPS was publicly advertised on the NSW Planning Portal in accordance with COVID-19 requirements. The statutory advertising period concluded on May 15th, 2020. There were 3 submissions received being NSW Heritage, DPI Fisheries, and NSW Cancer Council. Each of the submissions has been assessed.

The purpose of this report is for Council to adopt the 2019 CDSC Local Strategic Planning Statement.

RECOMMENDATION:

That Council will:

- 1. Receive the report**
- 2. Council adopt the LSPS**

BACKGROUND:

CDSC has received valuable assistance from the NSW Department of Planning and Environment, Dubbo branch, in the preparation of the CDSC LSPS, and assessment of submissions received. The Department of Planning noted the comments in the submissions, however felt that the issues/suggestions were already identified generically in the LSPS. The Department felt that the submissions were more “fine grained” and aimed at delivery and not at a high planning level.

REPORT:

CDSC LSPS Chronology of Preparation

March 2018 – Amendments to the Environmental Planning and Assessment Act 1979, introducing new requirements for Councils to make Local Strategic Planning Statements:

- 20-year vision for land use in the local area
- Special Characteristics which contribute to local identity
- Shared community values to be maintained and enhanced
- How growth and change will be managed into the future

8th February 2019 – NSW Department of Planning and Environment put out sample guidelines to how Local Government Develop a LSPS

26th June 2019 – Representatives from the NSW Department of Planning and Environment, visit Wilcannia to assist with the gathering of information aimed at assisting the CDSC to prepare a LSPS.

23rd July 2019 – Meeting between NSW Department of Planning and Environment and CDSC staff to discuss a draft LSPS prepared on the behalf of CDSC by DPE.

3rd December 2019 – Final draft CDSC LSPS document sent to Council following inclusion of relevant comments.

14th April 2020 – CDSC LSPS placed on NSW Planning Portal in accordance with COVID-19 requirements for public advertising during pandemic.

15th May 2020 – public consultation period ends with 3 submissions lodged. Submissions forwarded to NSW Planning, Dubbo, for assessment and comment.

LINKS TO THE COMMUNITY STRATEGIC PLAN AND DELIVERY PROGRAM AND OPERATIONAL PLAN:

Community Strategic Plan Outcome

GOAL 1: A strong regional economy supported by developing industries, strong businesses, and increased employment.

GOAL 2: A protected and supported natural environment and a sustainable and well-maintained built environment.

Delivery Outcome

OBJECTIVE: 2.1 Expansion of industries and growth in businesses.

OBJECTIVE: 2.2 Employment growth.

OBJECTIVE: 3.4 Improved infrastructure across the Shire.

SUSTAINABILITY ASSESSMENT:

	Positive	Negative
Social	Consultation and community involvement	Nil
Environmental	Nil	Nil
Economic	Increase in economic growth through creation of business opportunities	Nil
Governance	Provides sound and robust governance throughout the Shire	Nil

Financial and Resource Implications:

The Local Strategic Planning Statement was prepared by the NSW Department of Planning Industries and Environment at no cost to Council. There may be future financial implications as part of the furtherment and implementation of the LSPS.

Policy, Legal and Statutory Implications:

In March 2018 changes were made to the Environmental Planning and Assessment Act requiring Local Government to prepare a LSPS.

Risk Management – Business Risk/Work Health and Safety/Public:

NIL

OPTIONS:

NIL

COUNCIL SEAL REQUIRED:

No

COMMUNITY ENGAGEMENT AND COMMUNICATION:

Internal Exhibition

To Council for adoption.

External Exhibition

CDSC LSPS advertised on NSW Planning Portal commenced 14th April 2020 and concluded on 15th of May 2020. (31 days – required 28 days to meet statutory requirements).

Attachments

[14. CDSC Local Strategic Planning Statement \(Final Edition\)](#)

10.2 WEED MANAGEMENT

REPORT AUTHOR:	DIRECTOR SHIRE SERVICES
RESPONSIBLE DIRECTOR:	GENERAL MANAGER

EXECUTIVE SUMMARY:

The purpose of this report is to provide Council with information relating to the management of weeds within the Central Darling Local Government Area.

RECOMMENDATION:

That Council will:

- 1. Receive the report.**
- 2. Draft a Memorandum of Understanding and seek agreement in principal from Broken Hill Council and report back to Council for endorsement.**
- 3. Consider the inclusion of a Weeds Officer in the Draft Budget and present an amended staff structure to Council following budget adoption.**

BACKGROUND:

At the Ordinary Meeting of Council, October 2019, Council endorsed the High-Risk Pathways and Sites Management Plan, Rapid Response Plan for Incursions of High Risk and Other New Weeds and the Regional Inspection Policy for Weeds. This will assist Council in meeting its statutory obligations under the *Biosecurity Act 2015* and form part of the required duties for a Weeds Officer.

Council also resolved to Investigate the possibility of engaging a Weeds Officer through the Far West Joint Organisation (FWJO) to assist Council with the management of weeds.

NSW Councils have been working with the NSW Governments Local Land Services (LLS) to implement and action the 5-year NSW Weeds Action Program to reduce the impact of weeds across the State. Council has now submitted application for consideration under the NSW DPI Weeds Action Plan 20-25.

REPORT:

The Director Shire Services discussed the possibility of engaging a Weeds Officer at a recent Engineering and Transport Committee Meeting arranged as part of the FWJO charter. Wentworth and Balranald currently engage Weeds Officers, but it is unlikely that duties could be expanded to cover Broken Hill and Central Darling because of the vast distances needed to be covered. Broken Hill expressed an interest in resource sharing with 1 new Weeds Officer to service both Broken Hill and Central Darling. A Memorandum of Understanding (MOU) between both parties is required to outline the framework and key terms that a Weeds Officer is engaged. The Recommendation above reflects a draft document be prepared and discussed with Broken Hill Council before reporting back to Council for endorsement.

Attached is Council’s application for funding from 2020 to 2025. The application details WAP funds of \$349,789 and Council’s contribution of \$232,670 over the life of the 5-year program. The next steps are for NSW DPI to collate all applications and determine the scope of the overall program state-wide. Following this there may be further revisions or adjustments to make to meet the state budget. Without a reliable figure to budget around, allocation in the draft budget has been made for full salary for a Weeds Officer. Upon receipt of funding amounts and agreement reached with Broken Hill Council, adjustment to budget can be made through the quarterly review process.

LINKS TO THE COMMUNITY STRATEGIC PLAN AND DELIVERY PROGRAM AND OPERATIONAL PLAN:

Community Strategic Plan Outcome

GOAL 3: A protected and supported natural environment and a sustainable and well-maintained built environment.

Delivery Outcome

3.1.5: Weed Management.

Investigate the Shire’s responsibility for weed control and seek appropriate opportunities for funding.

SUSTAINABILITY ASSESSMENT:

	Positive	Negative
Social	Good Social outcomes for Community and Property owners by controlling and managing noxious weeds within the LGA. An approach to further public education will be required	Biosecurity Directions may need to be issued to property owners who fail to control weeds on their property, may impact Council’s reputation.
Environmental	Invasive weeds are plants that are spread by birds, wind, and storm water.	Control techniques, including chemical spraying, to be carried out be certified

	Invasive weeds impact upon neighbouring properties and surrounding land by excluding and competing with native plant growth and regeneration.	operators with stringent controls in place. Notwithstanding, there is risk of chemical spray drift and associated adverse effects.
Economic	Shared costs for Weeds Officer and Funding sought through WAP program Operational budget constraints to be adhered to.	There is no specific budget allocation for a full or part time Weeds Officer. Included in draft budget 2020-2021
Governance	Council is a Control Authority pursuant to the Biosecurity Act 2015 and carries responsibilities under the Act to manage weeds within the LGA. (This Act replaced the Noxious Weeds Act 1993)	Fail to meet legislative requirements, possible civil penalties for executive officers and body corporate.

Financial and Resource Implications:

There is no specific budget allocation for a full or part time Weeds Officer.

If no additional funding exists, it may impact Council Budget to meet Legislative Requirements.

Policy, Legal and Statutory Implications:

Council is a Control Authority pursuant to the Biosecurity Act 2015 and carries responsibilities under the Act to manage weeds within the LGA. (This Act replaced the Noxious Weeds Act 1993)

Fail to meet Legislative Requirements could result in possible civil penalties for executive officers and body corporate.

Risk Management – Business Risk/Work Health and Safety/Public:

Inspections carried out in accordance with fatigue Management Procedures.

Chemical spraying carried out in accordance with WH&S Policy, Site Specific Risk Assessments and in accordance with Chemical Safety Data Sheets.

OPTIONS:

Do nothing and continue with current arrangements.

Employ a Weeds Officer and not enter into agreement with Broken Hill Council.

COUNCIL SEAL REQUIRED:

No

COMMUNITY ENGAGEMENT AND COMMUNICATION:

Internal Exhibition

Nil at this time

External Exhibition

Nil at this time

Attachments

[15. WAP sub program 20-25](#)

10.3 REQUEST FOR APPROVAL TO RE-FENCE ABORIGINAL CEMETERY

REPORT AUTHOR: INSPECTIONS OFFICER/ EHO
RESPONSIBLE DIRECTOR: DIRECTOR SHIRE SERVICES

EXECUTIVE SUMMARY:

Approval is sought on behalf of NSW Government Premier & Cabinet (NSW Heritage Division) to re-fence a small aboriginal cemetery which currently exists on the Menindee Common.

The site was delineated and fenced by the National Parks and Wildlife Service approximately 20 years ago and is now severely deteriorated.

The NSW Heritage Division has funds available this financial year which would enable the replacement of the cemetery boundary fence.

The new proposed fence would be ring lock style fence including rabbit proofing at the bottom with a single stockproof gate.

RECOMMENDATION:**That Council will:**

- 1. Receive the report**
- 2. Consent to the erection of replacement fence at the Aboriginal Cemetery on the Menindee Common at no cost to Council**

BACKGROUND:

The Webster Cemetery was first recorded in 1977 by National Parks worker John Everleigh after it was reported by members of the Menindee community. The first burial was in January 1909 and a second followed six days later. It is a small bush cemetery with six unmarked graves post settlement.

There is a Blackbox tree on site. The graves of the six are located around the tree. After the burial of Bridget and Alice Webster, the tree was carved with their initials B.W and A.W. This scar has since eroded and is no longer visible, however the tree is still living and is considered an important part of the cemetery and monitoring of the tree will be ongoing.

REPORT:

The NSW Government Premier & Cabinet (NSW Heritage Division) is seeking Council approval to replace the existing deteriorated pine log fence, with a ring lock style fence including rabbit proofing at the bottom and a single stockproof gate.

The Menindee Common is administered by a Local Government, Section 355 Committee on behalf of Council.

Due to the short time frame available, as a consequence of late notification by the Department, the matter has not yet been referred to the management of the Section 355 Committee.

The Identification and Preservation of Aboriginal Culture and Heritage is in concurrence with the Draft Local Strategic Planning Statement.

LINKS TO THE COMMUNITY STRATEGIC PLAN AND DELIVERY PROGRAM AND OPERATIONAL PLAN:

Community Strategic Plan Outcome

GOAL 3: A protected and supported natural environment and a sustainable and well-maintained built environment.

Delivery Outcome

OBJECTIVE: 3.1 Collaborative approach to Environmental Management and Protection.

SUSTAINABILITY ASSESSMENT:

	Positive	Negative
Social	Strong community engagement	Nil
Environmental	Community support for environmental issues	Nil
Economic	Support community economic initiatives	Nil
Governance	Committee requirements within legislative requirements	Nil

Financial and Resource Implications:

There is no Financial nor Resource implications.

Policy, Legal and Statutory Implications:

NIL

Risk Management – Business Risk/Work Health and Safety/Public:

All work will be affected by contractors appointed by the NSW Government Premier & Cabinet (NSW Heritage Division) and as such will work under that Departments auspices.

Councils Work Health and Safety Officer will also be advised of the proposal as Councils representative.

OPTIONS:

- 1) Approve the NSW Government Premier & Cabinet (NSW Heritage Division) proposal
- OR
- 2) Refuse the NSW Government Premier & Cabinet (NSW Heritage Division) proposal

COUNCIL SEAL REQUIRED:

No

COMMUNITY ENGAGEMENT AND COMMUNICATION:

Internal Exhibition

No

External Exhibition

No

Attachments

16. [NSW Government Premier & Cabinet \(NSW Heritage Division\) – Webster Cemetery Letter to Central Darling Shire Council](#)

10.4 ENVIRONMENTAL SERVICES UPDATE

REPORT AUTHOR: ADMINISTRATION OFFICER - ENVIRONMENTAL
RESPONSIBLE DIRECTOR: DIRECTOR SHIRE SERVICES

EXECUTIVE SUMMARY:

This report is to provide a summary of Council's Environment Services statistics for the month of April 2020.

RECOMMENDATION:

That Council will:

1. Receive and note the report.

REPORT:

<u>Statistics for April 2020</u>		
Development	Number of DAs Approved – New Dwellings	0
	Number of DAs Approved – Renovation	0
	Number of DAs Approved – Other	1
	Total Value of DAs Approved	\$120,000
Food Safety	Food Premises Inspected	0 due to COVID-19 Closures
Animal Control Activities	Impounded	12 Dogs
	Rehomed	10 Dogs
	Returned to Owner	0 Dog
	Euthanized	2 Dogs
	Registrations	0

	Microchipped	0
	Penalty Notices Issued	0
Water Sampling	Microbiology Samples Collected	8
	Chemistry Samples Collected	1
	Non-Compliant Samples	0
	Darling River Algae Samples	1 *on behalf of NSW Water*

Attachment

Nil

10.5 ROADS AND AERODROMES REPORT

REPORT AUTHOR: ROADS AND ASSETS ENGINEER
RESPONSIBLE DIRECTOR: DIRECTOR SHIRE SERVICES

EXECUTIVE SUMMARY:

The purpose of this report is to provide an update on Road and Aerodrome Maintenance, capital works and expenditure on all road asset classes within the Central Darling Local Government Area.

RECOMMENDATION:

That Council will:

1. Receive and note the report

REPORT:

State Roads

Council are engaged by Roads and Maritime Services (RMS) to maintain the State Highway network within the Shire boundaries. The two State Highways are the Barrier Highway and the Cobb Highway.

Council are engaged under contract conditions specified under the Routine Maintenance Council Contract (RMCC). The contract details routine works required to be completed throughout the year and capital works which are supplied to Council via a Works Order (WO).

2019/20 RMCC Routine Maintenance preliminary allocation is: \$552,500

2019/20 RMCC Works Orders allocation to date is \$8,594,584. Twenty-five Work Orders have now been received this financial year.

1. HW21 Bushley Gravel Pit 1 and Rehabilitation Works:	\$188,350
2. HW21 Bushley Gravel Pit 3 and Rehabilitation Works:	\$440,000
3. HW21 Monivae Gravel Pit 1 Source Gravel:	\$600,000
4. HW21 Baden Park Initial Seal fencing works:	\$70,000
5. HW21 Monivae Pipe/ Fencing:	\$86,190
6. HW21 Teryawynia Bore Tank Fence Removal 1 & 2:	\$13,215
7. HW21 Grid fencing/ Gates delivered Rick Gates:	\$9,401.22
8. HW21 Slamannon South Initial Seal:	\$1,429,249
9. HW21 Yelta Initial Seal:	\$3,239,682
10. HW8 Moira Plains Culverts:	\$138,378
11. HW8 Heavy Patching:	\$147,452
12. HW8 Resealing:	\$509,965
13. HW21 Re-sheeting & Grid Repair:	\$98,882
14. HW8 Emergency Incident:	\$9,777
15. HW21 Bushley Pit Access Road:	\$149,240
16. HW8 Emergency Incident:	\$13,989
17. HW21 Slamannon/ Bost Bleeding:	\$35,301
18. HW21 Monivae Pit 2:	\$480,000
19. HW8 Chemical Spill McCulloch's Ranges:	\$6,643
20. HW21 Mark out Line-marking:	\$12,497
21. HW21 Heavy Patching 2:	\$174,487
22. HW21 Kerpa Bore Drilling:	\$43,852
23. HW21 Bushley Pit 3 Extension:	\$19,665

24. HW21 Mount Manara Nth Gravel Crushing:	\$412,502
25. HW21 Glen Albyn IS Side-track:	\$266,163

Two Works Orders issued last financial year will be completed this year and are included below for information:

Works Description	Original Budget	% Expended	Remaining Budget
RMCC Routine	\$552,500	74%	\$144,277
WO 2018-19			
Water Supply Works (including Variation)	\$97,281	100%	\$0
Gypsum Mine North IS Project (including Variation)	\$2,732,814	100%	\$0
WO 2019-20	\$8,594,584.	83%	\$1,505,421

Regional Roads

Council maintains 790km of Regional Roads throughout the Shire.

2019/20 Regional Roadblock Grant amount (including traffic and supplementary components) is \$2,808,000. Council recently received correspondence from RMS advising that payments will now be made biannually in July 2019 and January 2020. This advice is attached for information.

2019/20 Regional Roads Repair Program was successful with \$400,000 being 50% of the project costs. The remaining 50% is being sourced from the Regional Roads Block Grant which is reflected in the table below:

Works Description	Original Budget	% Expended	Remaining Budget
Regional Roadblock Grant	\$2,408,000	60%	\$964,332
Regional Roads Repair Program	\$800,000	43%	\$456,106

Local Roads

Council maintains 1600km of Local Roads throughout the Shire.

2019/20 Budget Allocation to Local Road Operational Works is \$1,480,000. This is funded from the Financial Assistance Grant – Local Roads Component.

2019/20 Roads to Recovery (R2R) allocation is \$1,286,250. Three capital improvement projects will be delivered this year.

Recent correspondence from the Department of Infrastructure has identified a further allocation of \$216,477 as part of the Governments Drought Package. A report will be presented to Council early 2020 following completion of two R2R Capital Projects for consideration of the remaining unallocated funds.

Works Description	Original Budget	% Expended	Remaining Budget
Local Roads Component (FAG)	\$1,480,000	89%	\$175,290
Mandalay Road Reconstruction (R2R)	\$540,000	100%	\$0
Hood Street Reconstruction (R2R)	\$320,000	100%	\$0
Tilpa Tongo Road, Paroo Crossings (R2R)	\$306,250	100%	\$0
Baden Park Road Build Ups	\$336,477	40%	\$202,996

Aerodromes

Council maintains 6 aerodromes throughout the Shire: Wilcannia, Menindee, Ivanhoe, White Cliffs, Tilpa and Emmdale.

The Royal Flying Doctor Services (RFDS) initiated the registration process in 2018 to enable 3 of Council's aerodromes to be registered in accordance with the CASA regulations. Wilcannia, Ivanhoe, and White Cliffs received modest infrastructure improvements to enable the process to be completed. Pursuant to the agreement between Council and the RFDS, the licensing costs will be borne by the RFDS for a 3-year period.

Works Description	Original Budget	% Expended	Remaining Budget
Aerodromes	\$124,000	63%	\$46,300

Attachments

[17. Road Maintenance Program May 2020](#)

10.6 SERVICES UPDATE

REPORT AUTHOR: DEPUTY DIRECTOR SHIRE SERVICES
RESPONSIBLE DIRECTOR: DIRECTOR SHIRE SERVICES

EXECUTIVE SUMMARY:

The purpose of this report is to provide an update on the services expenditure on all associated assets within the Central Darling Local Government Area.

RECOMMENDATION:

That Council will:

1. Receive and note the report.

REPORT:

Services:

Works Description	Original Budget	% Expended	Remaining Budget
Parks & Gardens/ Sporting Facilities	\$171,350	68%	\$55,884
Ancillary Works	\$190,500	76%	\$46,509
Street Cleaning/Bins	\$116,000	77%	\$26,703
Buildings	\$500,000	78%	\$113,056
Swimming Pools	\$502,800	83%	\$86,193
Waste Depots	\$92,500	61%	\$32,793

Services Capital Works

Council has received funding to improve facilities throughout the Shire through the Building Stronger Country Communities Projects for Round 2. Council has just acquitted Round 1.

Council has been invited to apply for Stronger Country Communities Round 3 and is waiting on confirmation if we are successful.

Council was successful in receiving \$364,738 under the recent round of "Waste Less Recycle More" Initiative Grants for the Wilcannia, Ivanhoe, and Menindee landfill sites. This project has now been acquitted.

Works Description	Original Budget	% Expended	Remaining Budget
Building Stronger Country Communities Round 1	\$893,640.00	100%	\$0
Building Stronger Country Communities Round 2	\$1,395,084	22%	\$1,092,582
Waste Less, Recycle More – Landfill Improvements	\$584,672	100%	\$0

Attachment

Nil

10.7 WATER AND SEWER UPDATE

REPORT AUTHOR: PROJECTS ENGINEER
RESPONSIBLE DIRECTOR: DIRECTOR SHIRE SERVICES

EXECUTIVE SUMMARY:

The purpose of this report is to provide an update on Water and Sewer Maintenance, capital works and expenditure on all assets within the Central Darling Local Government Area.

RECOMMENDATION:

That Council will:

- 1. Receive and note the report.**

REPORT:

Water & Sewerage Operations:

- Wilcannia’s potable water supply is currently sourced from the Union Bend Bore Field following a secondary rise in river level with high turbidity and colour making the treatment process very difficult. Staff transitioned back to bore supply to ensure potable water provision to Wilcannia compliant with the Drinking Water Management Plan. Source supply will revert back to the river source supply as soon as possible.
- White Cliffs town water supply is sourced from Wakefield Tank. Current supply without further rain is expected to last through to April 2021.
- Ivanhoe town water supply is currently being sourced from Morrisons Tank. Recent Willandra Creek flows has enabled Council to continue pumping operations and “top up” Morrisons Tank. Morrison’s Tank capacity is 450 Megalitres, town storage dam 50 Megalitres. Remaining supply at capacity is estimated up to two (2) years. No water restrictions in place.

Works Description	Original Budget	% Expended	Remaining Budget
Wilcannia Water	\$329,000	108%	(\$26,635)
Wilcannia Sewer	\$185,000	51%	\$91,336
White Cliffs Water	\$155,500	64%	\$55,485
Ivanhoe Water	\$312,000	80%	\$61,576
Aboriginal Communities R&M	\$105,865	12%	\$93,608

Water and Sewer Capital Works

Restart Program (RNSW 827) - White Cliffs Water Supply Augmentation

The White Cliffs Water Treatment Plant Specification has been completed and submitted to Manager Water & Sewerage, Water Utilities Water Group, Department of Planning, Industry and Environment (DPIE) Supply Augmentation for Section 60, *Local Government Act 1993* Approval which is a pre-requisite to going to Tender.

Public Works Advisory (PWA) were engaged to undertake management of the tendering process. The White Cliffs WTP RFT was issued on 5th December 2019 and closed on 27 February 2020 following an extension of time of 3 weeks. One Tender was received which exceeded project estimates and PWA recommended Council not to accept the Tender. Council considered this recommendation at the March Ordinary Meeting and resolved to accept the PWA recommendation and not accept the Tender. Council has subsequently considered retendering in the context of the Wilcannia and Ivanhoe WTP projects will be expected to be ready for issuance of an RFT in September/October 2020.

Accordingly, Council decided to defer the White Cliffs WTP retendering to align with the tendering of the Wilcannia and Ivanhoe WTP Projects and maximise the opportunity for greater industry interest by issuing RFT's for 3 new WTP's.

The White Cliffs Water Supply Rising Main and Reticulation draft plans have been received and are being reviewed by staff. The program for issuance of the White Cliffs Water Supply Rising Main and Reticulation RFT is expected by May 2020.

Capital funding up to \$5.5 Million has been approved and the current deadline for completion is 30 September 2021. Council were granted extension of time to complete the project due to unforeseen delays in the preconstruction phase.

Restart Program (RNSW 1869) Safe and Secure Program - Wilcannia Sewer Augmentation

Public Works Advisory (PWA) have been engaged to undertake a scoping study concerning Wilcannia's sewerage reticulation network and sewerage treatment works.

The final draft of the Wilcannia Sewer Augmentation Scoping Study, completed by Public Works Advisory, was submitted to Council for consideration on 6th September 2019.

The Scoping Study will provide key recommendations with respect to sewerage collection and transportation options and further assessment of sewerage treatment capacity.

The completed Wilcannia Sewerage Scoping Study has been forwarded to DPIE and Restart NSW their consideration and Section 60 Approval to enable the project planning to continue.

Capital funding is subject to further funding application by Council and assessment by the DPIE Review Panel.

Restart Program (RNSW 1869) Wilcannia and Ivanhoe New Water Treatment Plants

Council engaged City Water Technology (CWT) to progress the determination of the preferred Water Treatment chain and capacity for new WTPs at Wilcannia and Ivanhoe based on the Advanced Treatment Concept Report completed by PWA. CWTs engagement included negotiation on Council's behalf with Department of Industry - Water with respect technical issues.

A key outcome of this negotiation process is the difficulty proceeding without further operational data of the existing plants at Wilcannia and Ivanhoe. In particular, the limited data prevents determination of proposed treatment plant capacities with any confidence. In this regard a Water Loss Management Plan completed by Detection Services provides a sound range of options and recommendations. A key recommendation to install a smart metering program has been actioned.

The key action required in the short term is the enhanced collection of data, scrutiny and interrogation of water loss in general and finalisation of the Integrated Water Cycle Management (IWCM) Plan to enable projected treatment capacity of new WTPs at Wilcannia and Ivanhoe with confidence sufficient to gain Section 60 approval.

Notwithstanding the need for further data collection the Wilcannia and Ivanhoe Concept Reports will be completed in accordance with CWT analysis for a single reticulation network. In this regard the estimated WTP capacities for Wilcannia and Ivanhoe are 2.0 ML/day and 1.3 ML/day, respectively.

Council has been offered capital funding for new WTPs at Wilcannia and Ivanhoe to the value of \$3.5 Million and \$2.5 Million, respectively. \$200,000 has been sought in the first instance to complete necessary preconstruction works and confirm WTP capacities.

A business case is currently being prepared for each project and will be submitted in late April/early May 2020.

Works Description	Original Budget	% Expended	Remaining Budget
White Cliffs WTP and Retic	\$5,500,000	2.8%	\$5,345,000
Wilcannia Sewer Scoping Study	\$60,000	100%	\$0
Wilcannia and Ivanhoe WTP Scoping Study	\$200,000	64%	\$72,462

Attachment

Nil

11. MINUTES OF COMMITTEE MEETINGS

11.1 MINUTES – INTERNAL AUDIT AND RISK COMMITTEE MEETING – 22 APRIL 2020

REPORT AUTHOR: EXECUTIVE ASSISTANT
RESPONSIBLE DIRECTOR: GENERAL MANAGER

Recommendation:

That the Minutes of the Internal Audit and Risk Committee meeting held on 22 April 2020 be received and noted.

Attachments

- [18. Internal Audit and Risk Committee Minutes – 22 April 2020.](#)

12. CONFIDENTIAL MATTERS

NIL

13. MEETING CLOSE

The Council Meeting will be declared closed by the Mayor/Administrator.

The next meeting of Council will be held on Wednesday, 24 June 2020 in Wilcannia at 9.00am.

**MINUTES OF THE ORDINARY COUNCIL MEETING HELD
EXTERNALLY AT 37 GREEN LANE, ORANGE. VIDEO WAS VIEWED
FROM THE COUNCIL CHAMBERS AT, 21 REID STREET,
WILCANNIA ON WEDNESDAY, 22 APRIL 2020.**

PRESENT: Administrator, Bob Stewart

**IN ATTENDANCE AT CHAMBERS IN
WILCANNIA:** General Manager, Greg Hill
Director Shire Services, Reece Wilson
Director Business Services, Jacob Philp
Executive Assistant, Jamie Parsons

1. OPENING OF MEETING

The meeting was declared open at 9.00am.

2. ACKNOWLEDGEMENT OF COUNTRY

An acknowledgement of the traditional custodians of the land was delivered by the Administrator, Bob Stewart.

3. APOLOGIES AND LEAVE OF ABSENCE

NIL.

4. DISCLOSURES OF INTEREST

Resolved

1. There was NIL Disclosures of Interest

5. CONFIRMATION OF MINUTES

5.1 ORDINARY MEETING – 25 MARCH 2020

Resolved

That the Minutes of the Ordinary Council Meeting held on 26 February 2020 be received and confirmed as an accurate record.

Minute Number:

5.2 BUSINESS ARISING

Nil

6. MAYORAL (ADMINISTRATOR) MINUTE(S)

6.1 ADMINISTRATOR REPORT

Resolved

1. Receive and note the report

Minute Number: 01-04-20

7. FINANCIAL REPORTS

7.1 CASH AND INVESTMENTS – FEBRUARY 2020

Resolved

1. Receive and note the report

Minute Number: 02-04-20

7.2 CASH AND INVESTMENTS – MARCH 2020

Resolved

1. Receive and note the report

Minute Number: 03-04-20

7.3 PROGRESS ON SALE OF LAND FOR UNPAID RATES

Resolved

1. Receive and note the report

Minute Number: 04-04-20

8. GOVERNANCE REPORTS

8.1 COVID-19 IMPACTS TO COUNCIL

Additional to the Report being presented, the General Manager tabled Circular (20-12/17 April 2020) from the Office of Local Government, regarding the Modifications of Statutory requirements in response to the COVID-19 pandemic. The General Manager anticipates the original statutory deadlines are still achievable, this will be subject to external factors. Circular has been appended to the Minutes of the Meeting as information.

Resolved

1. Receive and note the report

Minute Number: 05-04-20

8.2 MEETINGS AND WORKSHOPS ATTENDED BY THE GENERAL MANAGER

Resolved

1. Receive and note the report

Minute Number: 06-04-20

8.2 REVIEW AND REVISION OF COUNCILS SECTION 355 COMMITTEE FRAMEWORK

Resolved

1. Receive the report outlining the review and revision of Council's Section 355 Committee Framework

2. Place the following documents on public exhibition for a period of twenty-eight (28) days, seeking input and endorsement from the community regarding the proposed content of each document
 - a. DRAFT Section 355 Policy
 - b. DRAFT Section 355 Procedure
 - c. DRAFT Section 355 Terms of Reference
 - d. DRAFT Section 355 Operational Manual
3. In conjunction with the adoption of this report, Council will carry out the following community engagement activities to ensure that the DRAFT documents are widely advertised and canvassed and that the community are engagement and empowered to contribute to the adoption and implantation of the revised Section 355 framework:
 - a. Place Public Notices and Media Releases explaining the Section 355 Framework review.
 - b. Contact the members of the eleven (11) existing Council Section 355 Committees and facilitate a comprehensive discussion of the proposed framework.
4. At the conclusion of recommendations (2) and (3) above, a report will be present to Council summarising the feedback from the community and outlining an implementation plan to adopt the new framework.

Minute Number: 07-04-20

9. CORPORATE SERVICES REPORTS

NIL

10. SHIRE SERVICES REPORTS

10.1 LOCAL STRATEGIC PLANNING STATEMENT

Resolved

1. Receive and note the report

Minute Number: 08-04-20

10.2 ROADS AND AERODROMES REPORT

Resolved

1. Receive and note the report

Minute Number: 09-04-20

10.3 SERVICES UPDATE

Resolved

1. Receive and note the report

Minute Number: 10-04-20

10.4 WATER AND SEWER UPDATE

Resolved

1. Receive and note the report

Minute Number: 11-04-20

10.5 ENVIRONMENTAL SERVICES UPDATE

Resolved

1. Receive and note the report

Minute Number: 12-04-20

11. MINUTES OF COMMITTEE MEETINGS

NIL

12. CONFIDENTIAL MATTERS

NIL

13. MEETING CLOSE

There being no further business to discuss, the meeting was closed at 9.22am.

The minutes of this meeting were confirmed at the Ordinary Meeting of the Central Darling Shire Council held on Wednesday, 22 April 2020.

.....
ADMINISTRATOR

Central Darling Shire Council

Quarterly Budget Review Statement

for the period 01/01/20 to 31/03/20

Income & Expenses Budget Review Statement

Budget review for the quarter ended 31 March 2020

Income & Expenses - Council Consolidated

(\$000's)	Original Budget 2019/20	Approved Changes					Revised Budget 2019/20	Variations for this Mar Qtr		Notes	Projected Year End Result	Actual YTD figures
		Carry Forwards	Other than by QBRS	Sep QBRS	Dec QBRS	Mar QBRS						
Income												
Rates and Annual Charges	2,303						2,303				2,303	2,241
User Charges and Fees	4,165				3,492		7,657	1,200	1		8,857	8,204
Interest and Investment Revenues	77						77	6	2		83	80
Other Revenues	324						324				324	321
Grants & Contributions - Operating	11,137						11,137	55	3		11,192	7,408
Grants & Contributions - Capital	2,750			816	900		4,466	(2,500)	4		1,966	303
Net gain from disposal of assets	-						-				-	-
Total Income from Continuing Operations	20,756	-	-	816	4,392	-	25,964	(1,239)			24,725	18,557
Expenses												
Employee Costs	4,838						4,838	400	5		5,238	3,997
Borrowing Costs	120						120				120	76
Materials & Contracts	7,259				3,003		10,262	340	6		10,602	9,008
Depreciation	4,342						4,342				4,342	3,256
Other Expenses	992						992				992	710
Doubtful Debts	-						-	1,120	7		1,120	
Total Expenses from Continuing Operations	17,551	-	-	-	3,003	-	20,554	1,860			22,414	17,047
Net Operating Result from Continuing Operation	3,205	-	-	816	1,389	-	5,410	(3,099)			2,311	1,510
Net Operating Result from All Operations	3,205	-	-	816	1,389	-	5,410	(3,099)			2,311	1,510
Net Operating Result before Capital Items	455	-	-	-	489	-	944	(599)			345	1,207

December Variations

- 1 Additional RMS works now scheduled: \$3.492 million
- 2 Additional grant funding for drought relief: \$900,000
- 3 Additional expenditure in relation to additional RMS works: \$3.003 million

Capital Budget Review Statement

Budget review for the quarter ended 31 March 2020

Capital Budget - Council Consolidated

(\$000's)	Original Budget 2019/20	Approved Changes					Revised Budget 2019/20	Variations for this Mar Qtr		Notes	Projected Year End Result	Actual YTD figures
		Carry Forwards	Other than by QBRs	Sep QBRs	Dec QBRs	Mar QBRs						
Capital Expenditure												
New Assets												
- Water	2,840			225			3,065	(2,750)	1		315	234
- Buildings	15						15				15	
- Plant & Equipment	395						395				395	168
- Swimming Pools	65						65				65	59
- Waste Management							-				-	
- Capital Grant Matching Fund	300						300				300	
Renewal Assets (Replacement)												
- Roads	2,686		1,016				3,702				3,702	1,840
- Water	90						90				90	
- Outdoor Infrastructure	97			193			290				290	297
- Buildings	227			112			339				339	351
- Cemeteries	15						15				15	
- Stormwater	48						48				48	
- Sewerage												23
- Swimming Pools	130						130				130	114
Total Capital Expenditure	6,908	-	-	1,016	530	-	8,454	(2,750)			5,704	3,086
Capital Funding												
Rates & Other Untied Funding	1,472			400			1,872				1,872	477
Grants & Contributions	5,436			616	530		6,582	(2,750)			3,832	2,609
Total Capital Funding	6,908	-	-	1,016	530	-	8,454	(2,750)			5,704	3,086
Net Capital Funding - Surplus/(Deficit)	-	-	-	-	-	-	-	-			-	-

Capital Budget Review Statement
Recommended changes to revised budget

Budget Variations being recommended include the following material items:

Notes Details

-
- | | |
|---|---|
| 1 | White Cliffs Water Treatment Plant Funding not to be received this year.
This item will be now budgeted for the 2021 year. |
|---|---|
-
-
-
-

September Quarter Adjustment

400k Regional Road Block, 200k Regional Roads Repair Program
216k Roads to Recovery Drought Assistance Allocation

December Quarter Adjustment

-
- | | |
|---|---|
| 1 | Additional water projects to be funded by Drought relief funding: \$225,000 |
|---|---|
-

Cash & Investments Budget Review Statement

Budget review for the quarter ended 31 March 2020

Cash and Investments

(\$000's)	Original Budget 2019/20	Approved Changes					Revised Budget 2019/20	Variations for this Mar Qtr	Notes	Projected Year End Result	Actual YTD figures
		Carry Forwards	Other than by QBRs	Sep QBRs	Dec QBRs	Mar QBRs					
Externally Restricted ⁽¹⁾											
Specific purpose unexpended grants	-					-			-		
Water supplies	1,285					1,285			1,285	2,214	
Sewerage services	486					486			486	597	
Domestic waste management	588					588			588	502	
Total Externally Restricted	2,359	-	-	-	-	2,359	-		2,359	3,313	
(1) Funds that must be spent for a specific purpose											
Internally Restricted ⁽²⁾											
Financial assistance grants	-					-			-		
Total Internally Restricted	-	-	-	-	-	-	-		-	-	
(2) Funds that Council has earmarked for a specific purpose											
Unrestricted (ie. available after the above Restrictions)	2,079	-	-	-	-	2,079	-		2,079	1,788	
Total Cash & Investments	4,438					4,438			4,438	5,101	

Key Performance Indicators Budget Review Statement - Industry KPI's (OLG)

Budget review for the quarter ended 31 March 2020

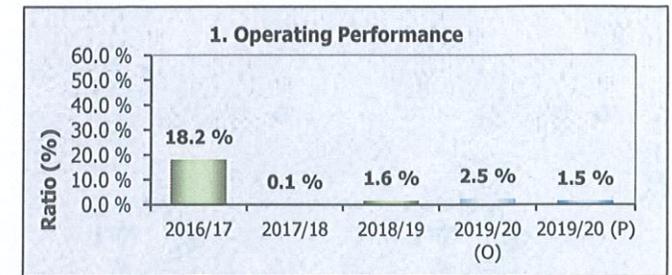
(\$000's)	Current Projection		Original Budget 19/20	Actuals Prior Periods	
	Amounts 19/20	Indicator 19/20		18/19	17/18

NSW Local Government Industry Key Performance Indicators (OLG):

1. Operating Performance

Operating Revenue (excl. Capital) - Operating Expenses	345	1.5 %	2.5 %	1.6 %	0.1 %
Operating Revenue (excl. Capital Grants & Contributions)	22759				

This ratio measures Council's achievement of containing operating expenditure within operating revenue. Benchmark is >0%



2. Own Source Operating Revenue

Operating Revenue (excl. ALL Grants & Contributions)	11567	50.8 %	33.1 %	43.3 %	52.0 %
Total Operating Revenue (incl. Capital Grants & Cont)	22759				

This ratio measures fiscal flexibility. It is the degree of reliance on external funding sources such as operating grants & contributions. Benchmark is >60.00%



3. Unrestricted Current Ratio

Current Assets less all External Restrictions	8643	3.95	2.45	3.02	1.80
Current Liabilities less Specific Purpose Liabilities	2189				

To assess the adequacy of working capital and its ability to satisfy obligations in the short term for the unrestricted activities of Council. Benchmark >1.50%



Key Performance Indicators Budget Review Statement - Industry KPI's (OLG)

Budget review for the quarter ended 31 March 2020

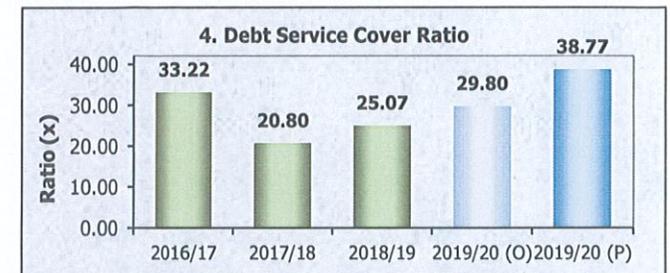
(\$000's)	Current Projection		Original Budget 19/20	Actuals Prior Periods	
	Amounts	Indicator		18/19	17/18
	19/20	19/20			

NSW Local Government Industry Key Performance Indicators (OLG):

4. Debt Service Cover Ratio

Operating Result before Interest & Dep. exp (EBITDA)	4807	38.77	29.80	25.07	20.80
Principal Repayments + Borrowing Interest Costs	124				

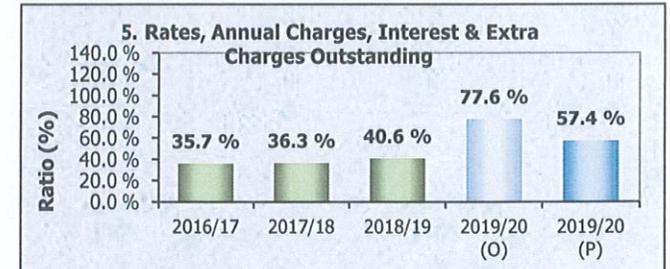
This ratio measures the availability of operating cash to service debt including interest, principal and lease payments.
Benchmark >2.00%



5. Rates, Annual Charges, Interest & Extra Charges Outstanding

Rates, Annual & Extra Charges Outstanding	1507	57.4 %	77.6 %	40.6 %	36.3 %
Rates, Annual & Extra Charges Collectible	2627				

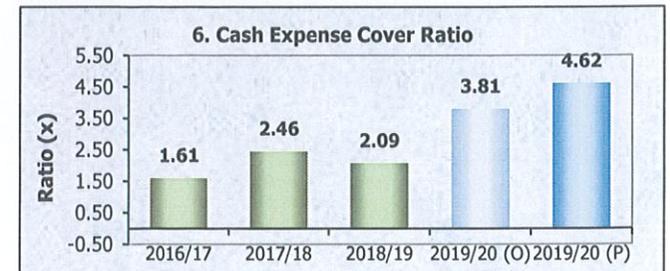
To assess the impact of uncollected rates and annual charges on Council's liquidity and the adequacy of recovery efforts.
Benchmark 10.00%



6. Cash Expense Cover Ratio

Current Year's Cash & Cash Equivalents (incl. Term Deposits)	5101	4.62	3.81	2.09	2.46
Operating & financing activities Cash Flow payments	1105				

This liquidity ratio indicates the number of months a Council can continue paying for its immediate expenses without additional cash inflow.
Benchmark >3.00 months



Central Darling Shire

**DELIVERY PROGRAM 2018-21
DRAFT OPERATIONAL PLAN 2020-21**





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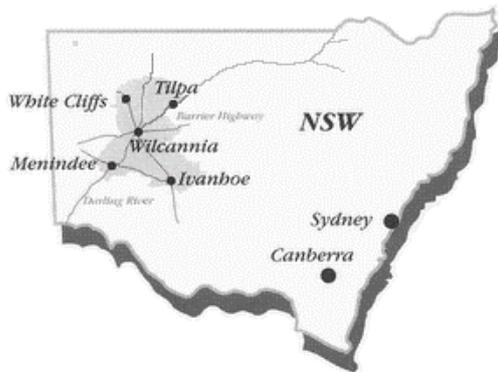


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Operating Environment

About the Shire and Council



The Central Darling area has significant Indigenous cultural heritage being home to the Paakantji people and later the Ngiyampaa (Nyampa) or camp people who moved into the Menindee area from Carowra Tank in the 1930's. Many of the Aboriginal people living in Wilcannia, Menindee and Ivanhoe today belong to these tribes, with Elders and Community Leaders being traditional custodians of the area. Originally the Paakantji people covered a very wide area and

spoke the same language with some variations. Archaeologists have positive evidence of occupation dating back 26,000 years.

European settlement along the Darling commenced around 1840 when pastoralists began to move into the area. The Central Darling runs were gradually consolidated following the opening up of the River for steamboat navigation. Central Darling Shire was constituted on the 1st of May, 1959 encompassing an area of over 53,000 square kilometres, making it the largest Local Government Area (LGA) in New South Wales. Conversely, population figures for the Shire are one of the lowest at 2,070 residents (ABS 2013) dispersed throughout the towns of Ivanhoe, Menindee, Wilcannia and White Cliffs, and its localities of Darnick, Mossgiel, Sunset Strip and Tilpa. 98% of the Shire is divided into approximately 270 grazing properties. The Shire suffers from isolation with Wilcannia, its main population centre, located about 200 kilometres east of Broken Hill.

The Shire is characterised by a small and relatively static (ABS: 2005 - 2096 persons to 2013-2070 persons). Approximately 38% of the population consists of Aboriginal people who live mainly in Wilcannia, Menindee and Ivanhoe. Women are in a minority in the Shire consisting of about 46% of the total population. The median age of the population (38.8) is slightly higher than the state average (37.3).

Major issues include lack of employment opportunities, health, education, public order and safety, transport, communication, housing and lack of 'normal' community services.

The principal economic activities within the Shire include pastoral, horticulture, agriculture, opal mining and tourism. Rural grazing properties represent the largest land use within the Shire, accounting for 97% of the entire area.

Tourism is Central Darling Shire's developing industry, directly employing 100 residents and providing economic benefit to a further 200 businesses, community groups and individuals throughout the Shire. Tourism's economic benefit per annum is significant to the region.

Tourism in the Central Darling Shire is based on the region's many significant natural and man-made attractions, and its unique cultural and heritage resources.

Central Darling Shire



Major Towns

The Shire is extremely diverse with four main communities that are all different in their commerce, geography and cultures.

Wilcannia is the administration centre of the Shire which has a fascinating history of river heritage having once been the prime port for the shipping of wool for the entire western district of NSW.

Menindee also located on the banks of the Darling River once was renowned for its strong and quickly developing horticulture industry and a growing tourism destination, but the recent emerging issues associated with the lack of available water in the Darling River has had a severe negative impact on these industries in recent times.

Ivanhoe was once a thriving rail town as the positioning point for change-over crews on the transcontinental rail line. It is the centre of a traditional pastoral area and still provides agricultural products and services for a large part of the Shire.

White Cliffs is an opal-mining town. There is more tourism activity than mining these days with opportunities to stay in an underground motel, to visit art galleries or even a unique jewellery manufacturer.

Population

Census figures have identified that the population of the Shire is relatively static at about 2,000 persons with Wilcannia, Menindee and Ivanhoe having a significant Indigenous population, ranging from nearly half to two thirds of the town. High levels of unemployment are experienced in a number of towns within the Shire, many above the national average. Family income levels within the Council are just over half of the national average.



Economy

Central Darling Shire economic activities include pastoral, horticultural, agricultural, mining and tourism. Rural grazing properties represent the largest land use within the Shire, accounting for 97% of the entire area.

Regional Issues

The Shire and its residents continue to face significant local government and regional issues. Some of the major issues within the Shire are the continuing lack of employment opportunities, high unemployment, a low rate income, low educational attainment, public order and safety issues and a high dependence on grants. The continuing lack of water in the Darling River has also brought about significant economic impact on some of the Shire's communities, particularly in Menindee and surrounding areas.

In recent times, the Council has experienced severe financial pressure, resulting in the dismissal of the Council by the Minister of Local Government in 2014. The Council continues to operate as a local government entity under strict oversight by the Ministerial appointed Administrator, Bob Stewart.

Council Wards

The Council area is divided into three wards; A Ward, B Ward and C Ward.



Administration

On 14 November 2014, the NSW Minister for Local Government, the Hon Paul Toole MP, announced that a permanent Administrator would be appointed at Central Darling Shire Council, following recommendations made by Commissioner Richard Colley who headed a public inquiry into Central Darling Shire Council, due to concerns having been expressed that the Council was in an extremely serious financial position.

Mr. Greg Wright, who had previously been appointed as Interim Administrator, was appointed as the permanent Administrator.

Mr. Robert 'Bob' Stewart was appointed as Administrator by the Minister for Local Government. Mr. Stewart commenced the appointment on 25 January 2019. Mr. Stewart has more than 40 years' experience in the local government sector.

Vision

Central Darling Shire will be a great place to live and visit.

Mission

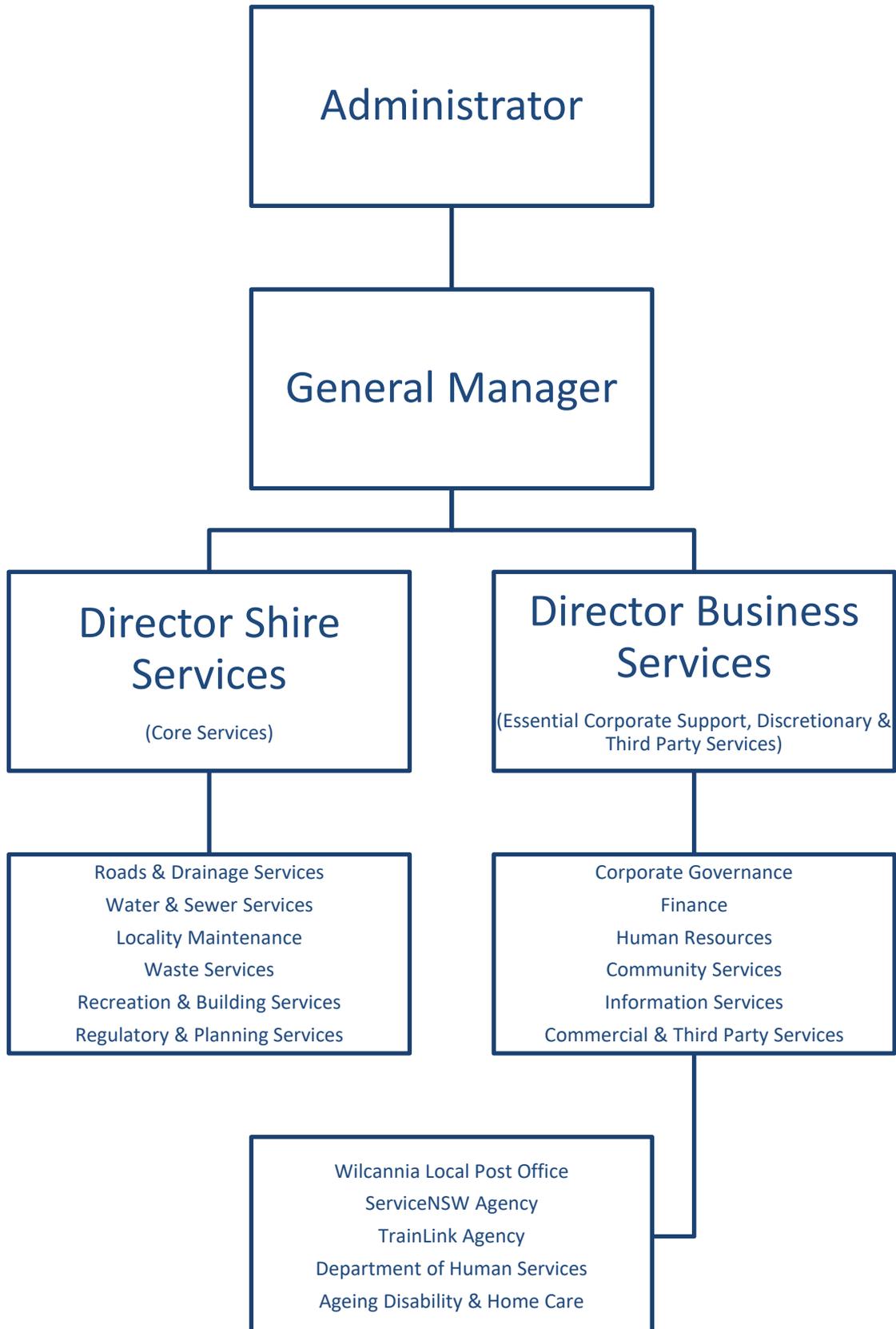
Realising quality opportunities for all in the Central Darling Shire through:

- Effective leadership
- Community development through involvement, participation, partnership, ownership and collaborative approach
- Facilitation of services
- Community ownership
- Delivery of consistent, affordable and achievable services and facilities.



Organisational Chart

The Central Darling Shire Council has recently adopted a two Directorate structure.





Delivery Program Activities (2017-2021) and Operational Plan (2020-2021)

About the Delivery Program

The Central Darling Shire Council Delivery Program identifies the key strategies/activities that are actioned through the Operational Plan and deliver on the community's strategic goals and outcomes.

The Delivery Program is a statement of commitment to the community from each newly elected Council. In preparing the program, Council is accounting for its stewardship of the community's long-term goals, outlining what it intends to do towards achieving these goals during its term of office and what its priorities will be.

Section 404 of the Local Government Act 1993 states the requirements of the Delivery Program:

- A Council must have a Delivery Program, detailing the principal activities to be undertaken to achieve the strategies established in the Community Strategic Plan, within the resources available under the Resourcing Strategy.
- The Delivery Program must include a method of assessment to determine the effectiveness of each principal activity detailed in the Delivery Program in achieving the objectives at which the activity is directed.
- A council must prepare a new Delivery Program after each ordinary election of Councillors to cover the principal activities of the Council for the 4 year period commencing on 1 July following the election.
- The draft Delivery Program is to be on public exhibition for at least 28 days where public submissions can be made to Council before the program is adopted.
- The General Manager must ensure that progress reports are provided to the Council, with respect to the principal activities detailed in the Delivery Program, at least every 6 months.



About the Operational Plan

The Central Darling Shire Council Operational Plan 2020-21 includes actions that are linked to the Delivery Program 2017-2021. This is set out from page 12 of this document.

Section 405 of the Local Government Act 1993 sets out the requirements for a Council's Operational Plan as follows:

- Council must have an annual Operational Plan that is adopted before the beginning of each financial year detailing the activities to be undertaken during that year, as part of the Council's Delivery Program.
- The Operational Plan must include the Statement of Revenue Policy for the year covered by the Plan.
- The draft Operational Plan is to be on public exhibition for at least 28 days where public submissions can be made to Council before the program is adopted.
- The exhibition must be accompanied by a map showing where the various ordinary and special rates included in the draft plan will apply.
- The Council must consider any submissions made concerning the draft Operational Plan before adopting the Operational Plan.
- The Council must post a copy of its Operational Plan on the Council's website within 28 days after the plan is adopted.

Financial Summary

Council has budgeted for a rate increase of 2.6%, the maximum allowed under the rate pegging arrangements that apply in NSW. This will only provide a minimal increase in rate income for Council with the total ordinary rate income projected to be \$856,901.

Perusal of the draft income schedule foreshadows that the total rates for 2019/20 were \$2,287,377 and for 2020/21 are \$2,362,868. In 2018/19 and in 2019/20, these amounts have been "netted off", thereby reducing the income and expenses items in the schedule.

In presenting a budget a range of decisions had to be made in relation to various programs and services. This has been done on the basis of providing a platform from which Council can progress to re-build its levels of programs and service improvements are made to how various programs are managed and operated.

A summary of the draft budget is shown on the following pages.



Income and Expenses Statement

Year ending 30th June 2021

	Budget 2019/20 (000's)	Budget 2020/21 (000's)
Income		
Rates & Annual Charges	2,303	2,298
User Charges & Fees	4,165	8,712
Interest & Investment Revenue	77	79
Other Revenues	324	331
Operating Grants & Subsidies	8,380	8,253
Capital Grants & Subsidies	2,750	15,450
Operating Contributions	2,757	2,777
Gain on Disposal of Assets	0	2,298
Total Income from Continuing Operations	20,756	37,900
Expenses		
Employee Costs	4,838	5,606
Borrowing Costs	120	88
Materials & Contracts	7,259	9,146
Depreciation/Impairment	4,342	3,960
Other Expenses	992	3,014
Loss on Disposal of Assets	-	-
Total Expenses from Continuing Operations	17,551	21,814
Net Operating Profit / (Loss)	3,205	16,086
Net Operating Result before Capitalised Items	455	636



Further information in relation to the above statement is included from Page 43 Financial Statements, of the document. Revenue policies used in formulation of the budget are included in the [Rates and Charges Policy](#).



GOAL 1 A healthy and cohesive community receiving recognition and supported by coordinated, appropriate and affordable services

GOAL OUTCOME 1.1 Closer cooperation and cohesion between community groups

Delivery Plan (2017-2021)	Operational Plan (2019-20)			
Strategy	Action	Performance Target	Responsibility	By When
1.1.1 Relevant and quality health and family support services for all members of our community	<ul style="list-style-type: none"> Advocate for the continual funding of services and programs 	<ul style="list-style-type: none"> Retain and enhance existing health services Continuous improvement program (as part of the operational plan - service level agreements) 	Business Services	Ongoing
	<ul style="list-style-type: none"> Advocate for appropriate and accessible health services 		Business Services	Ongoing
	<ul style="list-style-type: none"> Advocate for services that support healthy lifestyles 		Business Services	Ongoing
	<ul style="list-style-type: none"> Support services that address alcohol and substance misuse in our communities. 		Business Services	Ongoing



GOAL OUTCOME 1.2 Improved community services and facilities

Delivery Plan (2017-2021)		Operational Plan (2019-20)		
Strategy	Action	Performance Target	Responsibility	By When
1.2.1 Health, improved aged care and disability services in collaboration with service providers	<ul style="list-style-type: none"> Investigate possible government policy change to better reflect the aged care needs of rural and remote communities 	<ul style="list-style-type: none"> Develop strategies that encourage older residents to remain within our communities Investigate strategies that provide for aged care that enables older residents to be integrated and active in our communities Continuous improvement program (as part of the operational plan- service level agreements) 	Business Services	Ongoing
	<ul style="list-style-type: none"> Ensure that services to the ageing are coordinated, effective and appropriate 		Business Services	Ongoing
	<ul style="list-style-type: none"> Investigate options to deliver aged care facilities 		Business Services	Ongoing
	<ul style="list-style-type: none"> Ensure the continuation of funding to assist in the provision of home care services 		Business Services	Ongoing
	<ul style="list-style-type: none"> Ensure the on-going review and implementation of disability improvement programs 		Business Services	Ongoing
	<ul style="list-style-type: none"> Liaise with appropriate local health services on public health related matters. 		Business Services	Ongoing
	<ul style="list-style-type: none"> Develop and review a Disability Inclusion Action Plan 		Business Services	Complete



GOAL OUTCOME 1.3 Enhanced community spirit, cultural and arts awareness and pride

Delivery Plan (2017-2021)		Operational Plan (2019-20)		
Strategy	Action	Performance Target	Responsibility	By When
1.3.1 Culture and Art: Development of creative industries, culture and art	<ul style="list-style-type: none"> Advocate for increased local participation opportunities for community based arts and cultural groups 	<ul style="list-style-type: none"> Maintain relationships with Regional and State Arts organisations 	Business Services	Ongoing



GOAL OUTCOME 1.4 Improved opportunities for our communities

Delivery Plan (2017-2021)		Operational Plan (2019-20)		
Strategy	Action	Performance Target	Responsibility	By When
1.4.1 Youth, Sport and Recreation Options for the whole community	<ul style="list-style-type: none"> Investigate options for external funding to provide additional and enhanced recreational facilities 	<ul style="list-style-type: none"> Enhance sporting facilities and opportunities in the communities Provide active and passive recreational facilities Investigate the provision of leadership opportunities for our young people Investigate possible options for funding longer opening hours for swimming pools. Discussions are in progress with the Broken Hill YMCA. 		Ongoing
	<ul style="list-style-type: none"> Investigate the provision of youth recreational facilities 			Ongoing
	<ul style="list-style-type: none"> Ensure adequate budget allocation in annual Operational Plan to assist with grant applications for additional and enhanced recreational facilities 			Ongoing
	<ul style="list-style-type: none"> Investigate options for the provision of contractual arrangements for the operation of swimming pools across the Shire 			Ongoing
1.4.2 Community Housing	<ul style="list-style-type: none"> Liaise and facilitate partnership with housing providers. 	<ul style="list-style-type: none"> Maintain partnerships with community housing providers, Aboriginal Land Councils and Aboriginal Housing Office. 	Business Services	Ongoing



GOAL OUTCOME 1.5 Enhanced public order and safety

Delivery Plan (2017-2021)	Operational Plan (2019-20)			
Strategy	Action	Performance Target	Responsibility	By When
1.5.1 Public Order and Safety	<ul style="list-style-type: none"> Continue partnership with Police to enforce Alcohol Free Zones in our communities 	<ul style="list-style-type: none"> Ensure the continuation and enforcement of alcohol free zones Promote programs that will minimize crime and assist in crime protection in our communities In conjunction with other agencies, promote development of crime prevention programs that focus on healthier and safer communities Investigate the implementation of CCTV crime prevention strategies when funding available Continued provision of enforcement of animal control services 	Shire Services	Ongoing
	<ul style="list-style-type: none"> Develop strategies with government agencies to address crime prevention issues 		Shire Services	Ongoing
	<ul style="list-style-type: none"> Liaise with NSW Police through attendance and participation on the Community Safety Precinct Committee 		Shire Services	Ongoing
	<ul style="list-style-type: none"> Investigate funding opportunities for the implantation of CCTV as required 		Shire Services	2020-21
	<ul style="list-style-type: none"> Support and assist emergency services by participating in scheduled meetings and reporting to Council 		Shire Services	Ongoing
	<ul style="list-style-type: none"> Ensure availability of microchipping and veterinary services as funding available 		Shire Services	Ongoing
	<ul style="list-style-type: none"> Maintain consistent animal control practices 		Shire Services	Ongoing
	<ul style="list-style-type: none"> Develop partnership with AMRRIC to assist with education programs for Council and communities. 		Shire Services	Ongoing
	<ul style="list-style-type: none"> Review of Strategic Companion Animal Management Plan 		Shire Services	Ongoing



GOAL 2 A strong regional economy supported by developing industries, strong businesses and increased employment

GOAL OUTCOME 2.1 Expansion of industries and growth in businesses

Delivery Plan (2017-2021)	Operational Plan (2019-20)			
Strategy	Action	Performance Target	Responsibility	By When
2.1.1 Sustainable economic development of Shire towns	<ul style="list-style-type: none"> Review and update Tourism and Economic Development Strategy 	<ul style="list-style-type: none"> Develop an economic development strategic framework that supports the retention and growth of existing businesses Encourage the establishment of new and expansion of existing industries and businesses Investigate funding opportunities to support retention of heritage buildings 	Business Services	Ongoing
	<ul style="list-style-type: none"> New plans and strategies are developed in line with community needs that encourages economic growth 		Business Services	Ongoing
	<ul style="list-style-type: none"> Review opportunities and benefits of membership of the relevant regional/state tourism board 		Business Services	Ongoing
	<ul style="list-style-type: none"> Ensure that all policies, plans and procedures are updated and appropriate to maintain development in the Shire 		Business Services	Ongoing
	<ul style="list-style-type: none"> Monitor population projections and statistical data relating to the Shire to assist in making informed decisions 		Business Services	Ongoing
	<ul style="list-style-type: none"> Seek and apply for grant funding to enable opportunities to support the retention of heritage buildings 		Business Services	Ongoing



GOAL OUTCOME 2.2 Employment growth

Delivery Plan (2017-2021)	Operational Plan (2019-20)			
Strategy	Action	Performance Target	Responsibility	By When
2.2.1 Succession Planning – employment strategy	Job Creation: <ul style="list-style-type: none"> Develop partnership with job network agencies to identify employment opportunities 	<ul style="list-style-type: none"> Maintain relationships with job networks. Develop traineeship opportunities- two per annum. 	Business Services	Ongoing
	Job Creation: <ul style="list-style-type: none"> Research and develop opportunities for traineeships 		Business Services	Ongoing

GOAL OUTCOME 2.3 Education and Training

Delivery Plan (2017-2021)	Operational Plan (2019-20)			
Strategy	Action	Performance Target	Responsibility	By When
2.3.1 Opportunities for the highest level of education and training for all members of the community	<ul style="list-style-type: none"> Lobby government bodies for support and financial assistance for educational programs 	<ul style="list-style-type: none"> Increased number of locally offered traineeships and educational programs 	Business Services	Ongoing
	<ul style="list-style-type: none"> Encourage the take up of educational opportunities 		Business Services	Ongoing
	<ul style="list-style-type: none"> Assist in promoting traineeships and career paths post traineeship 		Business Services	Ongoing
	<ul style="list-style-type: none"> Encourage participation of traineeship and educational opportunities through effective communication 		Business Services	Ongoing



GOAL OUTCOME 2.4 Improved infrastructure across the Shire

Delivery Plan (2017-2021)	Operational Plan (2019-20)			
Strategy	Action	Performance Target	Responsibility	By When
2.4.1 Enhance tourism assets	<ul style="list-style-type: none"> Inspect and maintain Heritage Trail Interpretive panels (tourism signage) 	<ul style="list-style-type: none"> 100% of interpretive panels and relevant signage inspected and repaired/ updated 	Shire Services	Ongoing
	<ul style="list-style-type: none"> Investigate the options for dissemination of tourist information in each community 	<ul style="list-style-type: none"> Increased dissemination streams of tourist information 	Business Services	Ongoing
	<ul style="list-style-type: none"> Investigate the opportunity for community/tourism/educational use of the solar power station site in White Cliffs 	<ul style="list-style-type: none"> A memorandum of understanding has been signed with the White Cliffs Solar Thermal Power Station Friends Inc, for the purpose of tourism 	Shire Services	Ongoing



GOAL 3 A protected and supported natural environment and a sustainable and well maintained built environment

GOAL OUTCOME 3.1 Environmental management and protection

Delivery Plan (2017-2021)		Operational Plan (2019-20)		
Strategy	Action	Performance Target	Responsibility	By When
3.1.1 Environmental and education	<ul style="list-style-type: none"> Environmental issues are included in Council staff induction and review programs 	<ul style="list-style-type: none"> Council staff trained in environmental issues 	Shire Services	Ongoing
	<ul style="list-style-type: none"> Continue to lobby to increase environmental flows in the Darling River 		Shire Services	Ongoing
3.1.2 Tree Planting	<ul style="list-style-type: none"> Free trees distributed as part of National Tree Day 	<ul style="list-style-type: none"> Actively support and contribute to National Tree Day 	Shire Services	Ongoing
3.1.3 Plastic Bag reduction	<ul style="list-style-type: none"> Investigate strategies to eradicate plastic bags from all communities 	<ul style="list-style-type: none"> Decline in plastic bag supply and use 	Shire Services	2020-21
3.1.4 Waste Management	<ul style="list-style-type: none"> Review tip and waste operations, access and recycling programs 	<ul style="list-style-type: none"> Reduction in waste going to landfill; minimal number of issues raised by EPA; increased level of recycling Container deposit outlet has commenced in Wilcannia 	Shire Services	Ongoing
	<ul style="list-style-type: none"> Continue to engage NetWaste to explore recycling options 		Shire Services	Ongoing
	<ul style="list-style-type: none"> Lobby government for re-introduction of container deposit levy 		Shire Services	Ongoing
3.1.5 Weed Management	<ul style="list-style-type: none"> Investigate the Shire's responsibility for weed control and seek appropriate opportunities for funding 	<ul style="list-style-type: none"> Meetings held with relevant government agencies 	Shire Services	2020-21



GOAL OUTCOME 3.2 Improved town entrances and streetscapes

Delivery Plan (2017-2021)		Operational Plan (2019-20)		
Strategy	Action	Performance Target	Responsibility	By When
3.2.1 Visually attractive and functional town entrances and streetscapes	<ul style="list-style-type: none"> Complete review of Central Darling Shire Council's Local Heritage Strategy 	<ul style="list-style-type: none"> Review Central Darling Shire Council's Local Heritage Strategy Heritage Advisor engaged Investigate opportunities to redevelop and enhance streetscapes and entrances to all towns 	Shire Services	2020-21
	<ul style="list-style-type: none"> External Heritage Advisor to visit area three times per year 		Shire Services	Ongoing
	<ul style="list-style-type: none"> Continue to seek funding (State and Federal) for heritage projects 		Shire Services	Ongoing
	<ul style="list-style-type: none"> Continue to seek funding to provide for privately owned heritage buildings 		Shire Services	Ongoing
	<ul style="list-style-type: none"> Seek funding to enable opportunities to redevelop and enhance streetscapes and entrances to all towns 		Shire Services	2020-21



GOAL OUTCOME 3.3 Safe and reliable water supplies and road networks for Shire communities

Delivery Plan (2017-2021)	Operational Plan (2019-20)			
Strategy	Action	Performance Target	Responsibility	By When
3.3.1 Stormwater is managed throughout each community	<ul style="list-style-type: none"> Stormwater drainage system functions to an acceptable standard 	<ul style="list-style-type: none"> Stormwater Management Plan to be reviewed 	Shire Services	Ongoing
	<ul style="list-style-type: none"> Develop a plan to identify, investigate and design suitable solutions for storm water issues in communities 		Shire Services	2020-21
	<ul style="list-style-type: none"> Maintain network of kerb, gutter and stormwater drainage to an appropriate standard 		Shire Services	Ongoing
3.3.2 Safe and reliable water supply for Shire communities	<ul style="list-style-type: none"> Lobby for the completion of the Wilcannia Weir 	<ul style="list-style-type: none"> \$30m Funding from State & Federal Governments for replacement of the Wilcannia Weir Develop integrated water management plans for each community 	Shire Services	Ongoing
	<ul style="list-style-type: none"> Ensure that potable and raw water supplies are provided within designated water districts of Ivanhoe and Wilcannia 		Shire Services	Ongoing
	<ul style="list-style-type: none"> Maintain the consistency of water supply to the White Cliffs community and investigate and improve the provision of a potable supply as a matter of urgency 		Shire Services	Ongoing
	<ul style="list-style-type: none"> Construct the new water treatment plant and associated infrastructure to ensure improved water supply for White Cliffs 		Shire Services	Ongoing
3.3.3 Water testing and treatment	<ul style="list-style-type: none"> Ensure that potable water meets the guidelines set by NSW Health 	<ul style="list-style-type: none"> Quality Water Testing meets the NSW Health standards 	Shire Services	Ongoing
3.3.4 Water Management	<ul style="list-style-type: none"> Review and improve water supply management strategies 	<ul style="list-style-type: none"> All relevant water plans are reviewed 	Shire Services	Ongoing



	<ul style="list-style-type: none">Review contingency plans for each community to maintain water supplies		Shire Services	Ongoing
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GOAL OUTCOME 3.4 Improved infrastructure across the Shire

Delivery Plan (2017-2021)	Operational Plan (2019-20)			
Strategy	Action	Performance Target	Responsibility	By When
3.4.1 Safe and reliable network of roads throughout the Shire	<ul style="list-style-type: none"> Investigate alternative options for road surfaces 	<ul style="list-style-type: none"> All roads throughout the Shire meet RMS standards 	Shire Services	Ongoing
	<ul style="list-style-type: none"> Ensure all roads within the Shire are maintained at an appropriate standard 		Shire Services	Ongoing
	<ul style="list-style-type: none"> Review road hierarchy with standard levels and priority roads listing 		Shire Services	Ongoing
	<ul style="list-style-type: none"> Prepare costing report for roads in the Shire to establish and maintain to current identified standard. Determine short fall from specified standard to current condition of roads 		Shire Services	Ongoing
	<ul style="list-style-type: none"> Continue to lobby for road funding for all roads in the Shire, specifically Cobb Highway, Wooltrack Road and Pooncarie-Menindee Road 		<ul style="list-style-type: none"> \$25m from State and Federal Governments has been allocated to the bitumen sealing of the Pooncarie Road. 	Shire Services
3.4.2 Traffic Management	<ul style="list-style-type: none"> Review the usage of signage on Council owned area and/or operated land 	<ul style="list-style-type: none"> Traffic management committee meetings as required to review traffic issues 	Shire Services	Ongoing
	<ul style="list-style-type: none"> Conduct street signage audit in each Shire town and replace as required 		Shire Services	Ongoing
3.4.3 Maintain Airports to acceptable condition	<ul style="list-style-type: none"> Conduct weekly inspection and maintenance program to Airports 	<ul style="list-style-type: none"> Maintenance programs completed in accordance with CASA standards 	Shire Services	Ongoing
	<ul style="list-style-type: none"> A qualified aerodrome reporting officer to be present in each community 		Shire Services	Ongoing
	<ul style="list-style-type: none"> Continue to liaise with RFDS and RFS 		Shire Services	Ongoing
	<ul style="list-style-type: none"> Seek funding to upgrade Airports 		Shire Services	Ongoing



GOAL OUTCOME 3.4 Improved infrastructure across the Shire

Delivery Plan (2017-2021)	Operational Plan (2019-20)			
Strategy	Action	Performance Target	Responsibility	By When
3.4.4 Council and Community assets are maintained and managed responsibly	<ul style="list-style-type: none"> Complete development of asset management plans 	<ul style="list-style-type: none"> Asset maintenance program developed and operational (see Asset Maintenance Program) 	Shire Services	2020-21
	<ul style="list-style-type: none"> Develop asset maintenance program 		Shire Services	2020-21
	<ul style="list-style-type: none"> Asset register reviewed and updated 		Shire Services	2020-21
	<ul style="list-style-type: none"> Identify and rectify high-risk footpath hazards in a coordinated and systematic manner 		Shire Services	2020-21
	<ul style="list-style-type: none"> Develop a Disability Inclusion Action Plan 	<ul style="list-style-type: none"> Development of a Disability Inclusion Action Plan to address access issues 	General Manager	Complete
3.4.5 Ensure that public toilet facilities are maintained to a standard acceptable to the wider community and visitors	<ul style="list-style-type: none"> Toilets cleaned in accordance with regular cleaning schedule 	<ul style="list-style-type: none"> Prompt response to complaints about cleanliness 	Shire Services	Ongoing
3.4.6 Maintain Cemeteries	<ul style="list-style-type: none"> Encourage more community involvement in local committees – cemetery beautification programs 	<ul style="list-style-type: none"> Support current committee structure 	Business services	Ongoing
	<ul style="list-style-type: none"> Maintain and update cemetery records as information becomes available 		Shire Services	Ongoing
3.4.7 Playgrounds are provided and maintained to meet community standards	<ul style="list-style-type: none"> Review the audit of all playgrounds within the Shire 	<ul style="list-style-type: none"> One compliant (Australian Standards) playground in each town 	Shire Services	As required
	<ul style="list-style-type: none"> Plan for new playgrounds and the upgrade of existing playgrounds in consultation with the community 		Shire Services	Ongoing
	<ul style="list-style-type: none"> Ensure maintenance schedule for all playgrounds within the Shire is compliant 		Shire Services	Ongoing
	<ul style="list-style-type: none"> Research and apply for funding for playground renewal 		Shire Services	Ongoing



OUTCOME 3.5.1 Well planned towns in accordance with LEP and sound planning principles

Delivery Plan (2017-2021)	Operational Plan (2019-20)			
Strategy	Action	Performance Target	Responsibility	By When
3.5.1 To provide a well skilled and resourced planning and development function that ensures orderly development	<ul style="list-style-type: none"> Management of all planning, development and building regulatory functions in accordance with legislative and LEP requirements 	<ul style="list-style-type: none"> Development Applications, inspections and certifications undertaken within customer charter timeframes 	Shire Services	Ongoing



GOAL 4 A consultative and professional organisation providing a high standard and efficient delivery of services

GOAL OUTCOME 4.1 Effective communication and consultation with Shire communities

Delivery Plan (2017-2021)	Operational Plan (2019-20)			
Strategy	Action	Performance Target	Responsibility	By When
4.1.1 Effective communication and consultation with Shire communities	<ul style="list-style-type: none"> Liaise with Aboriginal and Torres Strait Islander representatives to identify service needs and assist in planning for improved service delivery 	<ul style="list-style-type: none"> Enhanced communication activities with community groups and residents Develop a governance framework that underpins openness and transparency for stakeholders 	General Manager	Ongoing
	<ul style="list-style-type: none"> Continue Administrator and General Manager consultations with communities on a regular basis 		General Manager	Ongoing
	<ul style="list-style-type: none"> Develop a Community Engagement Strategy 		General Manager	Complete
	<ul style="list-style-type: none"> Foster and co-ordinate an extensive network of partnerships in delivering services to the community 		General Manager	Ongoing
	<ul style="list-style-type: none"> Proactively encourage community members to take an interest in community leadership 		General Manager	Ongoing



	<ul style="list-style-type: none">Identify and conduct appropriate levels of training for Councillors on their roles, responsibilities and leadership aspirations		General Manager	Ongoing
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GOAL OUTCOME 4.2 Efficient and effective services

Delivery Plan (2017-2021)	Operational Plan (2019-20)			
Strategy	Action	Performance Target	Responsibility	By When
4.2.1 Effective community service provision in the Shire through a strategic and collaborative approach	<ul style="list-style-type: none"> Provide information about volunteering via CDSC website and through a flyer in rates notice 	<ul style="list-style-type: none"> Information uploaded to CDSC website and is regularly updated Volunteer Policy and Guidelines has been developed and implemented. Support educational institutions and organisations in the Shire to encourage youth leadership and positive community behaviour 	Business Services	Ongoing
	<ul style="list-style-type: none"> In partnership with community organisations encourage an increase in the number of volunteers and their skills 		Business Services	Ongoing
	<ul style="list-style-type: none"> Identify events and programs to engage students and schools in appropriate activities including in collaboration with Young Leaders Program 		Business Services	2020-21
	<ul style="list-style-type: none"> Participate in remote service delivery team meetings 		Business Services	Ongoing
	<ul style="list-style-type: none"> Management of Council's finances in accordance with, accepted local government financial sustainability principles and adopted Council strategies 		Business Services	Ongoing



OUTCOME 4.3 Skilled and informed Councillors and Staff

Delivery Plan (2017-2021)		Operational Plan (2019-20)		
Strategy	Action	Performance Target	Responsibility	By When
4.3.1 A professional and cohesive organisational climate	<ul style="list-style-type: none"> Identify and conduct appropriate levels of training for Councillors and staff on their roles and responsibilities 	<ul style="list-style-type: none"> Improved internal communication outcomes Develop internally targeted training sessions to address any identified communication issues Determine internal and external reporting needs through review of statutory reporting requirements 	General Manager	2020-21
	<ul style="list-style-type: none"> Review of organisational structure in consultation with Council and staff 		General Manager	Complete
	<ul style="list-style-type: none"> Review of Council's Delegation Register to ensure staff are aware of their legislative responsibilities and limits of authority 		General Manager	Complete
	<ul style="list-style-type: none"> Provision of an active training regime for all staff to ensure skills are current and numeracy and literacy skills are satisfactory 		General Manager	Ongoing



OUTCOME 4.4 Engaged leaders and volunteers in each community

Delivery Plan (2017-2021)	Operational Plan (2019-20)			
Strategy	Action	Performance Target	Responsibility	By When
4.4.1 Leadership and community involvement	<ul style="list-style-type: none"> Councillors and senior management be actively involved in community groups 	<ul style="list-style-type: none"> Councillors and senior management be actively involved in community groups 	General Manager	Ongoing
	<ul style="list-style-type: none"> Ensure opportunity in each community to review Council's Operational Plan 		General Manager	Ongoing
Education	<ul style="list-style-type: none"> Liaise with school communities on Education and Community issues 	<ul style="list-style-type: none"> Engage school representative groups in response to any community or educational concerns Assist prospective persons interested in standing for election for Council 	General Manager	Ongoing
	<ul style="list-style-type: none"> Conduct information sessions for prospective persons interested in standing for election for Council 		General Manager	2020-21



Revenue

Rates and Charges Policy

General Rates

Central Darling Shire Council levies ordinary rates on three categories of property:

- Farmland
- Residential
- Business

Farmland

Section 515(1) of the Local Government Act 1993 identifies land to be categorised as Farmland, if it is a single parcel of land valued as one assessment and its dominant use is for farming.

The activity undertaken must be of a significant and substantial commercial purpose or character and engaged in for the purpose of profit on a continuous or repetitive basis. Whether or not a profit is actually made will not affect the categorisation of the land.

Residential

The category of Residential Land can be applied according to section 516, if it is valued as one assessment and if its dominant use is for residential accommodation. Under the Act properties engaged in the area of hotels, motels, guesthouses, boarding houses, lodging houses and nursing homes are not categorised as residential.

Determination of dominant use of the parcel of land will be identified, rather than the area, when it comes to applying this category.

Business

Land will be categorised as Business in accordance with Section 519 if it does not meet the criteria for categorisation as farmland or residential.

Property Valuations

Individual parcels of land are currently valued by the Valuer-General in accordance with the Valuation of Land Act 1916. As required by legislation, the NSW Valuer-General re-valued all land within the Shire as at 6 September 2019, with an effective date for rating purposes of 1 July 2019. Since that date, the Valuer-General has advised of changes due to deletions, additions and changes in categories and the values to be used for rating in the 2020/21 year as compared to 2019/20 will be:



Rating Category	2019/20	2020/21	Change	Change
	\$ LV	\$ LV	\$ LV	%
Residential	3,596,121	3,472,130	-123,991	-3.44
Business	601,558	552,990	-48,568	-8.07
Farmland	215,706,804	423,684,150	207,977,346	96.41
Total	219,904,483	427,709,270	177,133,556	

Rating Structure

Council's proposed rating structure for 2020/21 is presented in the table below and complies with the requirements of the Local Government (General) Regulation 2005, clause 201 Section (1).

The maximum allowable increase in rates in 2020/21 is 2.6% as determined by the Independent Pricing and Regulatory Tribunal (IPART). This budget has been prepared on the basis of applying the maximum allowable rate increase.

The maximum interest rate that Council may apply to overdue rates and charges of 7.5% p.a is the amount determined by the Minister for Local Government in accordance with Section 566 (3) of the Local Government Act 1993.

Ordinary Rates

Council is proposing to raise a total of \$856,901 from ordinary rates in 2020/21. Of the total rates raised, residential rates will comprise 40.53% of the total ordinary rates, farmland 53.93% and business 5.53%.

Council's ordinary rates are comprised of two components, the Base Rate and the Ad Valorem rate. The Base Rate for 2020/21 is set at \$130.00. Base rates comprise \$206,700 of the ordinary rates proposed to be raised in 2020/21.

The Ad Valorem rate is calculated by multiplying the rate in the dollar and the value of the property. Ad Valorem rates comprise \$650,201 of the ordinary rates proposed to be raised in 2020/21.



General Rate	2019/20 \$	2019/20 Actual	2020/21 \$	Change \$	Change %
Residential	338,512	338,415	347,314	8,802	2.60
Business	46,216	46,211	47,418	1,202	2.60
Farmland	450,458	448,310	462,170	11,712	2.60
Total	835,187	832,938	856,901	21,716	2.59

Perusal of the rate table above foreshadows that the total rates for 2019/20 decreased from the budget by 0.02% due to subdivision of land, objections and property changes. The actual raised was \$832,938 and the increase under the maximum allowable increase for 2020/21 will be \$856,901. In 20120/21, these amounts have been “netted off”, thereby reducing the income and expenses items in the schedule.

Category	Number of properties	Base amount \$	Base Yield \$	Rate in \$	Property Valuations	Ad Valorem Rates \$	Total Ordinary Rates
Farmland	376	130.00	48,880	0.00098349	420,229,450	413,290	462,170
Residential	1076	130.00	139,880	0.06125838	207,434	207,434	347,314
Business	138	130.00	17,940	0.05359833	549,980	29,478	47,418
Total	1,593		206,700		424,165,640	650,201	856,901

The Base Rate is levied by Council to ensure that properties with a low land value pay at least a minimum amount of rates, that otherwise would not be able to be levied under the Ad Valorem method of rates calculation.



Waste Charges

Waste Charges

Council levies charges for the provision of waste management services in Wilcannia, Ivanhoe and Menindee, in accordance with the relevant provisions of the Local Government Act 1993.

In addition to the waste management charge, fees are payable for the disposal of waste at Council's waste depots by commercial and industrial users.

Under the Local Government Act 1993, Council must ensure that no cross subsidisation occur with domestic waste management services. Specifically, Section 504 provides that:

(1) A council must not apply income from an ordinary rate towards the cost of providing domestic waste management services.

(1A) Subsection (1) does not prevent income from an ordinary rate from being lent (by way of internal loan) for use by the council in meeting the cost of providing domestic waste management services.

(2) Income to be applied by a council towards the cost of providing domestic waste management services must be obtained from the making and levying of annual charges or the imposition of charges for the actual use of the service, or both.

(3) Income obtained from charges for domestic waste management must be calculated so as to not exceed the reasonable cost to the council of providing those services.

This financial year will see the Council continuing to take a more proactive approach to reducing the cross subsidisation between the general rate and the cost of the provision of this service, with the aim to reduce the cross subsidisation within 5 years.

The issue of gate fees and illegal dumping are complex within any community. In July 2015, Council determined to discontinue to charge gate fees for its waste management facilities for domestic refuse. However, business, commercial and industrial waste will continue to attract fees for waste disposal at the waste management facilities.

In calculating the cost to the consumer, an allowance has been included for remedial clean up works in each of the townships. This work is considered to be imperative in Council's aim to manage the waste depots in accordance with the relevant legislation



The proposed waste management charges for 2020/21 are detailed in the tables below:

DESCRIPTION	TOWN	2019/20 PER SERVICE	2020/21 PER SERVICE
Domestic & Commercial Occupied Land	Wilcannia	617	633
	Ivanhoe	617	633
	Menindee & Environs	617	633
All Unoccupied Land		293	300

Statement of Charges

Council intends to make and levy an annual charge for the following services provided on an annual basis under s501 (1) of the Local Government Act 1993.

- Wilcannia Garbage Service - Business Only
- Ivanhoe Garbage Service - Business Only
- Menindee Garbage Service – Business only
- Wilcannia Water Supply and Service
- Ivanhoe Water Supply and Service
- White Cliffs Water Supply and Service
- Wilcannia Sewerage Service

Domestic Waste Management Charge

S496 of the Local Government Act 1993 required all Councils to introduce a Domestic Waste Management Charge from 1 July 1994.

Domestic Waste Management covers services comprising the periodic collection of domestic waste, and other related services, from individual parcels of rateable land. Domestic Waste Management, for example, may include recycling, weekly pick-up and annual domestic clean-up services, and use of a waste tip site that may also accommodate non-domestic waste collection.

Under the new legislation, all rateable land situated within the area in which a domestic waste management service is available, whether occupied land or vacant land, must be subject to an annualised domestic waste management charge.

It should be noted that this is a charge for *Domestic* waste only and the cost of removal of all kinds of waste from business, commercial or industrial premises cannot be included in this charge.



The townships of Wilcannia, Ivanhoe, Menindee and Menindee Environs have access to garbage collection services as well as refuse disposal sites. The villages of White Cliffs, Tilpa and Sunset Strip have access to tip sites that Council is responsible for maintaining and replacing.

TOWN	PROPERTY TYPE	NO. SERVICES	SERVICE CHARGE	TOTAL CHARGES \$
Wilcannia	Occupied	231	633	146,223
	Unoccupied	102	300	30,600
Ivanhoe	Occupied	113	633	71,529
	Unoccupied	38	300	11,400
Menindee & Environs	Occupied	298	633	188,634
	Unoccupied	76	300	22,800
Total Charges				471,186

Waste Management Charge – Sunset Strip

As per previous years, a domestic waste management charge is to be levied to contribute to the running and cost of replacement of the Sunset Strip Waste Depot.

SPECIAL RATE LEVIED	PROPERTIES AFFECTED	RATE CHARGED \$	RATE YIELD \$
Residential	135	76	10,260

Waste Management Charge – White Cliffs

In line with previous years, the domestic waste management charge is to be levied to contribute to the running and cost of replacement of the White Cliffs Waste Depot.

SPECIAL RATE LEVIED	PROPERTY TYPE	PROPERTIES AFFECTED	RATE CHARGED \$	RATE YIELD \$
Residential	Occupied	197	62	12,214
Residential	Unoccupied	1	62	62



Garbage Service – Commercial Garbage

The service is provided to properties classified as Business to collect and dispose of garbage not including industrial waste or hazardous materials.

The charge is set to recover operating costs of the domestic waste management service and to provide for the eventual replacement and restoration of tip sites in each of the three towns.

TOWN	PROPERTY TYPE	NO. SERVICES	SERVICE CHARGE	TOTAL CHARGES \$
Wilcannia	Occupied	95	633	60,135
	Unoccupied	12	300	3,600
Ivanhoe	Occupied	44	633	27,852
	Unoccupied	4	300	1,200
Menindee	Occupied	53	633	33,549
	Unoccupied	8	300	2,400
Total Charges				128,736



Water Supply Charges

In accordance with guidelines produced by the NSW Office of Water, Council is required to adopt an appropriate pricing policy for water supply services and sewerage services delivery charges.

This financial year will see the Council continue to take a more proactive approach to reducing the cross subsidisation between the general rate and the cost of the provision of this service, with the aim to reduce the cross subsidisation within 5 years.

Such a pricing policy requires that all relevant costs are charged to the correct area and charges for the services are calculated on a complete user pays system.

In recognising Council's obligation to adopt an appropriate pricing policy, all former water allowances have been eliminated. All consumers will now receive a water rate or base charge, which reflects the fact that a water service is available within close proximity to the property.

Consumers will then have a per kilolitre charge for all water consumed. A meter connected to the supply, with accounts issued on a quarterly basis, determines this. How much a consumer will be required to pay is now entirely dependent on their consumption patterns – that is, a user pays system. This removes any possibility of any cross subsidisation and will over time, with further modelling, assist in assessing the true value of a reticulated water supply.

Wilcannia Water Supply Service

The Service is provided to supply both filtered and raw water to residents in the township of Wilcannia and also to provide a rural water supply. The rural supply does not have an annual usage allowance, and as such is charged a standard excess water charge per kilolitre used. The Service is available 24 hours a day all year round.

This service benefits residents in a specific area of the Council and as such should not receive a subsidy from the general rate.

The price of this service should be set at a rate sufficient to enable the recovery of annual operating and maintenance costs and to enable a contribution to be made towards the cost of replacement of the infrastructure assets utilised in providing the service.

While a number of options are being explored the current pricing structure is based on sourcing and treating water from existing bores and the Darling River.



In the event of severe water shortage, Rural users will no longer be connected to the town supply until such time as water supply has been increased. Rural users can obtain water by carting from the bore located at Warrawong Farm in Wilcannia.

<u>Proposed Minimum Charge</u>	2019/20	2020/21
Properties Connected:		
Raw Water / Rural	\$943.00	\$967.00
Filtered Water	\$240.00	\$246.00
Properties not Connected:		
Raw Water	\$158.00	\$162.00
Filtered Water	\$158.00	\$162.00
 <u>Water Charges</u>	 2019/20	 2020/21
Charge per kilolitre used		
Rateable Properties - Urban		
Raw Water	\$0.00/kl	\$0.00/kl
Filtered Water	\$3.50/kl	\$3.50/kl
Rateable Properties – Rural		
Raw Water	\$3.50/kl	\$3.50/kl
Filtered Water	\$3.50/kl	\$3.50/kl
Non-rateable properties		
Raw Water	\$3.50/kl	\$3.50/kl
Filtered Water	\$3.50/kl	\$3.50/kl

Ivanhoe Water Supply Service

The Service is provided to supply both filtered and raw water to residents in the township of Ivanhoe and also to provide a rural water supply. The rural supply does not have an annual usage allowance, and as such is charged a standard excess water charge per kilolitre used. The Service is available 24 hours a day all year round.

The price of this service should be set at a rate sufficient to enable the recovery of annual operating and maintenance costs and to enable a contribution to be made towards the cost of replacement of the infrastructure assets utilised in providing the service.

<u>Proposed Minimum Charge</u>	2019/20	2020/21
Properties Connected:		
Raw Water / Rural	\$469.00	\$481.00
Filtered Water	\$280.00	\$287.00
Properties not Connected:		
Raw Water	\$210.00	\$215.00
Filtered Water	\$210.00	\$215.00
 <u>Water Charges</u>	 2019/20	 2020/21
Charge per kilolitre used		
Rateable Properties		
Raw Water	\$1.70/kl	\$1.70/kl
Filtered Water	\$3.90/kl	\$3.90/kl
Non-rateable properties		
Raw Water	\$3.90/kl	\$3.90/kl
Filtered Water	\$4.70/kl	\$4.70/kl



White Cliffs Water Supply Service

The service is provided to supply non-potable water to residents in the township of White Cliffs. The service is available 24 hours a day all year round.

This service benefits residents in a specific area of the Council and as such should not receive a subsidy from the general rate.

The price of this service should be set at a rate sufficient to enable the recovery of annual operating and maintenance costs and to enable a contribution to be made towards the cost of replacement of the infrastructure assets utilised in providing the service.

<u>Proposed Minimum Charge</u>	2019/20	2020/21
Properties Connected:		
Non Potable Water	\$908.00	\$931.00
Properties not Connected:		
Non Potable Water	\$795.00	\$815.00
Non-rateable		
Non Potable Water	\$908.00	\$931.00
<u>Water Charges</u>	2019/20	2020/21
Charge per kilolitre used		
Rateable Properties		
Non Potable Water	\$3.80/kl	\$3.80/kl
Non-rateable properties		
Non Potable Water	\$3.80/kl	\$3.80/kl

Wilcannia Sewerage Service

This service benefits residents in a specific area of the Council and as such should not receive a subsidy from the general rate.

The price of this service should be set at a rate sufficient to enable the recovery of annual operating and maintenance costs and to enable a contribution to be made towards the cost of replacement of the infrastructure assets utilised in providing the service.

Each service is entitled to two sewerage fittings. Additional fittings are charged extra.

The service is provided as a means of disposing of household effluent.

<u>Proposed Minimum Charge</u>	2019/20	2019/20
Proposed Charge per service	\$853.00	\$875.00
Proposed Additional Fitting Charge	\$294.00	\$301.00



Loan Borrowings 2020-21

Proposed Borrowings

Nil



Financial Statements

Income and Expense Statement

Year Ending 30th June 2021

	Budget 2018/19	Budget 2019/20	Budget 2020/21
	(000's)	(000's)	(000's)
Income			
Rates & Annual Charges	2,199	2,303	2,298
User Charges & Fees	2,493	4,165	8,712
Interest & Investment Revenue	75	77	79
Other Revenues	352	324	331
Operating Grants & Subsidies	7,134	8,380	8,253
Capital Grants & Subsidies	4,175	2,750	15,450
Operating Contributions	4,120	2,757	2,777
Gain on Disposal of Assets	-	-	-
Total Income from Continuing Operations	20,548	20,756	37,900
Expenses			
Employee Costs	4,554	4,838	5,606
Borrowing Costs	84	120	88
Materials & Contracts	7,137	7,169	9,146
Depreciation/Impairment	3,582	4,342	3,960
Other Expenses	873	1,082	3,014
Loss on Disposal of Assets	-	-	-
Total Expenses from Continuing Operations	16,230	17,551	21,814
Net Operating Profit / (Loss)	4,318	3,205	16,086
Net Operating Result before Capitalised Items	143	455	636



Income from Continuing Operations

Year Ending 30th June 2021

	Budget 2018/19	Budget 2019/20	Budget 2020/21
	(000's)	(000's)	(000's)
Income			
(a) RATES & ANNUAL CHARGES			
Ordinary Rates			
Residential	332	339	347
Pensioner Rebate	-	-	19
Farmland	439	450	462
Business	45	46	47
Total Ordinary Rates	817	835	875
Annual Charges			
Domestic Waste Management	604	606	659
Water Supply Services	573	618	249
Sewerage Services	206	244	515
Other	-	-	-
Total Annual Charges	1,383	1,468	1,423
Total Rates & Annual Charges	2,199	2,303	2,298
(b) User Charges			
User Charges			
Water Supply Services	301	301	307
Other	2	2	8
Total User Charges	303	303	315



	Budget 2018/19	Budget 2019/20	Budget 2020/21
(b) Fees			
RMS Claims	2,100	3,730	8,244
Private Works	36	37	38
Eliminate Plant Running Costs	-	-	-
Rent and Hire of Council Property	13	13	11
Planning and Building Regulation	16	16	33
Waste Disposal Tip Fees	-	31	24
Other	24	35	47
Total Fees	2,189	3,882	8,397
Total User Charges & Fees	2,492	4,165	8,712
(c) Investment Revenues			
On overdue rates & charges	67	69	71
On cash & investments	8	8	8
Impairment Gain	-	-	-
Total Investment Revenues	75	77	79
(d) Other Revenues			
Rental income	69	70	73
Insurance Claim Recoveries	31	32	32
Commissions & Agency Fees	185	154	157
Traineeship Recoveries	-	-	-
Sales	65	66	67
Other	2	2	2
Total Other Revenues	352	324	331



	Budget 2018/19	Budget 2019/20	Budget 2020/21
(e) Grants - Operating			
Financial Assistance - General	3,628	3,701	3,775
Financial Assistance - Roads	1,549	1,580	1,612
Roads to Recovery	695	1,286	1,127
Heritage & Cultural Services	17	17	18
Community Services	57	59	59
Bushfire & Emergency Services	164	167	125
Water Supply	108	167	105
Other	1	2	2
Stronger Country Communities	895	1,382	-
Drought Stimulus			1,430
Total Operating Grants & Subsidies	7,133	8,380	8,253
(f) Grants - Capital			
White Cliffs Water Treatment Plant	2,750	2,750	2,750
Infrastructure	400	-	80
Wilcannia Water Treatment plant			3,000
Pooncarie Road	-	-	8,000
Wool Track	1,025	-	-
Drought Stimulus/Relief	-	-	1,620
Total Capital Grants & Subsidies	4,175	2,750	15,450
(g) Contributions & Donations			
Regional Road Block Funding	2,640	2,757	2,777
Total Contributions & Donations	4,120	2,757	2,777
TOTAL GRANTS & CONTRIBUTIONS	15,428	13,887	26,480
TOTAL INCOME	20,547	20,791	37,900



Expense from Continuing Operations

Year Ending 30th June 2021

	Budget 2018/19	Budget 2019/20	Budget 2020/21
	(000's)	(000's)	(000's)
Expenses			
(a) Employee Costs			
Salaries and Wages	4,007	4,203	4,803
Travelling	-	-	
Employee Leave Entitlements	-	-	
Superannuation	385	399	456
Workers' Compensation Insurance	80	154	114
Fringe Benefits Tax	52	52	52
Training	30	30	181
Other			
Less: Capitalised and distributed costs			
Total Operating Employee Costs	4,554	4,838	5,606
Total Number of Employees	52	52	52
(Full time equivalent at end of reporting period)			
(b) Borrowing Costs			
Interest on Overdraft	-	-	-
Interest on Loans	52	50	12
Interest Right of Use Assets	-	38	43
Tip Remediation	32	32	33
Total Interest Charges	84	120	88



	Budget 2018/19	Budget 2019/20	Budget 2020/21
Expenses (con't)			
(c) Materials & Contracts			
Materials & Contractor & Consultants Costs	6,667	7,144	9,121
Operating Leases	358	25	25
Total Materials & Contracts	7,025	7,169	9,146
(d) Depreciation & Impairments			
Plant and Equipment	197	154	137
Right of Use Assets	-	258	258
Furniture & Fittings	-	-	-
Buildings	756	843	843
Other Structures	275	236	23
Infrastructure			
- roads, bridges & footpaths	1,600	2,077	1,911
- stormwater drainage	16	17	25
- water supply network	616	628	628
- sewerage network	78	86	86
Remediation			
-Tip	44	43	49
Total Depreciation & Amortisation	3,582	4,342	3,960



	Budget 2018/19	Budget 2019/20	Budget 2020/21
Expenses (con't)			
(e) Other Expenses			
Bad and Doubtful Debts	-	-	-
Mayoral fee	-	-	-
Councillors' Fees & Allowances	-	-	-
Councillors' (incl. Mayor) Expenses	-	-	-
Insurances	371	387	344
Legal Fees	57	35	60
Light, Power & Heating	179	164	314
Telephone & Communications	80	87	116
Donations & Contributions to Local & Regional Bodies	36	21	25
Printing and Stationery	32	32	25
Advertising	5	10	16
Bushfire Control	105	100	100
Subscriptions & Publications	42	166	181
Auditor's Remuneration	55	55	55
Rent & Hire Fees	-	-	-
Consultants	-	-	1,384
Other	23	25	394
Total Other Expenses	985	1,082	3,014
TOTAL EXPENSES	16,230	17,551	21,814



Statement of Cash Flows

Year Ending 30th June 2021

	Budget 2018/19	Budget 2019/20	Budget 2020/21
	(000's)	(000's)	(000's)
Cash Flows from Operating Activities			
Receipts			
Rates & Annual Charges	1,979	2,104	1,839
User Charges & Fees	2,443	4,081	8,625
Investment Income	75	77	79
Grants & Contributions - Capital	4,175	2,750	15,450
Grants & Contributions - Other	7,134	11,137	11,030
Other Operating Receipts	4,119		
Payments			
Employee Costs	(4,554)	(4,838)	(5,606)
Materials & Contracts	(7,137)	(7,921)	(11,430)
Borrowing Costs	(52)	(52)	(12)
Other Operating Payments	(552)	-	-
	7,630	7,338	19,975
Cash Flows from Investing Activities			
Proceeds from Sales	-	-	-
Purchase of Assets	(7,073)	(6,632)	(19,596)
	(7,073)	(6,632)	(19,596)
Cash Flows from Financing Activities			
Lease Payments	-	(338)	(442)
Repayment of Borrowings	(99)	(113)	(153)
	(99)	(451)	(595)



Net Increase/(Decrease) in Cash & Cash Equivalents

Cash & Cash Equivalents - Beginning of Year

Cash & Cash Equivalents - End of Year

	Budget 2018/19	Budget 2019/20	Budget 2020/21
Net Increase/(Decrease) in Cash & Cash Equivalents	457	255	(216)
Cash & Cash Equivalents - Beginning of Year	2,375	4,214	3,830
Cash & Cash Equivalents - End of Year	2,833	4,469	3,614

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Capital Works Program

Year Ending 30th June 2021

	Expenditure 2020/21	Funding		
		2020/21 Grants	Carried Forward	Operations
	(000's)	(000's)	(000's)	(000's)
New/Upgrade Assets				
Tilpa Village Bore	250	250		
5 New Bores for Roadworks	325	325		
White Cliffs WTP and Retic	2,750	2,750		
Mobile VMS	60			60
Trailer Broom	35			35
White Cliffs Truck	180			180
Ivanhoe Truck	180			180
Wilcannia Skid Steer	90			90
Wilcannia Forklift	30			30
Pooncarie Road	8,000	8,000		
Ivanhoe & Wilcannia WTP	3,000	3,000		
Streetlighting LED Upgrade	150	150		
Wilcannia Plot Works	15			15
Sewer Pump Station Upgrades	125	75		50
Capital Grants Matching Fund	220			220
Playground Upgrades	100	100		
Ivanhoe Oval Lighting	60	60		
Total New/Upgrade	15,570	14,710		860



	Expenditure 2020/21	Funding		
		2020/21 Grants	Carried Forward	Operations
Renewals & Replacements	(000's)	(000's)	(000's)	(000's)
Regional Roads	1,450	1,450		
Local roads	1,127	1,127		
Wilcannia Pump Station Electrical	50	50		
Valve Replacements	50			50
Reservoir Mercury Switches	10			10
Wilc WTP - Bore Pipework	25			25
Water Meters	40			40
White Cliffs Footpaths	120	120		
Ivanhoe Paving	40	40		
Aerodrome Tilpa Reseal	160	80		80
Community Halls, Wilc & Menindee	20	20		
Staff Accommodation	330	330		
Depot Office Extension	120			120
Ivanhoe Depot Storage Shed	55			55
Wilcannia Depot Storage Shed	55			55
Menindee Depot Storage Shed	50			50
Housing 44 Woore St	15			15
Housing 47-49 Hood St	20			20
Victory Park Caravan Park Residence	20			20
Council Flats 1-6	16			16



**Expenditure
2020/21**

	Funding			
	2020/21 Grants	Carried Forward	Operations	
(000's)	(000's)	(000's)	(000's)	
Atco/ Enviro/ Storage	15			15
Administration Building	30			30
Locks and Keys	60			60
Wilcannia Plumbing and Civils	100	100		
Stormwater Management	48			48
Total Renewal	4,026	3,317		709

Total Capital Expenditure	19,956	18,027		1,569
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Financial Assistance Grants

Annual Assistance Scheme

Each year, Council allocates funding to community organisations for the hosting of events and for undertaking various activities. In 2020/21 the following assistance will be provided:

Senior Citizens

\$800 To each pensioner association in Ivanhoe, White Cliffs, Menindee, Sunset Strip and Wilcannia

Youth Week

\$500 To each township for organized activities to celebrate Youth Week.

Schools

\$250 To each school to assist with costs associated with presentation of awards

Australia Day activities

\$250 Provision to each community conduction a celebration.

ANZAC Day activities

Provision of a wreath for each community. Closure of roads as required.

Christmas

\$200 Ivanhoe Hospital Auxiliary for the best Christmas lights display

\$250 To each other town being Wilcannia, Menindee, Sunset Strip and White Cliffs for general Christmas Community Celebrations.

\$350 To assist with holding senior Christmas Parties in each town in Wilcannia, White Cliffs, Menindee, Sunset Strip and Ivanhoe.

Other

\$600 To the Broken Hill Speedboat Club Inc. for maintaining public toilets at Copi Hollow

\$600 To the Sunset Strip Progress Association for maintaining public toilets at Sunset Strip

\$1250 To provide assistance for youth throughout the Shire to attend leadership training opportunities (maximum \$250/per applicant/per annum).

Minor Grants Scheme

Council has previously allocated funding to community organisations to assist them with projects or activities specific to their town or area of interest. In 2020/21 an amount of \$15,000 has been allocated.



Statement Relating to Access and Equity

The Shire's Community Strategic Plan, Delivery Program and Operational Plan are based on the four interrelated social justice principles of equity, access, participation, and rights.



Equity – there should be fairness in decision making, prioritising and allocation of resources, particularly for those in need. Everyone should have a fair opportunity to participate in the future of the community. The planning process should take particular care to involve and protect the interests of people in vulnerable circumstances.

Access – all people should have fair access to services, resources and opportunities to improve their quality of life.

Participation – everyone should have the maximum opportunity to genuinely participate in decisions which affect their lives

Rights – equal rights should be established and promoted, with opportunities provided for people from diverse linguistic, cultural and religious backgrounds to participate in community life.



Appendix

Fees and Charges

In accordance with Section 608 of the Local Government Act 1993 and other relevant legislation, Council charges and recovers approved fees and charges for any services it provides.

In cases where the amount of fees and charges for service is determined under another Act or regulatory body, Council's policy is not to determine an amount that is inconsistent with the amount determined under the other Act or regulatory body.

All of Council's fees and charges not subject to statutory control are reviewed on an annual basis prior to finalisation of Council's annual operational budget. In special circumstances, fees and charges can be reviewed and approved by Council in accordance with the Local Government Act and regulations.



Title of Fee Charge	Unit/ Note	2019/20 Charge Inc. GST	Unit/Note	2020/21 Charge Inc. GST
Hire of Council Facilities as Approved by Council				
Menindee Community Hall				
Discos, Parties, Presentations, Movies	Day or Night	\$280.00		\$280.00
Supper Room	Day or Night	\$95.00		\$95.00
Club Fundraising Discos-Seniors	Day or Night	\$125.00		\$125.00
Club Fundraising Discos-Juniors	Day or Night	\$65.00		\$65.00
Fundraising-Charities	Day or Night	\$85.00		\$85.00
Government Agencies	Day or Night	\$280.00		\$280.00
Meetings	Day or Night	\$60.00		\$60.00
Bond-Refundable if Hall is cleaned and left in a reasonable condition	Day or Night	\$270.00		\$270.00
Ivanhoe (Committee)				
Hall Hire	Day Rate	\$200.00		\$200.00
Hall Hire	Evening Rate	\$250.00		\$250.00
Bond-Refundable if Hall is cleaned and left in a reasonable condition	Day or Night	\$500.00		\$500.00



Title of Fee Charge	Unit/Note	2019/20 Charge Inc. GST	Unit/Note	2020/21 Charge Inc. GST
White Cliffs Community Hall (Committee)				
Hall Hire	Day or Night	\$110.00		\$110.00
Local Activities (Supper Room)	Day or Night	\$5.00		\$5.00
Local Events (Supper Room)	Day or Night	\$15.00		\$15.00
Supper Room Hire	Day or Night	\$25.00		\$25.00
Hire of Table and Chairs		\$50.00		\$50.00
Rally's/Treks	Per Day	\$110.00		\$110.00
Tilpa Community Hall (Committee)				
Hall Hire	Day or Night	\$50.00		\$50.00
Community Centre Hire-Includes Hall and Kitchen	Day or Night	\$100.00		\$100.00



Title of Fee Charge	Unit/Note	2019/20 Charge Inc. GST	Unit/Note	2020/21 Charge Inc. GST
Wilcannia Community Hall				
Discos, Parties, Presentations, Movies (Inc Kitchen)	Day or Night	\$280.00		\$280.00
Supper Room (Inc Kitchen)	Day or Night	\$95.00		\$95.00
Club Fundraising Discos-Seniors	Day or Night	\$125.00		\$125.00
Club Fundraising Discos-Juniors	Day or Night	\$65.00		\$65.00
Fundraising-Charities-Not For Profits	Day or Night	\$85.00		\$85.00
Meetings	Day or Night	\$65.00		\$65.00
Bond-Refundable if Hall is cleaned and left in a reasonable condition	Day or Night	\$270.00		\$270.00



Title of Fee Charge	Unit/Note	2019/20 Charge Inc. GST	Unit/Note	2020/21 Charge Inc. GST
Swimming Pools				
Casual Hirers Fee (All Pools)	Each Event	\$60.00		\$60.00
Family Season Ticket	Season	\$100.00		\$100.00
Wilcannia	Per Person	Gold Coin		Gold Coin
Ivanhoe	Per Person	Gold Coin		Gold Coin
Menindee	Per Person	Gold Coin		Gold Coin
White Cliffs	Per Person	Gold Coin		Gold Coin
Other (Facilities)				
Hire of BBQ Trailer (Wilcannia Only, pick up from Council Depot)		\$65.00		\$65.00
<i>Delivery/Pickup additional \$20 fee will be incurred</i>				
Ovals/Parks/Reserves (Excluding not for profit & community events)	\$100.00 Bond	\$65.00		\$65.00
Hire of Wilcannia ATCO's	Per Person/Per Night	\$60.00		\$60.00
Hire of Projector for functions (In Council facilities)	\$100.00 Bond	\$30.00 Per Day	\$100.00 Bond	\$30.00 Per Day



Title of Fee Charge	Unit/Note	2019/20 Charge Inc. GST	Unit/Note	2020/21 Charge Inc. GST
Rates				
Accrual of Interest on Overdue Rates and Charges		7.5% p.a		7.5% p.a
Rate Enquiry Fee: (Written response to bona fide purchaser or owner)	Per Property	\$75.00		\$75.00
Section 603 Certificate		\$80.00		\$80.00
Returned or Dishonoured Payment Fee		\$45.00		\$45.00
Rates Administration/Refund Fee		\$20.00		\$20.00
Government Information (Public Access)				
Government Information (Public Access)	Fixed Act	\$30.00		\$30.00
Application Internal Review	Fixed Act	\$40.00		\$40.00



Title of Fee Charge	Unit/Note	2019/20 Charge Inc. GST	Unit/Note	2020/21 Charge Inc. GST
Companion Animals Act (Dogs and Cats) Effective 1st July 1999				
NSW Office of Local Government (OLG) set the registration fees on an annual basis in July/August. The fees and charges will be update when this information is made available.				
Lifetime Registration				
Lifetime Registration (Un-desexed Dog and Cat)		\$210.00		\$210.00
Lifetime Registration (Desexed Dog and Cat)		\$58.00		\$58.00
Lifetime Registration Pensioner's (Un-desexed Dog or Cat)		\$207.00		\$207.00
Lifetime Reg. Pensioners (Desexed Dog or Cat)		\$25.00		\$25.00
Microchip & Implantation		\$45.00		\$45.00
Inspection of Dangerous dog facilities		\$150.00		\$150.00



Title of Fee Charge	Unit/Note	2019/20 Charge Inc. GST	Unit/Note	2020/21 Charge Inc. GST
Animal Detainment Fees				
Cat, Dog, Pig-Release Fee		\$22.00		\$22.00
Release Fee Second Offence		\$44.00		\$44.00
Maintenance/Sustenance Fee-Per Day		\$16.50		\$16.50
Goat, Sheep-Release Fee		\$16.50		\$16.50
Release Fee Second Offence		\$44.00		\$44.00
Maintenance/Sustenance Fee-Per Day		\$16.50		\$16.50
Horse, Cattle-Release Fee		\$66.00		\$66.00
Release Fee Second Offence		\$93.50		\$93.50
Maintenance/Sustenance Fee-Per Day		\$27.50		\$27.50



Title of Fee Charge	Unit/Note	2019/20 Charge Inc. GST	Unit/Note	2020/21 Charge Inc. GST
Planning Certificates				
Planning Certificate 10.7 – Part 2 (Formerly 149 (2))		\$53.00		\$53.00
Requiring additional information Part 5 (Formerly 149 (5))		\$80.00		\$80.00
Certificate Under Section 735A		\$80.00		\$80.00
Certificate as to Orders 121ZP		\$40.00		\$40.00
Urgent Fee		\$75.00		\$75.00
Swimming Pool Inspections				
First Visit		\$150.00		\$150.00
Second Visit		\$100.00		\$100.00
Footway Restaurant Permit				
1 Table and 4 Chairs		\$60.00		\$60.00
Food Premises Inspection				
1st Inspection		\$60.00		\$60.00
Additional Inspection		\$80.00		\$80.00



Title of Fee Charge	Unit/Note	2019/20 Charge Inc. GST	Unit/Note	2020/21 Charge Inc. GST
Domestic Waste Collection				
Replacement of lost or damaged Wheelie Bin	New Bin	\$105.00		\$105.00
	Second-Hand Bin	\$45.00		\$45.00
Public Cemeteries				
Grave Digging		\$450.00		\$450.00
Land for grave under right of burial		\$280.00		\$280.00
Surcharge for Grave Digging Out of Hours, Urgent, Out of Cemetery Grounds		\$220.00		\$220.00
<i>For out of Cemetery Grounds Council will need to calculate transport costs.</i>				
Burial Ashes in pre-existing grave		\$450.00		\$450.00
Re-Opening and closing of Grave		\$450.00		\$450.00
Slab removal/replacement prior to re-opening and closing of grave		\$220.00		\$220.00
Weekend Surcharge for re-opening and closing		\$220.00		\$220.00
Plaque for Memorial Wall (Includes Purchase, Inscription & Installation)		\$150.00		\$150.00



Title of Fee Charge	Unit/Note	2019/20 Charge Inc. GST	Unit/Note	2020/21 Charge Inc. GST
Water Supply				
Water Connection, Tapping fee only per service (standard meter)(Filtered & Raw)	(Min)	\$750.00		\$750.00
Water Reconnection to existing service per service		\$125.00		\$125.00
Water Reconnection after cut off for non-payment		\$145.00		\$145.00
Special meter reading or testing		\$60.00		\$60.00
Sewerage Services				
Connection to Effluent main		\$1,580.00		\$1,580.00
Minimum includes \$700.00 pump & \$850.00 Labour				
**Connection fee as stated is the minimum fee applicable to a conduit length no greater than 10m.				
Additional charges will be incurred for conduit length in excess of 10m and be subject to a quotation.				
Septic Tank and Chemical Closet				
Septic Tank, Chemical Closet and aerated water system Application		\$150.00		\$150.00
Septic Tank: Amended Application		\$25.00		\$25.00



Title of Fee Charge	Unit/Note	2019/20 Charge Inc. GST	Unit/Note	2020/21 Charge Inc. GST
Building Certificates				
(Fixed by Statute) Per dwelling in building or in any other building on allotment				
Class 1 and/or 10 Building	Excluding GST	\$250.00		\$250.00
Classes 2-9 (not exceeding 200 sqm)		\$250.00		\$250.00
Exceeding 200sqm but less than 2000sqm		\$250 + \$0.50 /sqm over 200 sqm		\$250 + \$0.50 /sqm over 200 sqm
Exceeding 2000sqm		\$1,165 + \$0.075 /sqm>2,000sqm		\$1,165 + \$0.075 /sqm>2,000sqm
Additional Inspection		\$90.00		\$90.00
Occupation Certificate		\$90.00		\$90.00
Building Surveyor Certificate search of records> 2yrs Copy of Building Plans		\$60.00		\$60.00
Swimming Pool		\$200.00		\$200.00
Commercial Change of Use:		\$200.00		\$200.00
Bed & Breakfast		\$200.00		\$200.00
Activity Approvals		\$20.00		\$20.00



Title of Fee Charge	Unit/Note	2019/20 Charge Inc. GST	Unit/Note	2020/21 Charge Inc. GST
Maintenance/Handywork/private works	Per Hour	\$60.00		\$60.00

Development Applications

Basic Development Applications:

Up to \$5000	Up to \$5000	\$110.00		\$110.00
\$170.00, plus an additional \$3 for each \$1,000 or part thereof of the by which the estimated cost exceeds \$100,000.00	\$5,001 to \$50,000	\$170.00		\$170.00
\$352, plus an additional \$3.64 for each \$1,000 or part thereof by which the estimated cost exceeds \$50,000	\$50,001 to \$250,000	\$352.00		\$352.00
\$1,160 plus an additional \$2.34 for each \$1,000 or part thereof by which the estimated cost exceeds \$250,000	\$250,001 to \$500,000	\$1,160.00		\$1,160.00
\$1,745.00 plus an additional \$1.64 for each \$1,000 or part thereof by which the estimated cost exceeds \$500,000	\$500,001 to \$1,000,000	\$1,745.00		\$1,745.00
\$2,615 plus an additional \$1.44 for each \$1,000 or part thereof by which the estimated cost exceeds \$1,000,000	\$1,000,001 to \$10,000,000	\$2,615.00		\$2,615.00
\$15875 plus an additional \$1.19 for each \$1,000 or part thereof by which the estimated cost exceeds \$10,000,000	More than \$10,000,000	\$15,875.00		\$15,875.00
Erection of Dwelling House \$100,000 or less		\$455.00		\$455.00



Title of Fee Charge	Unit/Note	2019/20 Charge Inc. GST	Unit/Note	2020/21 Charge Inc. GST
Application for Demolition		\$110.00		\$110.00
Development not involving a dwelling or subdivision		\$285.00		\$285.00
Subdivision-Opening a public road	+ \$65 additional lot	\$665.00		\$665.00
Subdivision-Not opening a public road	+ \$53 additional lot	\$330.00		\$330.00
Designated Development	Above other fees	\$920.00		\$920.00
Lodgement of Complying Development Certificate				
Advertising Developments-Designated		\$2,220.00		\$2,220.00
Advertising Developments-Advertised, prohibited or under LEP/DCP		\$1,105.00		\$1,105.00
Development requiring Concurrence		\$250.00		\$250.00
Integrated Development		\$250.00		\$250.00
Plan FIRST Fee (Over \$50,000)	\$0.64 per extra \$1,000			
Long Service Levy (Over \$25,000)	0.35% of value of works			



Title of Fee Charge	Unit/Note	2019/20 Charge Inc. GST	Unit/Note	2020/21 Charge Inc. GST
Constructions Certificate Application Fees				
Not Exceeding \$5,000		\$79.00		\$79.00
From \$5,001 to < \$250,000		\$40 + 0.43% of building cost.		\$40 + 0.43% of building cost.
More than \$250,000		\$490 + 0.12% of building cost.		\$490 + 0.12% of building cost.

Title of Fee Charge	Unit/Note	2019/20 Charge Inc. GST	Unit/Note	2020/21 Charge Inc. GST
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Reinstatement Fees

Road Opening (roads or footpaths)	service - unsealed	\$500.00	\$500.00
	service - sealed	\$750.00	\$750.00
Restoration of Road or Footpath	Minimum Charge/m	\$60.00	\$60.00
	Bitumen/m	\$90.00	\$90.00
	Concrete/m	\$130.00	\$130.00

Title of Fee Charge	Unit/Note	2019/20 Charge Inc. GST	Unit/Note	2020/21 Charge Inc. GST
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Caravan Park Tariffs

White Cliffs Caravan Park

Unpowered Campsite	Daily	\$15.00	Daily	\$20.00
		\$5.00 per Additional Person	Daily	\$5.00 per Additional Person
Powered Site-Double	Daily	\$20.00	Daily	\$25.00
		\$7.00 per Additional Person	Daily	\$7.00 per Additional Person
Cabins (Sleeps 4)	Daily	\$35.00	Daily	\$35.00
Shower Only	Per 5 Mins	\$1.00	Per 5 Mins	\$1.00

Victory Park Caravan Park (Wilcannia)

Unpowered Campsite	Daily	\$15.00	Daily	\$15.00
Powered Site	Daily	\$25.00	Daily	\$25.00
Shower Only		\$5.00		\$5.00



Title of Fee Charge	Unit/Note	2019/20 Charge Inc. GST	Unit/Note	2020/21 Charge Inc. GST
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Ivanhoe/Menindee/Wilcannia Waste Depot Fees

Waste

Council has determined to discontinue to charge gate fees for its waste management facilities for domestic refuse. However, business, commercial and industrial waste will continue to attract fees for waste disposal at the waste management facilities.

Truck/Bin/Trailer		\$50 up to 1m ³ + \$10 per m ³ over		\$50 up to 1m ³ + \$10 per m ³ over
Dumping of car bodies	Per Body	\$20.00		\$20.00
Septic Tank Contents	Per Septic Tank	\$40.00		\$40.00
Asbestos (plastic wrapped and labelled) Part thereof Asbestos	Per m ³ Prior Council Consent	\$350.00		\$350.00
Animal Carcass	Per Carcass	\$20.00		\$20.00



Title of Fee Charge	Unit/Note	2019/20 Charge Inc. GST	Unit/Note	2020/21 Charge Inc. GST
Tyres				
Motorbike / Car Tyre	Per Tyre	\$10.00	Per Tyre	\$10.00
Truck / Tractor Tyre	Per Tyre	\$20.00	Per Tyre	\$20.00
Ivanhoe Multi Service Outlet - Menindee Rural Transaction Centre - Wilcannia Local Post Office				
Printing/Scanning				
Scanning	Per Page	\$0.30		\$0.30
Printing-Black and white text	Per Page	\$0.40		\$0.40
	With Own Paper	\$0.15		\$0.15
Black and white text + graphics being less than 1/4 of page	Per Page	\$1.00		\$1.00
All other black and white graphics	Per Page	\$2.00		\$2.00
Coloured graphics (pictures)	1/2 Page	\$2.00		\$2.00
Coloured graphics (pictures)	Per Page	\$4.60		\$4.60
Coloured text and graphics with graphics being less than 1/4 of page	Per Page	\$1.60		\$1.60
photographic printing A4		\$4.60		\$4.60



Title of Fee Charge	Unit/Note	2019/20 Charge Inc. GST	Unit/Note	2020/21 Charge Inc. GST
Photocopying/FAX Services				
Photocopying Black and White-A4 (Unassisted)	Per Page	\$0.40		\$0.40
Photocopying Colour-A4 (Wilcannia Only)	Per Page	\$4.80		\$4.80
Photocopying Black and White-A3 (Unassisted)	Per Page	\$0.40		\$0.40
FAX Transmission	Per Page	\$2.00		\$2.00
Receive	Per Page	\$0.40		\$0.40
Misc. Services				
Laminating A4		\$2.00		\$2.00
A3		\$4.00		\$4.00
Binding-Per A4 Book Binding	Up to 100 Sheets	\$2.60		\$2.60
	100-250 Sheets	\$3.60		\$3.60
	250-500 Sheets	\$4.60		\$4.60
Secretarial Assistance	Per Hour	\$40.00		\$40.00
	Per Day (8Hrs)	\$80.00		\$80.00



Title of Fee Charge	Unit/Note	2019/20 Charge Inc. GST	Unit/Note	2020/21 Charge Inc. GST
Menindee Rural Transaction Centre – Ivanhoe Multi Service Outlet				
VENUE HIRE Meeting/Function room				
Room Only	Per Hour	\$20.00		\$20.00
	Per Day (8Hrs)	\$150.00		\$150.00
	Per Week (5 Days)	\$500.00		\$500.00
Computer/Internet in room	/hour + \$14.00 Setup	\$6.00		\$6.00
Data Projector	Per Day	\$30.00		\$30.00
PA System	Per Day	\$25.00		\$25.00
<i>Catering Contacts Available</i>				



Plant Hire Rates

(Includes Operator and GST)

Plant Item	Rate Per Hour	Rate Per Day or km
Backhoe/Loader	\$160.00	
Loader	\$160.00	
Excavator	\$120.00	
Forklift	\$80.00	
Lawnmowers – Ride On	\$60.00	
Mobile Toilets		\$60.00 / Day
Skid Steer Loaders	\$120.00	
Skid Steer Attachment	\$10.00	
Tractor 4WD	\$120.00	
Tractor Attachment	\$10.00	
Trucks – Light	\$80.00	\$0.85 / km
Trucks – Medium Rigid	\$120.00	\$0.85 / KM
Trailers – Standard		\$60.00 / Day
Car Trailer		\$100.00 / Day

[Return to Report](#)

Grants and Contributions Unexpended Reconciliation 2019/2020								
	Funding Body		State / Cwlth				Amount Unexpended at 30/06/2020	
		Grant		Total Approved Grant	Billed	Capital	Spent 19/20	
			OTHER				Grants	
							-	
FAG	NSW Communities & Justice Local Government Grants Commission	Youth Week 2020	STATE	1,887.00		1,887.00		1,887.00
FAG		Financial Assist Grant - Local Roads	STATE	1,637,469.00		631,891.50	1,308,230.29	329,238.71
		Financial Assist Grant - Non Roads	STATE	4,152,482.00		1,552,687.50		4,152,482.00
		Pensioner Rates Subsidies	STATE			19,730.76	36,433.71	36,433.71
		Isolation Allowance	STATE					-
		Revenue Allowance	STATE					-
	NSW Local Govt Grants Commission	Expenditure Allowance	STATE	62,400.00				62,400.00
Transport (R2R)	Dept. Infrastructure, Transport...	Roads to Recovery - Round 1	CWLTH	1,502,727.00		1,230,000.00	1,389,466.00	113,261.00
		Roads to Recovery - Round 2	CWLTH					-
Transport	RMS	Regional Road Repair Program	STATE	400,000.00			157,692.54	242,307.46
	RMS	Regional Roads Block	STATE	2,808,000.00		2,618,000.00	1,586,064.56	1,221,935.44
		Regional Roads Block -Traffic	STATE	53,000.00		53,000.00		53,000.00
		Supplementary Component	STATE	137,000.00		137,000.00		137,000.00
		Regional Roads 2019/2020	STATE				1,423,867.18	1,423,867.18
	RMS	Pooncarrie Road Upgrade 50%	STATE	12,500,000.00		260,000.00	256,502.61	12,243,497.39
		Pooncarrie Road Upgrade 50%	CWLTH	12,500,000.00				12,500,000.00
Stronger Country Communities Fund 1	Department of Planning, Industry & Environment	Refurbishing Community Meeting Places	STATE	412,830.00	191,916.00		398,330.25	14,499.75
		Replacement/Refurbishment of Community Facilities	STATE	159,500.00	72,746.00		152,495.19	7,004.81
		Enhancing and Refurbishment of Community Livability	STATE	321,310.00	182,158.00		363,808.60	42,498.60
Stronger Country Communities Fund 2	Department of Planning, Industry & Environment	Refurbishing Sporting Venues	STATE	976,095.00			435,373.62	540,721.38
		Liveability For All	STATE	418,989.00			316,534.75	102,454.25
Restart NSW Fund	Infrastructure NSW	Baaka Cultural Centre Wilcannia	STATE/FED	3,500,000.00			786,648.72	2,713,351.28
		Baaka Cultural Centre Wilcannia	CWLTH	3,500,000.00				3,500,000.00
	Treasurer of NSW/Restart NSW	White Cliffs New Water Treatment Plant & Reticulation Network	STATE	5,500,000.00			156,139.75	5,343,860.25
	Treasurer of NSW/Restart NSW	Reticulation Network	STATE				87,000.00	87,000.00
	Infrastructure NSW	Wilcannia Township Gravity Sewer Scheme Scoping Study	STATE	60,000.00	42,671.00		52,037.56	7,962.44
Drought Relief Funding Access	RMS	Drought Relief Heavy Vehicle Access Program (18/19)	STATE	300,000.00		300,000.00	321,630.74	21,630.74
Drought Communities Programme - Extension	Department of Industry, Innovation & Science	Drought Communities Programme DCP000502	CWLTH	1,000,000.00		500,000.00		1,000,000.00
		Minor Community Project & Grant	CWLTH	150,000.00			37,763.00	112,237.00
		Street Lighting LED Upgrades to all town	CWLTH	150,000.00				150,000.00
		Tilpa Village Bore	CWLTH	250,000.00			10,064.40	239,935.60
		Wilcannia Pump Station inlet pumps Electrical upgrade	CWLTH	50,000.00			26,560.00	23,440.00
		Wilcannia Sewer Pump Station electrical upgrade	CWLTH	75,000.00			53,120.00	21,880.00
		5 Bores for road construction	CWLTH	325,000.00				325,000.00
		Grant Recipient	CWLTH	43,480.00			118,602.19	75,122.19

		Installation of Bores	CWLTH						-
		Drought Community Events & Projects	CWLTH				3,739.39		-
Remote Airstrip Upgrade Program Round 7 Drought Stimulus - Regional School Holiday Activities	Department of Infrastructure, Transport, Regional Development and Communications	Aerodrome Tilpa RAUP Rd 7	CWLTH		80,000.00				80,000.00
	Regional NSW Department of Planning, Industry & Environment	Swimming Pool opening times	STATE		10,000.00		10,000.00	10,000.00	-
Landfill	NSW Environmental Trust	Ivanhoe Waste Facility	STATE		95,083.00	57,227.00		4.65	95,078.35
		Menindee Waste Facility	STATE		134,457.00	121,011.00		4,770.00	129,687.00
		Wilcannia Waste Facility	STATE		200,000.00	175,183.00		15,663.81	184,336.19
Replacement of Water Treatments	Department of Industry	Replacement of Wilcannia Water Treatment Plant	STATE		3,500,000.00				3,500,000.00
	Department of Industry	Replacement of Ivanhoe Water Treatment Plant	STATE		2,500,000.00				2,500,000.00
Aboriginal Community Water and Sewerage Program	Department of Planning, Industry & Environment	Mallee Community (check if in Wilcannia)	STATE		68,133.00		34,066.50	12,256.73	55,876.27
		Warrali Community	STATE		68,133.00		34,066.50		68,133.00
Bushfire & Emergency Services	NSW Rural Fire Service	Bush Fire Risk Mitigation & Resilience Programme - Round 1 Funing	STATE					390,168.96	-
	NSW Rural Fire Service	Levy Contributions (hazard Reduction)	STATE						-
CLM	Office of Local Government	Management Plan for Crown Land	STATE		100,000.00			78,440.77	21,559.23
Consultancy Services	Department of Agriculture	Menindee Fish Hatchery Scoping Study	CWLTH		60,000.00		60,000.00		60,000.00
	Department of Agriculture	Menindee Fish Hatchery Scoping Study - Final	CWLTH		40,000.00				40,000.00
NSW Weeds Action Program 2015-2020	Local Land Services	Western WAP 1520 Central Darling Shire Council 2019-2020	STATE		9,335.70		9,335.70	4,627.04	4,708.66
Tourism Grant	Far West Joint Organisation	Tourism Infrastructure Project	State		1,000,000.00	60,000.00			1,000,000.00
Heritage Grant	Heritage Council	Heritage						27,118.93	-
		GRANT TOTALS			60,812,310.70	902,912.00	7,451,665.46	10,021,155.94	50,791,154.76



MDA Delegate's Report for tabling at council

April 2020

The Murray Darling Association (MDA) is Australia's peak body representing local government across the Murray-Darling Basin. The following delegate's report provides a detailed report for tabling at council, including a summary of MDA Board Meeting 396, MDA reports, CEO's report, region meetings and the latest edition of the Basin Bulletin.

1. MDA Board Meeting 396

The Murray Darling Association held its Ordinary Meeting of the Board Meeting 396 on Monday 23rd March 2020. The minutes are now available [here](#).

Key motions include:

Motion 5.3: That the Board award Region 4 hosting right for the 2021 National Conference to Wentworth Council on a date to be determined by agreement

J Campbell/ B Lockyer Carried

Carried

Motion 5.4: That the MDA:

1. a) Postpone the 76th National Conference currently scheduled
2. b) Monitor closely Departmental advice around the COVID-19 developments and provide updates
3. c) Notify Stakeholders

J MacAllister / M Rebbeck

Carried

2. Communication reports

The following reports have been prepared for MDA members and the board throughout March.

Date	Report No	Topic	Author	Approved
03/03/2020	03032020	Inquiry into the Management of MDB Water Resources. Shepparton	Gemma Wilson	E. Bradbury
24/02/2020	(TSB024/20)	Basin Community Leadership Program MDBA & Water NSW	Tony Banks	E. Bradbury
16/03/2020	(TSB025/20)	MDA Strategic Planning Workshop Delegates Report	Emma Bradbury	E. Bradbury
18/03/2020	18032020	Floodplain Harvesting Measurement Policy Meeting	James Marshall	E. Bradbury

3. CEO's Report

During the past few months, the MDA's Chief Executive Officer Emma Bradbury has actively engaged with state and federal government representatives on advocacy and information sharing on behalf of the MDA membership. This includes meetings with:

- **The Hon Minister Keith Pitt, Minister for Resources, Water and Northern Australia and Advisors Craig Bradley & Marcus Finn**
Brief introduction to Minister Keith Pitt. Advised of MDA key message that NSW WRP's need to be completed. Also spoke to looking beyond 2024 to Basin Plan 2. Discussed economic diversification, connecting communities and catchments and invited to attend BCLP.
- **Adam Obeid – Policy Advisor to the Hon Anthony Lynham – Minister for Natural Resources, Mines and Energy David Wiskar - Executive Director – Water Policy Department of Natural Resources, Mines and Energy**
Teleconference to discuss Queensland's management of current inflows and position regarding feasibility of proposed river diversion scheme.
- **Nicole Emara – CSIRO**
Discussion regarding collaboration with CSIRO on the development of Australia's National Outlook: Murray-Darling Basin and progression of Relationship Agreement
- **Scott Keyworth – Department of Planning, Industry and Environment**
General discussion regarding development and release of measurement policy and how-to best support NSW to complete their WRP's.

For more information, a comprehensive CEO's report is available [here](#).

4. Region Meetings

Region meetings are an important platform for Basin communities to collaborate and work together within and across their regions. The following region meetings were held throughout the March – April 2020 period:

Region	Meeting Type	Date	Minutes
Region 4	Ordinary Meeting	10 March 2020	Available here
Region 5	AGM and Ordinary Meeting	16 March 2020	Available here
Region 9	Ordinary Meeting	23 March 2020	Available soon.

5. Basin Bulletin Issue 32 – March Newsletter

The MDA publishes the Basin Bulletin newsletter monthly. This month's newsletter (Issue 32) included the following stories:

- MDA COVID-19 updates, including postponement of the MDA 76th National Conference and Basin Communities
- An update on the MDA Strategic Workshop and inks to presentations
- Basin News Snapshot – round-up of the latest Basin news

Basin Bulletin Issue 32 can be accessed [here](#).

To receive the next edition of the Basin Bulletin, please register on the MDA website (www.mda.asn.au) or [email](#) MDA Comms and Engagement Officer Jess to request to be added to the distribution list.



Dominic Perrottet

Treasurer

Shelley Hancock

Minister for Local Government

MEDIA RELEASE

[Attachment 6](#)

Sunday, 26 April 2020

\$395M ECONOMIC STIMULUS PACKAGE TO SAFEGUARD COUNCIL JOBS, SERVICES AND INFRASTRUCTURE

The NSW Government today announced a \$395 million economic stimulus package to safeguard council jobs, and local services and infrastructure in the wake of the COVID-19 pandemic.

Treasurer Dominic Perrottet said the COVID-19 crisis has hit councils hard financially and the NSW Government is determined to limit the impacts to keep more people in jobs and allow councils to deliver for communities across the State.

“Our State’s 128 local councils are a critical part of the NSW economy, especially in many regional and rural towns where they are sometimes the largest employer,” Mr Perrottet said.

“This about keeping people in jobs which will allow councils to continue to provide essential services in their communities throughout the ongoing COVID-19 crisis and bounce back faster once we come out the other side.”

The NSW Government’s local government economic stimulus package includes a \$250 million increase in low-cost loans to eligible councils through the State’s borrowing facility provided by TCorp to kick-start community infrastructure projects.

This increase brings this low-cost loan facility up to \$1.35 billion for the benefit of councils and their communities.

TCorp will also be offering principal and interest payments deferrals on existing council loans upon request for the next six months.

Other measures will include:

- Up to \$112.5 million from the NSW Government’s ‘Jobs for NSW’ Fund to support a Council Job Retention Allowance of \$1,500 per fortnight per employee to limit job losses in the NSW local government sector. The allowance will be paid for up to three months to qualifying staff working in the NSW local government sector.
- \$32.8 million to assist councils meet the cost of the FY2020/21 increase in the Emergency Services Levy.

Minister for Local Government Shelley Hancock said this comprehensive package safeguards valuable council jobs and ensures staff with a wide range of skills and experience can continue to serve their communities.

“This funding injection enables councils to redirect funds to critical core services and deliver much-needed financial support for local communities,” Mrs Hancock said.

“Importantly, this package builds on the NSW Government’s \$82 million to support 260 council-run childcare centres and \$25 million for local councils to rebuild and refurbish local showgrounds, bringing our total support for the local government sector to over half a billion dollars.”

MEDIA: Ian Paterson | Treasurer | 0438 748 501
Nicholas Story | Minister Hancock | 0438 255 020

Council	ESL increase for 2020-21 being funded by the NSW Government
Albury City Council	\$78,550
Armidale Regional Council	\$305,651
Ballina Shire Council	\$107,801
Balranald Shire Council	\$109,088
Bathurst Regional Council	\$273,682
Bayside Council	\$323,658
Bega Valley Shire Council	\$291,869
Bellingen Shire Council	\$183,683
Berrigan Shire Council	\$71,813
Blacktown City Council	\$780,273
Bland Shire Council	\$4,958
Blayney Shire Council	\$5,253
Blue Mountains City Council	\$667,464
Bogan Shire Council	\$58,686
Bourke Shire Council	\$122,307
Brewarrina Shire Council	\$2,374
Broken Hill City Council	\$66,959
Burwood Council	\$110,107
Byron Shire Council	\$122,502
Cabonne Council	\$10,173
Camden Council	\$212,900
Campbelltown City Council	\$395,474
Canterbury-Bankstown Council	\$564,137
Carrathool Shire Council	\$93,932
Central Coast Council	\$1,093,869
Central Darling Shire Council	\$75,663
Cessnock City Council	\$66,659
City of Canada Bay Council	\$254,721
City of Parramatta Council	\$188,201
City of Ryde Council	\$267,890
City of Sydney Council	\$705,126
Clarence Valley Council	\$447,790
Cobar Shire Council	\$94,086
Coffs Harbour City Council	\$374,370
Coolamon Shire Council	\$471,430
Coonamble Shire Council	\$220,286
Cootamundra-Gundagai Regional Council	\$193,908
Cowra Council	\$8,943
Cumberland City Council	\$188,034
Dubbo Regional Council	\$384,675
Dungog Shire Council	\$5,813
Edward River Council	\$135,269
Eurobodalla Shire Council	\$351,245
Fairfield City Council	\$344,560
Federation Council	\$156,899
Forbes Shire Council	\$150,405
Georges River Council	\$225,117
Gilgandra Shire Council	\$4,802
Glen Innes Severn Council	\$148,087
Goulburn Mulwaree Council	\$187,682
Greater Hume Shire Council	\$289,462
Griffith City Council	\$161,212
Gunnedah Shire Council	\$94,752
Gwydir Shire Council	\$158,148
Hawkesbury City Council	\$385,886

Hay Shire Council	\$76,671
Hilltops Council	\$298,163
Hornsby Shire Council	\$500,545
Hunters Hill Council	\$60,481
Inner West Council	\$562,668
Inverell Shire Council	\$136,917
Junee Shire Council	\$5,306
Kempsey Shire Council	\$182,783
Kiama Municipal Council	\$111,230
Ku-Ring-Gai Council	\$438,984
Kyogle Council	\$5,743
Lachlan Shire Council	\$174,355
Lake Macquarie City Council	\$774,817
Lane Cove Council	\$104,005
Leeton Shire Council	\$67,810
Lismore City Council	\$76,023
Lithgow City Council	\$215,801
Liverpool City Council	\$484,464
Liverpool Plains Shire Council	\$172,421
Lockhart Shire Council	\$3,547
Lord Howe Island Board	\$4,144
Maitland City Council	\$112,084
Mid-Coast Council	\$689,885
Mid-Western Regional Council	\$313,193
Moree Plains Shire Council	\$169,099
Mosman Municipal Council	\$126,285
Murray River Council	\$203,585
Murrumbidgee Council	\$143,623
Muswellbrook Shire Council	\$186,922
Nambucca Valley Council	\$157,036
Narrabri Shire Council	\$157,804
Narrandera Shire Council	\$92,157
Narromine Shire Council	\$126,346
National Parks	\$21,652
Newcastle City Council	\$423,919
North Sydney Council	\$199,548
Northern Beaches Council	\$1,176,495
Oberon Council	\$135,272
Orange City Council	\$622,571
Parkes Shire Council	\$174,005
Penrith City Council	\$483,061
Port Macquarie-Hastings Council	\$324,396
Port Stephens Council	\$806,918
Queanbeyan-Palerang Regional Council	\$371,329
Randwick City Council	\$325,923
Richmond Valley Council	\$451,665
Shellharbour City Council	\$229,385
Shoalhaven City Council	\$621,853
Singleton Council	\$262,533
Snowy Monaro Regional Council	\$426,156
Snowy Valleys Council	\$208,121
Strathfield Council	\$118,070
Sutherland Shire Council	\$759,992
Tamworth Regional Council	\$365,072
Temora Shire Council	\$322,711
Tenterfield Shire Council	\$143,443
The Hills Shire Council	\$558,494
Tweed Shire Council	\$215,847

Upper Hunter Shire Council	\$246,879
Upper Lachlan Shire Council	\$224,422
Uralla Shire Council	\$4,740
Wagga Wagga City Council	\$84,177
Walcha Council	\$2,930
Walgett Shire Council	\$7,284
Warren Shire Council	\$3,654
Warrumbungle Shire Council	\$323,307
Waverley Council	\$181,043
Weddin Shire Council	\$102,217
Wentworth Shire Council	\$126,493
Willoughby City Council	\$195,334
Wingecarribee Shire Council	\$317,656
Wollondilly Shire Council	\$300,732
Wollongong City Council	\$700,333
Woollahra Municipal Council	\$220,989
Yass Valley Council	\$234,922

Circular Details	20-15 / 1 May 2020 / A700190
Previous Circular	
Who should read this	General Managers, Governance and Integrated Planning and Reporting staff
Contact	Council Engagement Team / 02 4428 4100
Action required	Council to Implement

New Integrated Planning and Reporting requirements for NSW councils

What's new or changing

- This circular provides advice to councils in relation to their Integrated Planning and Reporting (IP&R) requirements until the next local government elections.

What this will mean for your council

The Integrated Planning and Reporting Cycle

- The existing Delivery Program will apply for a further 12 months, maintaining the key themes and any activities not yet completed. Where additional activities are proposed that are significantly different to those identified in the existing Delivery Program, the usual public exhibition requirements will apply.
- Councils will have adopted their 2019-20 Operational Plan and should continue to operate under this plan until 31 July 2020. Note the timing is extended to allow councils additional time to prepare their 2020-21 Operational Plan because of extenuating circumstances under the COVID-19 emergency.
- A new Operational Plan (2020-21) must be developed for adoption by 1 August 2020, reflecting the existing Delivery Program.
- In preparing for the next annual Operational Plan (for the 2020-21 period), councils should take the following approach:
 - The existing Community Strategic Plan remains in place as a valid reference document
 - The existing Resourcing Strategy remains in place, with the long-term financial plan being annually reviewed, as usual.
- Once the deferred election is conducted, council will commence its next cycle of Integrated Planning and Reporting.
- Any planned measurement and recording of progress towards the achievement of the objectives of the Community Strategic Plan can proceed and be used to inform the next Integrated Planning and Reporting cycle.

Exhibition of Documents

- Standard exhibition periods, including the requirements relating to the Statement of Revenue Policy, apply.
- IP&R documents can be published on council's website and made available for inspection electronically or in such other form as determined by the council.

Annual Report

- The time for the preparation and publishing of 2019-20 annual reports has been extended until 31 December 2020. The annual reporting requirements for 2020-21 will continue as usual, with 2020-21 annual reports due to be published by 30 November 2020.

End of term reporting

- End of term reporting is deferred in line with the election cycle. Further information will be provided closer to the rescheduled election in 2021.

Where to go for further information

- Please contact your council's Council Engagement Manager with any questions.



Tim Hurst
Deputy Secretary
Local Government, Planning and Policy



Office of Local Government

5 O'Keefe Avenue NOWRA NSW 2541
Locked Bag 3015 NOWRA NSW 2541

Our Reference: A697850
Your Reference:
Contact: Darren Sear
Phone: 02 4428 4134

Mr Greg Hill
General Manager
Central Darling Shire Council
PO Box 165
WILCANNIA NSW 2836

15 May 2020

Dear Mr Hill

I am writing to you regarding the announcement on 4 May 2020 by the Minister for Local Government, the Hon. Shelley Hancock MP, that the NSW Government has provided a \$500,000 funding boost for council pounds.

In accordance with the announcement I am pleased to advise that Central Darling Shire Council has been provided with \$4,000 by direct deposit to Council's nominated bank account.

Faced with the unprecedented effects of COVID-19, the funding has been provided to ensure that council pounds, or facilities that are used by councils to undertake their pound function, continue to operate and maintain the welfare of animals in their care.

This money is to be used for the following purposes:

- Food for the animals, staffing costs and/or vet bills,
- Capital works including minor site upgrades and maintenance works,
- Purchasing of new equipment.

For those councils that do not operate their own pound, certification is required to show that the grant money was passed on to the facility that is undertaking council pound functions. The certification is on the back of this letter and should be returned to OLG by COB **Friday 5 June 2020** via email to olg@olg.nsw.gov.au.

Should you have any questions or wish to discuss this matter further please contact the Program Delivery Team on (02) 4428 4100.

Yours sincerely

Tim Hurst
Deputy Secretary
Local Government, Planning and Policy



Council Pound Grant – Certification by Central Darling Shire Council

I (Council Chief Financial Officer), certify that the \$4,000 in Council pound grant money was provided to the,

..... on the
(name of facility) (date)

.....
(CFO Signature)

PROPOSAL SUMMARY

The Maari Ma Aboriginal Corporation propose to establish a new Well Being Centre in the health precinct of Wilcannia. The project is to be jointly funded by the Maari Ma and the Commonwealth.

Following increased demand for services in Wilcannia and its surrounding districts, the Maari Ma have sought to acquire a larger, more suitable parcel of land that can accommodate both its immediate needs and future expansion of current and forecasted services.

ALLOTMENTS

In discussions with Central Darling Shire the depicted lots as shown on the attached Existing Survey were identified by CDS as being suitable for consideration under consolidation and realignment.

- Lot 111 - D.P. 1201028
- Lots 2, 3 and 4 in D.P. 1201089
- Bonney Street Road Reserve

CDS indicated a desire to retain portions of the consolidated site for extension of a proposed future Public River Walking Trail that would link to the Wilcannia Hospital Site. Agreement was reached that this reserved area would also include for the existing pump station. In doing so the proposed site planning for the Well Being Centre was located at this Setback.

It is proposed that the realignment of the parcel be such that Maari Ma will hold 3 lots (ref Boundary Divisions). The purpose of this being to enable the annexure of Lot 1 for the proposed Well Being Centre under Commonwealth Funding agreements during the construction process. This will also ensure that any future development of the parcel is not affected by such agreement. Under the current proposal additional area is also reserved on Lot 1 for Future Health Services Expansion and Gathering Place to service future Independent Living Units.

Lot 2 as proposed will then be available for future development such as Independent Living Units located within the health precinct.

Lot 3 is proposed as a right of way to facilitate vehicle access across the parcel and the adjoining proposed shared carparking facilities.

SITE PLANNING

Critical in Barkindji culture is connection to the Baaka.

The proposed site creates opportunity for a strong connection between the Well Being Centre and the Baaka. This proximity and the future public River Walking Trail provide high level amenity for Maari Ma, its clients and community.

In order to maintain a sense of scale and resulting from consultation with Maari Ma the proposed centre is envisaged as 3 adjoining buildings that can act separately for client groups but collectively will meet Maari Ma needs.

Arrangement on Lot 1 provides for Future Health Services Expansion more centrally to the site and set around client circulation zones.

In consultation with CDS the centre seeks to develop the adjoining portion of DP 1159318 to the east of the site which includes for the current Pumping Station.

This area is currently used for informal parking by hospital staff and users. Maari Ma propose to formalise this as part of the project for the shared use of Well Being Centre Visitors & Hospital Overflow Parking. Access to this area from the east via Hospital will be 2 way. Access to the west via the Well being Centre site will be one way.

Lot 2 is proposed for future Independent Living Units which will interact with the Well Being Centre and Maari Ma services. The inclusion of a proposed Gathering Place will allow residents ease of access to activities and culture sharing in a central location and enable wide community interaction.

Lot 3 is proposed to facilitate vehicle access across the parcel and the adjoining proposed shared carparking facilities.

SERVICES

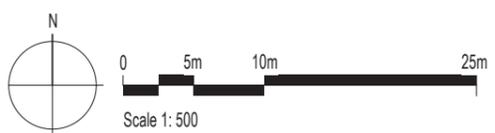
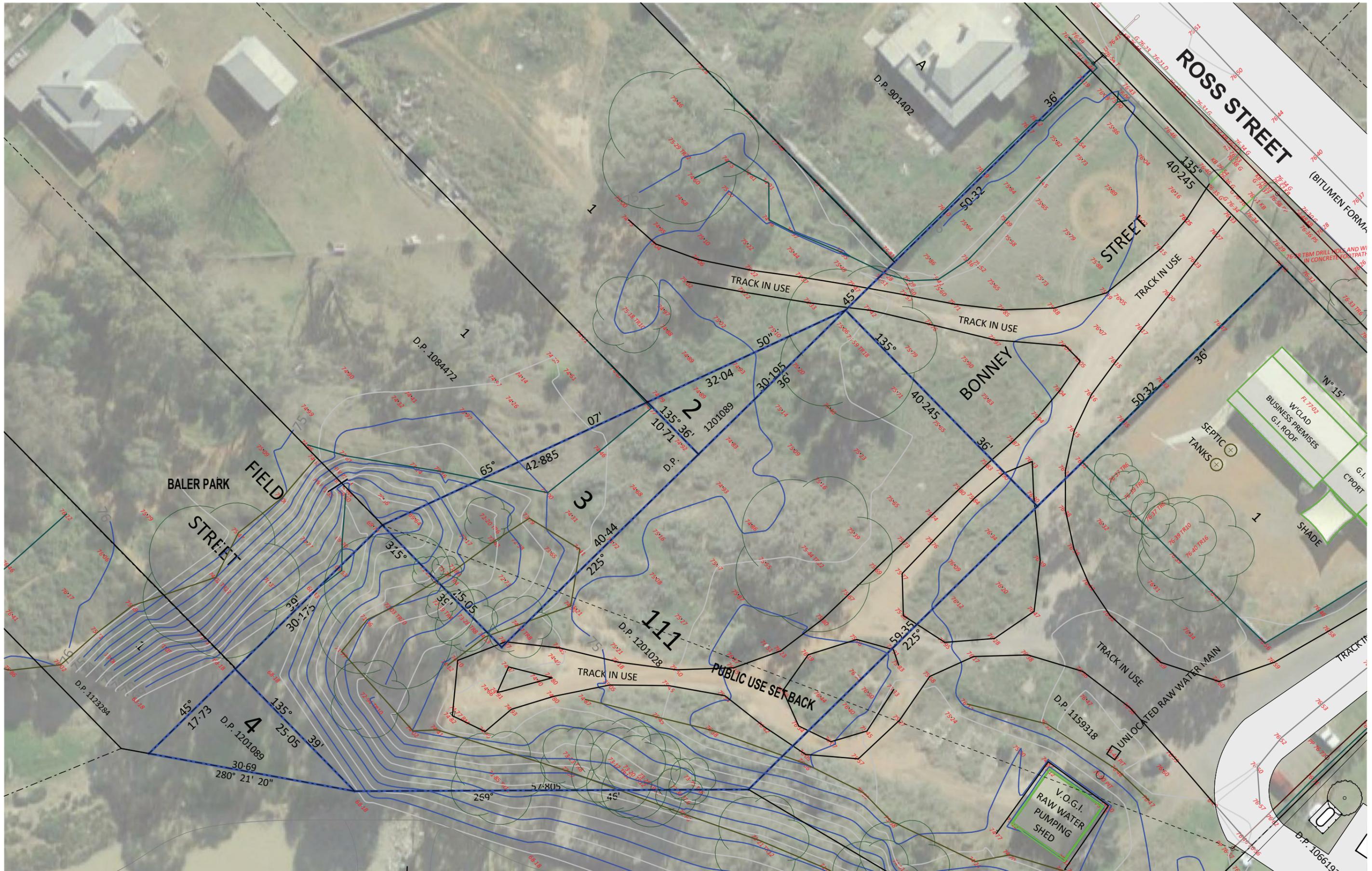
Currently the site is subject to stormwater culvert discharge at the Ross Street boundary.

The proposal will develop a Water Sensitive Urban Design approach to managing this through a seasonal creek that will be planted to further filter any contaminants as the water moves across the site. Currently the surface drain meanders out of the site into adjoining sites to the north west and then back in. This proposal will maintain its flow fully within the site prior to discharge to the river after passive treatment.

In locations where hard surfaces to carparks catch and direct contaminants such as fuels, oils and soil deposits from vehicles. These will be managed through Gross Pollutant Traps to ensure no pollutants enter the river system.

It is envisaged that through environmental design and the incorporation of photovoltaic installations the development will aspire to be carbon neutral and as such place minimal load on existing power network services.

All roof catchment water will be contained on site for reuse.



MAARI MA WELLBEING CENTRE - WILCANNIA

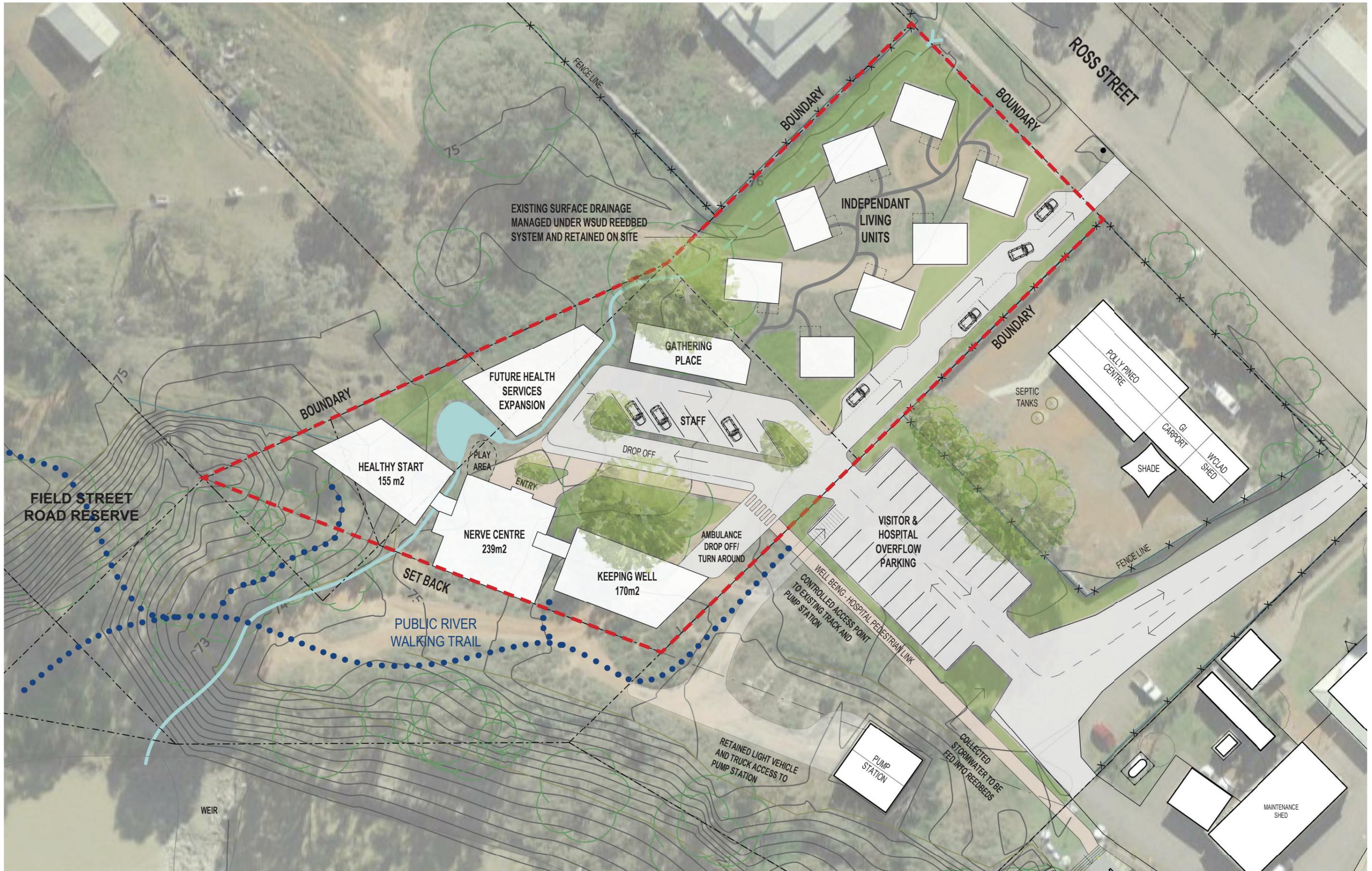
EXISTING SURVEY

21.05.2020



Maari Ma Health Aboriginal Corporation

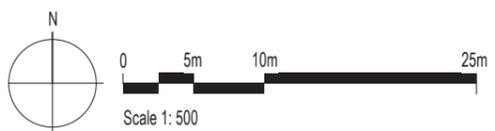
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MAARI MA WELLBEING CENTRE - WILCANNIA

PROPOSED SITE PLAN

21.05.2020

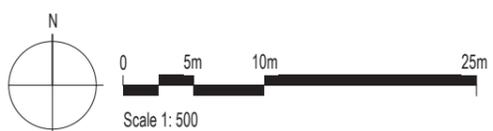
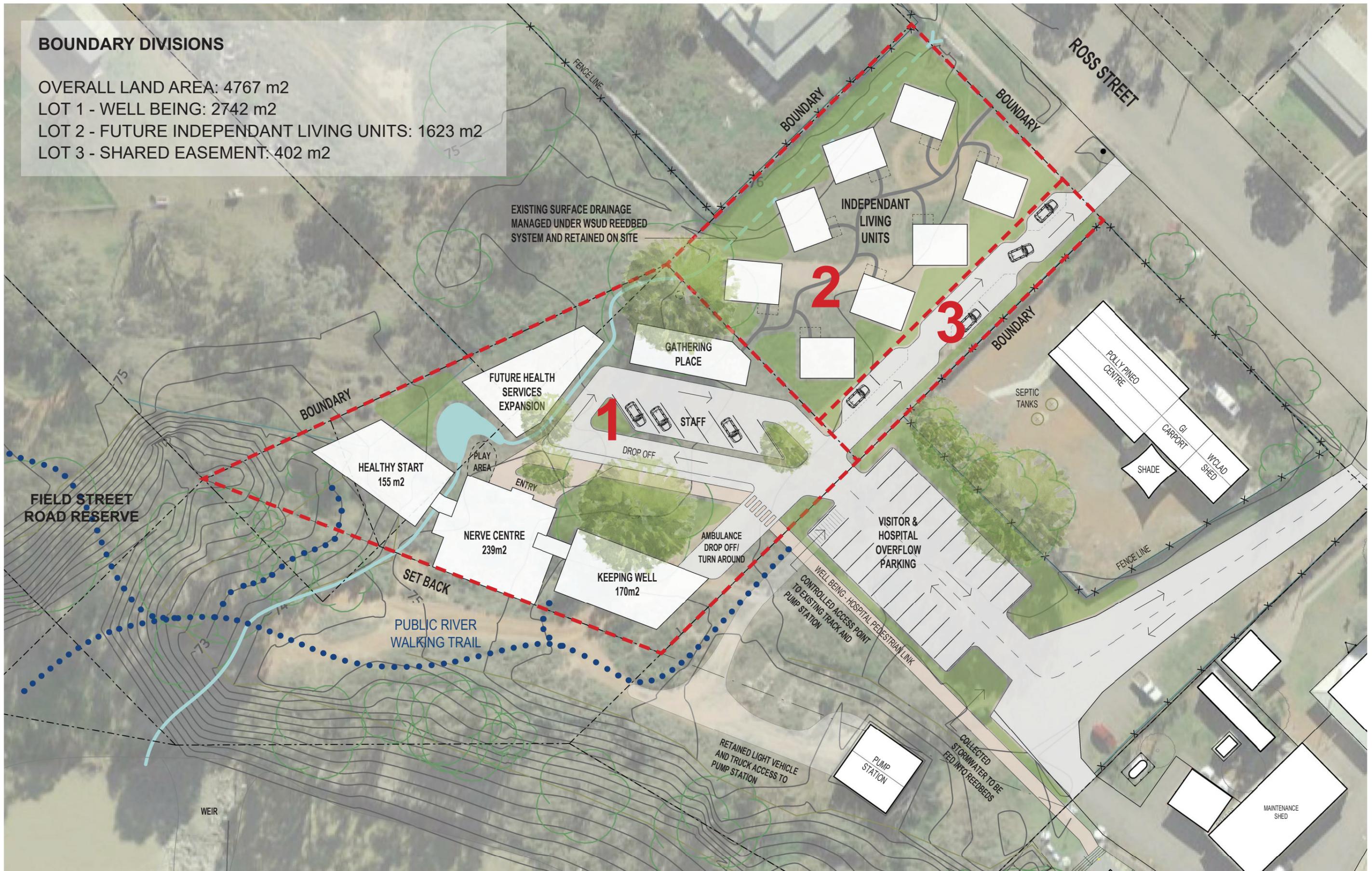


Maari Ma Health Aboriginal Corporation



BOUNDARY DIVISIONS

OVERALL LAND AREA: 4767 m²
 LOT 1 - WELL BEING: 2742 m²
 LOT 2 - FUTURE INDEPENDANT LIVING UNITS: 1623 m²
 LOT 3 - SHARED EASEMENT: 402 m²



MAARI MA WELLBEING CENTRE - WILCANNIA
 SITE PLANNING - BOUNDARY DIVISIONS
 21.05.2020



Maari Ma Health Aboriginal Corporation

[Return to Report](#)





FOLIO: 2/1201089

SEARCH DATE	TIME	EDITION NO	DATE
18/3/2020	2:26 PM	-	-

VOL 5013 FOL 188 IS THE CURRENT CERTIFICATE OF TITLE

LAND

LOT 2 IN DEPOSITED PLAN 1201089 AT WILCANNIA LOCAL GOVERNMENT AREA CENTRAL DARLING PARISH OF WILCANNIA COUNTY OF YOUNG TITLE DIAGRAM DP1201089

FIRST SCHEDULE

THE COUNCIL OF THE MUNICIPALITY OF WILCANNIA

SECOND SCHEDULE (1 NOTIFICATION)

- * 1 D520696 LAND EXCLUDES MINERALS (S.141 PUBLIC WORKS ACT, 1912)

NOTATIONS

NOTE: CERTIFICATE OF TITLE VOL.5013 FOL.188 HAS BEEN PRODUCED AND DESTROYED

UNREGISTERED DEALINGS: NIL

*** END OF SEARCH ***

15159: Wilcannia Primary Healt

PRINTED ON 18/3/2020

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LAND REGISTRY SERVICES Title Search



NEW SOUTH WALES LAND REGISTRY SERVICES - TITLE SEARCH

FOLIO: 111/1201028

SEARCH DATE	TIME	EDITION NO	DATE
18/3/2020	2:26 PM	-	-

CERTIFICATE OF TITLE HAS NOT ISSUED

LAND

LOT 111 IN DEPOSITED PLAN 1201028
 AT WILCANNIA
 LOCAL GOVERNMENT AREA CENTRAL DARLING
 PARISH OF WILCANNIA COUNTY OF YOUNG
 TITLE DIAGRAM DP1201028

FIRST SCHEDULE

CENTRAL DARLING COUNCIL

(CA172629)

SECOND SCHEDULE (4 NOTIFICATIONS)

- * 1 QUALIFIED TITLE. CAUTION PURSUANT TO SECTION 28J OF THE REAL PROPERTY ACT 1900. THIS TITLE WAS CREATED USING LAND AND PROPERTY INFORMATION RECORDS IN ACCORDANCE WITH SECTION 28D OF THE REAL PROPERTY ACT 1900. DELIVERY OF THE TITLE AND/OR REGISTRATION OF ANY DEALING WILL REQUIRE LODGMENT OF A STATEMENT OF TITLE PARTICULARS SUPPLYING COMPLETE OWNERSHIP DETAILS.
- * 2 QUALIFIED TITLE. CAUTION PURSUANT TO SECTION 28J OF THE REAL PROPERTY ACT, 1900. ENTERED 18/9/2014. GOZT GAZ DATED 12/4/1946 FOLIO 912-913.
- * 3 LAND EXCLUDES MINERALS (S.141 PUBLIC WORKS ACT, 1912)
- * 4 LIMITED TITLE. LIMITATION PURSUANT TO SECTION 28T(4) OF THE REAL PROPERTY ACT, 1900. THE BOUNDARIES OF THE LAND COMPRISED HEREIN HAVE NOT BEEN INVESTIGATED BY THE REGISTRAR GENERAL.

NOTATIONS

UNREGISTERED DEALINGS: NIL

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15159: Wilcannia Primary Healt

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FOLIO: 4/1201089

SEARCH DATE	TIME	EDITION NO	DATE
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18/3/2020	2:26 PM	-	-

VOL 5483 FOL 167 IS THE CURRENT CERTIFICATE OF TITLE

LAND

LOT 4 IN DEPOSITED PLAN 1201089
AT WILCANNIA
LOCAL GOVERNMENT AREA CENTRAL DARLING
PARISH OF WILCANNIA COUNTY OF YOUNG
TITLE DIAGRAM DP1201089

FIRST SCHEDULE

THE COUNCIL OF THE MUNICIPALITY OF WILCANNIA

SECOND SCHEDULE (1 NOTIFICATION)

* 1 D520696 LAND EXCLUDES MINERALS (S.141 PUBLIC WORKS ACT,
1912)

NOTATIONS

NOTE: CERTIFICATE OF TITLE VOL.5483 FOL.167 HAS BEEN PRODUCED AND
DESTROYED

UNREGISTERED DEALINGS: NIL

*** END OF SEARCH ***



FOLIO: 3/1201089

SEARCH DATE	TIME	EDITION NO	DATE
18/3/2020	2:26 PM	-	-

VOL 5045 FOL 17 IS THE CURRENT CERTIFICATE OF TITLE

LAND

LOT 3 IN DEPOSITED PLAN 1201089 AT WILCANNIA LOCAL GOVERNMENT AREA CENTRAL DARLING PARISH OF WILCANNIA COUNTY OF YOUNG TITLE DIAGRAM DP1201089

FIRST SCHEDULE

THE COUNCIL OF THE MUNICIPALITY OF WILCANNIA

SECOND SCHEDULE (1 NOTIFICATION)

- * 1 D520696 LAND EXCLUDES MINERALS (S.141 PUBLIC WORKS ACT, 1912)

NOTATIONS

NOTE: CERTIFICATE OF TITLE VOL.5045 FOL.17 HAS BEEN PRODUCED AND DESTROYED

UNREGISTERED DEALINGS: NIL

*** END OF SEARCH ***

15159: Wilcannia Primary Healt

PRINTED ON 18/3/2020

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Maari Ma Health Aboriginal Corporation

ABN 39 056 645 930

ICN 2570

Mr Greg Hill
 General Manager
 Central Darling Shire Council
 PO Box 165
 WILCANNIA NSW 2836

Dear Mr Hill

**LAND FOR A NEW PRIMARY HEALTH CARE FACILITY IN WILCANNIA:
 Lot 101 DP 757463, Ross St, Wilcannia**

I am writing to you to initiate a discussion with Council regarding the potential for Maari Ma to acquire a parcel of land currently owned by Council.

As you would likely be aware, Maari Ma Health Aboriginal Corporation is responsible for the bulk of primary health care services provided to the Aboriginal population of Central Darling Shire, a role we have played for 25 years. We have provided these services from the original wing of the Wilcannia Health Service and, in recent years, when more space was required for more services, we re-purposed the Community Health and Wellbeing Centre to accommodate service delivery.

We have 'made do' for many years, operating out of facilities which were not community controlled, were not necessarily culturally appropriate, and did not allow us the freedom we were seeking. For many years we have been looking for funding which would enable us to build a purpose-built primary health care facility which provided for the needs of the Aboriginal community and which would be community controlled. Council, amongst others such as the Wilcannia Local Aboriginal Land Council and the Community Working Party, was helpful in providing a letter of support for this purpose and we were successful with our application to the Indigenous Australians Health Program (IAHP) Capital Works program in 2019.

While we had applied to the funding program to build a small facility on a Maari Ma-owned block in Bourke St (ownership of the proposed site was a requirement of a successful application), when we were successful we immediately engaged with the Far West Local Health District (FWLHD) to discuss the potential to be gifted land within the LHD's health precinct so that we could co-locate with the existing health infrastructure of the town. With the support of the LHD's Chief Executive, the FWLHD Board agreed to gift us a parcel of land incorporating the existing Community Health and Wellbeing Centre. This change to location was approved by the Commonwealth Department of Health (responsible for the IAHP Capital Works Program) and the continued co-location of Maari Ma's and the LHD's health services was supported by the NSW Ministry of Health.

Address all correspondence to:
The Chief Executive Officer

PO Box 339 BROKEN HILL NSW 2880

Telephone (08) 8082 9888 Facsimile (08) 8082 9889 Web www.maarima.com.au

Tropo Architects (Adelaide office) have been appointed project managers and their initial review of the proposed parcel of land to be gifted to Maari Ma was that it was not large enough to accommodate the existing services we wished to house in the new facility: FWLHD had agreed to gift us a 500sq.m parcel and an early estimate of the new clinic's footprint (rather than the land size) was 500 sq.m. A meeting on site this week between Maari Ma, FWLHD (including its new Chief Executive, Umit Agis), our project managers, and representatives from the NSW Ministry of Health discussed the constraints of the proposed land gift (including the need to protect and preserve the heritage listed Moreton Bay fig tree, fire and building code setbacks) and the constraints of increasing the size of the gifted land parcel (due to hospital operational issues). Both Maari Ma and FWLHD support the co-location of the services for integration and coordination of services and ease of utility by our clients.

The constraints of the proposed site could not be overcome, however. We then discussed other adjacent parcels of land and Council's vacant block at Lot 101 DP757463 was identified as a possible location: immediately adjacent to the health precinct, large enough to accommodate a foot print of about 500 sq.m. and no impact to the operation of Maari Ma's services or the hospital during construction.

We believe that overall cost of construction of a new primary health care facility will be approx. \$3.5-3.8 million. We are wanting to build a facility that will support and encourage good health and wellbeing amongst the Aboriginal community in Wilcannia and we see this project being of substantial benefit to the community. I would like to discuss with you at the earliest possible opportunity the possibility of Maari Ma acquiring the desired parcel of land in Ross St, Wilcannia.

Could I please ask you to contact me as soon as possible: 08 8082 9888 or 0406 380 782? I look forward to being able to discuss this with you.

Yours sincerely



Bob Davis
Chief Executive Officer

20 February 2020





Maari Ma Health Aboriginal Corporation

ABN 39 056 645 930

ICN 2570

Mr Greg Hill
General Manager
Central Darling Shire Council
PO Box 165
WILCANNIA NSW 2836

Dear Greg

LAND FOR A NEW PRIMARY HEALTH CARE FACILITY

Thank you for your recent assistance and discussions regarding the possible availability of land in Wilcannia sufficient for Maari Ma's proposed new primary health care facility. Recognising that this is early in the planning process, we hope the attached brief and accompanying concept drawings will assist Council to consider making available to Maari Ma for purchase or transfer any parcels of land in the vicinity of the Wilcannia Hospital that are appropriate to our needs.

Please don't hesitate to contact me if you require any extra information: 08 8082 9888.

Yours sincerely

A handwritten signature in blue ink, appearing to read 'Bob Davis', is written over the typed name.

Bob Davis
Chief Executive Officer

20 May 2020

Att: Brief
Drawings

Address all correspondence to:

The Chief Executive Officer

PO Box 339 BROKEN HILL NSW 2880

Telephone (08) 8082 9888 **Facsimile** (08) 8082 9889 **Web** www.maarima.com.au

Brief

Maari Ma Health Aboriginal Corporation

19 May 2020

PURPOSE

To provide background information to Central Darling Shire Council (CDSC) for consideration in briefing the Council Administrator regarding availability of land for a proposed new primary health care facility in Wilcannia.

BACKGROUND

Maari Ma has been an important feature in the health service scene in Wilcannia since Maari Ma's first days in 1995. As NSW's first Aboriginal community controlled regional health service, Maari Ma had members and an elected Board member drawn from each of seven communities in far west NSW: Broken Hill, Wilcannia, Menindee, Ivanhoe, Dareton, Balranald and Tibooburra. Under the Lower Western Sector (LWS) Agreement signed with Far West Area Health Service in 1995, Maari Ma was responsible for the management of the Wilcannia Health Service, and all of the mainstream health services outside of Broken Hill. This agreement continued under the Greater Western Area Health Service until 2012. With the advent of the Far West Local Health District (FWLHD), the LWS Agreement was abandoned and Maari Ma was subsequently contracted to provide services to the town of Wilcannia (and others) but the LWS Agreement is an important part of the history of Maari Ma and Aboriginal health in NSW winning many state and national awards for the unique partnership between mainstream and Aboriginal community controlled health entities.

Maari Ma's service delivery in Wilcannia has grown dramatically over the years, with outreach services from Broken Hill and then resident services, and now an impressive array of visiting specialist services as well.

In the last few years, Maari Ma has been responsible for the administration of the primary health care activities in Wilcannia under a licence with FWLHD. This has taken place from the heritage end of the hospital, to the extent possible, and has overflowed to the old Community Wellbeing Building which has been retrofitted as much as possible to accommodate primary health care service delivery. What has been clear, however, for more than 5 years, is that the existing space is insufficient for the services and level of need of the community and a purpose-built facility is required.

This has certainly always been Maari Ma's preferred outcome: a community controlled health service operating out of a community-owned and -designed facility. Maari Ma has applied numerous times for funding to undertake the required capital works and was not successful until 2018.

The Indigenous Australians Health Program (IAHP) Capital Works program required applicants to own the land on which the proposed project would be built. At the time of application, Maari Ma owned a parcel of land in Bourke St. While this was not our preferred location given its distance from the health precinct in Ross St and the facility proposed for that block would be similar in size to our existing clinic space (about 260sq.m.), we applied for \$2.1mil and in May 2019 we were successful.

We immediately met with FWLHD and the Centre for Aboriginal Health (within the NSW Ministry of Health) to see if we could negotiate to build our project on a parcel of land closer to, or within, the health precinct in Ross St. We were wanting to build a facility with at least 500sq.m. floor space: the blocks offered to us for consideration were either constrained in some way (land claim or heritage tree protection zone) or impacted by hospital maintenance services. So while the FWLHD Board agreed to gift Maari Ma a parcel of land, an appropriate parcel could not be agreed.

Land adjacent to the health precinct was identified and discussions commenced with CDSC.

DISCUSSION

On the basis of the historical growth of the service over time, future service projections and the need for functional general practice/primary care space, we estimate the new facility to require approx. 5-600sq.m.

footprint. (While the land offer from FWLHD was a 500sq.m. parcel, setbacks and other constraints meant in reality a 300sq.m. footprint which would have meant a 2nd storey and potentially an elevator which was not deemed to be a workable solution.)

Proximity to the health precinct remains the goal with access via footpath or walkway to facilitate a wheelchair or ambulance trolley transfer if required. As indicated previously, a design which is reflective of the community and Baarkintji culture is also a goal. The preliminary designs accompanying this brief have been developed through early discussions with both Aboriginal and non-Aboriginal staff and community members, and will be further discussed and refined once the parcel of land is determined.

ANALYSIS

Estimates for this build, on the basis of floor space, are up to \$3.8 mil. We have \$2.1 mil from the Cwth IAHP Capital Works program and a further \$200,000 from another Cwth IAHP allocation. Maari Ma's Board has agreed to taking out a loan for the remainder of the cost however we have also recently applied for a NSW MoH Aboriginal Minor Capital Works grant which, if successful, would lessen the quantum of the loan required.

Maari Ma has an annual budget of almost \$20 million and has managed a number of capital works projects in the last 10 years:

- A new Early Years building at 428 Argent St, Broken Hill in the yard of the old Silver King pub. \$350,000
- 5x residential staff units in Reid St, Wilcannia \$560,000
- Redevelopment of Maari Ma's regional office at 439 Argent St into our purpose built Primary Health Care Service. \$4.5 million

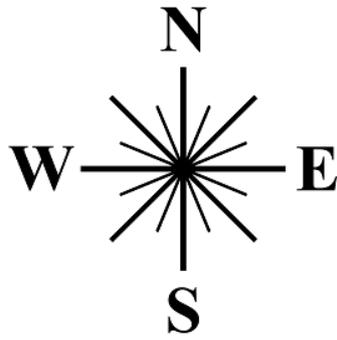
Maari Ma is committed to the provision of quality primary health care and other services and programs, to and for the Aboriginal people of the far west. We are the largest employer of Aboriginal people in the far west and we are here for the long haul and believe the facilities from which we provide our services and programs should reflect this. The current facilities in Wilcannia limits Maari Ma's capacity to deliver quality general practice/primary care services. We are pleased to be able to work with CDSC to identify land in Wilcannia which will accommodate this desired outcome for the benefit of this community.

RECOMMENDATION

That CDSC utilises this information in its briefing to the Council Administrator regarding availability of land for a proposed new primary health care facility in Wilcannia.

Bob Davis, CEO
Maari Ma
08 8082 9888

Att/1



**CENTRAL DARLING
SHIRE COUNCIL**

**WORK HEALTH AND
SAFETY (WHS)**

**CORONAVIRUS
(COVID-19)
POLICY**

Commitment:

Central Darling Shire Council is committed to providing a safe and healthy workplace for all of our workers, contractors and visitors therefore the following mandatory steps are being implemented.

Scope:

This policy covers all activities and persons working within any premises of the Central Darling Shire Council or has interactions with.

Procedure:

1. All Central Darling Shire Council staff have been issued with a copy of this policy statement.
2. All employees have confirmed that they have not travelled to any high-risk zone or region (being direct or indirect travel to China, Italy or Iran), on or since the 1st December 2019. If they have, they must be isolated for 14 days and obtain a clearance before returning to work.
3. All employees are required to confirm that they have not been in contact with anyone who has travelled to a determined high-risk zone. If they have, they are to be isolated for 14 days and obtain a clearance before returning to work.
4. Hand sanitiser and specific Personal Protective Equipment (PPE) is to be used at all times and ensure appropriate protection against Coronavirus (COVID-19).
5. If an employee begins to feel symptoms of a cold or flu they are to remain home and are to obtain a clearance prior to returning to work.
6. If employees are to isolate due to possible exposure, they are permitted to continue duties from home 'work from home' if able to.

Signed by General Manager

Dated

Central Darling Shire

LOCAL STRATEGIC PLANNING STATEMENT





The Darling (Baaka) River at Wilcannia

ACKNOWLEDGMENT OF COUNTRY

Council wishes to acknowledge the traditional owners of the land, the Barkandji and the Ngiyaampaa people.

1 FORWARD

The Central Darling Shire is an exciting area of Australia to live, encompassing vast lands, rich cultural and social heritage and a strong rural character.

However, the practical reality is such that there have been considerable difficulties experienced over recent years by our communities and local institutions, including the Shire Council and government services. Central Darling Shire Council was placed in administration by the NSW Office of Local Government, in 2013 following a Public Inquiry. Council is due to come out of administration and return to an elected council in September 2024.

Despite the challenges posed by a remote location and a harsh environment, the Shire's history and future has strengths in primary production, renewables energy, cultural and social diversity. The aim is to grow the Central Darling Shire as a tourist destination for the Western NSW Region.

Our community has developed under sometimes difficult and challenging circumstances. In order to keep meeting these challenges, and continue the progress made by our forebears, a pragmatic vision for the future is required.

The community has developed and voiced a strong desire for improvement in a broad range of areas including housing, health, infrastructure, education, commercial activity, tourism, employment and access to services. To achieve this will require cooperation, collaboration and commitment from all sectors including our partner organisations, community and all levels of government.

2 WHAT DOES THIS STRATEGY DO?

This Local Strategic Planning Statement (LSPS) sets the framework for the economic, social and environmental land use needs over the next 20 years. The LSPS has also taken account of land use planning in adjacent Councils. It also works with council's Community Strategic Plan (CSP) and Local Environmental Plan (LEP). The LSPS gives effect to the Far West Regional Plan and Regional Economic Development Strategy, implementing the directions and actions at a local level.

The LSPS planning priorities, directions and actions provide the rationale for decisions about how we will use our land to achieve the community's broader goals. The Far West Regional Plan Directions and Actions relevant to Central Darling are found on page 9.

This LSPS has been prepared in accordance with clause 3.9 of the Environmental Planning and Assessment Act 1979 (EP&A Act). The LSPS brings together and builds on the planning work found in Council's other plans, studies and strategies, such as the Local Environmental Plan (LEP) and Community Strategic Plan (CSP). The LSPS also gives effect to the Far West Regional Plan 2036, implementing the directions and actions at a local level. The LSPS planning priorities and actions provide the rationale for decisions about how we will use our land to achieve the community's broader land use vision.



Figure 1: Alignment of the LSPS to other strategic planning documents

3 MONITORING

Council will monitor, review and report on its LSPS annually to ensure that its planning priorities are being achieved. Council will use the existing Integrated Planning and Reporting (IP&R) framework under the *Local Government Act 1993* for the purpose of monitoring implementation of the LSPS.

4 THE FAR WEST REGION

The focus for the future of the Far West is to capitalise its competitive advantages and unlock the potential for new economic opportunities. With vast distances, small populations and challenges across government and regional boundaries, all tiers of government and the region's service providers face significant challenges.

The western area comprises the Broken Hill and Central Darling local government areas and the Unincorporated Area. It is known for its isolation, mining heritage and as the birthplace of the world's largest mining company, BHP Billiton. The area is home to approximately 46 per cent of the Far West population. Of this, 85 per cent of people live in Broken Hill, the largest centre in the Far West. Broken Hill and Wilcannia provide business, office and retail services, and complementary activities such as arts, culture, recreation and entertainment to support the social needs of the community. Strong cross-border relationships with Adelaide and Mildura give residents access higher-order health, education, retail, commercial and transport services. Broken Hill is the headquarters of the Royal Flying Doctor Service.

Major transport and freight links include the Barrier, Silver City and Cobb highways and the Sydney to Adelaide rail route. These link to Sydney, Melbourne, Adelaide and Perth. Passenger flights from Broken Hill to Dubbo and Mildura connect to Sydney and regular flights are available to Adelaide.

Broken Hill and Wilcannia, and to a lesser extent Menindee, Ivanhoe and White Cliffs, provide ancillary service industries to support agriculture and mining. Diverse and unique tourist attractions include the historic mining and European heritage sites, Aboriginal heritage sites, Mutawintji and Kinchega national parks, Menindee Lakes, art and film production sites at Silverton, and outback tourist routes to Cameron Corner and the Darling River Run. Arts and culture-related tourism is an emerging opportunity.

The area contains diverse landscapes and environmental features, arid and semi-arid desert areas, inland freshwater lake systems at Menindee, and the Darling River and its associated floodplains and tributaries.

The traditional owners of this land are the Barundji, Karenggapa, Wadilgali, Malyangaba, Bandjigalia, Wandjiwalgu, Wiljali, Danggali, Barkindji, Barindji, Ngiyaampa and Wongaibon people, 44 who celebrate their connection to country through cultural heritage sites and experiences.



The Far West Region

5 OUR SHIRE

Central Darling Shire covers an area of almost 53,000 square kilometres, making it the largest Local Government Area (LGA) in New South Wales. It covers an area about the size of the main island of Tasmania and has diversity in geography, cultures and economic bases.

Population figures for the Shire are one of the lowest in NSW with less than 2,000 residents dispersed throughout the communities of Ivanhoe, Menindee, White Cliffs and Wilcannia, pastoral properties and the localities of Darnick, Mossgiel, Sunset Strip and Tilpa. The Shire is geographically isolated with Wilcannia, the main population centre, located approximately 200 kilometres east of Broken Hill.

The impacts of variable climate and natural hazards are experienced across the Shire, with temperature and rainfall extremes projected to increase into the future, along with the rest of NSW. Rainfall is low and highly variable; summers are hot and winters are mild. The semi-arid environment and high summer temperatures result in high evaporation rates.

The Paroo-Darling National Park is located north of Wilcannia with a proportion of the park situated on the Darling River. Kinchega National Park, home to the Menindee Lake system. Between these parks there is more than 3,330 km² of significant natural environments in the Shire.

The Darling River traverses the Shire as well as the Paroo River, with the prominent catchment area being from Queensland. Because the catchment is exposed to a harsh and arid climate prolonged drought occur throughout, resulting in extended periods of no flow in the Darling River.

The Shire has a small and declining population. Major issues confronting the shire are:

- Water security
- Lack of employment opportunities
- Access to health
- Education
- Public order and safety
- Transport
- Communications
- Housing
- Lack of community services such as recreation facilities.

The principal economic activities are agriculture: pastoral grazing; opal mining and remote area tourism. Large pastoral properties are the dominant land use in the Shire.

A key priority for Council is to maintain and improve levels of service and amenity for residents and visitors while looking to expand the economic and employment base.

5.1 OUR HISTORY

Australia has been inhabited by the Aboriginal people for some 40,000 years. Lake Mungo to the south of Wilcannia and Mutawintji to the north-west give evidence of long occupation. Because of this, the Aboriginal people have a unique place in our Australian society. The Central Darling area around Wilcannia was held by the Barkindji tribe (from Barka meaning a river). Many of the Aboriginal people living in Wilcannia today belong to the Barkindji tribe.

Captain Charles Sturt was the first European to map the Murrumbidgee River and the Murray River to its mouth in 1830. In 1835 Major Thomas Mitchell followed the Bogan and Darling Rivers down to Menindee. He named Mt Murchison on the Darling. Settlement commenced prior to 1850 along the Darling, but it was 1855 before the Central Darling runs were consolidated. Captain Francis Cadell's Steamer Albury entered the Darling on 27 January 1859 and reached Mt Murchison in 8 days. Later the name was changed to Wilcannia meaning 'a gap in the bank where flood waters escape'.

The township of Wilcannia was notified on 26 June 1866. In 1880 it had a population of 3000 with 13 hotels and was known as 'The Queen City of the West'. Wilcannia became one of the major ports of the Murray Darling system and the paddle steamer trade flourished for 70 years. In 1887 218 steamers and their barges unloaded stores weighing 36,170 tons, and 222 loaded wool and other produce weighing 26,552 tons at the port of Wilcannia. At one time there were 30 steamers loading or unloading. There were 90 steamers plying the Darling in 1890. The total distance from Wilcannia to Goolwa at the mouth of the Murray is 1110 river miles. Eventually rail and road transport killed the river boats and Wilcannia lost its former glory. Many fine buildings from the era remain in good condition making Wilcannia one of the best preserved historic towns in Australia.

The name 'White Cliffs' seems to have come from the smudgy white cliffs easily seen by passengers travelling the road from the river port of Wilcannia and the Mt Brown gold fields. From the first there were problems with lack of water and extreme heat in summer. These conditions made for considerable hardship in the opal fields and led to the town's iconic underground dwellings, not the first in Australia but the first on any opal field.

Over 100 businesses catered to their needs. There were five places of worship, a public school whose first schoolmaster was the father of famous cricketer Bill (Tiger) O'Reilly, a convent, a hospital, two doctors, a pharmacy, seven stores, five pubs, five eating houses (one underground), five guest houses, four billiard rooms, four well stocked libraries, a local newspaper, four bands and four halls where dozens of clubs and societies met and where local and overseas companies entertained regularly. At the turn of the century, a population of some 4,000 people lived in an incredible assortment of over 500 dwellings in the town as well as other homes up behind the mullock heaps.

Ivanhoe was originally situated on a well-used route across flat, western New South Wales between Wilcannia and both Balranald and Booligal. The town was a change station (where coach horses were changed) for Cobb & Co. by 1884. The arrival of the railway in 1925, and the completion of the line from Sydney to Broken Hill in 1927, was a definite boost to the town.

Menindee's history is full of colour and characters. It was 'discovered' by the aborigines of the Barkindji Tribe. Their fossilised skeletons remain in the dry sand dunes around the Menindee lakes and have provided some of the most prolific and consistently early remnants of human existence anywhere in the world. Thus far archaeologists have positive evidence of occupation dating back 26,000 years - not much younger than the now famous neighbouring site, Lake Mungo.

5.2 WILCANNIA

Wilcannia, the administration centre of the Shire, has a history of the Darling River heritage having once been the main port for the shipping of wool for the entire western district of NSW. Founded in 1866 as a port on the upper Darling River, Wilcannia is a community in Far West New South Wales with unique and deep history and culture. Wilcannia became an important river port in the 1800's when the paddle steamers from South Australia transverse the Darling River.

The, locally quarried sandstone buildings that were built during the 1880's remain a dominant reminder of the link to the historic thriving port economy. The local police station and court house remain, iconic Colonial buildings designed by James Barnet. The post office and London Standard Chartered Bank (1883) are also prominent buildings within the town. The 1896 Wilcannia Bridge is a centre-lift bridge that has been recognised by the National Trust as an example of the bridges built over the western rivers to allow barges loaded high with wool to pass through.

The Barkandji people still inhabit the land with which they have a long-standing history, connection and association. The town is also significant its role in the brewery industry. Edmund Resch, a pioneer in brewing beer in Australia, opened the Red Lion Brewery in 1883 in Wilcannia, producing Resch's Draught and Pilsner. With gold and opals being discovered in the area as well as the establishment of the Red Lion Brewery and strong port economy, Wilcannia was a thriving community in the 1800's. Today, the community is also recognised for its strong ties to traditional Aboriginal culture.

5.3 WHITE CLIFFS

White Cliffs' establishment in 1890 is attributed to exploration that has led to an extensive mining history which still continues today. The community's commercial opal field is considered to be the first of its kind in Australia. It is not uncommon to find locals or visitors fossicking for opal, in fact White Cliffs welcomes visitors to fossick for the gems, so as long as the claims that they are searching are not active.

The community is also recognised for its underground dwellings, 'dugouts' where visitors can stay the night or enjoy a variety of activities that the community has on offer. White Cliffs is the gateway to the Paroo Darling National Park which has a rich cultural and environmental history. The community hosts many annual events, including the White Cliffs Underground Arts Festival, Australia outback Rally and the Rodeo. These events allow visitors to experience a unique part of Far West NSW.

5.4 IVANHOE

Located approximately 200 kilometres east of Menindee along the Cobb Highway, Ivanhoe is a small township named after the Sir Walter Scott's historical fiction novel. The township was once situated as a coach and stock route. Today, the community offers both locals and tourists the opportunity to experience the Great Australian Outback acting as a railhead and service centre for the surrounding pastoral industry. The Ivanhoe Heritage Trail offers tourists an introduction to the town's history and the inviting hospitality provided by the local businesses provides comfort to travellers. It is the centre of a traditional pastoral area and remains a prominent agricultural sector in the Shire, particularly sheep grazing.

5.5 MENINDEE

Menindee is recognised as one of the oldest European settlements in western New South Wales. The community is of great significance to the Barkandji people and was a base for Burke and Will's expedition across Australia. Menindee's thriving environment fosters an enormous variety of wildlife, supporting up to 222,000 water birds, and provides the ideal climate for ripening stone and citrus fruits. The nearby Menindee Lakes, a catchment of lakes along the Darling River, has the capacity to hold three and half times as much water than that of Sydney Harbour when full. This destination provides the perfect setting for recreational activities such as fishing and camping. Menindee is a growing tourism destination.

5.6 TILPA

The origin of the name "Tilpa" may be found in the Barkandji word "thulpa", which means "floodwaters", for it is in the vicinity of Tilpa that the Darling River floods up to seventy kilometres wide in major floods. Tilpa was once an important river port, carrying supplies up-stream by paddle steamers and returning laden with bales of wool and, like Louth, they also relied on a punt to allow sheep, horses and people to cross the river safely (for a fee) until the mid-1960's.

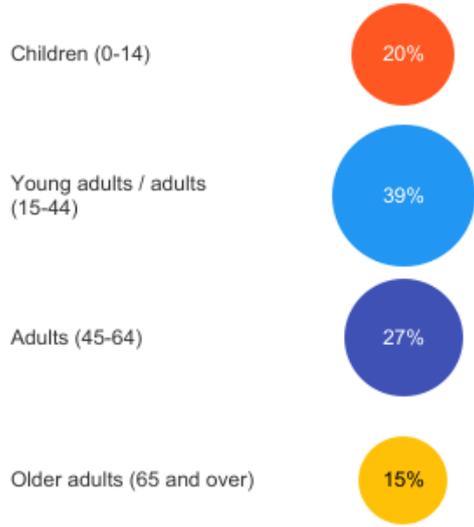
Tilpa may well have a population of about 3, however it lays claim to have the shortest Heritage Walk in Australia, two signs on opposite sides of the main street. The Tilpa Cemetery is the only one in Australia, if not the world, to have no one buried in it. State Governors and Premiers have visited Tilpa but the most important people in the Tilpa district are the "locals" who make Tilpa the village and district that it is. There is accommodation in the village and several local properties also have "farm stay" facilities.

6 CENTRAL DARLING LOCAL GOVERNMENT AREA

Central Darling Shire is a rural and remote area which has been impacted by population decline and its rate of unemployment is also higher than is common for rural areas of NSW, being 11.2% compared to the NSW average of 44%.

Aboriginal and Torres Islander population is as high as 31.1% much higher than the state average and the average for rural NSW of 37%. 34.7% of the Aboriginal and Torres Islander population is under 14 years. The population has significantly high unemployment rates and lower full time employment. Central Darling Shire’s unemployment rate is 25.5%.

Percentage of all people in age group (2016)



Household type (percentage)

Household Type	Year	
	2016	2036
Couple with children	18%	15%
Single parent family	18%	20%
Couple only	24%	25%
Lone person	41%	40%
Group	0%	0%
Other households	0%	0%

Household income range (2016)



Income classification - Regional
■ Very low ■ Low ■ Moderate ■ High

7 VISION

Central Darling Shire will be a great place to live and work as well as being a unique remote destination for tourists in Far West NSW. We aim to preserve and celebrate our history, communities and culture of our shire. Our towns have suffered as a result of many long-term residents moving off grazing properties and out of the towns.

The community seeks through its Community Strategic Plan, better social, economic and environmental outcomes for the Shire. To achieve this will require cooperation and commitment from all of us and our partner organisations in government and the community.

Cultural heritage is of great significance to those living in the region as well as providing opportunities for tourism development. The Shire has a rich Aboriginal heritage as well as a heritage from non-aboriginal settlement associated with the pastoral industry and riverboat trade in the 19th Century.

The built heritage is an important historical reminder of these developments and provides a tourism opportunity as part of a cultural and heritage experience of the region. A number of strategies are identified in this plan to protect and upgrade heritage buildings as part of overall improvements to streetscapes.

The natural environmental assets of the Central Darling Shire include the Darling River, Menindee Lakes, Paroo Darling and Kinchega national parks and the unique landscape of White Cliffs. This underlines the importance of appropriate management and protection measures that involve the Council, the NSW National Parks and Wildlife Service, Community and all Levels of Government.

To further expand the regional economy, a targeted approach to infrastructure investment that provides optimal support to businesses and the community needs to be achieved. Priority areas include roads, telecommunications, accommodation, water quality and supply.

The provision of appropriate and high-quality education, health and other community services is paramount to the overall well-being of the community. Investment in these areas will address the issues of declining population, isolation, transportation and communication, as well as issues relation to education, health, public order and safety, and general lack of employment opportunities.

Tourism will continue to play an important role in the Shire's productivity and employment with key attractors being national parks, remote tourist experiences, connection to outback NSW as well as cultural heritage.

Employment will be based around primary production, tourism, and provision of community administration and community services. Potential opportunities include renewable energy generation, mining and agricultural value adding being realistic potential opportunities.

To Achieve this vision will requires the ongoing funding assistance from the State and Federal Government to local government as the low rate base and capacity to pay by residents makes local investment in infrastructure difficult if not impossible.



8 INDUSTRY SUSTAINABILITY

8.1 AGRIBUSINESS

Central Darling Shire has a rich agricultural history, founded on wool production and pastoral livestock grazing and in more recently goats. These industries remain the main sectors in agriculture in the Shire.

New opportunities in kangaroo harvesting have been identified by locals with kangaroos being harvested locally, stored in chillers and then transported to processing plants for domestic consumption and export. Supporting a processing plant in the Shire could be a future opportunity for investigation. Another new opportunity that has been identified is a fish hatchery in Menindee along with product diversification in new fruit markets. The fish hatchery will aim to replenish native fish populations that were decimated during the 2019 summer fish kills in the Darling River at Menindee. The facility will create local employment and incorporate local expertise, especially from the local Indigenous population.

Opportunities for diversification of activities within rural areas (including rural industries and tourism related uses) are encouraged, provided that the productive capacity of the land is not significantly altered.

8.2 TOURISM

Tourism is a prominent industry in the Shire and there are opportunities for future development across the sector including the future development of a cultural centre in Wilcannia, local art gallery, improved connectivity between our regions National Parks as well as cultural experiences sharing our strong Aboriginal and European history.

The remote location of the area offers an opportunity to be a service centre for travelers, travelling further afield. Attracting people on the way through to other parts of Australia by offering an opportunity to restock supplies as well as refuel before travelling further to more remote areas is an opportunity for the area to further capitalise on.

Our local tourist attractions include being on the Menindee Lakes, Darling River Run, unique underground experience in White Cliffs, farm stays, and the Nationally significant White Cliffs solar farm.

Council will support additional employment opportunities and new businesses to our region, particularly those which build on outback tourism opportunities or provide local services. New development will contribute to the character and identity of our communities and be appropriate for the capacity of local infrastructure. There are opportunities to leverage promotions for the Far West Region with adjoining Local Government Areas and Tourism bodies.

8.3 EDUCATION AND HEALTH

Ensuring current education and health services remain in each town is essential to the region. Supporting the ongoing funding of Wilcannia and Menindee TAFE will also provide local students with opportunities for tertiary study. The region relies heavily on the services provided by the Royal Flying Doctors Service, with no full-time doctors in the Shire. Council maintains aerodromes across the shire that provide important landing opportunities for the RFDS. Aged care is not provided, nor are disability services. Our severe isolation offers an opportunity for our communities to be leaders in the remote delivery of services as new technologies become available.

8.4 OTHER INDUSTRIES

It is important to highlight other industries in the region which include the Gypsum and ilmenite sand which is mined in the Balranald Local Government Area and then road transported to rail head at Ivanhoe for onward transportation. There are active opal mining licenses in White Cliffs.

The correctional centre is the prominent industry in Ivanhoe however its closure will present a new opportunity to repurpose the facility. Council will work with the State government to explore opportunities.

Future areas of investigation include the development of renewables, particularly solar and wind power. The industry is currently limited by the capacity of the grid to transfer power to larger centres. As technology and connectivity continues to improve there could be an opportunity for renewable energy development in our Shire that take advantage of our close proximity to South Australia.

Shopping, office, community and civic uses will continue to be consolidated within the main streets of each town, making best use of existing buildings and shopfronts.

8.5 SUPPORTING INFRASTRUCTURE

Council is focused on investing in community infrastructure renewal and management for the long-term sustainability of essential town services. Key projects include new waste and sewer treatment plants, investigating water treatment options to better utilise wastewater, improving telecommunications connectivity and upgrading key passenger and freight routes. Critical to this investment will be funding from central government as the local capacity to pay does not exist.

Major transport corridors and infrastructure, including highways and major roads, are protected from encroachment by development which would detract from their safety or operational efficiency.

9 HEALTHY AND COHESIVE COMMUNITY

9.1 OUR CHANGING DEMOGRAPHIC

We recognise that our population has fluctuations due to the demographic, but generally the population is in overall decline (last 20 years). This can be attributed to the change in agricultural practices and ancillary industries significantly reducing staff numbers due to efficiencies in technology.

A large proportion of our aging population, who have the means to move away, do so to access higher order services. This however is not the case in White Cliffs, which is often a seasonal retreat for members of the older population.

A Strong local government is essential for our community. Whilst Council is in administration it continues to provide all the essential services and advocacy an elected Council provides. A focus is to build a sustainable and robust organisation to support the return to an elected body

9.2 HOUSING

The large proportion of zoned land in Wilcannia consists of deceased estates. Council is working closely with Government agencies to determine how to manage the growing number of uninhabitable, deceased estates or vacant dwellings in Wilcannia and Menindee. Improving the state of housing stock across the Shire is a key priority for Council to improve community wellbeing and increase visitor experiences.

Housing is predominantly in the form of detached dwelling houses. New growth and development will be located in the existing urban footprint to assist in consolidating communities. This will help strengthen the identity of the community, enhance heritage, maintaining the viability of infrastructure and services, avoiding natural hazards and reducing pressure on water and land resources. A sufficient supply of suitable land exists within the zoned

area to accommodate growth over the next 20 years. No additional rural residential development is intended over the next 20 years.

9.3 PROTECT OUR NATURAL ENVIRONMENT

9.3.1 Increase resilience to climate change and natural hazard risks

Our communities are exposed to the severity and variability of our climate. Improving water security and better equipping our communities to manage extended drought periods will continue to be a focus area for Council. Each of our communities are vulnerable to unprecedented water shortages due to the flow levels of the surrounding river system. The town's raw water relies on storages in the Darling River weir pools. Other sources also include bore fields which produce enough water to supply the town with filtered water only. Council will continue to work with the NSW State and Federal Government and relevant agencies to put in place long-term solutions, such a new weir for Wilcannia, installing additional bores and treatment systems, delivering packaged.

New development or the intensification of uses in areas potentially affected by flooding or bushfire will be avoided, other than where development that can be designed or sited to minimise risk to people, property and the environment. We recognise our community is susceptible to extreme temperatures and will ensure our current and future developments are adapted to maintain our resilience to temperature variability.

Any future development will consider the potential for extreme weather events and wherever possible is located and designed to suit the local climate, particularly by reducing reliance on non-renewable energy and water consumption, especially during times of drought

9.3.2 Protect and manage environmental assets

The Darling River meanders through New South Wales from its origins in Queensland's Darling Downs till it meets the Murray River at Wentworth. It is a significant landmark in Outback Australia. Much of the pioneering history of the region has centred on the river, and it remains vital for agriculture, horticulture and town life. Following the Darling River will take you through the traditional lands of the Ngemba and Barkindji peoples, who regard the river as an integral part of their lives and lifestyle.

Protecting our natural environment is paramount to everything we do. Within the next 20 year it is expected that Menindee will be declared a Ramsar Wetland which will provide international recognition of the significance of the area across the world. The Menindee Lakes are located on the Darling River, about 200 km upstream of the Darling River's junction with the River Murray. The town of Menindee is close to the lakes. The lakes were originally a series of natural depressions that filled during floods. As the flow receded, the water in the natural depressions drained back into the Darling River. Periods of drought and extended low flow can cause the lakes to run dry. Modifications to make use of the lakes for water conservation and regulation along the lower Darling River were undertaken during the mid-20th century. The lakes are owned by the New South Wales Government and operated by Water NSW.

The Darling River catchment upstream of Menindee is immense and comprises southern Queensland and most of New South Wales west of the Great Dividing Range — an area of 574,200 km². It is only during significant floods that the greater part of this area contributes to the flow in the Darling River. The Darling River is fundamental to Wilcannia and Menindee and will continue to be protected and enhanced as a key asset and focal point.

Council will work with the NSW Government and Basin Authorities to develop the water resource sharing plans to ensure a healthy connected darling river along its course.

Protecting our unique vegetation is a concern for council. The Indigenous and European cultural heritage is also of significance to the Region and state of NSW. Any future development will avoid and be buffered from areas of environmental significance and protect the integrity and viability of habitat and biodiversity values, and biophysical and ecological processes.

9.4 CELEBRATE HERITAGE ASSETS

Significant local heritage underpins the character of our communities. The main historic themes relating to the settlement and growth of Wilcannia evolve out of the spread of remote rural pastoral and mining activities in NSW during the 1860s-1890s, leading to the rise of the river steamer transportation as an essential part of the economic growth of the region and the creation of a government administration centre as the population of the region increased. Wilcannia became one of the major ports of the Murray Darling system and the paddle steamer trade flourished for 70 years. The town of White Cliffs, situated in northwest NSW, was Australia's first viably commercial opal field and was first discovered in 1884. Menindee is the oldest European settlement in western New South Wales, and the first town to be established on the Darling River. Ivanhoe was proclaimed a village in 1890. The arrival of the railway in 1925, and the completion of the line from Sydney to Broken Hill in 1927, was a definite boost to the town. Future development will not impact on areas and items of cultural heritage significance within the natural environment and rural landscape.



10 OUR FOR ACHIEVING OUR VISION

PRIORITIES -

10.1 LIVEABILITY

- 10.1.1 Advocate and provide a range of facilities and services to meet community needs
- 10.1.2 Supporting a diverse housing choice where possible using existing infrastructure and building stock
- 10.1.3 Protect and enhance the towns and villages with tree planting /landscaping in streets and community spaces such as the riverbanks and open spaces to increase amenity and protection from the impacts of climate change
- 10.1.4 Work with and support local Aboriginal groups to achieve
 - Structural, social, emotional and physical wellbeing
 - Culture of success
 - Economic independence and sustainability
 - Devolved decision making and community autonomy
 - Citizenship and political engagement
 - Integrated service delivery

10.2 INFRASTRUCTURE

- 10.2.1 Advocate for existing and new development to be supported by infrastructure
- 10.2.2 Actively seek out and advocate for new infrastructure to facilitate investment in new industries such as renewables and agricultural value adding
- 10.2.3 Advocate and work with government agencies to bring enhanced telecommunications to the LGA to facilitate better connections and health, education outcomes.

10.3 PRODUCTIVITY

- 10.3.1 Improve access to and from the LGA
- 10.3.2 Provide for opportunities for local employment

10.4 SUSTAINABILITY

- 10.4.1 Protect, manage and respect cultural heritage assets
- 10.4.2 Proactively, protect and manage environmental assets
- 10.4.3 Engage with Government and natural resource managers to ensure a connected and healthy Darling River
- 10.4.4 Continue to rebuild the Central Darling Shire so that it provides sustainable leadership for the region

10.5 TOURISM

10.5.1 Support tourism providers in enhancing the towns and villages with green spaces and opportunities to experience the various forms of heritage etc

10.5.2 Work with the Barkindji people to protect and conserve natural and cultural heritage of LGA

11 ACTIONS

Central Darling Shire council will deliver through actions taken by Council over the commencing years and will include advocacy, preparation of plans, strategies or policies

Implementation of specific projects will depend on budgets and Council will monitor and report on actions, though the Central Darling Shire Community Strategic Plan and its 4-year Delivery Program. This approach is consistent with the Integrated Planning and Reporting Framework under the *Local Government Act 1993*, which recognises that council plans and policies are interconnected.

12 FAR WEST REGIONAL PLAN DIRECTIONS

Focus	Alignment with Policy	Strategic Outcome	Description
Tourism	Far West Regional Plan – Direction 5	Promote and diversify local tourism market	<ol style="list-style-type: none"> Promote local indigenous cultural opportunities in tourism, including river walks, art workshops and a cultural centre. Ensure experiences are available throughout the year to accommodate seasonal fluctuations Work with National Parks to expand operations into the tourism sector Work with neighbouring regional councils/JO to develop a tourism strategy
Infrastructure	Far West Regional Plan – Direction 4	Diversify energy supply through renewable energy generation	<ol style="list-style-type: none"> Facilitate small-scale renewable energy projects using bioenergy, solar, wind, small-scale hydro, geothermal or other innovative storage technologies through local environment plans.
	Far West Regional Plan – Direction 8	Enhance access to telecommunications	<ol style="list-style-type: none"> Identify options to improve access to shared telecommunication and internet services, including public access to services at community centres and schools.
Changing Demographic	Far West Regional Plan – Direction 20	Plan for a changing demographic	<ol style="list-style-type: none"> Prepare management strategies for declining populations
Housing	Far West Regional Plan – Direction 27	Sustainably manage residential development	<ol style="list-style-type: none"> Ensure any future residential development is located on land that is currently zoned and serviced. Work with agencies to clear uninhabitable housing stock to improve visual amenity and experience in Wilcannia and Menindee.
Protect our Natural Environment	Far West Regional Plan – Direction 26	Deliver long-term water security	<ol style="list-style-type: none"> Ensure that potable and raw water supplies are provided within designated water districts of Ivanhoe and Wilcannia Maintain the consistency of water supply to the White Cliffs community and investigate and improve the provision of a potable supply as a matter of urgency Construct the new water treatment plant and associated infrastructure to ensure improved water supply for White Cliffs, Wilcannia and Ivanhoe
	Far West Regional Plan – Direction 15	Manage land uses along river corridor	<ol style="list-style-type: none"> Develop a management strategy that considers and assesses the potential impacts of new development on biodiversity along the River corridor.
	Far West Regional Plan – Direction 16	Increase resilience to climate change	<ol style="list-style-type: none"> Incorporate the findings of the Far West Enabling Regional Adaptation project to inform land use and planning decisions.
	Far West Regional Plan – Direction 17	Manage natural hazard risks	<ol style="list-style-type: none"> Incorporate the best available hazard information in local plans consistent with current flood studies, flood planning levels, modelling and floodplain risk management plans.
Celebrate Heritage Assets	Far West Regional Plan – Direction 18	Respect and protect Aboriginal cultural heritage assets	<ol style="list-style-type: none"> Protect, manage and respect Aboriginal objects and places in accordance with legislative requirements.
	Far West Regional Plan – Direction 19	Conserve and adaptively re-use European heritage assets	<ol style="list-style-type: none"> Prepare, review and update heritage studies in consultation with the community to recognise and conserve heritage assets and items and include appropriate local planning controls. Investigate opportunities to redevelop and enhance streetscapes and entrances to all towns

12 FAR WEST REGIONAL PLAN DIRECTIONS

Focus	Alignment with Policy	Strategic Outcome	Description
Tourism	Far West Regional Plan – Direction 5	Promote and diversify local tourism market	<ol style="list-style-type: none"> Promote local indigenous cultural opportunities in tourism, including river walks, art workshops and a cultural centre. Ensure experiences are available throughout the year to accommodate seasonal fluctuations Work with National Parks to expand operations into the tourism sector Work with neighbouring regional councils/JO to develop a tourism strategy
Infrastructure	Far West Regional Plan – Direction 4	Diversify energy supply through renewable energy generation	5. Facilitate small-scale renewable energy projects using bioenergy, solar, wind, small-scale hydro, geothermal or other innovative storage technologies through local environment plans.
	Far West Regional Plan – Direction 8	Enhance access to telecommunications	6. Identify options to improve access to shared telecommunication and internet services, including public access to services at community centres and schools.
Changing Demographic	Far West Regional Plan – Direction 20	Plan for a changing demographic	7. Prepare management strategies for declining populations
Housing	Far West Regional Plan – Direction 27	Sustainably manage residential development	<ol style="list-style-type: none"> Ensure any future residential development is located on land that is currently zoned and serviced. Work with agencies to clear uninhabitable housing stock to improve visual amenity and experience in Wilcannia and Menindee.
Protect our Natural Environment	Far West Regional Plan – Direction 26	Deliver long-term water security	<ol style="list-style-type: none"> Ensure that potable and raw water supplies are provided within designated water districts of Ivanhoe and Wilcannia Maintain the consistency of water supply to the White Cliffs community and investigate and improve the provision of a potable supply as a matter of urgency Construct the new water treatment plant and associated infrastructure to ensure improved water supply for White Cliffs, Wilcannia and Ivanhoe
	Far West Regional Plan – Direction 15	Manage land uses along river corridor	13. Develop a management strategy that considers and assesses the potential impacts of new development on biodiversity along the River corridor.
	Far West Regional Plan – Direction 16	Increase resilience to climate change	14. Incorporate the findings of the Far West Enabling Regional Adaptation project to inform land use and planning decisions.
	Far West Regional Plan – Direction 17	Manage natural hazard risks	15. Incorporate the best available hazard information in local plans consistent with current flood studies, flood planning levels, modelling and floodplain risk management plans.
Celebrate Heritage Assets	Far West Regional Plan – Direction 18	Respect and protect Aboriginal cultural heritage assets	16. Protect, manage and respect Aboriginal objects and places in accordance with legislative requirements.
	Far West Regional Plan – Direction 19	Conserve and adaptively re-use European heritage assets	<ol style="list-style-type: none"> Prepare, review and update heritage studies in consultation with the community to recognise and conserve heritage assets and items and include appropriate local planning controls. Investigate opportunities to redevelop and enhance streetscapes and entrances to all towns



Department of Primary Industries

Western Weeds Action Program partner Central Darling Shire Council

Sub-program: Western Weeds Action Program 2020/2025

Partner: Central Darling Shire Council

Activities

GOAL 1 - EXCLUDE: Prevent the establishment of new invasive species		Year 1	Year 2	Year 3	Year 4	Year 5	TOTAL
1.1 Improved identification and management of high risk species and pathways							
1.1.1 Develop species and pathway risk assessment frameworks that are consistent with national approaches where appropriate							
Regional high risk pathways & sites management plan adopted (Control)	Target (Occured (Yes/No))	1	1	1	1	1	5
	WAP Funds	\$0	\$0	\$0	\$0	\$0	\$0
	Agency contribution	\$0	\$0	\$0	\$0	\$0	\$0
Regional high risk pathways & sites management plan reviewed (Co-ordination)	Target (Occured (Yes/No))	1	1	1	1	1	5
	WAP Funds	\$0	\$0	\$0	\$0	\$0	\$0
	Agency contribution	\$0	\$0	\$0	\$0	\$0	\$0
1.1.3 Implement legislation, education and enforcement programs for effective management of high risk species and pathways							
Regional Inspection Plan implemented (new incursions) - High Risk nurseries etc (Inspection)	Target (Inspections)	2	2	2	2	2	10
	WAP Funds	\$630	\$641	\$652	\$663	\$674	\$3260
	Agency contribution	\$270	\$275	\$279	\$284	\$289	\$1397
Regional Inspection Plan implemented (new incursions) - High Risk railways (Inspection)	Target (Kilometres)	270	270	270	270	270	1350
	WAP Funds	\$945	\$961	\$977	\$994	\$1011	\$4888
	Agency contribution	\$405	\$412	\$419	\$426	\$433	\$2095
Regional Inspection Plan implemented (new incursions) - High Risk roadsides (Inspection)	Target (Kilometres)	525	525	525	525	525	2625
	WAP Funds	\$7196	\$7318	\$7443	\$7569	\$7698	\$37224
	Agency contribution	\$3084	\$3136	\$3190	\$3244	\$3299	\$15953
Regional Inspection Plan implemented (new incursions) - High Risk - other (Inspection)	Target (Inspections)	4	4	4	4	4	20
	WAP Funds	\$2100	\$2136	\$2172	\$2209	\$2246	\$10863
	Agency contribution	\$900	\$915	\$930	\$947	\$963	\$4655
Regional Inspection Plan implemented (new incursions) High Risk Watercourses (Inspection)	Target (Kilometres)	1614	1614	1614	1614	1614	8070
	WAP Funds	\$5649	\$5745	\$5843	\$5942	\$6043	\$29222
	Agency contribution	\$2421	\$2462	\$2504	\$2547	\$2590	\$12524
1.1.4 Work with industry to mitigate risk, including codes of practice and labelling standards							
Promote hygienic practices (Extension)	Target (Occured (Yes/No))	1	1	1	1	1	5
	WAP Funds	\$0	\$0	\$0	\$0	\$0	\$0
	Agency contribution	\$0	\$0	\$0	\$0	\$0	\$0
Goal Totals:	WAP Funds	\$16520	\$16801	\$17087	\$17377	\$17672	\$85457
	Agency contribution	\$7080	\$7200	\$7322	\$7448	\$7574	\$36624

GOAL 2 – ERADICATE OR CONTAIN : Eliminate or prevent the spread of new invasive species		Year 1	Year 2	Year 3	Year 4	Year 5	TOTAL
2.1 Improved rapid response capabilities to eradicate or contain new incursions							
2.1.1 Develop more structured processes to respond to invasive species reports							
Incursion plan for high risk weeds implemented (Control)	Target (Occured (Yes/No))	1	1	1	1	1	5

	WAP Funds	\$0	\$0	\$0	\$0	\$0	\$0
	Agency contribution	\$0	\$0	\$0	\$0	\$0	\$0
Prompt containment or eradication and ongoing monitoring of new incursions (Co-ordination)	Target (Occured (Yes/No))	1	1	1	1	1	5
	WAP Funds	\$0	\$0	\$0	\$0	\$0	\$0
	Agency contribution	\$0	\$0	\$0	\$0	\$0	\$0
2.1.2 Develop incursion response plans for extreme risk species							
Prompt containment or eradication and ongoing monitoring of new incursions (Control)	Target (Occured (Yes/No))	1	1	1	1	1	5
	WAP Funds	\$4060	\$4129	\$4199	\$4271	\$4343	\$21002
	Agency contribution	\$1740	\$1770	\$1800	\$1830	\$1860	\$9000
Rapid Response Plan implemented through annual program (Control)	Target (Occured (Yes/No))	1	1	1	1	1	5
	WAP Funds	\$0	\$0	\$0	\$0	\$0	\$0
	Agency contribution	\$0	\$0	\$0	\$0	\$0	\$0
2.1.3 Develop rapid response plans and costsharing agreements							
Implementation of cost sharing arrangements between agencies (Co-ordination)	Target (Partnerships)	1	1	1	1	1	5
	WAP Funds	\$1680	\$1709	\$1738	\$1767	\$1797	\$8691
	Agency contribution	\$720	\$732	\$745	\$757	\$770	\$3724
Goal Totals:	WAP Funds	\$5740	\$5838	\$5937	\$6038	\$6140	\$29693
	Agency contribution	\$2460	\$2502	\$2545	\$2587	\$2630	\$12724

GOAL 3 – EFFECTIVELY MANAGE : reduce the impacts of widespread invasive species

3.1 Management programs prioritised to give more targeted effort and greater benefit

3.1.1 Prioritise invasive species management at the regional level through regional pest animal and weed management strategies

		Year 1	Year 2	Year 3	Year 4	Year 5	TOTAL
Ensure Western RWC have capacity to undertake regional planning (Co-ordination)	Target (Meetings)	2	2	2	2	2	10
	WAP Funds	\$2380	\$2420	\$2462	\$2503	\$2546	\$12311
	Agency contribution	\$1020	\$1037	\$1055	\$1073	\$1091	\$5276

3.1.2 Prioritise management efforts based on current and potential impacts

Invasive species on private land managed effectively (Inspection)	Target (Inspections)	80	80	80	80	80	400
	WAP Funds	\$16800	\$17086	\$17376	\$17671	\$17972	\$86905
	Agency contribution	\$7200	\$7322	\$7447	\$7573	\$7702	\$37244

Invasive species on private land managed effectively (Co-ordination)

	Target (Plans)	80	80	80	80	80	400
	WAP Funds	\$0	\$0	\$0	\$0	\$0	\$0
	Agency contribution	\$0	\$0	\$0	\$0	\$0	\$0

Invasive species on public lands managed effectively (council areas) (Inspection)

	Target (Inspections)	6	6	6	6	6	30
	WAP Funds	\$4900	\$4983	\$5068	\$5154	\$5242	\$25347
	Agency contribution	\$2100	\$2136	\$2172	\$2209	\$2246	\$10863

Invasive species on public lands managed effectively (state owned) (Inspection)

	Target (Inspections)	10	10	10	10	10	50
	WAP Funds	\$4900	\$4983	\$5068	\$5154	\$5242	\$25347
	Agency contribution	\$2100	\$2136	\$2172	\$2209	\$2246	\$10863

Management programs prioritised for greatest benefit (Control)

	Target (Occured (Yes/No))	1	1	1	1	1	5
	WAP Funds	\$0	\$0	\$0	\$0	\$0	\$0
	Agency contribution	\$15000	\$15255	\$15514	\$15778	\$16046	\$77593

Regional inspection program reviewed (Inspection)

	Target (Occured (Yes/No))	1	1	1	1	1	5
	WAP Funds	\$0	\$0	\$0	\$0	\$0	\$0
	Agency contribution	\$0	\$0	\$0	\$0	\$0	\$0

3.1.3 Programs are measured with clear benchmarks to ensure results are quantified

3.2 Improved management effectiveness

3.2.1 Management is undertaken according to best practice management guidelines and Standard Operating Procedures

Promote hygienic practices through training workshops (Extension)

	Target (Training courses for weeds professionals)	1	1	1	1	1	5
	WAP Funds	\$1050	\$1068	\$1086	\$1104	\$1123	\$5431
	Agency contribution	\$450	\$458	\$465	\$473	\$481	\$2327

Promote hygienic practices through toolbox meetings (Compliance)

	Target (Meetings)	2	2	2	2	2	10
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	WAP Funds	\$1120	\$1139	\$1158	\$1178	\$1198	\$5793
	Agency contribution	\$480	\$488	\$496	\$505	\$513	\$2482
3.2.6 Large management programs should have monitoring, reporting and feedback processes in place to allow continual refinement of management approach							
Improve capacity to monitor, evaluate and report on outcomes of this project (Inspection)	Target (Occured (Yes/No))	1	1	1	1	1	5
	WAP Funds	\$0	\$0	\$0	\$0	\$0	\$0
	Agency contribution	\$0	\$0	\$0	\$0	\$0	\$0
Improve capacity to monitor, evaluate and report on outcomes of this project through re-inspection program (Inspection)	Target (Occured (Yes/No))	1	1	1	1	1	5
	WAP Funds	\$350	\$356	\$362	\$368	\$374	\$1810
	Agency contribution	\$150	\$153	\$155	\$158	\$160	\$776
Invasive species on private land managed effectively through monitoring and reinspections (Inspection)	Target (Inspections)	12	12	12	12	12	60
	WAP Funds	\$2450	\$2492	\$2534	\$2577	\$2621	\$12674
	Agency contribution	\$1050	\$1068	\$1086	\$1104	\$1123	\$5431
Goal Totals:	WAP Funds	\$33950	\$34527	\$35114	\$35709	\$36318	\$175618
	Agency contribution	\$29550	\$30053	\$30562	\$31082	\$31608	\$152855

GOAL 4 – CAPACITY BUILDING : Ensure NSW has the ability and commitment to manage invasive species		Year 1	Year 2	Year 3	Year 4	Year 5	TOTAL
4.1 Roles and responsibilities are clear for invasive species management							
4.1.1 Ensure roles and responsibilities for each stakeholder are clearly defined							
4.2 Private landholders and the general community are motivated to support biosecurity at all stages of invasion curve							
4.2.1 Inform stakeholders of their obligations under the Biosecurity Act 2015							
Develop and disseminate introductory weeds pack for new property owners (Extension)	Target (Number)	1	1	1	1	1	5
	WAP Funds	\$350	\$356	\$362	\$368	\$374	\$1810
	Agency contribution	\$150	\$153	\$155	\$158	\$160	\$776
Disseminate weed information packs to new property owners within 12 months (Extension)	Target (Occured (Yes/No))	1	1	1	1	1	5
	WAP Funds	\$350	\$356	\$362	\$368	\$374	\$1810
	Agency contribution	\$150	\$153	\$155	\$158	\$160	\$776
4.2.2 Identify opportunities for community involvement in biosecurity							
Increase participation and capacity of community groups (Co-ordination)	Target (Occured (Yes/No))	1	1	1	1	1	5
	WAP Funds	\$350	\$356	\$362	\$368	\$374	\$1810
	Agency contribution	\$150	\$153	\$155	\$158	\$160	\$776
Increase participation and capacity of community groups (Co-ordination)	Target (Occured (Yes/No))	1	1	1	1	1	5
	WAP Funds	\$350	\$356	\$362	\$368	\$374	\$1810
	Agency contribution	\$150	\$153	\$155	\$158	\$160	\$776
4.2.4 Provide a range of information, education and training resources							
Invasive species on private land managed effectively (Extension)	Target (Number)	80	80	80	80	80	400
	WAP Funds	\$0	\$0	\$0	\$0	\$0	\$0
	Agency contribution	\$0	\$0	\$0	\$0	\$0	\$0
Provide educational material available in identification of high priority species (Extension)	Target (Occured (Yes/No))	1	1	1	1	1	5
	WAP Funds	\$0	\$0	\$0	\$0	\$0	\$0
	Agency contribution	\$0	\$0	\$0	\$0	\$0	\$0
Implement regional communication strategy (Extension)	Target (Events)	1	1	1	1	1	5
	WAP Funds	\$1400	\$1424	\$1448	\$1473	\$1498	\$7243
	Agency contribution	\$600	\$610	\$620	\$631	\$642	\$3103
Implement regional communication strategy (Extension)	Target (Number)	2	2	2	2	2	10
	WAP Funds	\$0	\$0	\$0	\$0	\$0	\$0
	Agency contribution	\$0	\$0	\$0	\$0	\$0	\$0
Increase the number of weed awareness programs run (Extension)	Target (Number)	2	2	2	2	2	10
	WAP Funds	\$1050	\$1068	\$1086	\$1104	\$1123	\$5431
	Agency contribution	\$450	\$458	\$465	\$473	\$481	\$2327
4.2.5 Raise awareness of the importance of reporting new incursions and provide accessible mechanisms for reporting							
Build capacity of each agency to electronically submit standard data to the centralised NSW BIS (Compliance)	Target (Reports)	1	1	1	1	1	5
	WAP Funds	\$0	\$0	\$0	\$0	\$0	\$0

	Agency contribution	\$0	\$0	\$0	\$0	\$0	\$0
4.3 Skilled workforce implementing invasive species management							
4.3.1 Maintain availability of competency-based education and training courses							
Ensure Western RWC have capacity to undertake regional planning (Extension)	Target (Meetings)	1	1	1	1	1	5
	WAP Funds	\$0	\$0	\$0	\$0	\$0	\$0
	Agency contribution	\$1000	\$1017	\$1034	\$1052	\$1070	\$5173
4.3.2 Maintain an adequate network of biosecurity professionals across the state that can be rapidly deployed to manage biosecurity emergencies							
Increase the number of operators holding competency based qualifications (Extension)	Target (Training courses for weeds professionals)	4	4	4	4	4	20
	WAP Funds	\$4760	\$4841	\$4923	\$5007	\$5092	\$24623
	Agency contribution	\$2040	\$2075	\$2110	\$2146	\$2182	\$10553
4.4 Improved tools to monitor and manage invasive species							
4.4.3 Develop and promote an information management system to improve capacity to understand and deal with biosecurity threats							
Build capacity of each agency to submit data to the centralised NSW BIS (Compliance)	Target (Occured (Yes/No))	1	1	1	1	1	5
	WAP Funds	\$0	\$0	\$0	\$0	\$0	\$0
	Agency contribution	\$0	\$0	\$0	\$0	\$0	\$0
Improve capacity to monitor, evaluate and report on outcomes of this project (Compliance)	Target (Occured (Yes/No))	1	1	1	1	1	5
	WAP Funds	\$2800	\$2848	\$2896	\$2945	\$2995	\$14484
	Agency contribution	\$1200	\$1220	\$1241	\$1262	\$1284	\$6207
Goal Totals:	WAP Funds	\$11410	\$11605	\$11801	\$12001	\$12204	\$59021
	Agency contribution	\$5890	\$5992	\$6090	\$6196	\$6299	\$30467
GRAND TOTAL FOR CENTRAL DARLING SHIRE COUNCIL ACROSS ENTIRE SUB-PROGRAM							
	WAP Funds	\$67620	\$68771	\$69939	\$71125	\$72334	\$349789
	Agency contribution	\$44980	\$45747	\$46519	\$47313	\$48111	\$232670

Reference: EF17/8543

Geoff Laan
Inspections Officer
Central Darling Shire Council
PO.Box 165
Wilcannia, NSW 2836

Webster Cemetery Menindee Common

Dear Geoff,

As per our conversation regarding the Webster cemetery on the Menindee common **Lot No: 7310 DP: 1181580**. It is a small bush cemetery with six unmarked graves post settlement. The proposed fence line will also take in one traditional burial, which is located approximately 8 metres away.

The Heritage Division New South Wales is seeking your support in enclosing this area with a ring lock style fence including rabbit proofing at the bottom and a single stock proof gate. National Parks and Wildlife Service placed a bollard style fence around the cemetery approximately 20 years ago, but this has aged and is in disrepair.

The Webster Cemetery was first recorded in 1977 by National Parks worker John Everleigh after it was reported by members of the Menindee community. As you can see in the table below the first burial was in January 1909 and a second followed six days later.

From research I have been able to find information on the six people in the cemetery;

Name	Age	Date of death	Cause of death
Bridget Webster	19	16 th January 1909	Certificate states sunstroke. Community oral histories state poisoned.
Alice Webster	14	22 nd January 1909	Certificate states natural causes.

			Community oral histories states poisoned.
Willie Webster	11	25 th December 1916	Gunshot wound/accidentally
Jack Perry	70	16 th August 1924	No certificate but information states natural causes
Bugmy (baby boy)	One week old	Not known	Not known
Frank Clarke	36	1 st June 1925	Certificate states natural causes

There is a Blackbox tree on site. The graves of the six are located around the tree. After the burial of Bridget and Alice the tree was carved with their initials B.W and A.W. This scar has since eroded and is no longer visible, however the tree is still living and is considered an important part of the cemetery and monitoring of the tree will be ongoing.



Photo courtesy of Sarah Martin 2000

The Heritage Division has the funding to pay for the fencing. We are hoping to get your support as soon as possible as money is from this financial year and we would like to have it spent before the second week of June. If you have any further questions, please give me a call ph: 0420276035.

Yours sincerely

Jodielyn Edge
Heritage Operations Officer
NSW Heritage Division – Broken Hill Branch
183 Argent Street, BROKEN HILL NSW 2880
jodielyn.edge@environment.nsw.gov.au

20/05/2020

Works Program May 2020

ID	Task Mode	Task Name	Duration	Start	Gantt Chart																											
					Mar '20	6 Apr '20	13 Apr '20	20 Apr '20	27 Apr '20	4 May '20	11 May '20	18 May '20	25 May '20	1 Jun '20	8 Jun '20	15 Jun '20	22 Jun '20	29 Jun '20														
1		State Roads	200 days?	Tue 21/01/20	[Gantt bars for State Roads tasks]																											
2		SH21 Yelta IS Project	100 days	Tue 21/01/20	[Gantt bar for SH21 Yelta IS Project]																											
3		SH21 Maintenance Grading	20 days	Tue 9/06/20	[Gantt bar for SH21 Maintenance Grading]																											
4		SH21 Heavy Patching	4 days	Tue 31/03/20	[Gantt bar for SH21 Heavy Patching]																											
5		SH21 Glen Albyn IS Project	100 days	Tue 9/06/20	[Gantt bar for SH21 Glen Albyn IS Project]																											
6		SH8 Moira Plains Culverts	4 days	Mon 13/04/20	[Gantt bar for SH8 Moira Plains Culverts]																											
7																																
8		Regional Roads	138 days	Thu 23/01/20	[Gantt bars for Regional Roads tasks]																											
9		MR68C Pooncarie Rd MG	20 days	Tue 28/04/20	[Gantt bar for MR68C Pooncarie Rd MG]																											
10		MR433 Ivanhoe-Menindee Rd MG	35 days	Thu 23/01/20	[Gantt bar for MR433 Ivanhoe-Menindee Rd MG]																											
11		MR416 Ivanhoe-Cobar RD MG	10 days	Tue 17/03/20	[Gantt bar for MR416 Ivanhoe-Cobar RD MG]																											
12		MR68A Tilpa West Rd Grids	40 days	Mon 6/04/20	[Gantt bar for MR68A Tilpa West Rd Grids]																											
13		MR68B Wilcannia-Menindee West Rd MG	40 days	Tue 9/06/20	[Gantt bar for MR68B Wilcannia-Menindee West Rd MG]																											
14		MR68A Tilpa West Rd MG	20 days	Tue 9/06/20	[Gantt bar for MR68A Tilpa West Rd MG]																											
15		MR428 Kayrunnera Rd MG	7 days	Fri 17/04/20	[Gantt bar for MR428 Kayrunnera Rd MG]																											
16																																
17		Local Roads	107 days	Fri 24/01/20	[Gantt bars for Local Roads tasks]																											
18		SR41 Sayers Lake Rd MG	2 days	Fri 24/01/20	[Gantt bar for SR41 Sayers Lake Rd MG]																											
19		SR3 Tongo Rd, Paroo Xings Construction	39 days	Tue 4/02/20	[Gantt bar for SR3 Tongo Rd, Paroo Xings Construction]																											
20		SR9 Norma Downs Rd MG	5 days	Tue 17/03/20	[Gantt bar for SR9 Norma Downs Rd MG]																											
21		SR3 Tongo Rd MG	15 days	Sun 22/03/20	[Gantt bar for SR3 Tongo Rd MG]																											
22		SR20 Baden Park Rd Construction	50 days	Tue 14/04/20	[Gantt bar for SR20 Baden Park Rd Construction]																											
23		SR15 Darnick-Pooncarie Rd MG	1 day	Fri 21/02/20	[Gantt bar for SR15 Darnick-Pooncarie Rd MG]																											
24		SR10 Wilcannia West Rd MG	4 days	Tue 18/02/20	[Gantt bar for SR10 Wilcannia West Rd MG]																											
25		SR32 Glendara Rd MG	7 days	Fri 17/04/20	[Gantt bar for SR32 Glendara Rd MG]																											
26		SR6 Mandalay Rd MG	10 days	Tue 28/04/20	[Gantt bar for SR6 Mandalay Rd MG]																											
27		SR5 Wanaaring Rd MG	30 days	Tue 12/05/20	[Gantt bar for SR5 Wanaaring Rd MG]																											
28																																
29		Other	60 days	Tue 14/04/20	[Gantt bars for Other tasks]																											
30		Private Works - Cobar SC MG	20 days	Tue 12/05/20	[Gantt bar for Private Works - Cobar SC MG]																											
31		Storm Damage Emergency Works	60 days	Tue 14/04/20	[Gantt bar for Storm Damage Emergency Works]																											

Project: Works Program May 20 Date: Wed 20/05/20	Task		Project Summary		Manual Task		Start-only		Deadline	
	Split		Inactive Task		Duration-only		Finish-only		Progress	
	Milestone		Inactive Milestone		Manual Summary Rollup		External Tasks		Manual Progress	
	Summary		Inactive Summary		Manual Summary		External Milestone			

**MINUTES OF THE INTERNAL AUDIT COMMITTEE HELD IN THE
COUNCIL CHAMBERS, 21 REID STREET, WILCANNIA
ON WEDNESDAY, 22 APRIL 2020**

IN ATTENDANCE:

Bob Stewart	Administrator – by video
Greg Hill	General Manager
Reece Wilson	Director Shire Services
Jacob Philp	Director Business Services
Jamie Parsons	Executive Assistant
Kevin Smith	Manager Finance – by video
Sharon Brock	Risk and Work Health Safety Officer
Gemma Dillon	Finance Officer
Jay Nankivell	Independent Committee Member/Chair Person – by video
Allan Carter	Independent Committee Member – by video
Dave Tanner	Independent Committee Member – by video
Paul Bright	Independent Committee Member – by video
Brett Hanger	National Audit Office – by video
Craig Hutley	Marsh Risk Consulting - by video
Phil Swaffield	National Audit Office – by video
Stephen Prowse	National Audit Office – by video

1. OPENING OF MEETING

The meeting was declared open at 10:30am.

2. ACKNOWLEDGEMENT OF COUNTRY

An acknowledgement of the traditional custodians of the land was delivered by the Chair.

3. CONFIRMATION OF MINUTES

3.1 INTERNAL AUDIT COMMITTEE MEETING – 26 FEBRUARY 2020

Resolved

That the Minutes of the Internal Audit Committee Meeting held on 26 February 2020 be received and confirmed as an accurate record.

Minute Number: 01-04-20

4. REPORTS

GENERAL MANAGERS BREIFING

Briefing from the General Manager was provided to the Committee as an overview as to what has been happening within the Central Darling Shire and how the organisation is responding to COVID-19.

During the last meeting, Laurie Knight was visiting the Central Darling Shire working with staff for the Accounts, General Ledger and Job Costing Number. Greg spoke with Laurie Knight this week in relation to the Draft Structure and was informed that the Draft should be

received next week and will be reviewed internally once received with Senior Managers within the Central Darling Shire Council. The review will be completed by the cut off as 1st of July 2020 for the New Financial Year. The General Manager reported that he hopes that once this is completed, CDSC will have a better reporting and accounting system.

The General Manager provided an update in relation to COVID-19 and the measures the Council has taken to protect the community.

There has been a lot of work completed over the last 3 to 4 weeks. Most of the items are covered in more detail in the Business Paper, however a brief summary was provided. All Council Offices are closed for face to face enquiries. There have been a few instances where members of the Public have come into the office to pay for overdue accounts, however they have been asked to wait outside while transactions are completed. All Council offices are still operational by email and telephone enquiries. The Local Post Office is still in operations and is working through a hole in the wall to provide the public with support. The RMS services are still operational through the LPO; however, residents require to call and make an appointment prior to attending to complete all RMS enquiries. All other services remain the same, however the LPO isn't accepting any cash withdrawals or payments.

Public facilities have also been closed for public use (for example: Public Toilets, Playgrounds, Swimming Pools, Halls and Caravan Parks). CDSC are lucky in the sense that they don't operate of any of the following facilities (Libraries, Child Care services). CDSC haven't stood down any staff. There have been a few staff members that have taken some leave over Easter to travel back home as they live interstate. These staff members are also working from home and still providing remote support where possible. There have also been some staff take some special leave/carers leave to take care of children. Other than that, we still have a full staff which seem to be working well at the moment.

The LEMC Plan has been activated and has been operational for 5 weeks.

The Bus services between Dubbo and Broken Hill have been restricted. Local Police have started to question travellers to ensure they are completing essential travel and aren't travelling unwell.

The LEMC is made up of Local organisational Members which include – General Manager, Director of Shire Services and his EA as Minute Taker and the Senior Chief Inspector from the Local Police Station Tony Moodie.

The LEMC has also produced a Community Plan which covers Wilcannia, Menindee and Ivanhoe. The Community Plan has 4 phases listed within it. CDSC are currently at Phase 1 which entails all options which CDSC are currently completing.

There has been no Accommodation allocated for people living in overcrowded houses. When the Community Plan reaches to Phase 2, CDSC will be able to look into providing accommodation to those affected. The General Manager informed the Committee of the local indigenous residents and the situation of residents living in overcrowded houses. He informed the committee that there can be anywhere up to 15 people living in the one house and the impacts this can have on the community.

The General Manager welcomed the new Finance Officer Gemma Dillion and introduced her to all committee members.

WHS Management Plan – there is a meeting next weekend with Senior Managers and Bryson Reeds to discuss. They will go through the WHS Management Plan and will be looking at implementing the plan.

Circular from OLG – sent out last Friday – re financial reporting and INPR – some of the things will impact Councils – more so not CDSC; after discussions with Senior Managers -

Submission Audit Financial Report – Original deadline was 31 October 2020 has now been pushed back to 30 November 2020.

Preparation and publishing of Annual Reports – original deadline was 30 November, has now been pushed out to 30 December.

In discussion with staff - we think we can still meet original deadlines, however that is up to external Auditors to see if all information can be submitted by us and they're able to complete their reports.

Adoption of Operational Plan – original deadline was 1 July pushed out to 1 August. Still aiming for 26 June (Council Date) to adopt the Operation Plan – CDSC don't believe there will be any changes there.

Quarterly Rates – don't believe anything will be needing to be pushed out to 30 September if Operation Plan is adopted.

QBR – draft in today's meeting – will hopefully go out to May if adopted.

The Chair asked the General Manager that if the Operational Plan and Landing of Rates is pushed out – how will CDSC handle having the Rates coming in at a later date. The General Manager asked the Finance Manager to answer the question.

The Finance Manager stated that he doesn't think there is much of a risk at the moment, however, is needing to build the situation into the Financial Models which he is completing at the moment.

The Finance Manager stated that there are some Cash Reserves, however they are limited. It was mentioned that if the sales are delayed for too long, there is the option to dip into the cash reserves and finance the operations until CDSC are able to receive the collections.

The new Internal Audit Officers introduced themselves to the committee and provided an overview as to where they're situation and their positions within the team and their experience.

Technically the Internal Auditors aren't starting until 1 July 2020, however they have reviewed the Draft Strategic Plan (they base this off what their proposal will be) and have commented that there are some items within that plan which are worthy topics. Once the listing of activities within Council and a broad risk assessment of the risks that are associated with each of those activities has commenced, the end result will be a documented strategic plan and the annual work plan or annual audit program.

4.1 DRAFT QUARTERLY BUDGET REVIEW AS AT 31 MARCH 2020

Manager of Finance spoke to the report.

This is a draft QBR – made a couple of changes to it. Use and Charges and Fees in the report states \$8.2M – only predicted \$7.6M – amend that by adding \$1.2M which will be the projected Use and Fees and Charges for the end of period to \$8.8M.

Interest and Investments – better results than the \$80K – will amend and bring the investment up to \$83K.

Additional Grant of \$55K for Menindee Fish Hatchery – The grant is the first payment of \$100K that CDSC will be receiving for the Scoping Study on the Fish Hatchery which is a part of the larger contribution from the Commonwealth Government which will be in the range of \$5M.

Grant for White Cliffs Water Treatment Plant – This grant won't be received this year (as previously discussed in previous meetings).

The Finance Manager will also be amending the employee costings and will also be amending the Materials and Contracts to take into account for any additional expenses due

to the RMS additional works – this is to be discussed as the Use and Fees and Charges. The Finance Managers prediction for Employee Costs will go up an additional \$400K which will bring the costings up to \$5.2M per year. Materials and Contracts will be estimated at \$340K which will bring the costings up to \$10.6M per year.

Provision for Doubtful Debts that was previously discussed in meetings which was going to be \$1.225M – it is going to bring into account \$1.2M. The whole account will be brought into account this year – the debts have been noted as doubtful – the provision will be brought up to \$1.1M which is where it stands at the moment. In the report it states that there will be a small deficit of around \$120K – when the adjustment was made regarding the additional RMS work – the net result turned to be a surplus of \$340K.

The Chair raised a question to the Finance Manager – OLG Quarterly Budget Review and how they are presented to Council and to look at having it implemented by September. Is there any chance the committee can have the Internal External Cash Restrictions and Ratios presented as a partner report for the next committee meeting? The Finance Manager advised that he will work towards having it presented to the next meeting.

The Director of Business Services and the Finance Officer have stated that they are working towards the Grant Register and the Cash Flow Statement at the moment and will possibly be able to give CDSC more information around the restrictions we have towards Grants that we have previously received in advance in the past.

The Chair mentioned that it would be good for the committee to be aware of the cash position at each meeting in relation to borrowing from the external restrictions to know where the cash position is and what it will look like if those borrowings have to be repaid or the extension of those borrowings.

The Chair had stated that he thinks it would be advisable for The NSW Audit Office and Brett Hanger to be advised as well for the EOY Audit so it can be managed and if there will be any risks come out of any external borrowings.

The chair asked – is there any opportunity during COVID-19 to change work practices to get any of the long-standing leave balances down.

The Director of Business Services stated – there have been some staff request additional time off however because of the limited amount of staff available and providing additional services within the Shire, it is hard for staff to take long periods of time off with no additional coverage.

Mover for report – Allan Carter
Secunder for the report – David Tanner

Minute Number: 02-04-20

4.2 QUARTERLY RISK MANAGEMENT REPORT – QUARTER 2, 2020

Paul Bright spoke through the chair – Questions – good work in improving the register. Important to get the Treatment Plans, what actions are Council taking for the high strategic risk as a priority and what is the time frame and plan for it. This will feed into the support to the National Audit Group in developing their audit universe.

Director of Business Services commented at this point in time the resources are stretched and there are 2 new employees that are requiring a lot of attention from them to be where they are required to be so when the first initial audit begins, the information that is required for the reports will be available straight away.

The Director of Business Services stated that he hopes that some work can be put into it by the next Internal Audit and Risk Committee meeting, however, is uncertain due to the timeframe.

Paul Bright stated that from an administrative prospective, the report being publish the way that it is, it is difficult to read as it is stretched over a few pages. It was questioned if it is published through an Excel document.

The General Manager responded and confirmed that it is publish through an Excel spreadsheet and stated that in future when the Agenda is sent out, the Excel spreadsheet will also be attached to the email for viewing.

Craig Hutley commented and stated that a lot of work has gone into the Risk Register and there is still a lot of work to be completed on it. He stated that what needs to happen now is contact is now needing to be made with various risk owners, make sure all identification has been made for the operational risks and possibly out a Pandemic Strategic Plan Risk in there due to the current situation that is occurring worldwide. Craig stated that the key is to be able to effectively manage the risks within Council is to identify the controls and to assess how effective they are. Craig stated that the next session he has with Council is to organise a meeting to layout a schedule for talking to each of Regional and Team Managers and to start identifying controls for the risks and to assess how effective they are.

The Chair stated that he notes the work that has gone into the development of the Risk Register.

The Chair stated that once the Treatment Plans start being developed, that it would be ideal to have the Risk Managers present to the committee for them to be able to speak with the committee in relation to their point of view on the plans.

Mover to the report – Paul Bright

Secunder to the report – David Tanner

Minute Number: 03-04-20

4.3 CORONAVIRUS (COVID-19) IMPACT TO COUNCIL

The General Manager spoke to the report. Most of the update was spoken about in the General Manager's Briefing.

Stated that from a financial point of view, he doesn't believe the COVID-19 will have any impacts on the Council financially.

In relation to staff, Council are still retaining staff. As mentioned earlier, some staff are currently on leave and some have gone back interstate to be with their families and are currently working from home. This seems to be working well for the moment and there doesn't seem to be any issues.

Some of the issues seem to be more operational. Things don't seem to be being completed out on the field which normally happen due to workers beings diverted onto other jobs. The expenditure that Council have had on COVID-19 is on PPE, disinfectant and other items to be able to protect the staff and the communities.

The GM stated that in the attachment to the report is the Coronavirus Policy – this is needing to be amended to the Coronavirus Procedure. This will be amended internally by staff and has been noted.

The Chair thanked the GM and asked that with the Business Continuity Policy and Plan – any highlights that stand out that could be improved in the future?

The GM stated that the this isn't finished as yet. The GM stated that in about 6 months or so, once this is over, Council will review the plan to determine points that did and did not work and will be placed into the Action Plans for next time.

Allan Carter – If the virus was to affect residents within the Shire, would there be a risk for services to be suspended?

The GM spoke through the Chair and stated that this has been looked at into through extensive detail, especially through the Water Treatment Plans. The Director of Shire Services and the Water Treatment Operator have been speaking with neighbouring Councils about potentially having an issue with COVID-19, Council could look at calling on neighbouring Councils to assist them in the Water Treatment Plant Operations. And then also raised through LEMC that if further issues were raised if there was the possibility of the Military to be able to be brought into the Far West to assist.

Waste Collection – looking at neighbouring Councils for support. Council will look at swapping drivers and trucks from Broken Hill to be able to still complete Waste Collection. If the Administrative staff on the front desk were to become infected, Council have the ability to work from home, so Staff will still be able to provide support to the community to a degree.

Mover for the Report – Allan Carter

Secunder for the Report – Paul Bright

Minute Number: 04-04-20

4.4 2018-19 MANAGEMENT LETTER WORK PLAN

The General Manager spoke to the report. General Manager stated that the letter has been received and had hoped that someone from the Audit Office could be present to speak about the letter, however, were unavailable.

Brett Hanger spoke to the General Manager – as a part of the interim report that is coming up, they will be revisiting the actions and progress Council have taken.

The Chair asked Mr Hanger if he is aware of any impacts that may occur to the Audit Timeline due to COVID-19.

Mr Hanger spoke through the chair – stated that they are predicting to stick with the original timeframes. The interim audit was scheduled to commence in May. There will be a list of requirements sent out shortly to Council to help assist completing the Audit remotely. They are still aiming to reach the original deadlines for the Interim Audit, and have it completed. The Draft Management Letter will be sent out to Management by June so that it hits the Auditors deadline and out to Council formally by the end of July. Once this is completed, work can then be started on the End of Year Audit. As this point in time, they are uncertain if

they will be able to visit the office to complete the Audit. If the End of Year Audit is needing to be completed remotely, this is well set up to be completed, however, the hopes are that this doesn't have to occur.

David Tanner spoke through the chair to Mr Hanger and stated that the document is quite lengthy and detailed and asked if there was a chance for it to be summarised for what's being completed, what being proposed to be closed and what's opened. Suggested that every 6 months provide a full report, however for ongoing meetings, if a shorter version could be provided for easier reading. Mr Tanner asked that when out to Council if Mr Hanger provides feedback on what can be closed.

Mr Hanger spoke through the Chair and agreed with Mr Tanner and stated that feedback is always provided back to Council in the Management Letter at the Appendix as what is being completed/what has been completed.

Mr Bob Stewart spoke through the Chair to ask if the General Manager, Director of Business Services or the Finance Manager to provide an update on the internal loan and where Council are up too on OLG approval.

The General Manager spoke through the Chair and stated that a letter was sent early March 2020 asking if Council could continue to use Internal Loans/Restricted Funds – a email was received – OLG are still assessing, however, the potential is that Council will receive approval to continue to use Restricted Funds for cash.

The Chair asked – what would be the proposal if the request was declined, what would be the contingency plan/proposed way forward?

The General Manager spoke through the Chair and stated that Council don't have any other alternatives if the proposal was declined. The General Manager stated that due to being a small tight knit organisation and not having the funds due to this, he does not think that the OLG will knock back the request.

The Administrator spoke through the Chair and stated that he wishes to understand where they are situated with OLG and the External Auditors in relation to a previous discuss about an internal loan – it states that it has been resolved and waiting on 18/19 Management Letter – stated that there was no loan and has OLG accepted that?

Director of Business Services commented that there is no loan at the End of The Year when the financials are completed. Council are using cash that has either been received in advanced from Grants to fund the other expenditure. The Director of Business Services stated that Council have to expend before recovering the money.

Brett Hanger confirmed with the Director of Business Services that there is no loan as of 30 June 2020. This will be reassessed as a part of the Audit process.

Allan Carter reported that in the Financial Report and Limited Segregation of Duties pointed that there was a typo. The General Manager spoke with the Chair and confirmed the typo. This has been noted and will be amended.

The General Manager spoke through the Chair – only the 12 issues will be reported through in the next meeting for financial concerns.

Mover for the report – David Tanner
Secunder for the report – Paul Bright.

Minute Number: 05-04-20

4.5 AUDIT OF COUNCIL FOR THE YEAR ENDING 30 JUNE 2020

Report was tabled at last Committee meeting. The Chair requested for The Director of Business Services or Mr Brett Hanger to provide an update or overview on the progress further onto the last report and for any issues or concerns that are potentially being seen that are coming through at the moment.

Mr Hanger spoke through the Chair and provided an update and stated that he had gone through the Engagement Plan during the last Committee Meeting and covered the key issues and dates. As mentioned earlier, the Interim Audit was to commence on the 25 May 2020, this is being completed remotely and the requests for information has been brought forward, as it is a time-consuming process. Mr Hanger stated that at the moment, they feel as if they are on target. In the next week or two, an update on a list of requirements for the Interim Audit will be sent out to Management.

The Director of Business Services stated that he is working with staff to ensure all of the documents are scanned in for the EOFY and electronically available in TRIM. This will allow the Auditors easy access for the information and save staff having to run around trying to find documentation and is easily available.

The Chair asked how the Asset evaluations were going. The Chair noted that it hadn't commenced at the last meeting and was going to be outsourced. Ask if the Committee could have an update.

The Director of Business services stated that Council are finalising times at the moment and to be able to get around the whole Shire. It was stated that this evaluation isn't going to be a small task and that it is going to take a bit of time to complete, however, the Valuers understand that this is needing to be completed by the EOFY and they're trying to work as quickly and efficiently as possible to be able to have it completed.

Brett Hanger stated that he was hoping that the evaluations would be completed by the interim audit, however understands that it is a large task and that it is hard to be completed due to COVID-19 and the restrictions. Mr Hanger stated that if the evaluations can be completed by the end of June, it will give management time to review and ensure everything is approved for it to be submitted to the accounts so the Audit team can work with it. Mr Hanger stated that if it is ready by June, they are happy to view it early instead of waiting until September when the year of end audits commence.

Mover – NIL

Secunder – NIL

Minute Number: 06-04-20

5. CONFIDENTIAL MATTERS

NIL

6. MEETING CLOSE

There being no further business to discuss, the meeting was closed at 11:58AM